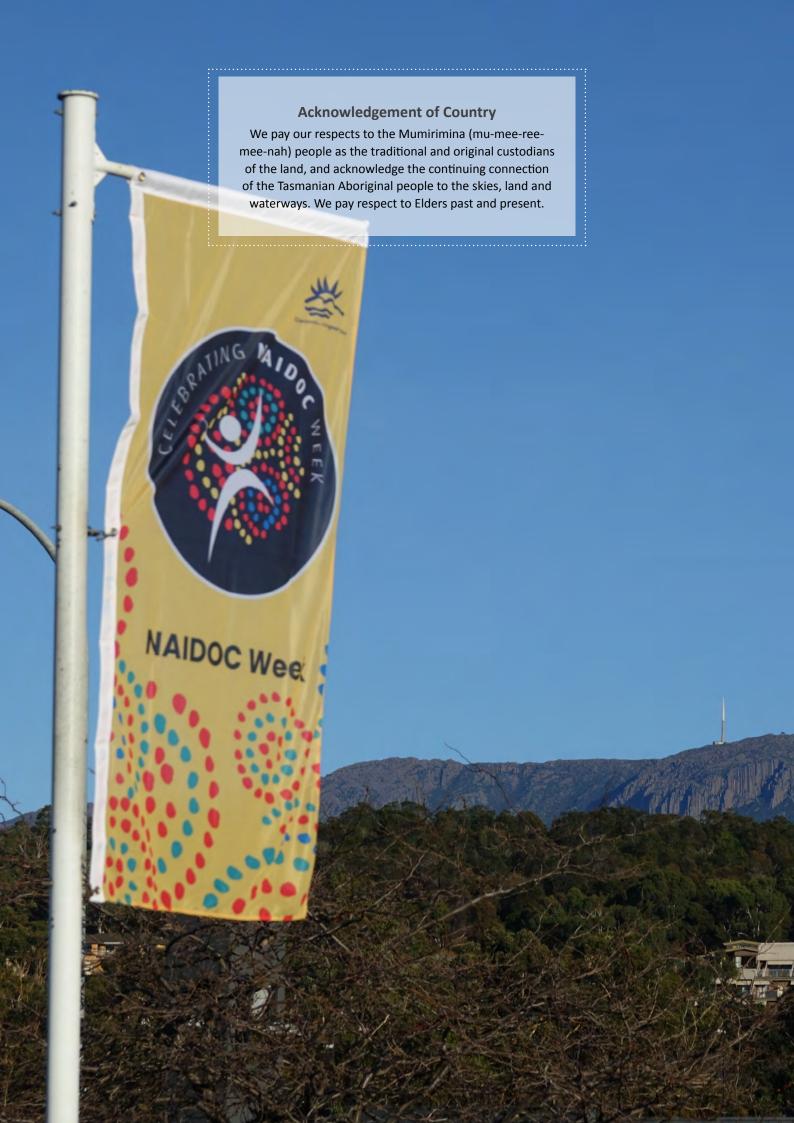


JULY-SEPTEMBER 2023





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- South Arm Oval Park.
- Cover: Cuprum Bench by Elliot Bastianon for the 2023 Clarence Prize for Furniture Design. PHOTO: CASSIE SULLIVAN

INTRODUCTION

Welcome to Clarence City Council's Quarterly Report – Quarter 1: July – September 2023.

Each year, council develops an Annual Plan outlining the key funded projects and activities that will contribute towards delivering our Strategic Plan 2021-2031.

The Quarterly Report details the progress of delivering activities outlined in the Annual Plan, including financial performance, capital works project delivery and community engagement updates.

This report is presented in line with the strategic goals from the Strategic Plan 2021-2031:

- A People Friendly City
- A Well-Planned Liveable City
- A Prosperous and Creative City
- An Environmentally Responsible City.

Underpinned by the following key organisational goals:

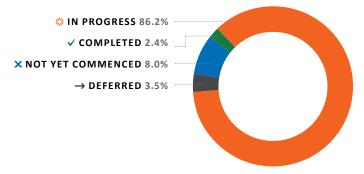
- Governance and leadership
- Assets and resources.

ANNUAL PLAN PERFORMANCE STATUS

This section provides a detailed update on council's progress in delivering the Clarence City Council Annual Plan 2023-24 for the July – September period.

Activities marked as "ongoing throughout the financial year" are not included in the statistics below or in the progress graphs later in this report.

Action status overview: Progress against Annual Plan 2023–24





CLARENCE CITY COUNCIL QUARTERLY REPORT JULY-SEPTEMBER 2023

Legend

✓ CON	IPLETED	The action has been achieved and is completed. No further action is required.
N/K IN P	ROGRESS	The progress performance for the action is on track and is expected to be completed on time.
→ DEF	ERRED	Action has been deferred and work will not be undertaken this financial year.
─ OFF	TRACK	The progress performance for the action is behind schedule and may not be delivered on time.
X NOT	YET COMMENCED	The action has not yet commenced and there is no reporting data available at this time.
REPI	LACED	Carryover action that has been replaced with a new Annual Plan action.
•••• ONG	OING	Ongoing throughout the year.

Strategic goal action status

A PEOPLE Friendly City	A WELL-PLANNED Liveable City	A PROSPEROUS AND CREATIVE CITY	AN ENVIRONMENTALLY RESPONSIBLE CITY	GOVERNANCE AND LEADERSHIP	COUNCIL'S ASSETS AND RESOURCES
6.9% NOT YET COMMENCED	8.0% NOT YET COMMENCED	5.6% NOT YET COMMENCED	10.8% NOT YET COMMENCED		13.2% NOT YET COMMENCED
3.4% DEFERRED	7.0% DEFERRED		2.7% DEFERRED		
87.9% IN PROGRESS	81.0% IN PROGRESS	94.4% IN PROGRESS	83.8% IN PROGRESS	100% IN PROGRESS	84.2% IN PROGRESS
1.7% COMPLETED	4.0% COMPLETED		2.7% COMPLETED		2.6% COMPLETED

Activities marked as "ongoing throughout the financial year" are not included in the above graph.

EXECUTIVE SUMMARY



 Clarence City Council Mayor Brendan Blomeley, Clarence Prize judge Lucy Given, Deputy Mayor Allison Ritchie, and winner Patrick Adeney with his furniture piece – Winslow Armchair.

City Heart concept sketch.





 1500 mm diameter Propeller Bloom pendant light by Duncan Meerding at the Clarence Furniture Prize.

City Heart

A draft City Heart Plan was delivered by consultants MGS Architects in August 2023. The draft Plan builds on the successful community consultation that tested the ideas in the City Heart Concepts report and represents a significant milestone for the project.

Clarence Prize

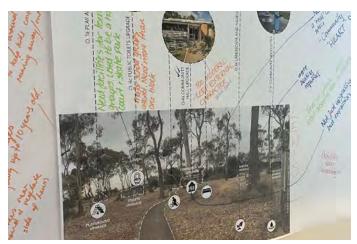
Clarence City Council was delighted to announce the 2023 winner of the prestigious acquisitive \$20,000 Clarence Prize this quarter. The award went to Patrick Adeney, for his piece *Winslow Armchair*.

Two additional non-acquisitive prizes were also awarded. The non-acquisitive \$1500 Highly Commended Prize to Liam Starcevich for his *Rhobie Dresser*, and the non-

acquisitive \$1500 Emerging Designer Prize to Melvin Josy for the *Vallum Seat*.

The Clarence Prize is a biennial exhibition and is the nation's richest acquisitive furniture design prize. Launched in 2007, the Prize attracts entrants from around Australia thanks to its impressive prize pool, with a record 47 entrants this year. The Prize has a reputation in the design industry for demonstrating the breadth and diversity of contemporary Australian furniture design and making.

This year's winners were selected from a shortlist of fifteen finalists who were invited to present their realised designs for exhibition and judging at Rosny Barn, including five Tasmanian designers, with the finalists in turn selected from many entries received for the prestigious biennial Prize this year from around Australia.





Members of the Clarence City Band.

Seven Mile Beach Consultation.

Consultation

Council undertook or continued ten public consultations this quarter with approximately 5,400 users visiting the respective project pages on the Your Say Clarence website. In addition, a large number of in-person conversations were also conducted.

Consultation on the Richmond Village Master Plan ,which began last quarter, was concluded this quarter. The ideas survey had 59 responses and conversations were had across four pop up sessions along with a business workshop. The information, feedback, and ideas are now being used to prepare draft master designs, with further consultation to come.

Following on from the community consultation on the Seven Mile Beach Local Area Plan, Clarence City Council undertook a second round of community consultation to help finalise the plan. Council also consulted with the community on the important Stormwater Management Plan and Seven Mile Beach Urban Tree Strategy. At a successful community open day, over 80 people of all ages attended the drop-in session and 53 completed the combined survey.

Council started the Live Well, Live Long review this quarter. Council checked in with participants, presenters, and facilitators to see how the program can evolve and potentially improve for future years. The results will be shared next quarter and initial feedback is looking very positive.

Council launched the Clarence Sports Facilities- Community Needs Survey this quarter. This feedback will be used to inform the development of a long-term visionary plan for sports facilities to meet the needs of the Clarence community. The engagement will continue into next quarter and will include conversations with sports clubs and associations as well as the broader community.

Blossom Park consultation was a highlight for this quarter and was the most recent engagement with the community who have been involved with providing ideas and evaluating designs throughout the project. The latest survey invited the community to name their park and 90 community members voted. The park was announced as 'Blossom Park' at the well-attended community opening party. We have received positive feedback on all elements of the park from this latest consultation.

Consultation on the latest requested amendment to the ParanVille development was started this quarter and will continue into next quarter. We are seeing a strong early response to the survey.

Clarence City Band Gala

Clarence City Band held their 2023 Gala in August at Rosny College and transported concertgoers to the heady days of big hair, neon, and sax solos of the 80s.

All eleven ensembles were showcased, during the evening, with opening tunes from the wonderful Jazz Ensemble.

The line up also featured the Beginner Band, the Sax Quartet, and of course the complete Concert Band.

The finale was an incredible sight, with more than 60 talented musicians on stage. The fun night concluded with the famous track, Raiders March, from the iconic 80s movie franchise *Indiana Jones*.



2023 Tasmanian Fashion Runway.

Arts and Events

2023 Tasmanian Fashion Runway

In July the Rosny Farm again played host to designers, retailers, fashion lovers, and models for the annual Tasmanian Fashion Runway show.

Each year, talented designers from across Tasmania apply to showcase their latest looks and collections on the runway, and this year was no exception with nine diverse designers taking part in the event.

The event has become a mainstay of the Tasmanian fashion calendar and continues to attract a dedicated audience of fashion-forward locals, keen to support the small but thriving local fashion design industry and enjoy the electric energy of a live fashion runway show.

Poochibald[™] Art Prize

This quarter also saw the announcement of the winners of the much-loved annual paw-traiture exhibition, The Poochibald $^{\text{TM}}$ Art Prize.

In a clear testament to the Prize's ever-growing popularity, this year the Prize received over 150 entrants with ages ranging from only six years old to over 80.

The winners were announced on Thursday 28 September at the Official Opening Event and Winner Announcement at Rosny Farm.

Works

Blossom Park and South Arm playspace

Two new playspaces were opened in Clarence this quarter, with the final design and equipment selections of both spaces informed by community consultation and feedback.

Blossom Park at Cambridge, and South Arm Playspace next to the South Arm Oval have proven to be popular additions with a flurry of visitors since opening and an amazing community response on social media to the announcement of each playspace opening.

Final play equipment selections at the South Arm playspace reflect feedback from local children wanting to swing, climb, slide, bounce, and engage in nature play.

CLARENCE CITY COUNCIL QUARTERLY REPORT JULY-SEPTEMBER 2023



■ Winner Adult category Tip Hartley for *Encanto*, Poochibald Art Prize.



South Arm Oval Park.



Blossom Park opening party.

Custom design features of the playground include the 'South Arm Store' shop front for imagination and social play. And if you look closely, you might also spot some Pied Oystercatchers hiding in the 'shallow waters' of the playground.

There are public toilet facilities at the oval and it is only a two-minute drive from beach access, which makes the South Arm playground a great destination for a day trip for families from all across Clarence.

Situated on Blossom Crescent, the new playspace in Cambridge was named Blossom Park following a Clarence City Council run community survey.

The park features an inclusive playspace, picnic area, outdoor exercise equipment, a grassed areas for kick-about activities, and is fenced along Blossom Crescent for safety and to prevent dog access.

Trees have been planted to provide shade over time as they grow while boundary plantings of native species will soften the park edges and provide opportunities for sensory and nature play.

Blossom Park is classified as a 'local' level park, meaning it has been designed to provide passive recreation facilities predominantly for the surrounding Cambridge community-visitors are welcome but should be aware there are no public toilet facilities.

Works have also begun on Pindos Park in Howrah and are expected to be completed next quarter.

Storm Water

Major works began this quarter in Bellerive Village to improve stormwater drainage.

State-Wide Earthworks Pty Ltd commenced council's project to install stormwater and pedestrian infrastructure in the vicinity of the Cambridge Road and Percy Street intersection in early August and are on track to be completed next quarter.

The stormwater works are necessary to reduce the risk of stormwater inundation of commercial premises near the intersection, while the pedestrian upgrades will improve safety and amenity for pedestrians.





representing Tasmania in the U16 National Hockey Championships, Adelaide. PHOTO: LEIGH ANDERSON GILLHAM



Off the Couch 2023.

Community Development

NAIDOC Week

NAIDOC Week activities ran from 2-9 July. Staff attended the Tasmanian Aboriginal Centre's flag raising at piyura kitina, Mon 3 July. Representatives from Community and Development and Arts and Events in attendance. Customer contact and Rates teams wore Aboriginal designed polos throughout the week. Both the Torres Strait Islander flag and Aboriginal flags were flown at council, along with dedicated NAIDOC Week banners flying in the bus mall. A social media campaign on Facebook helped to raise awareness for NAIDOC Week and activities happening locally.

Quick Response Grants

This quarter, 36 Quick Response Grant applicants received grant funding totalling \$7,131 for small community activities or for young people representing the state in a range of sporting and academic endeavours.

NAIDOC WEEK Customer Contact Staff.

Homelessness and housing

The community shower project continued this quarter, partnering with Orange Sky Laundry and the Clarence Cricket Club to deliver weekly showers for people in need.

Council's second 'Off the Couch' event was held at Rosny Skate Park in August to raise awareness for secondary homelessness (couch surfing, temporary accommodation). Event partners included CCC Youth Services, PCYC Bridgewater, Mission Australia Youth Beat, Colony 47, Salvos – Food Van, Vinnies – Loui's Food Van, She Shreds, Recycle Create Play, and Centacare Evolve Housing. Around 100 people attended the event and enjoyed food, games and various activities.

Rosny Skate Park

Rosny Skate Park artwork continues, with the final stage for the calendar year involving Rosny College art faculty and students. Work around engagement in the park continues with youth services and organisations working in the youth space, including PCYC.







Works commenced onsite Alma St.

YNAG participants at the 2023 Youth Summit.

Bush fire preparedness

Collaborative recovery work is ongoing with southern councils' bushfire preparedness project, Sparking Conversations, Igniting Action community events are underway in the three suburbs marked as high risk in Clarence.

Family Services

The new childcare building in Alma Street hit an exciting milestone in its development with the commencement of building on site for the new facility. The foundations were finished, and the concrete slabs were poured, with works continuing in the next quarter. The new building will cater for children from Bellerive Primary School as well as a playgroup for family day care educators.

Youth Services

2023 Youth Summit

Mental Health was at the forefront of discussions at the 2023 Youth Summit hosted by the Clarence City Council youth services team and Youth Network Advisory Group (YNAG) at the end of September.

Around 75 young people from around Tasmania attended the Summit which was held at Blundstone Arena. Representatives from youth groups around Tasmania attended the third annual event, which was held in Clarence for the first time.

The key issue discussed on the day was youth mental health— which has been found to be both one of the most important issues and biggest personal challenges for young people in Australia in the 2022 Mission Australia Youth Survey of 18,000 young people.

The Summit was addressed by keynote speaker Mitch McPherson, founder of Speak Up, Stay ChatTY, a leading Tasmanian organisation working to promote positive



Michael Young Waste Manager, Clarence City Council Mayor Brendan Blomeley.

mental health and suicide prevention by reducing stigma and encouraging people to seek help.

Workshops and breakout sessions were held at the event to facilitate discussions and help to equip attendees with the information and skills to navigate the modern world.

As well as informal conversations, there was also an opportunity for young people attending to complete a more formal survey, with results to be shared later.

Garage Sale Trail

In September, council announced it was teaming up with Garage Sale Trail to bring the unique event to our community. Garage Sale Trail is Australia's festival of pre-loved stuff, where over 3 million pre-loved items will go up for sale over two big weekends of garage sales in November.

By joining forces with the Garage Sale Trail, council aims to make this year's event bigger and better than ever before, delivering on our commitment to promote sustainability, reduce waste, and foster community connections by encouraging individuals to rethink waste and host a sale or shop the trail.



2023 Tasmanian Fashion Runway.

MAJOR STRATEGIC PROJECTS AND INITIATIVES

There are several key projects and initiatives identified as priorities for council in its Strategic Plan 2021-2031. These projects are significant in their nature and involve longterm commitments by council. This section of the Quarterly Report seeks to provide a more detailed update on these projects and initiatives, despite them also being referenced and referred to in the strategic goals area tables.

City Deal

We continued to work as part of the Greater Hobart Committee over the course of the quarter to work towards the 10-year vision of the City Deal.

Updates on progress can be found by visiting www.hobartcitydeal.com.au

Bayview Regional Sporting Precinct

After the Master Plan was approved by council in October 2021, council undertook a detailed Feasibility Study and Business Case, to understand the development in greater detail, and provide a solid case to proceed.

The Business Case has been completed and presented to Councillors in July.

Pending Council approval, key stakeholder, and community consultation on the findings of the Business Case is expected to commence in early 2024.

City Heart

A draft City Heart Plan was delivered by consultants MGS Architects in August 2023. The draft Plan builds on the successful community consultation undertaken in the previous quarter that tested the ideas in the City Heart Concepts report. The draft Plan represents a significant milestone for the project.

The next steps for the project include a final round of consultation on the draft plan and development of an implementation plan prior to the Council considering the Plan for adoption.

Work on the City Heart Plan has been temporarily paused while the council and the community explore the opportunity to house the AFL High Performance Centre within Rosny Parklands. Timing for next steps will be dependent on the outcome of the Tasmanian Government's AFL High Performance Centre siting decision.

Clarence Plains Master Plan

Consultation on the draft Master Plan was undertaken throughout the end of the quarter and into the second quarter. The report from this phase was provided to the consultants and elected members on stakeholder and community feedback, as well as made publicly available in December 2022. Officers have been undertaking an internal review and working with key stakeholders to draft priority recommendations to go with the final Master Plan to be tabled with Council for adoption in late 2023.

