

# CLARENCE CITY COUNCIL QUARTERLY REPORT

## JANUARY—MARCH 2022



Clarence... a brighter place



### **Acknowledgement of Country**

We acknowledge the Tasmanian Aboriginal People as the traditional custodians of the land and pay respect to Elders past and present, and recognise their continuing spiritual connection to the land.

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- Cover image: Jazz Party at Simmons Park. IMAGE COURTESY OF EDEN MEURE.
- Opposite: BEACON, Robin Fox, Mona Foma 2022. IMAGE COURTESY OF THE ARTIST AND MONA FOMA.
- Above: Entertainment on the Bellerive Boardwalk for the fifth Ashes Test. PHOTO COURTESY OF STU GIBSON.

# INTRODUCTION

Welcome to Clarence City Council's Quarterly Report – Quarter 3: January-March 2022.

Each year, council develops an Annual Plan which outlines the key funded projects and activities that will contribute towards delivering our Strategic Plan 2021-2031.

The Quarterly Report details the progress of delivering the activities outlined in the Annual Plan, including financial performance, capital works project delivery and community engagement updates.

This report is presented in line with the strategic goals from the Strategic Plan 2021-2031:

- A People Friendly City
- A Well-Planned Liveable City
- A Prosperous and Creative City
- An Environmentally Responsible City

Underpinned by the following key organisational goals:

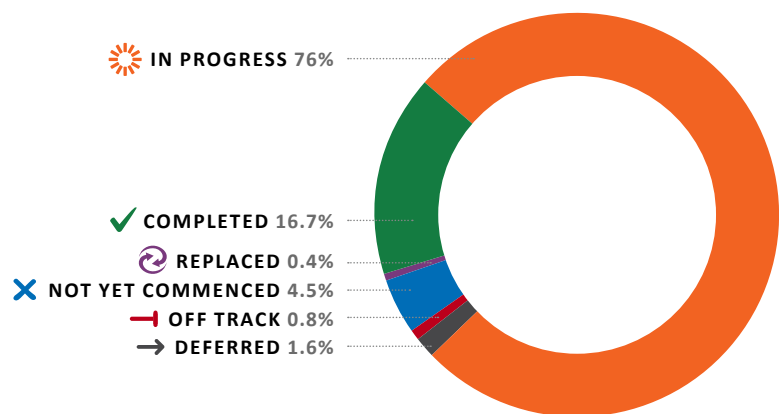
- Governance and leadership
- Assets and resources

# ANNUAL PLAN PERFORMANCE STATUS

This section provides a detailed update on council's progress in delivering the Clarence City Council Annual Plan 2021-22 for the January-March period.

There were **246 actions** planned for delivery in the 2021-22 financial year.

## ACTION STATUS OVERVIEW: PROGRESS AGAINST ANNUAL PLAN 2021–22



■ Jazz on the Lawns. PHOTO COURTESY OF EDEN MEURE.

## LEGEND

**COMPLETED**

The action has been achieved and is completed. No further action is required.

**IN PROGRESS**

The progress performance for the action is on track and is expected to be completed on time.

**DEFERRED**

Action has been deferred and work will not be undertaken this financial year.

**OFF TRACK**

The progress performance for the action is behind schedule and may not be delivered on time.