Kangaroo Bay Development Precinct

Kangaroo Bay Boulevard

Council approved a development application for the Kangaroo Bay Boulevard site at a special council meeting on 8 November 2021. The process for sale of the land is on-going.

Kangaroo Bay Wharf Site

At a meeting on 20 March 2023 council reaffirmed its decision of 23 January 2023 to authorise the Chief Executive Officer to initiate the buy-back of the land from Chambroad. This process is underway.

Rosny Hill

Council continued to negotiate with the proponents on a sub-lease for the Rosny Hill site during the quarter.

Tranmere/Rokeby Peninsula Structure Plan

This project is currently on hold. The Minister for Planning approved the expansion of the Urban Growth Boundary at Droughty Point. The entire peninsula is now identified for urban growth. Officers are assessing the consequences of this change.



■ View from Rosny Hill.

MASTER PLAN OVERVIEW

YEAR STARTED	MASTER PLAN	RESPONSIBLE AREA	STATUS	COMMENT	TIMELINE FOR ADOPTION OF PLAN	2022-2023 PRIORITY?
2013-14	Pindos Park Playground Upgrade	Engineering Services	Procurement	Construction of the Pindos Park redevelopment will commence in the first week of October 2023 and is expected to be complete in late March 2024.	Adopted	Yes
2023-24	Clifton Beach Master Plan	Engineering Services	Plan Adopted- Implementation	Preliminary work in scoping the master plan has commenced and early discussions have been held with key stakeholders. Procurement and formal community consultation for the master plan is expected to commence in early 2024.	Adopted	No
2014-15	South Arm Oval Master Plan	Engineering Services	Plan Adopted- Implementation	Construction of the new South Arm Oval playspace was completed and the new park opened in late September 2023. The next project will be upgrades to the existing gravel car park off Calverton Place, with consultation with key stakeholders to inform the design.	Adopted	No
2016-17	Alma's Activities Centre	Engineering Services	Plan Adopted- On Hold	Project is on hold; building is currently being used by The Cottage School. Need to workshop future options for the building with council.	Adopted	No
2018-19	Cambridge Master Plan	Engineering Services	Plan Adopted- Implementation	Construction of the Blossom Park Playspace was completed and the park opened in September 2023. Discussions around delivery of the Cambridge Oval Master Plan are ongoing, with aims to submit funding requests for preliminary master plan projects in 2024-25.	Adopted	No
2018-19	Bayview Secondary College	Engineering Services	Plan Adopted	The Feasibility Study and Business Case has been finalised and shared with DECYP. The next stage is to take the business case to formal community consultation, with a view to preparing a funding application for State and Federal funding.	Adopted	Yes

CLARENCE CITY COUNCIL QUARTERLY REPORT JULY-SEPTEMBER 2023

11.7	YEAR STARTED	MASTER PLAN	RESPONSIBLE AREA	STATUS	COMMENT	TIMELINE FOR ADOPTION OF PLAN	2022-2023 PRIORITY?
からい はいかい うきしかけん	2011-12	Bellerive Beach Park Master Plan	Engineering Services	Assessing Concept Options	Preliminary work on a feasibility study for commercial activity in and around Bellerive Beach Park (in response to the 2019 Notice of Motion) has commenced with the study to commence during October 2023. A funding request for design and construction of a new public amenities facility is expected to be submitted for 2024-25, depending on the outcomes of the feasibility study.	Master Plan implementation dependent on outcomes of Master Plan review. Review to be undertaken during 2023 with funding requests for implementation of actions and future stages to be submitted in 24/25 budget.	No
	2016-17	Rosny Farm Master Plan	Health and Community Development	On Hold	Awaiting outcomes from the City Heart project.	TBC	No
	2017-18	Bligh St Streetscape	Engineering Services	Not Yet Commenced	Development of streetscape improvements will occur within the context of the City Heart Project.	TBC	No
き、政権は関係のできない。	2018-19	Richmond Village Master Plan	Engineering Services	Preparation of Draft Master Plan and consultation plan	The Richmond Village Master Plan project is underway. Community consultation was undertaken during July 2023, and a draft master plan will be presented to Council at a workshop in November 2023. Stage 2 consultation on the draft Master Plan will take place over summer 2023-24 to coincide with Richmond Bicentenary celebrations.	Master Plan Endorsed Financial Year 2023-24 (Second Quarter 2024)	Yes
	2018-19	Victoria Esplanade/ Queen Street Master Plan	Engineering Services	Out for consultation	A council workshop on proposed revisions to the master plan is being organised, with a view to bringing the final version back to Council for adoption before the end of 2023.	Master Plan Adoption- Late 2023.	Yes
	2018-19	Little Howrah Beach	Engineering Services	Pre Planning/ Commencement	Master plan designs are advanced and were presented to Council at a workshop in late September 2023. Aiming to take the draft master plan to community consultation in late 2023, dependent on discussions with State around use of Crown Land.	Little Howrah Beach Master Plan to be adopted in late 2023. Implementation of Stage 1 projects (to be determined) subject to funding in 2024/25 budget.	No
	2018-19	Cambridge Oval Dog Park	Engineering Services	Preparing for adoption of the Final Plan	Construction of the Blossom Park Playspace was completed and the park opened in September 2023. Discussions around delivery of the Cambridge Oval Master Plan are ongoing, with aims to submit funding requests for preliminary master plan projects in 2024-25.	Late 2024 (subject to funding and contractor availability).	No

CLARENCE CITY COUNCIL QUARTERLY REPORT JULY - SEPTEMBER 2023

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	YEAR STARTED	MASTER PLAN	RESPONSIBLE AREA	STATUS	COMMENT	TIMELINE FOR ADOPTION OF PLAN	2022-2023 PRIORITY?
	2018-19	South East Regional Park	Engineering Services	Plan Origin/ initiation	Project is on hold pending development of Council's Open Space Strategy (due to commence in late 2023). To be progressed as a priority after Open Space Strategy recommendations are received.	TBC	No
	2019-20	Lauderdale canal district park	Engineering Services	Preparing for adoption of the Final Plan	The detailed Water Quality Study is almost complete, however cannot be finalised until the area experiences a significant rain event. Hopeful of having final report in late 2023, with a view to submitting a request for detailed design funding in 24/24 budget (subject to recommendations in Open Space Strategy.	Final Master Plan for adoption – TBA	Yes
A CONTRACTOR OF THE PROPERTY O	2019-20	Geilston Bay Sport Precinct		On Hold	Funding for a master plan has been allocated. Work on the master plan will commence once the recommendations from the Sports Facilities Strategic Plan are received. Aiming to commence consultation and design in Q1 2024 calendar year.	TBC	No
	2019-20	City Heart Project	Strategic Development	Preparation of Draft Master Plan and consultation plan	A draft City Heart Plan has been developed by the consultants MGS Architects and is awaiting outcomes of a council decision related to the possibility of an AFL High Performance Centre within Rosny Parklands. This has delayed the final consultation and adoption of the City Heart Plan, which is now likely to be considered by the council in Q3 2023-24.	Plan due to be complete by mid 2023.	Yes
	2019-20	Tranmere – Droughty Point – Rokeby Structure Plan	City Planning	On Hold	This project is currently on hold. The Minister for Planning approved the expansion of the Urban Growth Boundary at Droughty Point. The entire peninsula is now identified for urban growth. Officers are assessing the consequences of this change.	TBC dependent on Skylands proposal – early 2023	No
	2020-21	Clarence Plains Master Plan	Engineering Services	Preparation of Draft Master Plan and consultation plan	Implementation plan currently being prepared and will be presented to Council in early 2024.	Master plan to be adopted by end of 2023.	No
	2020-21	Cambridge oval master plan	Engineering Services	Preparation of Draft Master Plan and consultation plan	Draft master plan being revised following consultation and further discussions with DECYP. Aiming to present final master plan for adoption in early 2024, subject to discussions with DECYP around Cambridge Primary School redevelopment. Potential to submit funding requests for stage 1 implementation projects in 2024-25.	Master Plan to be adopted, early 2024.	Yes

CLARENCE CITY COUNCIL QUARTERLY REPORT JULY-SEPTEMBER 2023

N 12 1 12	YEAR STARTED	MASTER PLAN	RESPONSIBLE AREA	STATUS	COMMENT	TIMELINE FOR ADOPTION OF PLAN	2022-2023 PRIORITY?
までいるがない りょうか	2020-21	ANZAC Park Pavilion	Engineering Services	Assessing Concept Options	Concept designs are advanced. Awaiting approval to proceed to next stage of design which is to select preferred option and proceed to DA design. Aiming to lodge Development Application early 2024, subject to recommendations in Sports Facilities Strategic Plan.	Dependent on funding request from Tasmanian Government. Earliest potential completion date is late 2025	Yes
	2021-22	Warrane Urban Regeneration Project	City Planning + Strategic Development	Preparation of Draft Master Plan and consultation plan	The project is awaiting endorsement of City Heart Plan.	Phase 6-2023; Phase 7-2024; and Phase 8 – ongoing, commencing 2024	No
	2021-22	Seven Mile Beach Local Area Plan	City Planning	Situation analysis	Draft Local Area Plan prepared and community consultation undertaken.	mid 2023	Yes
The state of	2022-23	Risdon Vale Precinct Structure Plan	City Planning	Pre Planning/ Commencement	Pre planning/commencement.	2023-24	Yes
単元 はなしのとし	2022-23	Sports Facilities Strategic Plan	Engineering Services	Procurement	Sports Facilities Strategic Plan underway. Extensive stakeholder and community consultation being carried out, with survey currently open. Draft recommendations and implementation plan expected late 2023. Council workshop for Councillor input in November 2023.	2022-23	Yes
	2022-23	Wentworth Park Master Plan	Engineering Services	Plan origin/ initiation	Funding for Wentworth Park sports fields and play park master plan has been allocated. Work on the master plan will commence once the recommendations from the Sports Facilities Strategic Plan are received. Aiming to commence consultation and design in Q1 of 2024 calendar year. Ongoing consultation taking place with resident clubs (Zebras and Touch Football).	1	Yes
	2023-24	Open Space Strategy	Engineering Services	Plan origin/ initiation	Detailed preparation and scoping work being undertaken by internal working group (including review of classifications for all open space). Project plan and brief being prepared. Aiming to procure consultant and commence work in early 2024.		Yes

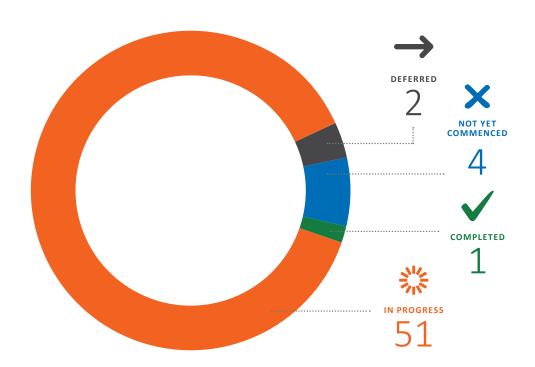


GOAL BREAKDOWN AND OBJECTIVES FOR THE YEAR

GOAL:

Clarence values diversity and encourages equity, inclusiveness and accessibility. We aspire to create high-quality public places for all people to live actively, engage socially and enhance our health and wellbeing.

Progress this quarter:











OFF TRACK





Activities marked as "ongoing throughout the financial year" are included in the "in progress" segment of the above progress graph.

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.1 Enhancing the design projects	liveability of activity centres, community hub	s and villages thro	ough urban
Master Plans Geilston Bay Sports Precinct Master Plan (including dog park)/Bayview Master Plan/ Cambridge Oval and Recreation Master Plan/Wentworth Park Master Plan/Clarence Plains Master Plan/Pindos Park Master Plan/ Victoria Esplanade Master Plan/ Bellerive Beach Park Master Plan/ Clifton Beach Master Plan.	Public Open Space master plans are underway.	Engineering Services	IN PROGRESS
Pindos Park playground construction.	Construction of the park to begin in the first quarter.	Engineering Services	IN PROGRESS
Blossom Park playground construction.	Park construction completed in the first quarter.	Engineering Services	COMPLETED
Install public art within the municipality.	Ongoing program.	Health & Community Development	in progress
Upgrade Rosny Barn Landscaping Stage 2, including construction of an upgraded northern entry.	Not yet started.	Engineering Services	NOT YET COMMENCED
Strategic Plan 1.2 Building upon Community'	Clarence's status as a World Health Organisati	on 'Age Friendly	City and
Deliver on outcomes of the Age Friendly Clarence Plan, including partnerships on strategic research projects.	Work is ongoing.	Health & Community Development	• • • • ONGOING
Commission a significant public artwork for Richmond to mark the bicentenary.	Designer engaged.	Engineering Services	in progress

A PEOPLE FRIENDLY CITY **PRIORITY ACTIVITIES AND INITIATIVES PROGRESS COMMENTS RESPONSIBLE STATUS** FROM THE ANNUAL PLAN 2022-23 **AREA** Strategic Plan 1.3 Recognising our Tasmanian Aboriginal people and developing a Reconciliation Action Plan Progress the development of a Conditional endorsement from Reconciliation Health & **Reconciliation Action Plan.** Australia received for council's draft Reflect Community Reconciliation Action Plan (RAP). Consultation with Development key stakeholders and design work to commence in **IN PROGRESS** next quarter. Support activities and events NAIDOC Week activities from 2-9 July. Staff Health & that celebrate First Nations and attended the Tasmanian Aboriginal Centre's Community Tasmanian Aboriginal peoples. flag raising at piyura kitina, Monday 3 July. Development Representatives from Community Development and Arts and Events in attendance. Customer contact and rates teams wore Aboriginal designed polos throughout the week. Both the Torres Strait Islander ONGOING flag and Aboriginal flags were flown at council, along with NAIDOC Week banners flying in the Rosny bus mall. A dedicated social media campaign helped to raise awareness for NAIDOC Week and activities happening locally. Strategic Plan 1.4 Undertaking consultation and developing concept plan(s) for the City Heart Project **Continue to progress City Heart Plan** Draft City Heart Plan was provided by Strategic adoption and implementation plan. consultants MGS Architects in August 2023, for Development final consultation prior to development of an implementation plan and adoption by the council. However the final consultation has been delayed, to allow council to consider and consult on whether to **IN PROGRESS** nominate Rosny Parklands as a potential site for the Tasmanian AFL/AFLW High Performance Centre, in DSG's site selection process. Strategic Plan 1.5 Continuing to deliver and review a community Health and Wellbeing Strategy and associated supporting plans to strengthen and improve the physical, mental and social wellbeing of the community **Deliver on outcomes of the Access** Health & Work is ongoing. and Inclusion Plan. Community Development ONGOING Health & Review and develop a new Age The working group is progressing this project. Friendly Clarence Plan as part Community of a wider Age/Life Strategy, Development

IN PROGRESS

including indicators of success.

A PEOPLE FRIENDLY CITY **PRIORITY ACTIVITIES AND INITIATIVES PROGRESS COMMENTS** RESPONSIBLE **STATUS** FROM THE ANNUAL PLAN 2022-23 **AREA** Strategic Plan 1.5 Continuing to deliver and review a community Health and Wellbeing Strategy and associated supporting plans to strengthen and improve the physical, mental and social wellbeing of the community (continued) **Deliver and implement** Staff interruptions have delayed this work but the Health & the Community Wellbeing team will be up to a full contingent in October Community Strategy through developing and will start an implementation planning process Development and implementing an Annual beyond that time. This work will also be informed by **Community Wellbeing Plan.** the newly formed Community Wellbeing Advisory COMMENCED Committee (CWAC) and it's working groups. Implement the Community Work is underway to streamline council processes Health & Safety Plan. for responding to homelessness, with further Community training identified (trauma informed de-escalation/ Development negotiation training) for Environmental Health, Depot and Regulatory Services teams. A council officer was appointed in July to help deliver the Community Safety Plan, however has since resigned, ONGOING with the new appointee scheduled to commence 16 October. Engagement with TasPol around a Youth Taskforce has been undertaken, with collaboration between stakeholders in various areas of Clarence initiated. Review Youth Plan as part of the Progress has been deferred this quarter due to Health & new Age/Life Course Plan. Community significant resource constraints. Development IN PROGRESS Strategic Plan 1.6 Finalising the development and implementation of the Clarence Community Planning and Development Structure to enable a consistent approach to working together when considering community needs and issues **Complete a Community** Health & This project has been deferred. **Development Plan.** Community Development DEFERRED Strategic Plan 1.7 Supporting our community to build capacity and resilience Health & Continue to partner with No progress this quarter. community organisations and COTA Community Tasmania on the delivery of digital Development inclusion programs for older adults. ONGOING Work with the LGBTQIA+ Community Wellbeing Advisory Committee has met Health & Working Group as part of the to formalise the community committee members Community **Community Wellbeing Advisory** and work is now underway to create the Working Development

Group, including selection of staff who will take part.

IN PROGRESS

Committee.