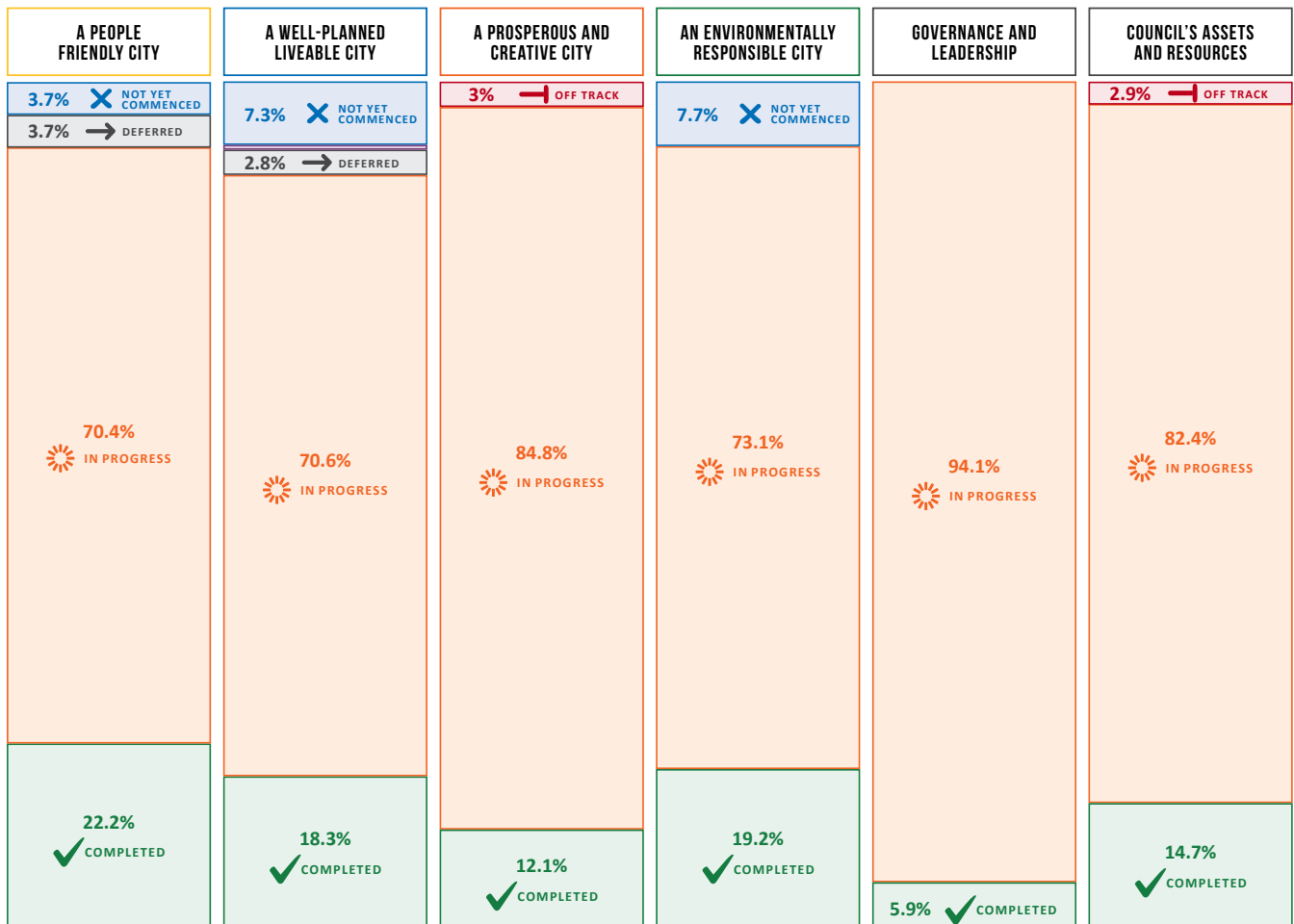
**NOT YET COMMENCED**

The action has not yet commenced and there is no reporting data available at this time.

**REPLACED**

Carryover action that has been replaced with a new Annual Plan action.

## STRATEGIC GOAL ACTION STATUS



Some actions are ongoing throughout the year and may not show as complete until the fourth quarter. This should not be viewed as inactivity.



■ Neighbour of the Year Award winners Basil and Helen Murray with Clarence City Council Mayor Alderman Doug Chipman and Alderman John Peers.



■ Donna Marcus and Clarence City Council Deputy Mayor Alderman Heather Chong next to Mooring, the new public artwork at Kangaroo Bay Parklands.



■ Below: Generations Linking And Making a Difference (GLAM'D) members attend the TasPride March in January.

# MAJOR STRATEGIC PROJECTS AND INITIATIVES

There are several key projects and initiatives identified as priorities for council in its Strategic Plan 2021-2031. These projects are significant in their nature and involve long-term commitments by council. This section of the Quarterly Report seeks to provide a more detailed update on these projects and initiatives, despite them also being referenced and referred to in the strategic goals area tables.

## City Deal

We continued to work as part of the Greater Hobart Committee over the course of the quarter to work towards the 10-year vision of the City Deal. The Annual Progress Report is set to be released early in the fourth quarter.

## Bayview Regional Sporting Precinct

Bayview was listed as an infrastructure priority during the quarter for focus in the upcoming Federal Election campaign. Officers are working on commencing detailed planning for the project in the coming months.

## City Heart Project

Project Officers have progressed to the final stages of drafting the City Heart Expression of Interest (EOI) documentation following internal review. The EOI is planned to be advertised publicly in the fourth quarter.

## Clarence Plains Master Plan

Consultants reviewed feedback from the community consultation and provided a Master Plan Scope document for council review. Feedback was collated and provided to the consultants and work is now underway on the Draft Master Plan for future community consultation.

## Kangaroo Bay Development Precinct

Council approved a development application for the Kangaroo Bay Boulevard site at a special council meeting on 8 November 2021. Sale of the land is currently being negotiated with the developer. Chambroad has continued to provide council with updates on progress for the Hotel and Education project.

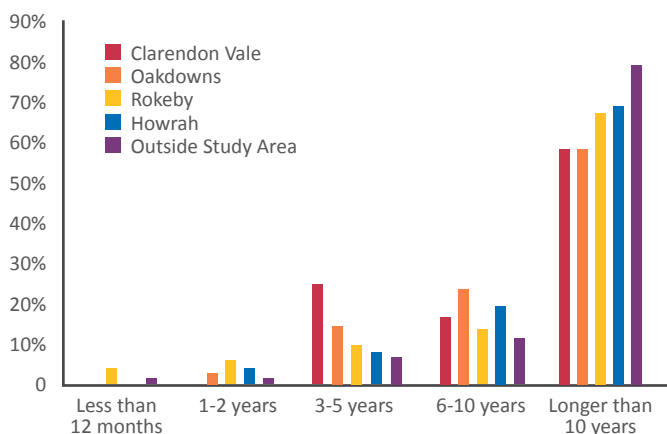
## Rosny Hill

Council continued work on drafting and reviewing key sub-lease terms for the Rosny Hill site during the quarter.