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.7 Supporting our	community to build capacity and resilience (o	continued)	
Deliver Disability Awareness Training for councillors, council staff, and volunteers.	Not yet commenced.	Health & Community Development	NOT YET COMMENCED
Deliver the Access and Inclusion Community Activation small grants program.	Council has included Access and Inclusion activation grants into council's grants policy. This program is on track and planned to launch with the general grants program in February 2024.	Health & Community Development	• • • • ONGOING
Undertake a review of domestic and family violence services and training programs for the municipality. Identify gaps and work to fill them with external services.	Previous programs conducted by Clarence based organisation including FACING UP TO IT (FUTI), have ceased. The new Community Safety staff member will be tasked with carrying out research on this issue, beyond 16th October.	Health & Community Development	IN PROGRESS
Support the Clarence City Salvation Army to deliver the Clarence Christmas Brunch.	Planning has commenced for the Annual Clarence Christmas Brunch with the first meeting held in September. Ongoing Council support will be provided to facilitate this event.	Health & Community Development	DEFERRED
Deliver Neighbour Day activities.	Planning for event in quarter 4 in progress.	Health & Community Development	IN PROGRESS
Deliver and build on the Homelessness Action Plan.	Council's second 'Off the Couch' event was held at Rosny Skate Park on 9 August to raise awareness for secondary homelessness (couch surfing, temporary accommodation). Event partners included: CCC Youth Services, PCYC Bridgewater, Mission Australia Youth Beat, Colony 47, Salvos – Food Van, Vinnies – Loui's Food Van, She Shreds, Recycle Create Play, and Centacare Evolve Housing. There was food, games and activities with approximately 100 in attendance. Identified de-escalation and trauma informed training opportunities for Environmental Health and Ranger teams to better equip teams in their response to homelessness.	Health & Community Development	● ● ● ONGOING
Deliver the Community Shower Program in collaboration with homelessness outreach support services.	This program is receiving more awareness and support from service providers such as Mission Australia who are including the postcards and promo material in their kits to clients. Loui's Van has withdrawn its services due to capacity issues.	Health & Community Development	● ● ● ● ONGOING

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.7 Supporting ou	r community to build capacity and resilience (continued)	
Continue to develop and distribute homelessness information resources to internal and external stakeholders.	The Support and Care Contact cards continue to be popular among our partners- including Mission Australia who regularly request orders. Development of a public facing and internal policy/statement to explain council's response to homelessness is underway, as a proactive means of improving systems and response, as well as building empathy for homelessness in the community.	Health & Community Development	● ● ● ONGOING
Provide and support community- friendly activities at the Kangaroo Bay Skate Park.	The family friendly Off the Couch event was staged at Kangaroo Bay Skate Park as part of Homelessness Week this August as part of ongoing efforts to utilise the park. Homelessness and housing services attended the event, with resources, food and refreshments.	Health & Community Development	● ● ● ONGOING
Deliver ongoing 'rolling' artwork in the Rosny Skate Park, in collaboration with Vibrance art organisation, young people and the Rosny College Arts faculty.	The initial 12 month contract for this work has drawn to an end and a subsequent discussion to continue the artwork events, less frequently, has been agreed to. The work will be carried out on a 6 monthly basis, through Vibrance and in collaboration with Rosny College Art faculty.	Health & Community Development	● ● ● ● ONGOING
Deliver council's grants and benefits program.	This quarter, 36 Quick Response Grant applicants received grant funding totalling \$7,131 for small community activities or to represent the state in a range of sporting and academic endeavours. The Community Support Grants and Partnership grants were deferred this quarter to enable time to implement a new grant management system and review of grant programs. Scheduled to launch in February 2023 as the General Grants Program under the new Grants and Sponsorship policy changes.	Health & Community Development	● ● ● ONGOING
Complete a review of the community grants program.	SmartyGrants (grant administration system) user agreement in negotiation. New general grants program set to launch in Feb 2024 has incorporated feedback from previous grants review.	Health & Community Development	in progress
Undertake community support grants workshops.	This activity is planned to commence ahead of council's General Grants program launch in February 2024.	Health & Community Development	NOT YET COMMENCED
Partner with Greater Hobart councils on building community capacity and resilience in responding to bushfires.	There is continued support and inclusion in the Sparking Conversations Igniting Action project, with 3 community events happening across Clarence in the months of September, October and November. Community Development staff are working closely with the SCIA team and facilitating connections for them to carry out their work.	Health & Community Development	IN PROGRESS

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.8 Recognising the goals and the delivery of our seriors.	ne significant impact volunteer involvement havices and initiatives	as on achieving c	our strategic
Facilitate the Clarence Local Volunteer Network Group to promote sustainable volunteering and support relevant training activities in partnership with others.	No progress this quarter.	Health & Community Development	• • • • ONGOING
Continue to deliver and grow the Clarence Community Volunteer Service.	Demand for services continues to grow. Additional funding from the Federal Government supports delivery of these additional services to consumers. Commencing this quarter, the program has moved to a self-funded model removing council's funding of services.	Health & Community Development	● ● ● ● ONGOING
Strategic Plan 1.9 Undertaking t	he development of a Sport and Recreation Str	ategy	
Deliver Clarence Sports Facility Strategic Plan 2023 and deliver Open Space Strategy and Framework.	Development of strategic plan underway.	Engineering Services	in progres
Strategic Plan 1.10 Promoting a	ctive and healthy lifestyles through provision a	and support of p	rograms that
improve physical and mental he			rograms that
		Health & Community Development	ongoing
improve physical and mental he Deliver council's immunisation clinics to the public and the school	School immunisation program undertaken in August at high schools delivering meningococcal vaccine to grade 10 students. Council fortnightly clinics were extended for two hours from July to	Health & Community	• • • •
improve physical and mental he Deliver council's immunisation clinics to the public and the school based immunisation program. Continue work on declared smoke- free areas including signage and	School immunisation program undertaken in August at high schools delivering meningococcal vaccine to grade 10 students. Council fortnightly clinics were extended for two hours from July to September due to demand. Smoke-free patrols undertaken at AFL games at Blundstone during July and August. "Breathe Easy Smoke Free Clarence" signage has been developed and ready to be installed around selected council	Health & Community Development Health & Community	ONGOING

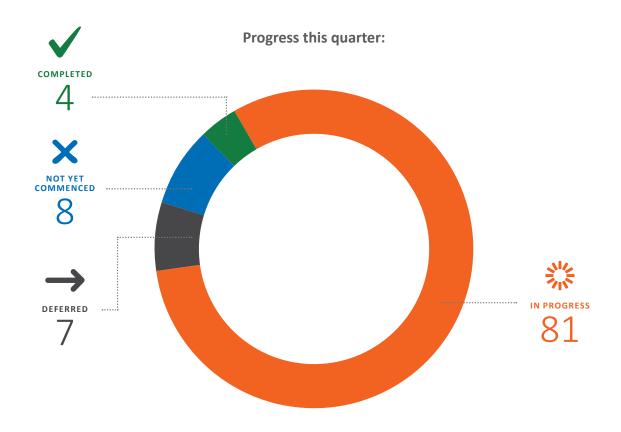
PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS	
Strategic Plan 1.10 Promoting active and healthy lifestyles through provision and support of programs that improve physical and mental health (continued)				
Deliver the Help to Health program, including Clarence Talks, It's OK to Ask and The Right Place training.	The Health to Help Program is ongoing. This quarter four Clarence Talks Sessions have been held, with a total of 49 attendees. These sessions have incorporated several health and wellbeing topics, including Navigating Aged Care, Bowel Cancer, Stroke Awareness and Financial Literacy. We have partnered with a number of organisations and these talks have been held across various community locations including the Rosny Library, Rokeby Neighbourhood Centre and Risdon Vale Neighbourhood Centre. We have two sessions remaining for 2023. Planning is currently underway for 2024 Clarence Talks, It's Ok to Ask and The Right Place Training.	Health & Community Development	● ● ● ONGOING	
Strategic Plan 1.11 Continuing to	develop and maintain a quality open space n	etwork		
Deliver the Fitness in the Park program.	Fitness in the Park Winter Program ended on 29 September. There have been 26 sessions held this quarter, across two locations. The sessions have reached 571 participants. The Fitness in the Park Summer Program will commence on 4 October.	Health & Community Development	IN PROGRESS	
Develop an open space network guide, which will inform planning decisions on subdivisions and urban design and structure planning.	Working group has combined with the Open Space Team to work on a broader Public Open Space Strategy.	City Planning	in progress	
Continue to link the gaps in the Tangara Trail network.	Tangara Trails Links, Sandford completed. Tangara Trail, Airport Flats not yet started.	Engineering Services	IN PROGRESS	
Equestrian Drive - installation of a perimeter fence through the Hobart Archery Club (HAC) and the Tasmanian Equestrian Centre (TEC) lease boundaries.	Works nearing completion.	Engineering Services	IN PROGRESS	
Widen and realign track sections close to cliff edges on the Coastal Trail at Roches Beach.	Construction works underway.	Engineering Services	IN PROGRESS	

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.12 Facilitating o programs, activities and events	pportunities for community connections and g	rowth through a	range of
Continue to deliver the Our Shared Space suite of intergenerational programs combatting ageism.	No activities in this quarter.	Health & Community Development	● ● ● ● ONGOING
Review the delivery of the Food Connections Clarence Program in conjunction with the Tasmanian Government Lift Local Grant.	Consultant has been appointed to carry out the first of a four stage plan to gather information around food security in Clarence, identify gaps in service and work towards advocacy in this space.	Health & Community Development	● ● ● ONGOING
Deliver an annual Seniors Week event.	Planning is progressing to deliver 2 x events in Seniors Week in October.	Health & Community Development	IN PROGRES
Work with the community on delivering a celebration event for people over 90 years.	Planning is progressing to deliver on this project to be delivered in Seniors Week in October. The event is called Clarence through the Ages.	Health & Community Development	IN PROGRES
Work with the community on innovative programs and activities that increase awareness of people with disability.	Partnered with Warrane Community Garden and Young Leaders of Tasmania to deliver an inclusive art and craft session for people with disabilities. The program brought awareness, connection and inclusion of people with disability.	Health & Community Development	● ● ● ● ONGOING
Deliver an annual International Day of People with Disability event.	No progress this quarter.	Health & Community Development	in progres
Continue to partner with community gardens in the city to deliver activities and events.	Delivered all abilities arts and crafts sessions called the Buzz at Warrane Mornington Community Garden this quarter. Some funding support for the Spring Fest and Harvest Festival at Warrane Community Garden, co hosting activities such as the scarecrow competition, holding a school holiday workshop at WGC.	Health & Community Development	● ● ● ● ONGOING
Continue to work in partnership on programs and projects that raise the profile of dementia inclusive communities.	Venture Out Community of Practice commenced in August. This is an opportunity for council officers to meet with other service providers to raise awareness of dementia initiatives throughout the community and be included in discussions around dementia inclusive nature based programs.	Health & Community Development	● ● ● ● ONGOING

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 1.12 Facilitating o programs, activities and events (pportunities for community connections and g continued)	growth through a	range of
Deliver a variety of childcare services, all of which aim to develop, coordinate, and deliver a range of accessible and cost-effective childcare services for the city.	Continue to provide long day care, family day care and outside school hours care to over 1000 children and their families per week. Rosny Early Learning currently has 73 families utilising the service with 85 children attending weekly. We are still experiencing significant waitlists, particularly for children aged 2 years and under. We are also in the process of recruiting a new director for the centre. The garden program has been resumed and the children are preparing the garden beds for planting in spring. the children and staff celebrated NAIDOC Week, Book Week and National Tree Day.	Health & Community Development	● ● ● ● ONGOING
Coordinate installation of memorials across the city, in accordance with council's policy.	This is an ongoing project.	Engineering Services	● ● ● ● ONGOING
	celebrating, and supporting diversity by buildi Velcome Zone and developing supporting polic		ctions through
Develop a Multicultural Action Plan for Clarence.	Training is still in progress. Establishment of a working group is needed to progress meaningful work on a Multicultural Action Plan.	Health & Community Development	IN PROGRES
Support Multicultural activities and events such as Harmony Day.	Planning and ideas being developed for Harmony Week, 2024. Continued collaboration with southern Local Government Associations through the Networking for Harmony meetings, Multicultural Employment and Stakeholder Networking meetings and Multicultural Programs meetings.	Health & Community Development	● ● ● ● ONGOING
Deliver Multicultural Awareness training.	This quarter, staff members undertook Intercultural Communication training with Sherlock and Dutta, and a session for key personnel has been pencilled in for November at the Migrant Resource Centre.	Health & Community Development	● ● ● ● ONGOING

GOAL:

Clarence will be a well-planned liveable city with services and infrastructure to meet current and future needs of our growing and vibrant community.











OFF TRACK





Activities marked as "ongoing throughout the financial year" are included in the "in progress" segment of the above progress graph.

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.1 Developing and impler council asset types	menting contemporary, funded, asset r	management plans	for all
Progress the ICT Infrastructure Project: Rollout of contemporary endpoint devices and upgrade the Bligh Street and Depot data centres to provide more reliable backup, business continuity and disaster recovery services for council's business systems.	Vendors and solutions have been selected and council is working with partners to plan installation of core infrastructure. Current rollout of replacement secure, contemporary endpoint devices is at 80%.	Information Services	• • • • ONGOING
Maintain council owned and managed assets, infrastructure, facilities and natural areas across the city in accordance with asset management plans, by: Undertaking road maintenance on sealed roads, unsealed roads and bridges (including cleaning, verge mowing and median strips, repair and maintenance of street furniture, kerb and gutters, table drains, road pavement, signs and line marking). Undertaking sealed footpath and gravel footpath maintenance (including weed control.) Undertaking stormwater maintenance (including pits and pipes, open channels, ground pollutant traps, detention basins). Undertaking building and facility maintenance, including community centres, halls and public toilets. Conducting sportsground maintenance. Undertaking maintenance on parks, playgrounds and Tangara Trail, boat ramps and boardwalk, and beach pontoon management. Undertaking maintenance and management of coastland and beaches.	This is an ongoing project throughout the financial year.	Engineering Services	● ● ● ONGOING
Finalise and deliver a Coastal Access Strategy.	The consultancies have submitted quotations.	Health & Community Development	in progress
Undertake stage one detailed design for Victoria Esplanade and Queen Street.	Awaiting completion of the master plan.	Engineering Services	DEFERRED
Playspace renewal and upgrades across the city.	This is an ongoing project throughout the financial year.	Engineering Services	• • • • ONGOING
Skate park renewal and upgrades across the city.	This is an ongoing project throughout the financial year.	Engineering Services	● ● ● ONGOING

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.1 Developing and impler council asset types (continued)	menting contemporary, funded, asset r	management plans	for all
Undertake subdivision and development engineering assessments.	This is an ongoing project throughout the financial year.	Engineering Services	• • • • ONGOING
Undertake road renewal including: major digouts, pavement reconstruction, footpath and kerb and gutter renewal, road resealing including asphalt, microsurfacing and spray sealing.	This is an ongoing project throughout the financial year.	Engineering Services	● ● ● ONGOING
Undertake road condition assessments.	This is an ongoing project throughout the financial year.	Engineering Services	● ● ● ONGOING
Develop a plan for the management and future upgrade of unsealed roads. Strategic Plan 2.2 Developing and impler	Development of strategy underway. menting a comprehensive transport str	Engineering Services	IN PROGRESS
Continue to liaise with the Department of State Growth (DSG) on: The DSG South East Traffic Solutions to improve travel time reliability between Hobart and Sorell. Improving cycling opportunities through the Greater Hobart Cycling Plan and grant initiatives. Arterial improvements in Clarence being at the Mornington Interchange and upgrade of South Arm Road, Rokeby. Development of the Rokeby Park and Ride facility.	Underway.	Engineering Services	IN PROGRESS
Strategic Plan 2.3 Developing and impler improve road safety	menting traffic management plans to e	nhance connectivi	ty and
Carry out road shoulder widening on: Acton Road, Acton, South Arm Road, Opossum Bay, Back Tea Tree Road, Richmond, Prossers Road, Richmond.	Not yet started.	Engineering Services	NOT YET COMMENCED

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.3 Developing and impler improve road safety (continued)	menting traffic management plans to e	enhance connectivi	ty and
Undertake upgrades to existing road infrastructure including: Construct capacity and safety on Backhouse Lane, Cambridge. Build traffic calming and sealing the gravel section of Begonia Street, Lindisfarne. Pavement renewal and drainage improvements on Pass Road, between Glebe Hill Road and Connor Place. Retaining wall on Dorans Road, Sandford. Safety barrier on Gordons Hill Road, Rosny Park.	Planning and construction works underway.	Engineering Services	in progress
Engineering investigations and design including: Cambridge Road Corridor Study. Bligh Street/Gordons Hill Road safety upgrade. Safety options for Acton Road at Roches Beach Road. Safety improvements at Malunna Road/ Beach Road roundabout. Safety improvements at Beach Road/East Derwent Highway. Improved road drainage and sealing of Scotts Road, Risdon Vale. Intersection upgrade at Brinktop Road/Prossers Road, Richmond. Traffic calming measures on Mockridge Road, Clarendon Vale. Roundabout at Kennedy Drive/Cherokee Drive, Cambridge. Traffic management improvements on North Terrace, Lauderdale. Road drainage improvement opposite 75-85 Bastick Street, Rosny.	Planning works underway.	Engineering Services	IN PROGRESS
Strategic Plan 2.4 Reviewing and continution for the city	ing to implement our Bicycle Plan and	I the Tracks and Tra	ils Strategy
Review, develop and implement tracks and trails asset management program and maintenance schedule across the municipality.	This is an ongoing project throughout the financial year.	Engineering Services	• • • • ONGOING
Tracks and Trails projects: Complete next section of Clarence Coastal Trail at Mays Point. Upgrade and extend the Clarence Plains Rivulet Track. New link track in Rokeby Hills, Fairisle Terrace to Mayfair Court. Next section of Barillia Rivulet track. Rosny Parklands Circuit Track.	Planning works underway.	Engineering Services	in progress
Complete missing section of Single Hill Reserve tracks and realign the Wallaby Mountain Bike Tracks to make them more sustainable.	Not yet started.	Engineering Services	X NOT YET

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.4 Reviewing and continution for the city (continued)	ing to implement our Bicycle Plan and	d the Tracks and Tr	ails Strategy
Continue to complete and maintain the mountain bike tracks within the Clarence Mountain Bike Park.	Works underway	Engineering Services	IN PROGRES
Mortimer Bay track upgrades.	Awaiting permits.	Engineering Services	DEFERRED
Construct a dirt jump/pump track facility at Clifton Beach.	Awaiting reserve activity plan.	Engineering Services	IN PROGRES
Develop new information, signage and style for the Richmond Village Trail.	Reviewing concept designs.	Engineering Services	NOT YET COMMENCE
Clear Lagoon Track bridge replacement.	Not yet started.	Engineering Services	NOT YET COMMENCE
Undertake upgrades on multi-user pathways including: Clarence Foreshore Trail north of Rosny College. Through Geilston Bay Reserve along Geilston Creek to Dumbarton Drive. Improved linkage between the Rose Bay overpass and Tasman Highway.	Not yet started.	Engineering Services	in progres
Create a Bike Strategy.	Development of strategy underway.	Engineering Services	in progres
Improve facilities and safety for people riding bicycles across the city, including: Construct bicycle parking racks. Install bicycle-safe stormwater grates	This is an ongoing project throughout the financial year.	Engineering Services	IN PROGRES

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.5 Providing and prioritisi	ng a safe, reliable, and accessible pede	strian network	
Identify missing footpath links and missing kerb ramps across our built-up areas and develop a strategy to address this.	This is an ongoing project throughout the financial year.	Engineering Services	IN PROGRESS
Undertake installation and improvement of kerb ramps throughout the city.	This is an ongoing project throughout the financial year.	Engineering Services	IN PROGRESS
Improve pedestrian access across the city, including: Upgrade of pedestrian crossings at Percy Street/Cambridge Road, Bellerive. Design and construction of intersection improvements at Clarence Street/Cambridge Road traffic signals. New footpath on Balook Street, Lauderdale. Design streetscape upgrades on Scott Street, Bellerive. New pedestrian island on Ploughman Road, Howrah. Design of new kerb and footpath on Harmony Lane, South Arm. Design of new kerb and footpath on Wellington Street, Richmond. Footpath modifications to provide DDA compliant bus stop on Tranmere Road, Tranmere. New footpath on Roches Beach Road, Lauderdale. New footpath on Marston Street, Clarendon Vale. New footpath connection on Leprena Street, Montagu Bay. New footpath on Hookey Place, Rokeby. Upgraded pedestrian fencing on Tranmere Road. Design extension of multi-user pathway and pedestrian crossings along Tollard Drive, Rokeby.	Planning and construction works underway.	Engineering Services	in progress
Strategic Plan 2.6 Developing and impler investment in public parking facilities	menting a parking infrastructure develo	pment plan to gui	de capital
Utilise cash in lieu of parking payments to develop improved car parking in and around activity centres.	No payments were made during the quarter.	City Planning	IN PROGRESS
Continue the project to install parking sensors in council-owned car parks and time restricted on-street parking bays in Bellerive and Rosny. Analyse usage data for decision making.	Design has been approved with installation commencing October 2023. Public consultation is being undertaken on the provision of sensor data for commuters.	Information Services	in progress
Undertake maintenance of sealed and unsealed car parks.	This is an ongoing project throughout the financial year.	Engineering Services	IN PROGRESS