## Tranmere/Rokeby Peninsula Structure Plan

This project is currently on hold in anticipation of council giving consideration to a proposed Droughty Point/Skylands Master Plan and how it might interlink with the structure plan.

**How long do you expect/hope to remain living in Clarence Plains for?**



Results from the Clarence Plains Master Plan community consultation.



The Derwent Ferry. PHOTO CREDIT: JESS OAKENFULL.

# EXECUTIVE SUMMARY

The City of Clarence kicked off the new year with a landmark occasion as one of the premier sporting events in the world – the Ashes Test – made its way to Blundstone Arena in January. This was the first time in the event’s history that the Test was held in Tasmania, and with all eyes trained on Blundstone Arena, this was a rare opportunity to showcase the City of Clarence on a global scale. Cricket Australia reported that the Test scored one of the highest domestic broadcast audiences in the sport’s history, reaching an average of 1.43 million viewers across the three days<sup>1</sup>. Council worked closely with the Department of State Growth, Metro Tasmania, Derwent Ferries and the City of Hobart to develop a comprehensive public transport offering to support the thousands of visitors who attended the Test Match.

Following the success of the additional ferry service offerings for the Ashes, council welcomed news from the State Government that the ferry service would be extended beyond the initial 12-month trial period. The Ashes ferry services, which council provided funding for, illustrated how valuable the river can be in transporting large numbers of people to major events. The ferry, which is a key goal of the Hobart City Deal, has made an initial impact on helping to reduce traffic congestion over the Tasman Bridge, with two thirds of surveyed passengers saying they would have otherwise used their car to commute.



■ The Derwent Ferry in Bellerive. PHOTO COURTESY OF STU GIBSON.

<sup>1</sup> Source – online, Sports Pro Media, Fifth Ashes Test scores 1.43m Australian viewers, 18 January 2022.



■ The Ashes. PHOTO COURTESY OF JESS OAKENFULL.



■ Blundstone Arena as it hosted the fifth Ashes Test. PHOTO COURTESY OF STU GIBSON.

## Workplace environment

This quarter, a review was undertaken of the elected members' workplace environment, which saw approximately two-thirds of Aldermen and executive staff participate anonymously. The findings, which were presented to a council meeting in March, highlighted that there was room for improvement and the report made recommendations on a new statement of expectations, resolution of disputes, policy and training. The report clarifies the responsibilities of Aldermen in the workplace and is a positive step forward in ensuring council has a safe and inclusive work environment, not just for elected members, but for all staff and community members.

## Stormwater

In January, the City of Clarence experienced a 1-in-100-year weather event. The highest concentration of rain fell over Bellerive, with 30 millimetres of rain falling in a 30-minute period across the Bellerive-Cambridge area. The intense downpour resulted in roof gutter systems being inundated, with the run-off subsequently placing

pressure on council's stormwater systems. This event reinforced council's priority to continue upgrading stormwater infrastructure across the city, and in this financial year alone, council has directed more than 30 percent of its capital works budget toward this issue. This equates to close to seven million dollars allocated to critical stormwater upgrades in the city, starting with Beach Street and Percy Street in Bellerive. Works are scheduled to take place in the next 12 months and will likely be undertaken in stages due to their size.



■ Kangaroo Bay Rivulet following heavy rain.

## Consultation

Early in the quarter, council began the process of developing 'coastal management plans' for communities that are vulnerable to coastal hazards. This follows council's adoption of the Coastal Hazards Policy last year, which ensures a consistent approach to the management of current and emerging coastal hazards on council-controlled land within the municipality. As part of this process, council underwent the first stage of community consultation in the development of coastal management plans for Roches Beach and Pipe Clay Lagoon – two areas that have been identified as high risk.

Also out for consultation this quarter was a proposed amendment of the Urban Growth Boundary (UGB) as part of the Skylands Master Plan for Droughty Point, Tranmere. The proponent requests an amendment to the Southern Tasmanian Regional Land Use Strategy (STRLUS) by expanding the UGB around the peninsula to allow for an additional urban area of around 58ha, above the current UGB. The purpose is to enable the creation of six new walkable neighbourhoods based around activity centres, as part of a proposed master plan. The master plan would also provide for 108ha of open space, including a 57ha nature reserve/parkland along the ridgeline, revegetated green connectors between the park and a 22ha reserve around the shoreline. There was substantial interest in the consultation with 779 people taking part in the survey, and a report is now being prepared, which will be presented to council at a future date.