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.7 Developing and imple	menting stormwater catchment manag	gement plans for the	he city
Implement stormwater improvement projects identified as priority works in the Stormwater Systems Management Plans, including: Major upgrade at Beach Street, Bellerive. New pipe system on Percy Street, Bellerive. New pipe system on Fairfield Road, Geilston Bay.	Works underway	Engineering Services	IN PROGRESS
Design stormwater improvement projects identified as priority works in the Stormwater Systems Management Plans, including: Upgraded pipe system at Wentworth Street, Bellerive. Seven Mile Beach stormwater management investigations	Design works underway.	Engineering Services	IN PROGRESS
Improve quality of stormwater discharge into the Derwent River, including: Design of gross pollutant trap and bioretention basin in Mortyn Park, Howrah. Design a WSUD treatment through the Warrane Green Belt. Construct a gross pollutant trap in Kangaroo Bay, Rosny	The majority of these works are on hold as they have links to City Heart, or require further planning.	Engineering Services	DEFERRED
Plan and design for detention systems identified as priority works in the Stormwater Systems Management Plans, including: Detention basin system on Rokeby Road, Howrah. Detention basin within council-owned land on Duntroon Drive, Rokeby. Detention basin system within the Waverley Flora Park and on the South Arm Highway above Alford Street, Howrah.	Planning underway	Engineering Services	IN PROGRESS
Strategic Plan 2.8 Undertaking stormwat	er management and groundwater mo	nitoring programs	
Identify and complete a condition assessment of soakage trenches across the municipality and develop a strategy to prioritise locations for maintenance and replacement.	In progress.	Engineering Services	IN PROGRESS
Continue to maintain the Seven Mile Beach groundwater model.	This is an ongoing project throughout the financial year.	Engineering Services	IN PROGRESS
Continue to operate the Cambridge Oval stormwater harvesting project.	This is an ongoing project throughout the financial year.	Engineering Services	IN PROGRESS
Carry out tunnel erosion remediation on Houston Drive, Cambridge.	Minor maintenance and monitoring.	Engineering Services	IN PROGRESS

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.8 Undertaking stormwat	er management and groundwater mon	itoring programs (continued)
Construct stormwater improvements throughout the municipality, including: New inlet pit on Gellibrand Lane, Opossum Bay. New stormwater main on Cambridge Road. Upgrade open drain at Clifton Beach. Redirect stormwater on Balaka Street, Rosny. Replace stormwater pipes on Malunna Road, Lindisfarne. Stormwater upgrade on Risdon Street, Risdon. Stormwater upgrade on Sunnyside Road, Lindisfarne. Upgrade and redirect stormwater systems on Ninda Street, Rosny. Improve drainage behind Brookston Drive, Mornington. Replace side entry pits on Carella Street and Balia Road, Tranmere. New stormwater main on York Street, Bellerive. Stormwater renewal works on Tecoma Road, Risdon Vale. Renew stormwater main at 5 Heather Road, Risdon Vale. Stormwater improvements behind 45-75 South Arm Road, Rokeby.	Planning and construction works underway.	Engineering Services	IN PROGRESS
Design stormwater improvement projects, including: Arlunya Street, Tranmere pipe renewal open drain renewal in Dysart Street, Clifton Beach new stormwater pipe at 193 Derwent Avenue, Lindisfarne modifications to overland flow paths at Loinah Road, Rosny	Planning an design works underway.	Engineering Services	IN PROGRESS
Strategic Plan 2.9 Undertaking an audit a to establish usage, condition, and compli accommodate current and future commodate	ance to standards, and assess to ensure		
Clarence Council Depot toilet upgrade.	Works underway.	Engineering Services	IN PROGRESS
Undertake Disability Discrimination Act upgrades to the kitchen and toilet facilities at the Lindisfarne Community Activities Centre.	Design plans approved. Preparing request for quote.	Engineering Services	IN PROGRESS
Construction of shelter and seating at the Clarence Mountain Bike Park.	Project on hold pending outcome of broader design for entrance features at mountain bike park.	Engineering Services	DEFERRED

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.9 Undertaking an audit a to establish usage, condition, and compliaccommodate current and future comm	iance to standards, and assess to ensur		
New staff amenities at Rosny Early Learning.	The concept plan is being developed with scope to expand babies' room and staff amenities as the primary goal. DA lodged at the end of the quarter.	Engineering Services	IN PROGRESS
Undertake electrical supply and switchboard upgrade at the Howrah Community Centre.	Works underway.	Engineering Services	in progress
Council Bligh Street office extension, including undercroft.	Draft designs underway.	Engineering Services	in progress
Kangaroo Bay Pavilion ventilation upgrade.	Request for quote underway.	Engineering Services	IN PROGRESS
Risdon Vale Hall heat pump installation.	Works complete.	Engineering Services	COMPLETED
Aquatic Centre security fence renewal.	Seeking quotes.	Engineering Services	in progress
Security system upgrades.	Works complete.	Engineering Services	COMPLETED
South Arm Community Centre energy security.	Not yet started.	Engineering Services	NOT YET COMMENCED
Rokeby Youth Centre relocation.	planning work underway.	Engineering Services	in progress

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.9 Undertaking an audit at to establish usage, condition, and compliaccommodate current and future commodate	ance to standards, and assess to ensu		
Council Chambers staff kitchen/break room.	Works complete.	Engineering Services	COMPLETED
Rosny Farm entry crossover upgrade.	Planning underway.	Engineering Services	in progress
Risdon Vale Hall facility upgrade.	Design underway.	Engineering Services	IN PROGRESS
Cremorne public toilets – minor upgrades.	Seeking quotes.	Engineering Services	in progress
Bayview Park toilet renewal.	Survey underway.	Engineering Services	in progress
Rosny Bus Mall glazing replacement design.	Monitoring current infrastructure.	Engineering Services	in progress
Strategic Plan 2.10 Ensuring quality civic needs of the community	architecture which is responsive to pl	ace and adaptable	for the
Continue to provide and improve kayak access to Clarence's foreshore.	On hold.	Engineering Services	DEFERRED
Undertake works to repair vandalism and remove graffiti across the city.	This is an ongoing project throughout the financial year.	Engineering Services	IN PROGRESS

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.10 Ensuring quality civic needs of the community (continued)	architecture which is responsive to pl	ace and adaptable	e for the
Undertake stage one (detailed design and planning approval) of the Clarendon Vale Oval Pavilion.	Design underway.	Engineering Services	in progres
Complete Opossum Bay public toilet replacement.	Works underway.	Engineering Services	in progres
Undertake minor Disability Discrimination Act compliance works.	This is an ongoing project throughout the financial year.	Engineering Services	● ● ● ONGOING
Undertake works for a new facility at Alma Street After School and Family Day Care.	Construction progressing.	Engineering Services	in progres
Undertake energy efficiency building upgrades.	Works underway.	Engineering Services	IN PROGRES
Upgrade public toilets at Church Street, Rokeby.	Assessing location.	Engineering Services	DEFERRED
Strategic Plan 2.11 Ensuring quality civic needs of the community	architecture which is responsive to pl	ace and adaptable	for the
Undertake preliminary planning to support State/Commonwealth Sport and Recreation Infrastructure Grant applications.	This is an ongoing project throughout the financial year.	Engineering Services	• • • • • ongoing
Deliver nine hole disc golf course to be built in Clarence.	Awaiting approvals for site relocation.	Engineering Services	IN PROGRES

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.11 Ensuring quality civic needs of the community (continued)	architecture which is responsive to pla	ce and adaptable	e for the
Clarence High School synthetic cricket nets installation.	Extra grant funds sought to undertake works at Clarence High School, Clarendon Vale oval, and Risdon Vale oval. Construction underway at Clarendon Vale and Risdon Vale.	Engineering Services	IN PROGRESS
Dampier Street Sportsground (Warrior Park) minor works.	Seeking quotes.	Engineering Services	in progress
Complete detailed design and commence construction for a new dog park at Cambridge and engage with the community on the plan.	Final consultation design being finalised.	Engineering Services	in progress
Progress work on the Coastal Access Strategy Project.	Finalising quotation process.	Engineering Services	in progress
Install drinking station with kayak washdown at DeBomfords Lane Coastal Reserve, Geilston Bay.	On hold.	Engineering Services	DEFERRED
Implement trial for off-lead fenced area for greyhounds at South Street Reserve and review outcomes.	Concept plans being prepared for council.	Engineering Services	IN PROGRESS
Undertake works to upgrade the Kangaroo Bay Skate Park.	Draft quote documentation being prepared.	Engineering Services	in progress
Construct senior exercise equipment demo site at Simmons Park.	Finalising quotation process.	Engineering Services	in progress
Progress design for a new pavilion at ANZAC Park, work with sports club and government stakeholders.	Concept designs advancing.	Engineering Services	in progress

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.12 Undertaking best pra- planning processes	ctice land use policy development and	active participati	on in regional
Participate in Greater Hobart Plan and inter-council working groups concerned with regional planning and the review of the regional strategy.	Council continued to engage with partners in bringing the Hobart City Deal to life.	City Planning	in progress
Monitor and update the Local Planning Schedule - Clarence.	Three applications currently with Tasmanian Planning Commission for further consideration and/or a decision.	City Planning	IN PROGRESS
Strategic Plan 2.13 Enhancing natural and community hubs through quality urban d		essible activity ce	ntres and
Continue to contribute to a well-planned liveable city through the distribution, and continuous improvement of the Access and Inclusion Toolkit.	Ongoing.	Health & Community Development	• • • • • ongoing
Strategic Plan 2.14 Planning for a diverse	range of housing to meet the needs o	f a wide demogra	phic
Ensure the application of appropriate zones and special area plans to provide for a range of densities and housing typologies.	One application received to upzone land to a General Residential Zone with a Specific Area Plan applied.	City Planning	IN PROGRESS
Monitor the take up of residential zoned land.	Development approval records maintained for use in monitoring and forecasting needs.	City Planning	IN PROGRESS
Complete a Risdon Vale Precinct Structure Plan to assist in the rezoning of council's strategic housing allocation.	Background information gathering and community engagement with land owners in the study area were undertaken.	City Planning	IN PROGRESS
Continue to partner with UTAS on the Planning Inclusive Communities Project, and work on relevant recommendations, programs and projects that arise.	No progress this quarter.	Health & Community Development	• • • • ONGOING

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.15 Ensuring neighbourhoand appropriate neighbourhood facilities		ccess to recreatio	nal spaces
Complete the Tranmere/Droughty Point/ Rokeby Structure Plan to provide for a well- planned urban area.	Further consultation with community members and landholders has been undertaken.	City Planning	IN PROGRES
Complete a Warrane Urban Regeneration Project discussion paper and begin consultation process.	Community engagement to occur in line with City Heart Project.	City Planning	in progres
Undertake local area plan to enhance Seven Mile Beach.	Final community consultation occurred and a final draft is being prepared.	City Planning	in progres
Install play space at South Arm Oval.	Completed.	Engineering Services	COMPLETED
Install new BBQ tables and seating across the municipality as required.	This is an ongoing project throughout the financial year.	Engineering Services	IN PROGRES
Commence design for the renewal and upgrade of Bayview Park Playground.	Not yet started.	Engineering Services	NOT YET COMMENCE
Commence design for the renewal and upgrade of Epping Park Playground.	Not yet started.	Engineering Services	NOT YET COMMENCE
Clarendon Vale Youth Precinct upgrade.	Not yet started.	Engineering Services	NOT YET COMMENCE

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 2.16 Planning for the suppunique locational advantages	oly of industrial and commercial land, ta	ıking advantage o	f the city's
Monitor the supply of commercial and industrial land designated by the Regional Industrial Strategy and identify opportunities for appropriate growth through the Greater Hobart Plan.	Information on development approval for various industrial projects recorded.	City Planning	in progres
Strategic Plan 2.17 Ensuring heritage val	ues of historic places and precincts are	protected	
Continue to provide a free heritage advisory service.	Expert feedback provided on certain planning applications in Richmond, including offers to provide advice to land owners where appropriate.	City Planning	IN PROGRES
Monitor and update the Richmond Townscape Strategy where required.	The strategy has been updated and can be reviewed as needed. The Strategy will be utilised in the development of the Richmond Village Master Plan.	City Planning	in progress
Review and update heritage building and signage guidelines where required.	The guidelines were updated and are available on council's website. They will be reviewed as needed.	City Planning	IN PROGRES
Carry out war memorial inspections and maintenance.	This is an ongoing project throughout the financial year.	Engineering Services	• • • • ONGOING
Strategic Plan 2.18 Encouraging the expa	nnsion of intensive agriculture and asso	ciated activities	
Protect agriculture land through planning controls.	Local Provision Schedule has been implemented and provides suitable zones for agricultural land. The controls are implemented through planning decisions on proposals as they arise.	City Planning	IN PROGRESS
Strategic Plan 2.19 Applying land use ted city	chniques to identify and protect importa	ant natural values	within the
Retaining natural assets inventory as natural asset plans are submitted with planning applications.	Ongoing process as natural asset plans are reviewed.	City Planning	IN PROGRESS

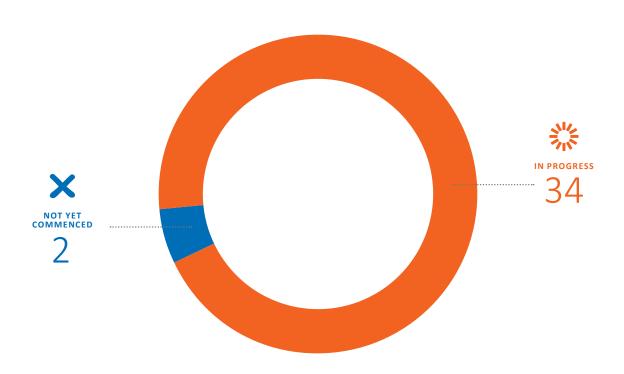


Blossom Park.

GOAL:

Clarence encourages creativity, innovation and enterprise and will develop the local economy by enabling opportunities for all people.

Progress this quarter:















Activities marked as "ongoing throughout the financial year" are included in the "in progress" segment of the above progress graph.

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
	plementing the Economic Development Plan ic development, land use planning, and cult		
Continue to progress development and adoption of City Future Strategy and mplementation Plan for economic development.	Officers are working together on the draft City Future Strategy with economic development and city planning underpinning the key concepts of this strategy.	Strategic Development	IN PROGRE
Rosny Farm/Cultural Precinct Plan review.	Consultants being engaged for review of Development plans.	Health & Community Development	IN PROGRE
•	with the Greater Hobart councils and other age Hobart's natural amenity and build on its		
Participate in the development of the Greater Hobart Plan settlement strategy.	Officers continue to work with the State Government and other councils on initiatives to implement the Greater Hobart Plan, including updating the regional strategy.	City Planning	IN PROGRE
Participate in inter-council working groups.	Officers continue to work with Greater Hobart and southern region councils on a range of plans and planning studies. Officers also worked with counterparts to develop a stronger understanding of regional issues and the consistent implementation of the Tasmanian Planning Scheme.	City Planning	IN PROGRE
Develop a Smart Precinct Strategy with the Greater Hobart Smart City Working Group.	Greater Hobart Smart City Working Group reforming, following wholesale membership changes.	Information Services	IN PROGRE
Strategic Plan 3.3 Developing and imsocio-economic disadvantage within	pplementing initiatives aimed at addressing t the city	the areas of signif	ficant
Support and enable the One Community Together initiative in Clarence Plains.	Ongoing.	Health & Community Development	• • • • • • • • • • • • • • • • • • •
Develop and continue youth programs across the city.	Continuing to build networks and partnerships in the best interest of young people in Clarence.	Health & Community Development	● ● ● (

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.3 Developing and implementing initiatives aimed at addressing the areas of significant socio-economic disadvantage within the city (continued)			
Work in partnership with organisations, schools and services to support programs and activities for youth across the City.	Council's Youth Network Advisory Group (YNAG) hosted the 3rd annual Youth Advisory Council Summit in September. The summit attracted attendees from across the state and focussed on the generation of ideas to support positive mental health. The Summit also provided the platform for youth to come together to inform and influence local and state government on the issues young people face on a day-to-day basis. Youth Services is continuing to implement strategies outlined in the Youth Plan and a review of the plan is currently underway. It is been a challenging quarter with limited resources restricting program delivery at times. Staff are also continuing to review our programs with consideration of the new Child and Youth Safety Framework, including attendance at forums and information sessions to enable preparations for implementation.	Health & Community Development	IN PROGRESS
Identify a suitable location for a safe space for youth.	Continuing to investigate suitable youth space in the Rosny CBD.	Health & Community Development	in progress
Strategic Plan 3.4 Communicating ou opportunities and visitor attractions	ur city brand and benefits through the promo	otion of our attrib	outes,
Continue to develop a database of stock images for use in city promotion.	Communications team completed photo shoots at various locations including the Clarence Mountain Bike Park and Meehan Range.	Communications	• • • • ONGOING
Undertake review and update of council's Tracks and Trails brochure.	Continuing preliminary preparation and research for redevelopment of the brochure.	Communications	IN PROGRESS

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
	tating productive networks and relationships ss, other councils, and other levels of governi		on interests
Support and collaborate with Coal River Valley Tasmania Tourism Association.	Officers continue to engage with the Coal River Valley Tasmanian Tourism Association, particularly on the development of their planning for the new annual event, the CRaVe Harvest Festival. Officers attended monthly committee meetings, the AGM and a networking event during this quarter.	Strategic Development	IN PROGRESS
Engage with the broader Clarence and Greater Hobart business community.	Officers have continued to engage with the business community throughout this quarter through onsite business meetings, assisting with council enquiries and undertaking the first business survey during this quarter.	Strategic Development	IN PROGRESS
Support key stakeholders across the city to activate council land, including market and event activations.	Officers have continued to work with private market owners to undertake markets within Clarence throughout this quarter.	Strategic Development	IN PROGRESS
Promote and support investment and adoption for a Digital Twin for Greater Hobart.	A business case has been lodged with the Joint Ministerial Committee for the Hobart City Deal.	Information Services	IN PROGRESS
Strategic Plan 3.6 Facilitating and/or driving further investment and grow	directly investing in foundation projects and the	I infrastructure ai	med at
Develop a Data and Spatial Strategy.	Project has not yet commenced.	Information Services	NOT YET COMMENCED
Strategic Plan 3.7 Developing a Cultu	ural and Creative Strategy		
Design and implement a bespoke mobile art trailer.	Currently in production. Ramp shop drawings currently being produced for fabrication.	Health & Community Development	IN PROGRESS
Review Cultural Arts Plan and Clarence Events Plan.	Due to commence when the new Cultural and Creative committee convenes.	Health & Community Development	NOT YET COMMENCED

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.8 Delivering a diverse excellence in arts and cultural activitions.	e program of cultural events to increase accies	ess, participation	and
Implement the City Events Plan, including promoting current events and attracting new opportunities.	Program of events being delivered according to Plan.	Health & Community Development	• • • • ONGOING
Conduct council's annual event program including the Clarence Jazz Festival as council's premier event, Dog's Day Out, and Christmas concert.	Programming is underway for the Jazz Festival 2024.	Health & Community Development	• • • • ONGOING
Conduct and support other events including, Christmas Community Concerts, youth events and community festivals.	Programming for Christmas is complete, support for other Community Christmas events is ready to deliver. The YNAG colour run is due to occur Nov 4, Springfest at Warrane Community Garden is being offered support late October, both financial and in-kind.	Health & Community Development	● ● ● ONGOING
Continue relationships with other major events including Ten Days on the Island, Mona Foma and Cygnet Folk Festival.	Partnerships with Mona Foma 2024 underway, planning for Ten Days on the Island for 2025 in discussion and Beaker ST Festival activities in early planning for 2024. Cygnet Folk Festival shows are being negotiated with four artists for January.	Health & Community Development	• • • • ONGOING
Maintain the exhibition program and associated public programs in the Schoolhouse Gallery and Barn.	Story Festival, Arts and Event's project title for the Multicultural budget is in the early planning stages for delivery in May 2024.	Health & Community Development	● ● ● ● ONGOING
Continue to develop the Clarence Jazz Festival Food and Wine project.	Currently searching for options for the fine food and wine activity.	Health & Community Development	● ● ● ● ONGOING
Prepare and implement a program of events and activities for the Richmond Bicentenary.	Supporting in kind and with program budget for the Collectors Roadshow Event and Activating the Halls.	Health & Community Development	IN PROGRESS
Strategic Plan 3.9 Enhancing our cult	tural identity by encouraging the creation an	d installation of p	oublic art
Undertake community art projects as part of the Graffiti Management Strategy.	Rosny Skate Park project continues with a six monthly rotation planned for 2024	Health & Community Development	● ● ● ● ONGOING

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.9 Enhancing our cult (continued)	cural identity by encouraging the creation an	d installation of p	oublic art
Identify and develop opportunities for the acquisition and installation of public art within the city and incorporate public art into major streetscape plans for the city.	This is an ongoing project throughout the financial year.	Health & Community Development	● ● ● ● ONGOING
Ensure that public art contributions associated with new developments in activity centres are applied in a timely manner to enhance the precinct's sense of place.	New areas for public art being scoped including the Rosny Parklands.	Health & Community Development	● ● ● ● ONGOING
Review concept designs for Rosny Farm in the context of the City Heart Project.	This is currently being planned for consultation process.	Health & Community Development	IN PROGRESS
Strategic Plan 3.10 Examining option centre	s for the establishment of a civic centre or p	erformance and	exhibition
Examine options for the establishment of a civic centre or performance and exhibition centre.	Feedback given in relevant consultation meetings	Health & Community Development	• • • • ONGOING
Implement actions contained within the Cultural History Plan.	New History Working Group formed, meeting imminent.	Health & Community Development	● ● ● ONGOING
Strategic Plan 3.11 Reviewing and impromote the city's unique cultural hi	pplementing the Cultural History Plan for Cla story	rence to preserve	e and
Conduct historical walks across the city.	History walks have grown to include a program of 10 – 12 walks annually and represent a rethinking of the plan's recommendations on history presentations. As well as the walks themselves (next walk Waverley Park October 29) the program is being continually updated to include new themes/walks such as the July "Forgotten History of Warrane" walk.	Health & Community Development	● ● ● ● ONGOING

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 3.11 Reviewing and impromote the city's unique cultural hi	nplementing the Cultural History Plan for Cla story (continued)	rence to preserve	e and
Create QR codes for all historical interpretation signage.	Funding was provided in this year's budget to install QR codes on the existing suite of Ferry History panels (South Arm, Lindisfarne, Rose Bay). The extra research and sourcing of images is complete; work is currently underway to assemble this information in an accessible way through the website. Requests have been made to Tasmanian Archive & Heritage Office for permission to use images (awaiting answer). Expected delivery date is December 2023.	Health & Community Development	● ● ● ONGOING
Strategic Plan 3.12 Enhancing Sister deliver cultural benefits	City relationships and international linkages	as a mechanism	to foster and
Continue to identify opportunities to build better linkages and cultural connections with other cities and international communities.	No activity was undertaken on Sister City relationships this quarter.	Strategic Development	• • • • ONGOING
Strategic Plan 3.13 Undertaking the	development of a Digital Strategy		
Develop a Digital Strategy implementation plan.	Committee and executive input is being sought to prioritise initial actions in line with resourcing plans.	Information Services	IN PROGRESS
	and strategies to enhance the quality of life of city infrastructure and services for the be		
Progress the Replacement Facilities Access System Project. Research, scope and identify options to replace and improve current access systems (including CCTV, key, electronic swipe cards, pin) to council's facilities, buildings, ovals, halls and centres.	Preparation of specifications for the procurement of systems and associated technology is underway.	Information Services	IN PROGRESS
Continually improve council processes and systems - eRecruitment, onboarding, training, contracts, customer portals.	Improvements continue to be made to the records management system and practices with a program of work currently being planned. Progress continues on the implementation and testing of the recruitment and onboarding process and systems.	Information Services	in progress



Clarence Band.

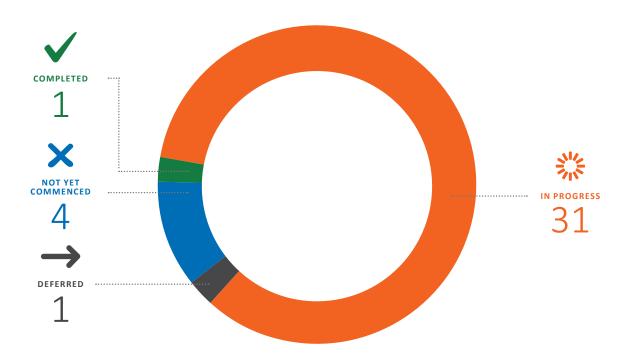


Clarence Prize winning piece, *Winslow Armchair* by Patrick Adeney.

GOAL:

Clarence is environmentally responsible, valuing and protecting the natural environment for a sustainable and liveable future.

Progress this quarter:











OFF TRACK





Activities marked as "ongoing throughout the financial year" are included in the "in progress" segment of the above progress graph.

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
	ssets within council-managed land throug fire, weed, land and coastal management		ent and
Undertake environmental health sampling and monitoring.	Sampling undertaken of Lauderdale Canal as part of council master plan activities and understanding water quality in the Lauderdale Canal.	Health & Community Development	● ● ● ONGOING
Maintain dog litter bins.	This is an ongoing project throughout the financial year.	Engineering Services	● ● ● ONGOING
Renew council's Bushfire Mitigation Strategy and associated Reserve Bushfire Management Plans.	Plans underway.	Engineering Services	in progress
Carry out fire management activities.	This is an ongoing project throughout the financial year.	Engineering Services	IN PROGRESS
Tree management, including maintenance, replacement and revegetation.	This is an ongoing project throughout the financial year.	Engineering Services	• • • • ONGOING
Undertake pest control activities as required.	This is an ongoing project throughout the financial year.	Engineering Services	• • • • ONGOING
Undertake tracks planning, investigation and maintenance.	This is an ongoing project throughout the financial year.	Engineering Services	• • • • ONGOING
Undertaken general bushland maintenance.	This is an ongoing project throughout the financial year.	Engineering Services	● ● ● ONGOING
Undertake maintenance and management of coastland and beaches.	This is an ongoing project throughout the financial year.	Engineering Services	● ● ● ONGOING

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
	ssets within council-managed land thro fire, weed, land and coastal manageme		ent and
Undertake weed management across the municipality.	This is an ongoing project throughout the financial year.	Engineering Services	• • • • • ongoing
Investigation into natural erosion around the bank at the rear of the Lindisfarne Yacht Club house.	Liaising with Lindisfarne Yacht Club.	Engineering Services	IN PROGRES
Develop a Pipeclay Lagoon Coastal Management Plan.	Planning underway.	Engineering Services	in progres
Develop a Roches Beach Coastal Management Plan.	Planning underway.	Engineering Services	IN PROGRES
Develop a trial regeneration area in degraded woodland in Single Hill Reserve, Seven Mile Beach.	Works underway.	Engineering Services	IN PROGRES
Develop and implement a Natural Areas Signage and Interpretation Plan.	Not yet started.	Engineering Services	NOT YET COMMENCE
Undertake landscaping in Single Hill Bushland Reserve, Seven Mile Beach.	Works underway.	Engineering Services	in progres
Undertake Lauderdale Canal water quality assessment.	Assessment underway.	Engineering Services	in progres
Seven Mile Beach Coastal Reserve Landscaping.	Not yet started.	Engineering Services	NOT YET COMMENCE

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
	ssets within council-managed land thro fire, weed, land and coastal manageme		ent and
Evaluate the tree canopy cover in Clarence and prepare an Urban Tree Strategy.	On Hold	Engineering Services	\rightarrow
			DEFERRED
	plans for natural reserve areas and cont er groups to implement plans and initia		h bushcare,
Develop, review, and implement Reserve Activity Plans for Waverley Flora Park.	Internal planning underway.	Engineering Services	IN PROGRESS
Undertake natural area rehabilitation planning.	This is an ongoing project throughout the financial year.	Engineering Services	• • • • ONGOING
Conduct landscaping on bushland reserve entrances.	This is an ongoing project throughout the financial year.	Engineering Services	• • • • ONGOING
Implement Lauderdale Saltmarsh Restoration Plan.	Preliminary modelling to commence.	Engineering Services	IN PROGRESS
Strategic Plan 4.3 Working collaboration environment	vely with relevant agencies to enhance	and protect the na	tural
Provide support to the Derwent Estuary Program.	Invited the Derwent Estuary Program to present at council workshop in August.	Health & Community Development	• • • • ONGOING
Deliver Land and Coastcare community volunteer programs.	This is an ongoing project throughout the financial year.	Engineering Services	• • • • ONGOING

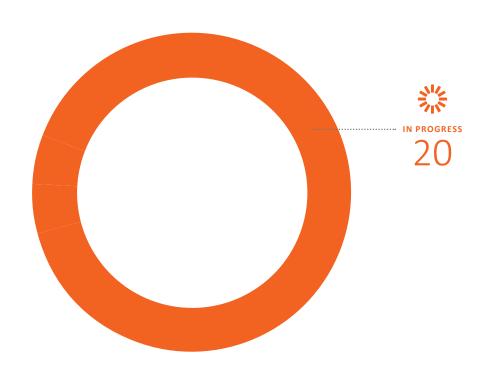
PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
water and energy conservation initiative	conservation and sustainable use of resoves to the community and industry, as we echnologies, including energy efficient tra	II as considering o	
Develop guidelines for sustainable council events.	Not yet started.	Engineering Services	NOT YET COMMENCED
Develop a Climate Action Plan, provide a road map for greenhouse gas emission reductions to achieve council's carbon target.	Not yet started.	Engineering Services	NOT YET COMMENCED
Implement climate change strategies.	This is an ongoing project throughout the financial year.	Engineering Services	● ● ● ● ONGOING
Strategic Plan 4.5 Undertaking the dev	elopment of an Environmental Sustainab	ility Strategy	
Implement the Sustainability Strategy.	Council adopted the Sustainability Strategy at its meeting on 27 February 2023. Design work finalised and now available on council's website.	Engineering Services	COMPLETED
Renew council's Natural Areas Strategy.	Draft works underway	Engineering Services	in progress

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 4.6 Developing and imponsider all forms of waste	lementing local and regional waste mar	nagement strategies	s that
Purchase public recycling bins.	This is an ongoing project throughout the financial year.	Engineering Services	• • • • ONGOING
Continue to undertake kerbside waste, recycling and green waste collection services.	This is an ongoing project throughout the financial year.	Engineering Services	● ● ● ● ONGOING
Continue to deliver community service obligations at Mornington Waste Transfer Station.	This is an ongoing project throughout the financial year.	Engineering Services	• • • • ONGOING
Provide recycling services within council workplaces.	This is an ongoing project throughout the financial year.	Engineering Services	• • • • ONGOING
Continue to undertake waste collection from parks, sportsgrounds and roadside litter.	This is an ongoing project throughout the financial year.	Engineering Services	• • • • ONGOING
Carry out maintenance of the Lauderdale Rehabilitated Landfill.	This is an ongoing project throughout the financial year.	Engineering Services	• • • • ONGOING
Strategic Plan 4.7 Continuing to provide of the local environment	le opportunities for involvement and in	creased awareness	for the care
Replace interpretive signage panels at Bellerive Beach.	Works underway.	Engineering Services	IN PROGRESS

GOAL:

To provide leadership and accessible, responsive, transparent and accountable governance of the city.

Progress this quarter:















Activities marked as "ongoing throughout the financial year" are included in the "in progress" segment of the above progress graph.

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 5.1 Responding to the best practice governance	changing needs of the community throu	ugh leadership, advo	ocacy and
Continual review of council's procurement processes to ensure they meet best practice.	Ongoing review of processes throughout the quarter.	Corporate Support	IN PROGRESS
Continual review of council's policies and procedures to ensure that council responds to the changing needs of the community.	Ongoing review of policies throughout the quarter.	Corporate Support	IN PROGRESS
Work with the Positive Ageing Working Group as part of the Community Wellbeing Advisory Committee.	Working group members notified of their acceptance and first official meeting to commence in November.	Health & Community Development	IN PROGRESS
Continue to work with the Access and Inclusion Working Group as part of the City Development Advisory Committee.	The Access and Inclusion Working Group met this quarter.	Health & Community Development	IN PROGRESS
Continue to work with services and organisations by facilitating the Positive Ageing and Disability Access and Inclusion Network Forums.	Ongoing. Forums held for both networks in this quarter.	Health & Community Development	• • • • ONGOING
Work with the Youth Network Advisory Group (YNAG) and the Youth Working Group as part of the Community Wellbeing Advisory Committee.	Paint Party Run being delivered on 4 November involving YNAG as volunteers and creative directors.	Health & Community Development	IN PROGRESS
	naintaining a suite of policies to provide of council's plans, strategies, programs, a		
Review and update Customer Service Charter and Framework.	Initial internal framework and strategy approach discussions continue. Focus remains on preparing initial draft document to identify key activities and requirements for endorsement on the approach.	Strategic Development	IN PROGRESS
Council will continue to review and update its policies on an as needs basis throughout the year.	Ongoing review of policies throughout the quarter.	Corporate Support	IN PROGRESS

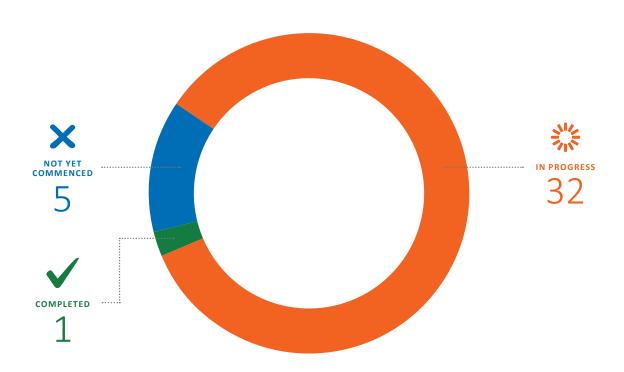
PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
	naintaining a suite of policies to provide a of council's plans, strategies, programs, a		
Develop a Community Infrastructure Strategy.	The working group is continuing to meet to form structure of key priority areas. Resourcing constraints have impacted progress. With the formation of the City Development Advisory Committee, this committee will also act as a key stakeholder in development of the draft strategy.	Strategic Development	IN PROGRESS
Strategic Plan 5.3 Continuing to focu	s on providing transparency in our decisi	on-making processe	es
Continue the development of a Communications and Marketing Strategy.	Initial framework has been workshopped with council, with money approved as a part of the 2023-24 budget to continue research to underpin and inform the strategy.	Communications	IN PROGRESS
Strategic Plan 5.4 Communicating w	ith our community about what we do		
Undertake a major website upgrade.	Project is underway.	Communications	IN PROGRESS
Continue to provide timely and relevant information via council's website, council newsletter, print and digital media, and various special interest publications.	Council's website and digital media continued to be regularly updated throughout the quarter. Publications produced this quarter included City of Clarence News Spring and the Clarence City Council Quarterly Report April- June 2023.	Communications	• • • • ONGOING
Strategic Plan 5.5 Engaging with our of our Community Engagement Police	community and stakeholders through th	e continued implem	nentation
Continue to engage in community consultation on major policy issues and projects.	Key implementation actions have included the addition of the Community Engagement Policy on all new contracts to ensure partners are both aware of the policy and contractually bound to apply it appropriately. A dotted line to the Lead Community Engagement Role has been added to relevant positions. Further steps to come.	Strategic Development	IN PROGRESS
Refine and enhance best-practice community consultation across the organisation.	Strengthening relationships with the community through high quality engagement has continued. Innovative approaches are continuing with a recent Seven Mile Beach consultation day where three key strategic initiatives were combined into one community event. Another highlight was empowering the Cambridge community with naming their new park which is now known as Blossom Park.	Communications	IN PROGRESS

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 5.5 Engaging with our our Community Engagement Policy (community and stakeholders through th continued)	e continued implen	nentation of
Undertake community and business research to track key success and sentiment metrics to be utilised in various strategies and plans across the organisation.	Key reports have been shared and a thorough distribution and accompanying action plan will commence in Q2 2023-24.	Strategic Development	IN PROGRES
Strategic Plan 5.6 Establishing strate	gic partnerships to facilitate greater opp	ortunities	
Continue relationships with Ten Days on the Island, Mona Foma and Cygnet Folk Festival.	Partnerships with Mona Foma 2024 underway, planning for Ten Days on the Island for 2025 in discussion and Beaker ST Festival activities in early planning for 2024. Cygnet Folk Festival shows are being negotiated with four artists for January.	Health & Community Development	IN PROGRES
Strategic Plan 5.7 Providing equitabl	e access to programs and services		
Work with relevant organisations to develop a pilot site for the use of beach access mats for people with a disability.	Bellerive Beach will be the pilot site for this summer.	Health & Community Development	IN PROGRES
Deliver the Universal Accessible Information Project.	Preferred supplier selected, project has commenced.	Health & Community Development	IN PROGRES
Strategic Plan 5.8 Maintaining and cidentified strategic goals are achieve	ontinuously reviewing performance mon d	itoring frameworks	to ensure
Produce and review council performance reports.	Council's Quarterly Report April- June 2023 was completed this quarter.	Communications	• • • • • ongoing
Strategic Plan 5.9 Providing, and rep	resenting the community at, civic and ce	remonial functions	
Provide, and represent the community at, civic and ceremonial functions.	One citizenship ceremony was held this quarter on 4 August 2023, with 23 conferees attending.	Strategic Development	• • • • • ongoing

GOAL:

To efficiently and effectively manage our financial, human and property resources to attain strategic goals and meet statutory obligations.