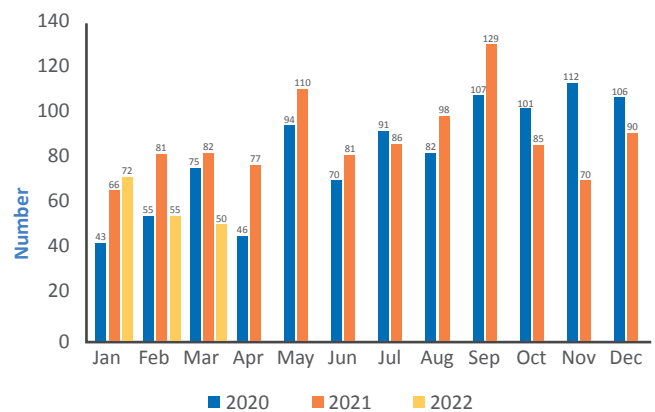


■ View of Ralph's Bay from Droughty Point.

## City planning and asset development:

For council's City Planning Group, 177 development applications were lodged this quarter. Although this is down from the first quarter last year, this remains higher than the same period in 2020. It is pleasing to note that the City Planning Group has achieved better processing times than the statutory approval timeframes for both discretionary (42 days) and permitted (28 days) applications.

### Planning and subdivision lodgements



■ The Skylands Master Plan project site.

We were also pleased to begin works on upgrades to our popular coastal track between Seven Mile Beach and Roches Beach. This track is one of the busiest tracks in Clarence, so is being widened to accommodate people walking side by side and to leave additional space for people to pass.

■ The Jazz Lounge 2022. PHOTO COURTESY OF EDEN MEURE.



## Arts and Events

It was once again a busy start to the year for council's Arts and Events team. Tassie turned on the weather for the 26th Clarence Jazz Festival in February, with close to 3,500 people taking advantage of the sunshine and jazz. The festival has long been known for its commitment to providing opportunities to Tasmanian musicians, and this year the festival introduced another initiative to support artists through the newly launched Emerging Musician Program. Council is now looking forward to programming another brilliant event for 2023.

February also saw the City of Clarence play host to the cutting-edge audio-visual installation, *Beacon*, by acclaimed Australian artist Robin Fox as part of the Mona Foma festival. Delivered in partnership with council, the installation saw powerful light beams sweep across the river Derwent from Rosny Hill Lookout, underscored by a perfectly synchronised soundtrack. The installation formed part of an important three-year strategic relationship between Mona Foma and council to enhance creative opportunities for the Clarence community.



■ Upgrades being made to our popular coastal track between Seven Mile Beach and Roches Beach.



■ Son Del Sur performing at Big Day at Kangaroo Bay. PHOTO COURTESY OF URSULA WOODS.

## Community development

Following a COVID hiatus, council's Neighbourly Awards made an exciting return with an influx of nominations flooding in from community members wishing to shine a spotlight on their stand-out neighbours. Cambridge residents Basil and Helen Murray were announced as the winners, after receiving multiple nominations from their grateful local community. We were pleased to hear so many stories of kind and generous neighbours from across the City of Clarence.

For Harmony Week in March, council hosted an event at the Rosny Barn with multicultural services and community leaders to introduce the vision to develop an action plan and gather support. Council also provided support for Harmony Week events in collaboration with Libraries Tasmania by hosting a multicultural conversation with the Deputy Mayor. The event featured a group conversation, bi-lingual storytime, and a crafts and dumpling-making workshop with a local expert.

Work also progressed on planning for a series of projects to showcase during Pride Month in June as part of council's Generations Linking and Making a Difference (GLAM'D) LGBTIQ+ project. This includes the development of a Zine, a series of podcasts, a launch, and morning/afternoon teas.

## Children's Services

It was a busy quarter for Clarence Children's Services as it launched its newest After School Service at the start of the school year at Alma Street in Bellerive. This new service will help to fill the significant gap in childcare availability in the greater Hobart region and adds to the Before and After School Care programs already available through council at Howrah, Lindisfarne North, Lindisfarne, Montagu Bay, Cambridge, and Emmanuel. The new service is open to school-aged children attending Bellerive Primary School. We are pleased to be further extending our existing outside school hours care services to support even more Clarence families to be able to meet the needs of busy, modern family life.

Meanwhile, Rosny Early Learning continued to deliver a high standard of education and care services to the city with 78 children from 65 families currently enrolled in the service. The services' garden program continues to be a highlight and capture the children's attention, with yummy treats filling the garden throughout spring for the children to pick including carrots, tomatoes, zucchini and beans. The online communication tool, Kinderloop, is being well utilised by staff to communicate with all families about their children's experiences while at Rosny Early Learning.



■ Neighbour of the Year award winners Basil and Helen Murray with their neighbours who nominated them.



■ Harmony Week event at Rosny Barn.



Local youth at Kangaroo Bay Skate Park.



Jazz on the Lawns. PHOTO COURTESY OF EDEN MEURE.



View from the Derwent Ferry during The Ashes Test. PHOTO COURTESY OF JESS OAKENFULL.

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# GOAL BREAKDOWN AND OBJECTIVES FOR THE YEAR

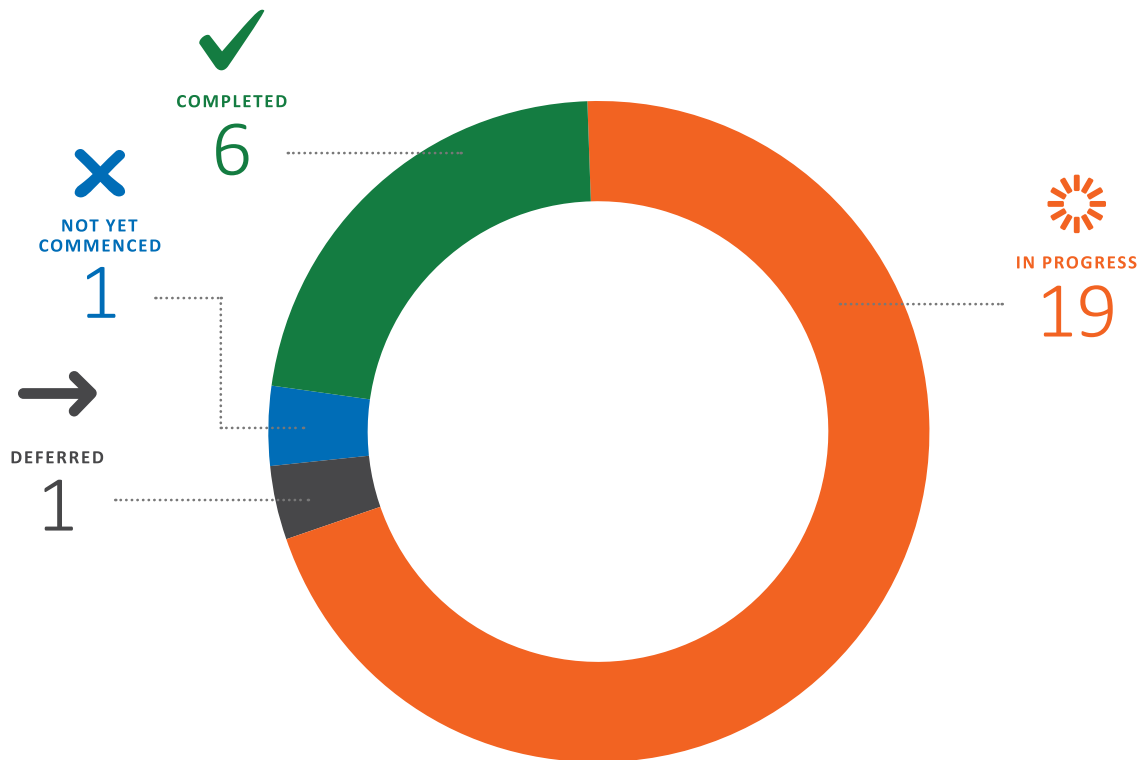
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## A PEOPLE FRIENDLY CITY






### GOAL:

Clarence values diversity and encourages equity, inclusiveness and accessibility. We aspire to create high-quality public places for all people to live actively, engage socially and enhance our health and wellbeing.





### PROGRESS YEAR TO DATE





## A PEOPLE FRIENDLY CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Liveability</b>				
1.1	<b>Complete the Tranmere – Droughty Point – Rokeby Structure Plan to provide for a well-planned urban area.</b>	Draft plan completed and on hold pending consideration of the 'Skylands' proposal, as it represents a large proportion of the structure plan area.	City Planning	 DEFERRED
	<b>Investigate benefits of urban renewal within Warrane.</b>	Project underway, with the drafting of a discussion paper for future consultation.	City Planning	 IN PROGRESS
	<b>Undertake a structure plan; a plan to enhance Seven Mile Beach.</b>	Expressions of Interest received and assessed to allow selection of preferred consultant team.	City Planning	 IN PROGRESS
	<b>Develop a plan to deter tagging along the South Arm Highway sound walls as part of the Graffiti Action Plan.</b>	Funding is currently available to cover the development of a plan for the sound walls, through an external consultant. A scope is being created to be put out to tender.	Health & Community Services	 IN PROGRESS
1.2		Work is ongoing in this area with no specific action listed for 2021-22.		
1.3	<b>Undertake the development of a Reconciliation Action Plan.</b>	Reconciliation Action Plan working group has been established and running with two meetings held within the reporting period. The group has developed a community engagement proposal and plan and is drafting guidelines for welcome to country and acknowledgments. At its meeting on 21 March 2022, council moved the acknowledgement of country to the start of its meeting procedures as a show of respect and acknowledgement to the traditional owners of the land on which we meet. This was in response to the first recommendation to come out of the RAP working group.	Health & Community Services	 IN PROGRESS
1.4	<b>Undertaking consultation and developing concept plan(s) for the City Heart Project.</b>	Project Officers have progressed to the final stages of drafting the City Heart Expression of Interest (EOI) documentation following internal review. The EOI is planned to be advertised publicly in the fourth quarter.	Strategic Development	 IN PROGRESS