Progress this quarter:















Activities marked as "ongoing throughout the financial year" are included in the "in progress" segment of the above progress graph.

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.1 Establishing strategic	c partnerships to facilitate greater oppor	rtunities	
Undertake yearly review of council's 10-Year Financial Management Plan.	To be undertaken in second quarter and presented to councillors in third quarter as part of the annual budget process.	Financial Management	NOT YET COMMENCED
Undertake detailed review and revaluation of council's stormwater infrastructure asset class.	To be undertaken in third and fourth quarter.	Financial Management	NOT YET COMMENCED
Review and update asset management plans.	Works underway.	Engineering Services	IN PROGRESS
Strategic Plan 6.2 Maintaining council	in a sound financial position		
Review Key Performance Indicators to ensure they remain relevant and enable oversight of key strategic issues and risks.	Key performance indicators to be reviewed as part of the annual financial statements.	Financial Management	\$115 \$115
Churchania Diana C 2 Malina affandalala			IN PROGRESS
Strategic Plan 6.3 Making affordable a			
Review of council's Rates Outstanding Policy.	Currently under review, will be presented to council for comment early 2024.	Financial Management	IN PROGRESS
Undertake an ongoing review of council's fees and charges to optimise council's extensive fee structure - in particular roads and stormwater fees.	Will commence in 2024 as part of the annual budget process.	Financial Management	NOT YET COMMENCED
Review of council's Rating structure and Rates and Charges Policy.	Will begin in second quarter.	Financial Management	NOT YET COMMENCED

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.4 Having effective con	trol of financial risk		
Undertake internal audit reviews as required by Audit Panel and implement initiatives as identified.	Review and audit of current processes for paying superannuation to council contractors	Financial Management	IN PROGRESS
Continue with the ongoing program of insurance reviews for council infrastructure.	This is an ongoing project throughout the financial year.	Financial Management	IN PROGRESS
Strategic Plan 6.5 Developing and implessed in the right place at the right tile.	lementing a Workforce Development Pla me	an to ensure we hav	e the right
Continue work on Workforce Development Plan.	Council has engaged a Project Officer to assist with the development of a Workforce Plan. An information gathering exercise has been conducted and the data is currently being analysed.	Human Resources	• • • • ONGOING
Strategic Plan 6.6 Maintaining a positive	ve, values-based work environment		
Continue work with the Workplace Improvement Committee to identify essential core beliefs and values to embed in council's workplace culture. Identify strategies and opportunities to implement change and drive an engaged team.	The Workplace Improvement Committee and the Outdoor Consultative Committee have been meeting quarterly.	Human Resources	• • • • ONGOING
Review workplace policies to support equality and respect. Review data captured in the Workplace Equality and Respect Survey. Establish a Workplace Equality and Respect Implementation Team.	Council is committed to providing a positive respectful work environment. All new staff are participating in Where's the Line training.	Human Resources	IN PROGRESS
Work through issues identified in the Staff Engagement Survey to maintain focus on continuous improvement and identify strategies and opportunities to implement change and drive an engaged team.	Work continues on delivering outcomes identified through the staff engagement survey. Recent structure changes have delivered the opportunity for career progression, particularly in our outdoor workforce area.	Human Resources	• • • • ONGOING
Strategic Plan 6.7 Providing an equal o	pportunity workplace		
Continue to implement initiatives as an outcome of the Employee Engagement Survey, continue to deliver relevant equality, anti-discrimination and Aboriginal cultural training programs.	A number of staff have participated in Intercultural Communication training with positive feedback. Council will look at running more of these sessions next quarter.	Human Resources	• • • • ONGOING

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.8 Fostering an environ strengthen workforce capabilities	ment that encourages staff developmen	t and continuous le	earning to
Undertake performance management activities to continuously improve performance and identify training and development needs. Ensure delivery of training and development programs in a timely manner.	Council continues to offer quality training and development opportunities for staff through formal qualifications, traineeships, cadetships and other relevant formal training.	Human Resources	• • • • • ongoing
Provide Tasmanian Aboriginal cultural awareness training to all staff.	Reconciliation Tasmania has deliver cultural awareness training to the Executive Leadership Team, Elected Members and other senior staff.	Human Resources	• • • • • ONGOING
Strategic Plan 6.9 Fostering a culture c	f creativity and innovation in expressing	and realising ideas	
Engage employees in strategic processes. Encourage staff participation in consultative committees to provide enhanced opportunities for expressing ideas.	The Workplace Improvement Committee and the Outdoor Consultative Committee have been meeting quarterly.	Human Resources	• • • • • ongoing
Strategic Plan 6.10 Providing safe and	healthy workplaces		
Continue to deliver the review and assessment program of council's environment to ensure the provision of best practice work health and safety. Continue to	Work has commenced on revising our WH&S policies and procedures to include psychosocial risks within the workplace.	Human Resources	
deliver a program that maintains council's ISO 45001:2018 accreditation. Increase the audit program of monitoring compliance and effectiveness for improvement opportunities.			ONGOING
ISO 45001:2018 accreditation. Increase the audit program of monitoring compliance and effectiveness for improvement opportunities. Strategic Plan 6.11 Effectively administ	ering compliance with statutory obligati	ons, legal responsil	
ISO 45001:2018 accreditation. Increase the audit program of monitoring compliance and effectiveness for improvement opportunities.	Thorough reports are prepared ensuring relevant planning controls were identified and proposals assessed against them.	ons, legal responsil	

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.11 Effectively administ governance standards (continued)	ering compliance with statutory obligat	ions, legal responsi	bilities and
Timely issue of development permits, sealed plans and strata titles.	All statutory timeframes were met and recorded in reports on applications.	City Planning	IN PROGRESS
Defend appeals in the Tasmanian Civil and Administrative Tribunal (TASCAT).	Three cases have been appealed at TASCAT and an outcome successfully mediated.	City Planning	IN PROGRESS
Ensure that internal legal support is provided to all workgroups to enable council to meet its statutory obligations, legal responsibilities and to meet governance standards, particularly through the review of council's policies and processes.	Ongoing	Corporate Support	IN PROGRESS
Review and implement amendments to the Dog Management Policy.	The Dog Management Policy review of the fees and charges was concluded. Fee schedule to remain as adopted in 2021 due to insufficient support for the inclusion of the racing greyhound and working dog categories.	Health & Community Development	COMPLETED
Develop a Cat Management Policy.	Council adopted a motion to investigate and report back on cat management options with a workshop for elected members and ELT to be held in November 2023.	Health & Community Development	NOT YET COMMENCED
Continue rollout of parking sensors in the city.	Configuration of the 1000 sensors has been completed with installation of the sensors commencing on 3 October 2023.	Health & Community Development	IN PROGRESS
Act as permit authority through issuing permits, certificates, notices and orders; and by maintaining building/plumbing registers.	This is an ongoing activity throughout the financial year ensuring that the Customer Service Charter is followed for timeframes.	Health & Community Development	● ● ● ● ONGOING
Provide information, assistance and support regarding building/plumbing matters.	This is ongoing throughout the financial year ensuring that the Customer Service Charter is followed and updated where required.	Health & Community Development	• • • • • ongoing

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Strategic Plan 6.11 Effectively adminis governance standards (continued)	tering compliance with statutory obligat	ions, legal responsi	bilities and
Ensure compliance so buildings are safe, energy efficient and meet permit conditions and relevant standards.	This is an ongoing activity throughout the financial year ensuring that all legislation is monitored and updated as required.	Health & Community Development	• • • • • ONGOING
Review work processes and improve system performance for regulatory groups.	This is an ongoing activity throughout the financial year by promoting continuous improvement of work processes.	Health & Community Development	● ● ● ● ONGOING
Bring outstanding building and plumbing permits to completion.	This is an ongoing activity throughout the financial year by monitoring expiry dates of outstanding permits and providing information as required.	Health & Community Development	● ● ● ● ONGOING
Strategic Plan 6.12 Ensuring appropria operations and activities	ite management of risk to reduce exposi	ure associated with	council's
Implement recommendations from audit of council's Business Continuity Plan.	Council continues to review its Business Continuity Plan	Corporate Support	IN PROGRES
Continue to develop and manage council's risk registers to respond to existing and emerging risks.	Ongoing	Corporate Support	in progres
Digitise Aperture Cards (Microfiche) Project.	Contract negotiations are being finalised with preferred supplier.	Information Services	IN PROGRES
Replace council fleet analogue radios.	Requirements have been reset to take into account emergency management scenarios and collaboration with neighbouring councils is being explored.	Information Services	IN PROGRES
Cyber security risk management.	Ongoing work program.	Information Services	in progres

PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2022–23

PROGRESS COMMENTS

RESPONSIBLE AREA

STATUS

Strategic Plan 6.12 Ensuring appropriate management of risk to reduce exposure associated with council's operations and activities (continued)

Emergency management, including storm/ emergency maintenance.

This is an ongoing project throughout the financial year.

Engineering Services

ONGOING

Strategic Plan 6.13 Delivering a range of regulatory services in relation to environmental health, development assessment and approval, building and plumbing compliance, environmental and public health, animal control, parking and public places

Continue to deliver regulatory programs, including identifying and implementing opportunities to improve customer accessibility to information and online lodgement options.

This is an ongoing activity, promoting improvement in work processes.

Information Services

• • • •

ONGOIN



■ Clarence City Council Mayor Brendan Blomeley with his dog Esme.

REPORTS



BALANCE SHEET AS AT 30 SEPTEMBER 2023

	30 SEPTEMBER 2023 \$'000	30 JUNE 2023 \$'000
Cash and investments	119,515	103,175
Debtors	44,247	11,138
Prepayments	91	131
Other current assets	963	1,601
Total current assets	164,816	116,045
Land	133,803	133,803
Land under roads	149,280	149,280
Buildings	39,507	39,507
Roads	264,290	264,290
Waste management	1,286	1,285
Drainage	163,624	163,624
Plant and equipment	3,190	3,190
Parks equipment	30,911	30,911
Work in progress	27,185	22,955
Right of use assets	1,837	1,837
Receivables	1,861	1,650
Ownership interest in associates	13,153	13,153
Investment in TasWater	171,177	171,177
Total non-current assets	1,001,104	996,662
Total assets	4.465.020	1 112 707
lotal assets	1,165,920	1,112,707
Payables	761	2,650
Trust funds and deposits	5,264	5,305
Contract liabilities	1,502	3,285
Lease liabilities	910	910
Provisions	4,169	4,187
Total current liabilities	12,606	16,337
Indiana de la curiar a la cura	14.500	14.500
Interest bearing loans	14,569	14,569
Leases	1,057	1,057
Provisions Table on a surrout link illation	749	749
Total non-current liabilities	16,375	16,375
Total liabilities	28,981	32,712
Total net assets	1,136,939	1,079,995
Assumption of the state of the	702 547	645.454
Accumulated surplus	702,547	645,454
Reserves	434,392	434,541

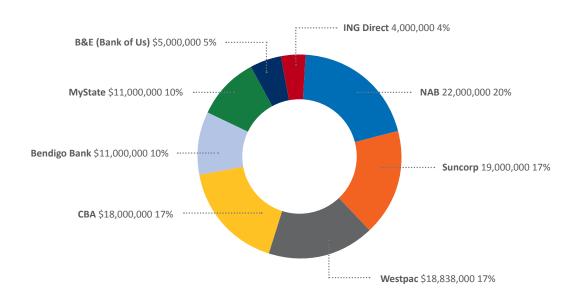
Note: This balance sheet has been prepared for management information only and is not intended to reflect the full requirements of applicable accounting standards.

SUMMARY OF PROGRAM PERFORMANCE RECURRENT EXPENDITURE AND INCOME 1 JULY 2023 TO 30 SEPTEMBER 2023

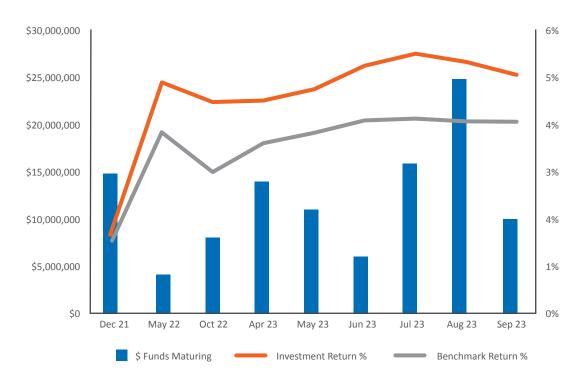
	BUDGET \$'000	BUDGET YTD \$'000	ACTUAL \$'000	VARIANCE \$'000
Revenues				
Rates	60,887	60,371	60,442	71
Fire Rates	6,821	6,821	6,858	37
Fees & Charges	8,074	2,279	2,160	(119)
Interest	3,672	918	1,265	347
Government Subsidies	4,089	1,035	1,356	321
Grants	3,577	895	895	-
Dividends	2,200	550	553	3
Contributions of Capital	600	150	150	-
Capital Grants	1,462	220	220	-
Other Revenue	4,250	1,062	731	(331)
Total Revenues	95,632	74,301	74,630	329
Expenses				
Employee Costs	32,007	7,565	6,746	819
Depreciation	9,093	2,273	2,273	-
Materials	1,887	444	340	104
Contracts	14,132	2,556	2,539	17
Operating Lease	2,326	566	524	42
Electricity	1,168	239	255	(16)
Other Expenses	22,414	6,036	5,754	282
State Government Charges & Levies	7,867	1,967	1,965	2
Insurance	809	202	191	11
Total Expenses	91,703	21,848	20,587	1,261
Net Total	3,929	52,453	54,043	1,590

INVESTMENT PERFORMANCE

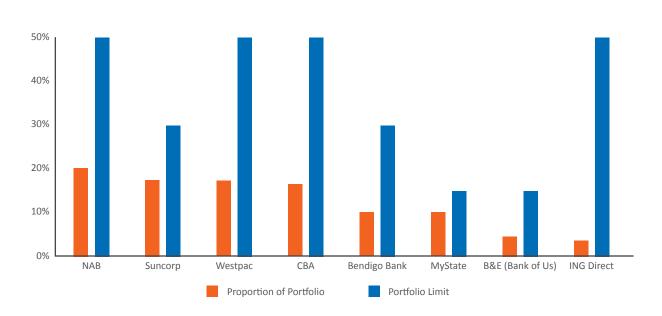
Total investments



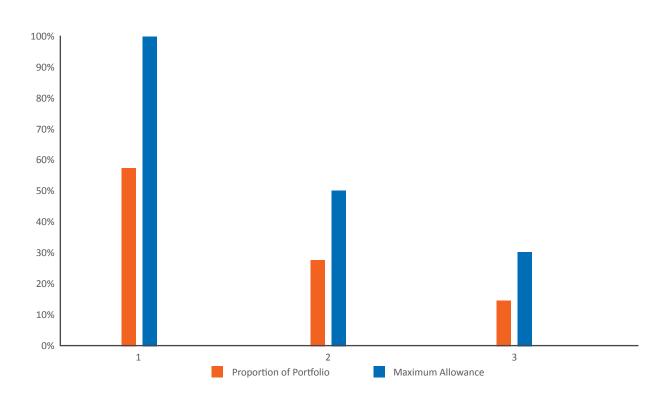
Investment returns and benchmarks



Actual holdings to maximum holdings by institution



Actual holdings to maximum holdings by investment category



COUNCILLOR ATTENDANCE

The following is a statement of the attendance of Councillors at Meetings of Council during the Quarter 1 July to 30 September 2023.

	MEETINGS HELD	MEETINGS ATTENDED
Councillor / Mayor Blomeley	4	4
Councillor Chong	4	4
Councillor Darko	4	4
Councillor Goyne	4	4
Councillor Hulme	4	4
Councillor Hunter ¹	4	3
Councillor James	4	4
Councillor Kennedy	4	4
Councillor Mulder	4	4
Councillor Ritchie	4	4
Councillor Walker	4	3
Councillor Warren	4	4

Leave of Absence Approved:

1. Leave of Absence granted for the Council Meeting of 17 July 2023

COUNCILLOR'S PROFESSIONAL DEVELOPMENT

- Councillor Hulme Elected Members Professional Development Day
- Councillor Kennedy Elected Members Professional Development Day
- Councillor Warren Elected Members Professional Development Day

COUNCILLOR ALLOWANCES COUNCILLOR ALLOWANCES AND ENTITLEMENTS: 1 JULY TO 30 SEPTEMBER 2023

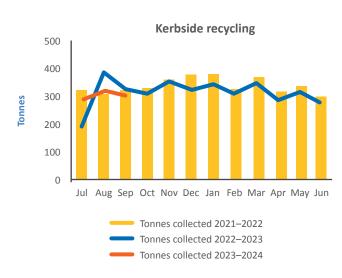
	CR BLO		CR CH		CR DA		CR GC		CR HU	
	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD
Allowances – Councillors	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72
Allowances – Mayor	18,713.52	18,713.52								
Allowances – Deputy Mayor										
Mayoral Vehicle	1,643.41	1,643.41								
Total Allowances	27,842.65	27,842.65	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72
Consumables										
Community Consultation										
Large Scale Conferences										
Conferences/Training	210.00	210.00							495.00	495.00
IT and Communications Equipment and Software										
Telephone and Internet	462.80	462.80							30.90	30.90
Travelling Expenses (Private Vehicle and Taxi Fares)	80.83	80.83					360.36	360.36	251.30	251.30
Carer Support										
Total Entitlements	753.63	753.63	-	-	-	-	360.36	360.36	777.20	777.20
TOTAL	28,596.28	28,596.28	7,485.72	7,485.72	7,485.72	7,485.72	7,846.08	7,846.08	8,262.92	8,262.92

	CR HU	NTER	CR JA	MES	CR KEN	NEDY	CR MU	ILDER	CR RIT	TCHIE
	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD
Allowances – Councillors	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72
Allowances – Mayor										
Allowances – Deputy Mayor									5,201.52	5,201.52
Mayoral Vehicle										
Total Allowances	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72	7,485.72	12,687.24	12,687.24
Consumables										
Community Consultation										
Large Scale Conferences										
Conferences/Training					495.00	495.00				
IT and Communications Equipment and Software										
Telephone and Internet	246.00	246.00	160.35	160.35			327.33	327.33		
Travelling Expenses (Private Vehicle and Taxi Fares)	208.18	208.18					371.28	371.28		
Carer Support										
Total Entitlements	454.18	454.18	160.35	160.35	495.00	495.00	698.61	698.61	-	-
TOTAL	7,939.90	7,939.90	7,646.07	7,646.07	7,980.72	7,980.72	8,184.33	8,184.33	12,687.24	12,687.24

COUNCILLOR ALLOWANCES (CONTINUED) COUNCILLOR ALLOWANCES AND ENTITLEMENTS: 1 JULY TO 30 SEPTEMBER 2023

	CR WA	LKER	CR WA	RREN	то	ΓAL
	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD
Allowances – Councillors	7,485.72	7,485.72	7,485.72	7,485.72	89,828.64	89,828.64
Allowances – Mayor					18,713.52	18,713.52
Allowances – Deputy Mayor					5,201.52	5,201.52
Mayoral Vehicle					1,643.41	1,643.41
Total Allowances	7,485.72	7,485.72	7,485.72	7,485.72	115,387.09	115,387.09
Consumables					-	-
Community Consultation					-	-
Large Scale Conferences					-	-
Conferences/Training			660.00	660.00	1,860.00	1,860.00
IT and Communications Equipment and Software					-	-
Telephone and Internet			216.00	216.00	1,443.38	1,443.38
Travelling Expenses (Private Vehicle and Taxi Fares)			65.95	65.95	1,337.90	1,337.90
Carer Support					-	-
Total Entitlements	-	-	941.95	941.95	4,641.28	4,641.28
TOTAL	7,485.72	7,485.72	8,427.67	8,427.67	120,028.37	120,028.37

KEY METRICS

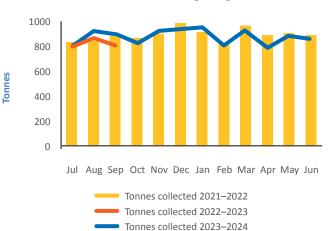


Comments: Spike in August as collections were interrupted in July 2022 due to contract change.

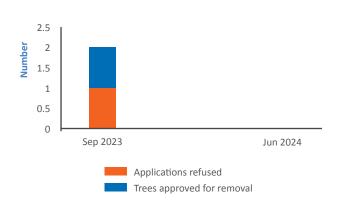
Kerbside green waste



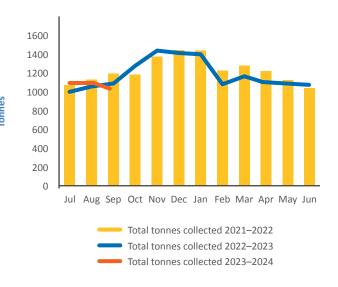
Kerbside garbage



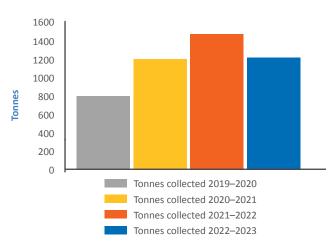
Tree removal applications and enquiries



Total kerbside and Transfer Station waste (tonnes) collected from Clarence households

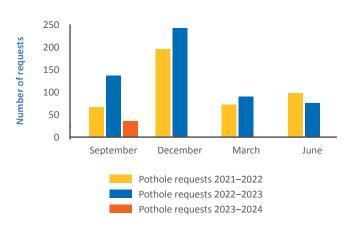


Kerbside hard waste collection

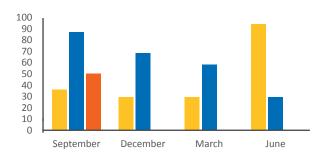


COMMENTS: Hard Waste is no longer being run per budget decisions. The figures above are from the previous 3 financial years.

Pothole maintenance requests



Footpath maintenance requests



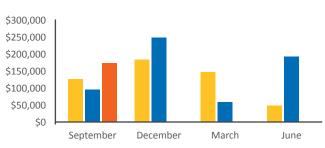
Footpath requests 2021–2022
Footpath requests 2022–2023
Footpath requests 2023–2024

Number of requests

Sealed road maintenance cost

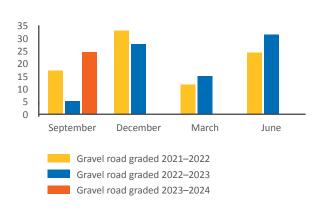


Unsealed road maintenance cost



Unsealed road maintenance cost 2021–2022 Cost per quarter
Unsealed road maintenance cost 2022–2023 Cost per quarter
Unsealed road maintenance cost 2023–2024 Cost per quarter

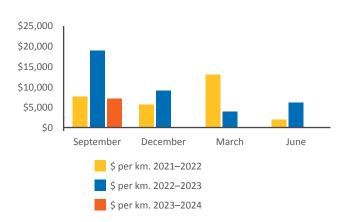
Unsealed length of road graded



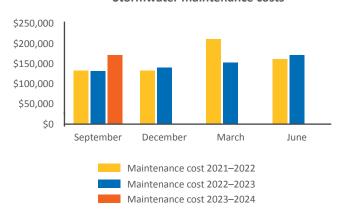
Comments: Gravel road grading determined on condition and inspection. Not all roads are graded within the same period.

Length, km

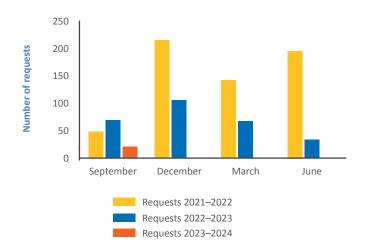
Unsealed maintenance cost per km of road graded



Stormwater maintenance costs



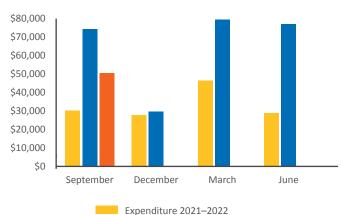
Stormwater requests



Vandalism and graffiti expenditure comparison



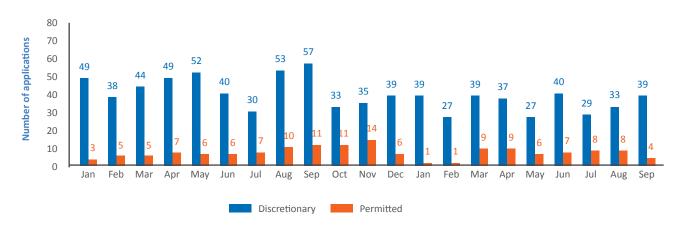
Vandalism and graffiti costs per quarter



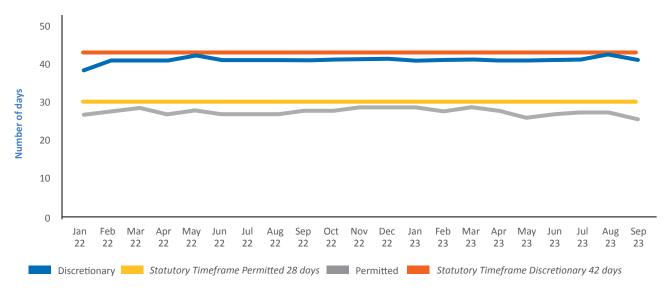
Expenditure 2022-2023

Expenditure 2023-2024

Planning and subdivision approvals

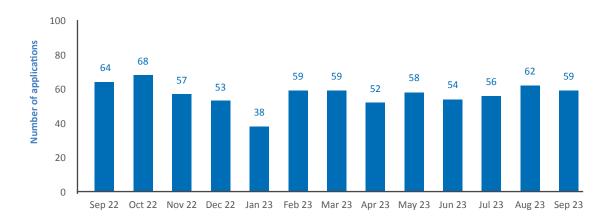


Planning and subdivision – average processing time

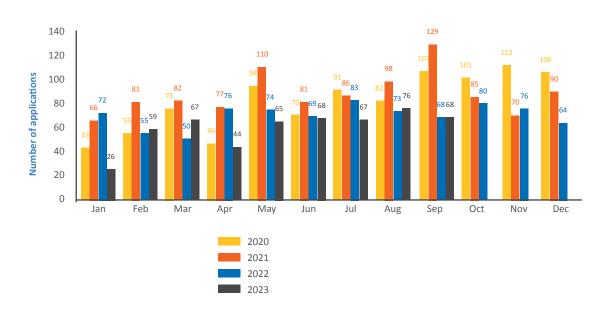


 $COMMENTS: Average\ processing\ times\ are\ better\ than\ statutory\ time frames\ for\ both\ discretionary\ and\ permitted\ development\ applications.$

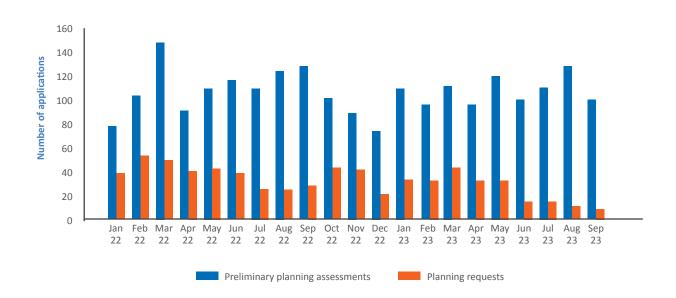
Building applications and notifications



Planning and subdivision lodgements



Preliminary planning assessments and planning requests



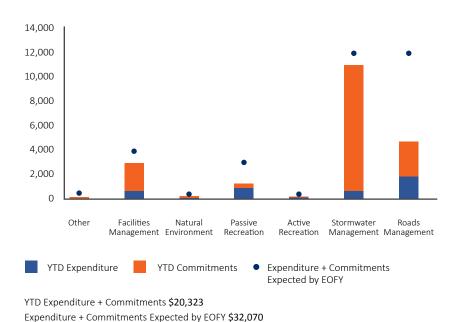
CAPITAL WORKS • SEPTEMBER 2023 QUARTER

BREAKDOWN OF CAPITAL WORKS BUDGET 2023/24	\$'000
Adopted budget 2023/24	28,931
Carryovers and adjustments	44,454
Total capital budget 2023/24	73,385
Less Section A – Projects currently deferred	-3,353
Less Section B – Budget scheduled for expenditure in future years	-1,979
Section C – Projects in progress during 2023/24	68,053

BREAKDOWN OF PLANNED EXPENDITURE + COMMITMENTS 2023/24	\$'000
Projects expected to be completed by EOFY 2023/24	8,263
Projects expected to be underway by EOFY 2023/24	23,807
Expenditure + commitments expected by EOFY 2023/24	32,070
Expected rolling 2-3 year capital budget to be carried forward	35,983
Section C - Projects in progress during 2023/24	68,053

YTD ACTIVITY AT REPORTING DATE	\$'000
Expenditure YTD	4,067
Costs committed YTD	16,256
YTD expenditure + commitments at reporting date	20,323

CAPITAL WORKS • EXPENDITURE + COMMITMENTS YTD VS EXPENDITURE + COMMITMENTS EXPECTED BY EOFY \$'000



NB: This new reporting format is subject to change and pending council feedback.

CAPITAL WORKS • TOTAL CAPITAL BUDGET 2023/24 BY CATEGORY \$'000



\$73,385

CAPITAL WORKS • SEPTEMBER 2023 QUARTER

SECTION A - PROJECTS CURRENTLY DEFERRED

PROJECT	BUDGET 23–24 (INCLUDES CARRY-OVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
Roads Management					
500134 – Kangaroo Bay Works	462,000	0	0%		Kangaroo Bay Precinct car parking allocation.
500134 – Kangaroo Bay Promenade	1,594,000	0	0%		Dependent on the program of the Kangaroo Bay hotel development.
500143 – 138 East Derwent Highway Carpark	80,000	0	0%		Permits for developments adjacent to this land have not yet advanced. Construction of the carpark is dependent on commercial developments progressing.
Facilities Management					
500170 – Alma Street Community Centre	1,216,873	0	0%		This project is currently on hold, subject to further discussion with council on future of Centre.
Total Currently Deferred	3,352,873	0			

SECTION B - FUTURE EXPENDITURE

PROJECT	BUDGET 23–24 (INCLUDES CARRY-OVERS)	TOTAL EXPEND PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED YEAR TO COMMENCE	COMMENT
Roads Management	·	·			
500123 – Major Digouts Bridge Street	506,900	0	0%	2024/25	Pending development of the Richmond master plan.
500125 – Footpath and Kerb Works Risdon Vale Recreation and Community Facilities (design only)	21,941	0	0%	2024/25	Footpath upgrade to be undertaken with future adjacent road reconstruction works.
500141 – Franklin To Bridge Street Laneway Improvements	254,584	0	0%	2024/25	Franklin Street and Bridge Street laneway project linked to Richmond streetscape project.
500141 – Conara Road Multi User Access Path	9,500	0	0%	2024/25	Conara Road footpath dependent on primary school master plan.
500142 – Rosny Traffic Microsimulation Model	10,000	0	0%	2024/25	Remaining funds of \$10k for sequence changes at Cambridge Road / Alma Street and pedestrian head start or arrow control at Rosny Hill Road / Kangaroo Bay Drive. Consider reallocation for CBD traffic modelling.
500143 – Salacia Avenue Carpark and Franklin Street Carpark Upgrades (design only)	43,265	0	0%	2024/25	Awaiting master plan work.
500143 – Bellerive and Rosny Parking Sensors (Funding for Future Years)	467,500	0	0%	2024/25	Funding for future 4 years' licencing.
500144 – Cremorne Avenue Footpath (design only)	80,000	0	0%	2024/25	Survey complete. Fencing is not on property boundary in some sections. Remaining funding will be used for detailed design for rural footpath. Project is complex due to constraints and drains.
500343 – Bligh Street Streetscape (survey/design only)	152,582	0	0%	2024/25	Deferred, included as part of City Heart Project scope.
Stormwater Management					
500299 – Stormwater Upgrade Winston Avenue (plan only)	4,000	0	0%	2024/25	Winston Avenue deferred subject to storm water investigations.
Active Recreation					
500282 – Geilston Bay Recreation Area Kayak Access	45,000	0	0%	2024/25	Work on hold pending master plan options. Considering proceeding with kayak access improvements at Rokeby Beach.
500317 – Active Recreation Master Plan Geilston Bay	112,300	0	0%	2024/25	Master plan on hold until sports facilities strategic plan is finished in June 2024.
500317 – Active Recreation Master Plan ANZAC Park	19,250	0	0%	2024/25	Master plan on hold pending sports facilities strategic plan.

SECTION B - FUTURE EXPENDITURE (CONTINUED)

PROJECT	BUDGET 23–24 (INCLUDES CARRY-OVERS)	TOTAL EXPEND PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED YEAR TO COMMENCE	COMMENT
Passive Recreation					
500249 – Meehan Range Strategic MTB Plan	2,974	0	0%	2024/25	Awaiting advice from Crown Land Services. Notwithstanding, work is underway on several key projects in the area.
500253 – Bellerive Beach Park Public Art	50,000	0	0%	2025/26	Funds for use in revised master plan implementation. Project to review Bellerive Beach master plan is underway. The revised master plan is to be finalised by the end of 2023. Art project to be reconsidered from end of 2023 once revision of master plan is further advanced.
500457 – Bayview Park Beach Changeroom	21,548	0	0%	2024/25	Concept designs are needed for new play space and toilet amenity block, followed by community consultation before detailed design can commence.
Natural Environment	,				
500362 – Street and Park Trees Strategy	63,100	0	0%	2024/25	Funding for development of an Urban Forest Strategy. Scope being prepared in conjunction with greater Hobart councils and additional funds sought in 2023/24 for a tree canopy cover assessment.
Facilities Management					
500159 – Edgeworth Street Pavilion Upgrade	54,600	0	0%	2024/25	Future direction to be informed by Sports Facilities Strategic Plan.
500338 – Bellerive Beach Park Changing Places (design only)	30,000	0	0%	2024/25	This project is on hold subject to master plan review, which is underway.
500547 – Old Bellerive Library Window Replacement	29,980	0	0%	N/A	Building now sold. Funds to be reallocated.
Total Future Expenditure	1,979,024	0			

SECTION C - PROJECTS IN PROGRESS THIS FINANCIAL YEAR

PROJECT	BUDGET 23–24 (INCLUDES CARRY-OVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
Roads Management					
500116 – Prossers Road Shoulder Sealing and Path	40,000	0	0%	Dec-24	Works expected to be complete by December 2024.
500123 – Major Digouts	4,598,818	142,463	5%	Jun-24	Under design: Fairfield Road. Works complete: Carrum Close. Scope of further road upgrades being refined.
500124 – Renewal – Road Resealing	7,539,814	3,265,626	45%	Apr-24	Work scheduled: Gravel road re-sheeting scheduled for February / March 24. Tenders awarded: Road resealing asphalt works, road resealing slurry seal, road resealing spray seal. Commenced: Reseal preparation. Completed: Asphalt resealing at Sugarloaf Road, Lincoln Street, Currajong Street, Wentworth Street, Waverley Street and Carella Street.
500125 – Footpath and Kerb and Gutter Works	3,575,981	795,609	25%	Jun-24	Under design: Ploughman Road pedestrian refuge, Tollard Drive reconstruction (design and investigation only). Works scheduled: St Johns Circle footpath; Balook Street footpath. Commenced: Footpath, kerb & gutter renewals. Complete: Hookey Place footpath, Richmond Riverbank viewing platform & path, Acton Road pedestrian refuge, Marston Street footpath.
500131 – Disability Discrimination Act Works	165,189	40,335	25%	Jun-24	This is an ongoing project throughout the financial year.
500135 – Kangaroo Bay – Public Pier	67,889	41,571	60%	N/A	Predominantly complete. Additional improvements being undertaken to provide a further ladder and sealing wave panels.
500141 – Multi-User Pathways	711,923	15,107	5%	Jun-24	Under design: Rosny Hill Road/Kangaroo Bay connection. Works scheduled: CFT Rosny College Stage 3. Complete: MUP Simmons Park to ANZAC Park.
500142 – Traffic and Transport	5,580,143	257,078	5%	Dec-24	Design underway: Mockridge Road traffic calming; Backhouse Lane road upgrade, Begonia Street / Malunna Road intersection. Design complete: Black spot Brinktop Road, Begonia Street sealing and traffic calming. Commenced: Percy Street / Cambridge Road pedestrian upgrade.
500143 – Parking Sensors – Stage 1	220,000	24,172	5%	Mar-24	Sensors to be installed October/November 2023.
500143 – Rosny Park Multi Storey Carpark Investigation	60,740	0	0%	Jun-24	Project to be renamed Activity Centre Parking Strategy. Scoping of project underway, needs data from parking sensor project.
500143 – Carparks – Other	55,000	0	0%	Mar-24	Seeking quotes: Rosny Bowls Club car park.
500144 – Rural Pathways	257,686	0	0%	Jun-24	Design complete: Roches Beach Road drainage/footpath.
500145 – Dorans Road Retaining Wall	500,000	0	0%	Jun-24	Not yet commenced.

PROJECT	BUDGET 23–24 (INCLUDES CARRY-OVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT	
Roads Management (continued)						
500428 – LED Street Lighting Rollout	1,155,477	0	0%	Dec-24	Contract for Purchase of LED lights has been signed by council. Awaiting TasNetworks confirmation of sale.	
500450 – Pass Road – Pavement Reconstruction	7,489,470	8,170	0%	Mar-25	Design of Pass Road (North of Winterborne) expected to be finished November 2023. Additional survey underway for Pass Road (South of Winterborne). Council decision to commence consultation with properties along Pass Road.	
500452 – Scotts Road – Seal Gravel Road (design only)	46,175	0	0%	Jun-24	Design underway, land acquisition will be required for future construction.	
500518 – Geilston Bay Jetty	140,723	1,130	0%	Dec-23	Geilston Bay Jetty grant received to demolish and make safe. Planning approval granted. Awaiting building surveyor certification before going for quote. Quotations received and contract awarded. Works to occur by December 2023.	
500540 – Esplanade Seven Mile Beach Road Reconstruction (design only)	53,245	0	0%	Jun-24	Design only project. Survey undertaken, geotechnical assessment and concept design underway.	
500541 – Shoulder Widening	314,475	72,971	25%	Mar-24	Design underway: Acton Road shoulder widening. Complete: South Arm Road shoulder widening.	
500542 – Woodhurst Road Reconstruction (design only)	111,816	0	0%	Jun-24	Design review not yet commenced – dependent on future stormwater management options.	
500543 – Bellerive Boardwalk Bridge Refurbishment	36,805	13,898	35%	May-24	Works underway.	
500549 – Upgrade Lighting – Bellerive Boardwalk (design only)	20,000	0	0%	Jun-24	Not yet commenced.	
Total Roads Management	32,741,369	4,678,128				
Stormwater Management						
500295 – Minor Stormwater Projects	132,943	19,031	15%	Jun-24	This is an ongoing project throughout the financial year.	
500299 – Stormwater Upgrade	16,037,784	10,935,567	50%	Sep-24	Under design: Gellibrand Lane, Balaka Street, Wentworth Street, Rokeby Road detention basin, Howrah detention basins, Tecoma Road, 45-75 South Arm Road, Duntroon Drive detention basin, Spitfarm Road, Fairfield Road, Arlunya Street. Design complete: York Street, Malunna Road. Tender awarded: Beach Street, Wisteria Avenue. Commenced: Percy Street, South Arm Road at Rokeby, Risdon Street, Sunnyside Road, bike safe grate replacement. Complete: Clifton Beach open drain.	
500300 – Stormwater System Management Plans	94,243	69,603	75%	Jun-24	Funding to engage consultants on stormwater system management plans.	
Total Stormwater Management	16,264,970	11,024,201				

PROJECT	BUDGET 23–24 (INCLUDES CARRY-OVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
Waste Management					
500363 – Recycling Bins	20,000	17,500	25%	Jun-24	This is an ongoing project throughout the financial year, replacement bins as required. Costs committed.
Total Waste Management	20,000	17,500			
Active Recreation					
500231 – Dampier Street Sportsground	60,000	0	0%	Feb-24	Works currently being scoped with some quotes obtained.
500235 – Lindisfarne Oval Projects	6,614	4,000	100%	Sep-23	Complete. Defect liability period finished.
500237 – Cricket Tasmania Grant Projects	71,500	63,668	50%	Jun-24	Design complete for all projects. Construction underway at Clarendon Vale and Risdon Vale Oval for pitch widening and practice net upgrades. Costs committed.
500239 – Clarendon Vale Oval Hinged Goal Posts	16,711	0	0%	Mar-24	Hinged AFL goal posts were purchased for Risdon Vale Oval prior to Nelson Soccer club moving there. Approval has been given to transfer these for use at Clarendon Vale Oval, however installation requires an engineering solution for the footings at the new location. This is being investigated for March 2024, along with other options for alternative community sports projects at Clarendon Vale Oval.
500317 – Wentworth Park & Cambridge Oval Master Plan	123,855	13,585	50%	Jun-24	Cambridge Oval master plan will be presented to council in late 2023 for adoption. Wentworth Park master plan will commence in late 2024 following recommendations in sports facilities strategic plan.
500348 – Risdon Vale Oval Lighting	34,083	4,793	100%	Apr-24	Complete. On defect liability period until April 2024.
500383 – Bayview College Active Recreation Master Plan	305,548	20,500	5%	Apr-24	Business case complete. Community consultation on revised master plan anticipated in early 2024.
500501 – Salacia Avenue Park/ Oval	36,000	0	5%	May-24	The disk golf project at Salacia Avenue was deferred while council and the club explored alternative locations. A suitable site at Seven Mile Beach has been located. Next step is consultation with the local community which is waiting for the Seven Mile Beach LAP to be adopted.
500544 – Preliminary Grant Investigations	125,471	0	0%	Jun-24	In February 2023, the Tasmanian Government announced \$10 million in funding over two years for a Tasmanian Active Infrastructure Grants Program. Council officers are investigating potential applications, and are currently undertaking scoping and feasibility for several sites. Potential grant application in late 2023.
500552 – Beach Changing Room	11,250	11,250	100%	Jul-23	Complete. Two change rooms have been installed at Bellerive Beach Park and Bayview Park in Lauderdale as a trial. Consultation to occur with the community and seek feedback on their use and suitability. Remaining funding may be required to make any additions / modifications following feedback received.

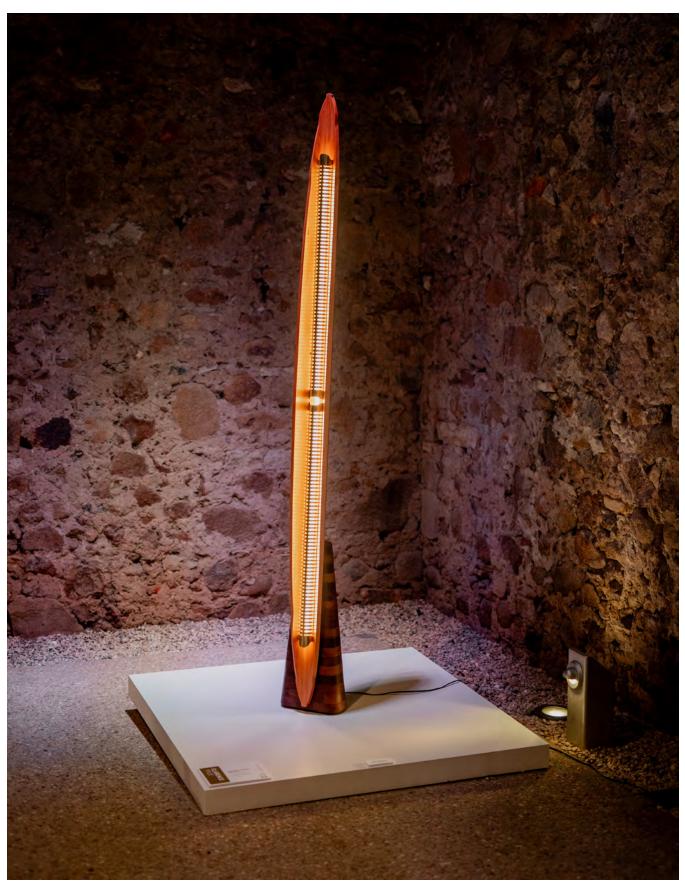
PROJECT	BUDGET 23–24 (INCLUDES CARRY-OVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT		
Active Recreation (continued)							
500572 – Geilston Bay Oval Fencing	20,000	27,450	100%	Sep-23	Complete. Fencing to provide additional protection to Geilston Bay Oval 2 has been completed in partnership with DECYP.		
Total Active Recreation	811,032	145,246					
Passive Recreation							
500104 – Purchase of Public Art	159,980	0	70%	Feb-24	Mobile art space currently under construction. Delivery expected December 2023 with final completion February 2024.		
500104 – Interpretive Public Art Richmond	124,974	0	25%	Mar-24	Contract awarded to designer for creative interpretation (6 sites). Staged completion expected between November 2023 and March 2024.		
500224 – Parks – General Maintenance (design only)	30,000	0	0%	May-24	Design process commenced for the upgrade of Bayview and Epping Playgrounds at Lauderdale.		
500249 – Tracks and Trails	826,062	271,453	30%	Dec-24	Out for quotation: Rokeby Hills, Fairisle Terrace to Mayfair Court. In Progress: Single Hill Track, Meehan Range Mountain Bike Tracks, Mortimer Bay Track Upgrade, and Clarence Plains Rivulet Track. Complete: Tangara Trail – Equestrian Drive track and perimeter fence, Tangara Trails links; Howrah Community Centre link path to foreshore, Clarence Coastal Trail – Roches Beach and May's Point. Track counters purchased and installed.		
500251 – Richmond Village Master Plan (survey/design)	129,424	121,781	50%	May-24	Stage 1 concept designs under development. Stage 2 consultation plan being prepared. Costs committed.		
500253 – Bellerive Beach Park	70,509	7,180	10%	May-24	Master plan review project is currently underway. Feasibility assessment for viability of commercial operations has commenced.		
500256 – Pindos Park	1,311,476	117,159	8%	Apr-24	Park construction expected to be complete by April 2024. Working with Aboriginal Heritage consultant, artists' brief to be advertised.		
500257 – Richmond Riverbank	45,641	130	95%	Nov-23	Project virtually complete. Minor improvements being undertaken. Majority of expenditure in roads project.		
500268 – South Arm Oval	328,737	331,457	98%	Sep-23	Complete. Defect liability in place until September 2024.		
500270 – Social Heart Park	6,962	3,919	100%	Sep-23	Complete. Defect liability period finished.		
500273 – Little Howrah Beach Master Plan	100,904	10,178	40%	Apr-24	Preliminary draft master plan and concept designs reviewed. Additional options being prepared for consideration. Council workshop on draft occurred in September 2023. Anticipated to go out to consultation late 2023.		
500351 – Victoria Esplanade Reserve (design only)	474,358	148,288	20%	Dec-23	Draft master plan consultation ran April-May 2023. Currently reviewing submissions to identify if changes are required to master plan prior to council workshop in Q2. Detailed design to commence following adoption.		

PROJECT	BUDGET 23–24 (INCLUDES CARRY-OVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT		
Passive Recreation (continued)							
500354 – Blossom Park	424,116	142,137	100%	Sep-23	Practical completion. Defect liability period until September 2024.		
500355 – BBQ and Park Furniture Upgrades	375,083	26	10%	Jun-24	Ongoing project, renewal upgrades continue throughout the financial year.		
500395 – South East Regional Park (design only)	18,766	12,001	35%	Jun-24	Lauderdale Canal master plan project, specialist water quality investigation underway. Report will inform council direction for master plan project restart.		
500396 – Regional Dog Park	856,640	0	20%	Sep-24	Concept designs complete for state of the art dog park at Cambridge, second stage of community consultation required. Report to be presented to council to adopt final design and prepare request for quotation. Construction anticipated in 2024.		
500431 – Cliff Top Fencing	29,341	14,191	60%	Dec-24	Final works being completed on Roches Beach track to reroute away from cliff top.		
500438 – City Heart – Rosny Parkland Activation	80,000	0	0%	Jun-24	Planning is underway however implementation activities will be delayed due to the delay in completing the city heart plan.		
500454 – Beach Foreshore Access Strategy	89,140	0	0%	Aug-24	Consultant appointed. Works to commence October 2023, strategy to be finalised August 2024.		
500503 – Kangaroo Bay Skate Park	195,380	0	10%	May-24	Procurement underway for contractor to undertake additional features to skatepark.		
500512 – Senior Exercise Equipment	240,000	53,002	10%	Feb-24	Tender documents being finalised. Equipment purchased and awaiting installation.		
500551 – Rosny Barn Fencing	10,000	0	0%	May-24	Immediate reinforcement to be installed to prolong the life of the existing fence whilst a design solution is considered in line with City Heart projects.		
500579 – Clifton Beach Master Plan	45,000	0	0%	Dec-24	Clifton Beach Master Plan is being scoped for initial consultation to occur over the summer of 2023/24.		
500580 – Clarendon Vale youth precinct upgrade (design only)	50,000	0	0%	Jun-24	Survey to be undertaken before design work can commence.		
500583 – Kangaroo Bay Public Pier water & power supply	65,250	0	5%	Jun-24	Quotations received and connections for water and power being finalised.		
Total Passive Recreation	6,087,743	1,232,903					

PROJECT	BUDGET 23–24 (INCLUDES CARRY-OVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
Natural Environment	`		`		
500210 – Coastal Management	327,448	137,000	60%	Dec-24	Consultants are underway with local coastal management plans for Pipeclay Lagoon and Roches Beach. Some costs committed. Stage 1 community consultation complete. Draft plan for Roches Beach and Pipeclay being worked through with consultants. Roches Beach and Cremorne coastal areas are monitored regularly.
500213 – Fire Management	85,232	7,707	10%	Jun-24	Consultants are underway with local coastal management plans for Pipeclay Lagoon and Roches Beach. Some costs committed. Stage 1 community consultation complete. Draft plan for Roches Beach and Pipeclay being worked through with consultants. Roches Beach and Cremorne coastal areas are monitored regularly.
500471 – Lindisfarne Motor Yacht Club Stabilisation Investigation (design only)	88,601	2,700	30%	May-24	Revision of original report has occurred to account for works conducted by MYCT since original report was received. Currently working with the MYCT to complete the outstanding stabilisation works.
500499 – Landscaping At Bushland Reserves Entrances	60,000	0	0%	Jun-24	Works to commence on reserve entrances over summer.
500515 – Lauderdale Saltmarsh Tidal Flushing Restoration and Canal Water Quality Assessment	50,699	20,700	20%	Dec-24	Partnership approach to be developed with Department of State Growth regarding the highway infrastructure involved.
500545 – Single Hill Bushland Landscape and Regeneration Works	68,087	26,300	25%	Jun-24	Currently drafting a research paper to establish trail locations to regenerate the bushland as a key recommendation from the Reserve Activity Plan.
500546 – Signage Natural Areas	25,000	0	0%	Aug-24	Scoping is underway.
Total Natural Environment	705,067	194,407			
Facilities Management					
500159 – Public Toilets and Changerooms	412,476	10,102	40%	Sep-24	Opossum Bay replacement public toilet design nearing completion. Reconditioning works completed at Clifton Beach. Contractor engaged for reconditioning at Cremorne public toilet.
500161 – Rosny Historic Centre Cultural Precinct Plan Review	117,880	0	0%	May-24	Consultant engaged, review to be undertaken.
500163 – Clarence Council Depot Toilet Upgrade	201,454	165,874	90%	Oct-23	Occupancy certificate issued and facility in use. New DDA toilet complete. Minor works to complete.
500165 – Clarendon Vale Oval Pavilion	2,505,179	77,120	5%	Aug-24	Architects engaged. Concept design complete and preparing for Development Application.

PROJECT	BUDGET 23–24 (INCLUDES CARRY-OVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT		
Facilities Management (continued)							
500173 – Lindisfarne Activity Centre Building	485,806	1,943	20%	May-24	Designs finalised and all relevant approvals issued. Request for Tender closes October 2023.		
500175 – Howrah Community Centre	345,047	58,252	25%	Jul-24	Upgrades to caretaker cottage for relocation of radio station progressing and on track, some minor works completed. Contractor engaged for building works. Electrical works completed. DA lodged for accessible ramp.		
500309 – Building Trade Waste Compliance	20,000	0	0%	Jun-24	Ongoing, subject to notification from TasWater regarding facilities.		
500339 – Clarence Aquatic Centre Plant Upgrade	160,308	58,006	40%	Jun-24	Quotation received for hot water supply piping.		
500340 – Rokeby Youth Centre	100,000	385	5%	Dec-24	Quotation accepted, work commencing with consultant in October 2023.		
500353 – Council Chambers Redevelopment	1,329,175	148,098	5%	Jun-24	Ongoing project throughout the financial year. Building redevelopment concept plan underway. Briefing to council expected November 2023.		
500405 – Kangaroo Bay Sports Pavilion Ventilation Upgrade	150,000	14,710	10%	Jul-24	Design documents under review.		
500408 – Rosny Early Learning Centre (design only)	242,990	9,080	10%	Mar-24	Concept designs in progress for improved front of house facilities.		
500449 – ANZAC Park Pavilion (design only)	429,450	7,633	10%	May-24	Concept designs for new ANZAC Park sports pavilion are being developed in consultation with resident clubs and other stakeholders. Revised concepts are advanced and will be presented to council through a briefing report in Q2.		
500467 – Disability Discrimination Act Works Council Owned Buildings	62,697	8,826	25%	Jun-24	Ongoing works programmed according to requirements of assessments.		
500507 – Clarence Mountain Bike Park Shelter and Seating	86,655	0	0%	May-24	Evaluating needs of the site before preparing concept design on shelter or additional amenities for the Bike Park.		
500510 – FDC/OSHC New Facility	3,737,012	2,356,624	30%	Jan-24	On track, structural work underway.		
500511 – Energy Efficiency Building Upgrades	26,813	3,300	5%	Jun-24	Lighting upgrade at Clarence Childrens' Services is in progress.		
500577 – Rosny Bus Mall Structures	30,000	0	0%	Jun-24	Monitoring vandalism to remaining glass after lower panels replaced with perforated aluminium.		
500581 – Risdon Vale Hall Upgrade	120,000	23,649	20%	Jul-24	Heat pump installed, DDA toilet design nearing completion.		
500582 – South Arm Community Centre	75,000	0	5%	Jun-24	Awaiting release funds from federal grant.		
Total Facilities Management	10,637,942	2,943,601					

PROJECT	BUDGET 23–24 (INCLUDES CARRY-OVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT		
conomic Development/Marketing							
500404 – Purchase of Musical Instruments	16,900	0	10%	Jun-24	Review of musical instruments currently underway, purchase expected in October 2023.		
500438 – City Heart Project	236,602	40,021	30%	Mar-24	The draft City Heart Plan was delivered in August 2023. This draft builds on community consultation and represents a significant milestone for the project. Next steps will include final consultation on the draft plan and development of an implementation action plan prior to the council considering the Plan for adoption. Progress has been temporarily paused while council and community explore the opportunity for an AFL High Performance Centre. Timing for completion of the Plan will depend on the outcome of the Tasmanian Government's AFL High Performance Centre siting decision.		
Total Economic Development/Marketing	253,502	40,021					
Information Management							
500514 – Replacing Fleet Analogue 2 Way Radios	100,000	366	12%	Mar-24	Project has been reset with requirements taking Emergency Management Scenarios into account. Solutions are being explored that prioritise technical alignment with neighbouring councils.		
500514 – Digitising Aperture Cards (Microfiche)	148,524	0	30%	Dec-24	Contract negotiations are being finalised with preferred supplier.		
500514 – ICT Infrastructure Initiative	132,672	46,867	64%	Mar-24	Installation and configuration of replacement ICT Infrastructure is underway.		
500514 – Facilities Access and Bookings System	150,000	0	2%	Jun-24	Project has commenced and preparation of procurement specifications is underway.		
Total Information Management	531,196	47,233					
Total Projects in Progress this Financial Year	68,052,821	20,323,240					



■ Geoffrey Cameron Marshall, Sepiida Floor Lamp, 2023.

Opposite: South Arm Park.





City of Clarence

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