## A PEOPLE FRIENDLY CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Community planning</b>				
1.5	<b>Finalise and implement a revised Health and Wellbeing Strategy.</b>	The draft Community Wellbeing Strategy has been finalised for public consultation.	Health & Community Services	 IN PROGRESS
	<b>Council will adopt a new Access and Inclusion Plan this year.</b>	As one of the key short term actions of this plan, the Disability Access Advisory Committee (DAAC) has commenced a review of its constitution. The role of the DAAC is to work with and assist council in the implementation of the Access and Inclusion Plan 2021-2025.	Health & Community Services	 COMPLETED
	<b>Deliver the Homelessness Action Plan.</b>	<p>Developing homelessness policies and guidelines proposal, with consultation questions for staff.</p> <p>Strong networks and relationships developing across the southern councils, housing services and with the housing peak body, Shelter Tasmania. Inclusion in Southern Housing Services team meetings, Shelter Tasmania meetings and the Greater Hobart Homelessness Alliance.</p> <p>Responding to reports of homelessness, which seem to have escalated during this quarter. A process to address the day-to-day tasks associated with homelessness in Clarence is in place. Queries from staff being directed through the Health &amp; Wellbeing team, to facilitate support for those experiencing primary homelessness in Clarence.</p>	Health & Community Services	 IN PROGRESS
1.6	<b>Finalise the development and implementation of the Clarence Community Planning and Development Structure.</b>	An update has been provided to the General Manager and relevant Senior Managers on the six key aspects of the Draft Clarence Community Planning and Development Structure.	Health & Community Services	 IN PROGRESS



## A PEOPLE FRIENDLY CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
1.7	<b>Deliver council's grants and benefits program.</b>	<p>This quarter, eight Quick Response Grant applications received grant funding totalling \$1,120 for individuals to represent their state in a range of sporting endeavours and for groups to assist with small events.</p> <p>The March round of Community Support Grants closed on 15 March. Seventeen applications were received and are currently being assessed by the Community Support Grant assessment panel.</p>	Health & Community Services	 IN PROGRESS
	<b>Deliver council's public immunisation clinic.</b>	Fortnightly clinics moved to Thursday and all have been delivered. School-based immunisation clinic delivered to high schools in March.	Health & Community Services	 COMPLETED
	<b>Complete a review of the community grants program.</b>	Ongoing. Guidelines and application forms are being reviewed and updated.	Health & Community Services	 IN PROGRESS
1.8	<b>Deliver the Volunteer Reception Ceremony to acknowledge the contributions volunteers make in Clarence.</b>	Planning has commenced for the 2022 Volunteer Recognition Ceremony. This year, a civic gala will be held during National Volunteer Week in May. The Gala will also recognise council's Australia Day Award recipients.	Health & Community Services	 IN PROGRESS
	<b>Deliver a five-year Community Volunteering Sustainability Strategy, developed with the community.</b>	The Clarence Local Volunteer Network Group (CLVNG) continues to meet on a quarterly basis. The current focus area of the group is working on youth volunteering and youth ambassadors in Clarence.	Health & Community Services	 COMPLETED
<b>Promoting health</b>				
1.9	<b>Undertake a Public Open Space Policy review.</b>	A project brief has been developed to direct the project during 2022.	City Planning	 IN PROGRESS
	<b>Develop a Sport and Recreation Strategy.</b>	The draft strategy, renamed 'Active Lifestyle Strategy', was approved for public consultation at a council meeting this quarter. A consultation plan is being finalised, aiming to commence early May 2022.	Strategic Planning	 IN PROGRESS
1.10	<b>Provide support to Cycling South for Bike Week.</b>	Bike Week occurred in March 2022 and council assisted in the promotion of the week.	Engineering Services	 COMPLETED

## A PEOPLE FRIENDLY CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Promoting health (continued)</b>				
<b>1.10</b>	<b>Promote health and wellbeing activities being undertaken throughout the city.</b>	Activities continued to be promoted throughout the quarter via the Clarence City Council and Live Clarence websites and Facebook pages. This included Fitness in the Park, Clarence Talks, Neighbour Day, Harmony Day, Bike Week, Clean Up Australia Day, and COVID-19 information.	Health & Community Services Communications	 IN PROGRESS
<b>1.11</b>	<b>Undertake development projects for multi-user pathways including:</b>			
	• <b>Simmons Park to Anzac Park.</b>	Next stage complete. Funding is being sought for the final stage in the 2022-23 budget.	Engineering Services	 COMPLETED
	• <b>Design safety improvements at Howrah Road.</b>	Survey is scheduled for the fourth quarter.	Engineering Services	 NOT YET COMMENCED
	• <b>Montagu Bay to Rosny College.</b>	Next stage complete. Funding is being sought for the final stage in the 2022-23 budget.	Engineering Services	 COMPLETED
	• <b>Cycling route signage.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	• <b>Undertake Percy Street/Cambridge Road pedestrian upgrade.</b>	Design progressing.	Engineering Services	 IN PROGRESS
	• <b>Undertake works to enhance and maintain tracks and trails throughout the municipality.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS

## A PEOPLE FRIENDLY CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Connectiveness</b>				
1.12	<b>Deliver a variety of childcare services, all of which aim to develop, coordinate, and deliver a range of accessible and cost-effective childcare services for the city.</b>	<p>This is an ongoing program delivered throughout the financial year.</p> <p>Rosny Early Learning continued to deliver education and care services to the city with 78 children from 65 families currently enrolled in the service.</p> <p>Clarence Children Services – both Outside School Hours Care and Family Day Care – are operating with high utilisation, with several services full and maintaining waitlists. The vacation care program has been released and was booked out within the first few hours.</p>	Health & Community Services	 IN PROGRESS
1.13	<b>Develop a Welcoming Cities Action Plan.</b>	<p>An event was held in Harmony Week with multicultural services and community leaders to introduce council's vision to develop an action plan and gather support. This was well received among representatives with feedback received on developing council's vision for the action plan.</p>	Health & Community Services	 IN PROGRESS



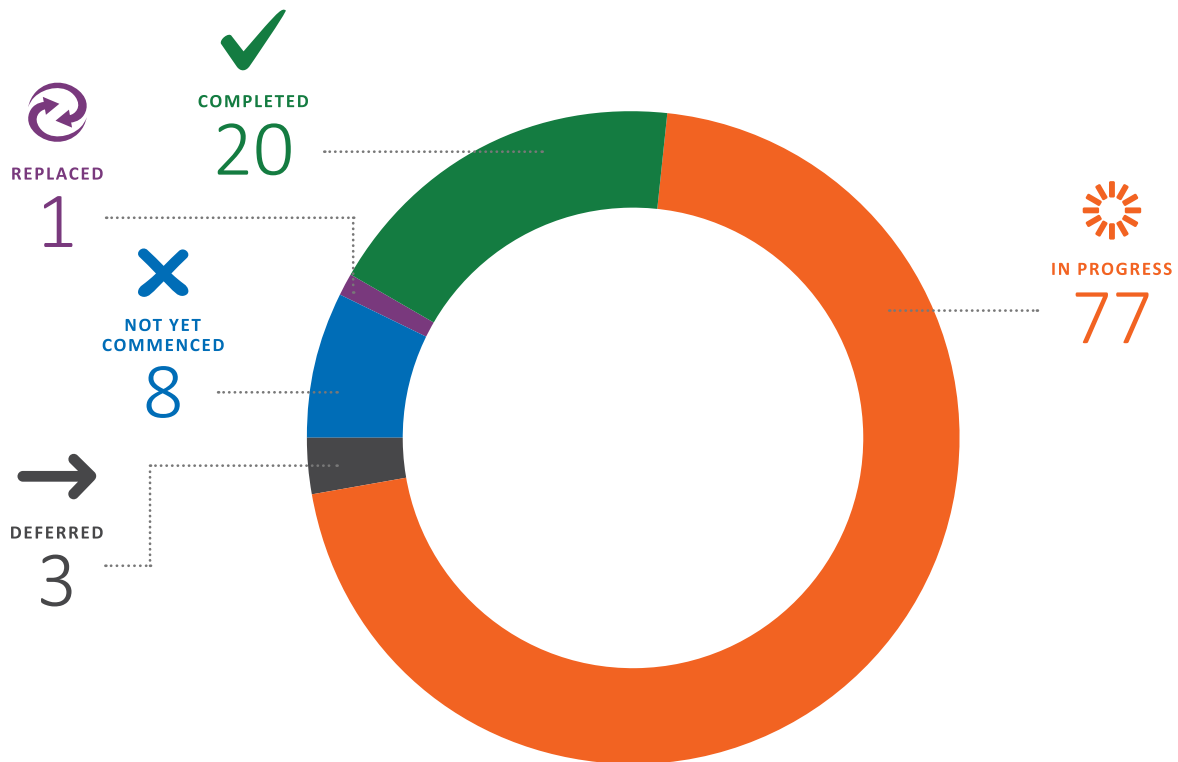
■ Walk and Talk event at Waverley Flora Park.

## A WELL-PLANNED LIVEABLE CITY

### GOAL:

Clarence will be a well-planned liveable city with services and infrastructure to meet current and future needs of our growing and vibrant community.

### PROGRESS YEAR TO DATE



## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Asset management planning</b>				
2.1		Work is ongoing in this area with no specific action listed for 2021–22.		
2.2	<b>Assist in the development of transport strategies including the Hobart City Deal – Airport Interchange Upgrade Project, Derwent Ferry Service, and MetroPlan.</b>	Council officers worked with the State Government during the quarter on preparing the draft Greater Hobart Plan (formerly the MetroPlan), worked to ensure the ongoing success of the Derwent Ferries trial service and continued to liaise with the State Government on the airport interchange upgrade, Mornington interchange study and the Clarence Network Operating Framework.	City Planning Strategic Development	 IN PROGRESS
2.3	<b>Undertake council's Major Digouts Reconstruction Program, including:</b>			
	<ul style="list-style-type: none"> <li><b>Road upgrade at Charles Street.</b></li> </ul>	Reconsidering priority of this project.	Engineering Services	 DEFERRED
	<b>Undertake renewal road resealing across the city, including:</b>			
	<ul style="list-style-type: none"> <li><b>Lauderdale Water Collection Point.</b></li> </ul>	Project being scoped. Construction to commence in June 2022.	Engineering Services	 IN PROGRESS
	<ul style="list-style-type: none"> <li><b>The 2021–22 Annual Asphalt Reseal Program.</b></li> </ul>	Asphalt contract has been awarded to Downer EDI. Works are scheduled before the end of the financial year.	Engineering Services	 IN PROGRESS
	<ul style="list-style-type: none"> <li><b>The 2021–22 Reseal Preparation Program.</b></li> </ul>	Council is currently considering a two-three year contract for sealing works.	Engineering Services	 NOT YET COMMENCED
	<b>Complete the Clarence/Cambridge intersection design.</b>	Design nearing completion.	Engineering Services	 IN PROGRESS
	<b>Undertake shoulder widening at Back Tee Tree, Richmond.</b>	Completed September 2021.	Engineering Services	 COMPLETED
	<b>Undertake works for an intersection at Brinkpot and Prossers Road.</b>	Design-only project, to commence in the fourth quarter.	Engineering Services	 NOT YET COMMENCED

## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Asset management planning (continued)</b>				
2.3	<b>Design and construction upgrade at Icy Creek Lane.</b>	Design being finalised for construction in the fourth quarter.	Engineering Services	 IN PROGRESS
	<b>Install traffic calming measures on Mockridge Road.</b>	Project planning underway.	Engineering Services	 IN PROGRESS
	<b>Undertake a pavement upgrade at Woodhurst Road.</b>	Finalising Tender documentation for construction in the fourth quarter.	Engineering Services	 IN PROGRESS
	<b>Undertake erosion protection on Saundersons Road.</b>	Completed September 2021.	Engineering Services	 COMPLETED
	<b>Conduct road cleaning throughout the municipality.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Conduct bridge, street, median strip, traffic island and signage maintenance and repairs across the municipality as needed.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Undertake verge mowing.</b>	Completed for 2021-2022. Required extensive second cut due to high growth weather patterns.	Engineering Services	 COMPLETED
	<b>Undertake road condition audits.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
2.4	Work is ongoing in this area with no specific action listed for 2021-22.			

## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
2.5	Undertake footpath, kerb and gutter works, including:			
	• 2021-22 Footpath and Kerb and Gutter Reseal Preparation.	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	• 2021-22 Footpath and Kerb and Gutter Renewal Program.	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	• Brookston Drive footpath network.	Construction underway with expected completion in April 2022.	Engineering Services	 IN PROGRESS
	• St John's Circle footpath extension and upgrade.	Stage one complete. Design work underway for next stage.	Engineering Services	 IN PROGRESS
	• Tasman Highway/Rose Bay overpass.	Considering project priorities.	Engineering Services	 NOT YET COMMENCED
	• Drainage and footpath work on Roches Beach Road.	Survey completed. Design underway.	Engineering Services	 IN PROGRESS
2.6	• Path maintenance and repairs as required.	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	Utilise cash in lieu of parking payments to develop improved car parking in and around activity centres.	Cash in lieu payments recorded by suburb. Projects, such as the Rosny Park Urban Design Framework and review for the Bellerive area, identify opportunities to utilise the funding on car parking areas. No payments made during the quarter.	City Planning	 IN PROGRESS
	Upgrade carpark and drainage at Council Depot.	Completed in January 2022.	Engineering Services	 COMPLETED
	Parking sensor installation in Bellerive and Rosny.	A Tender has been prepared and a Project Manager engaged to complete this project.	Engineering Services Health & Community Services Information Services	 IN PROGRESS

## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Stormwater management</b>				
2.7	<b>Undertake major stormwater upgrade at Beach Street, Bellerive.</b>	Finalising design and tender documentation. Further design has been required for the outfall.	Engineering Services	 IN PROGRESS
	<b>Undertake other stormwater and drainage upgrades and initiatives consistent with the adopted capital expenditure program, including:</b>			
	• Clifton Beach open drain.	Design progressing.	Engineering Services	 IN PROGRESS
	• Cremorne stormwater management stage one.	Completed in second quarter.	Engineering Services	 COMPLETED
	• Houston Drive tunnel erosion remediation.	Awaiting drier conditions before proceeding with further work.	Engineering Services	 IN PROGRESS
	• Jervis Street stormwater improvements.	Design currently in the process of being finalised. Additional construction funding is being sought in the 2022-23 budget.	Engineering Services	 IN PROGRESS
	• Rosehill Drive stormwater drain.	Has been to tender and awaiting award to contractor.	Engineering Services	 IN PROGRESS
	• Spitfarm Road stormwater improvements.	Tenders closed December 2021. Award following Aboriginal Heritage approval.	Engineering Services	 IN PROGRESS
	• Torrens Street kerb and gutter and stormwater upgrade.	Construction commenced in January 2022.	Engineering Services	 IN PROGRESS
	• Re-direction of stormwater on Balaka Street.	Consultants sought for design.	Engineering Services	 IN PROGRESS
	• Replace soakage trenches on Hadlow Road.	Completed August 2021.	Engineering Services	 COMPLETED

## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Stormwater management (continued)</b>				
2.7	<ul style="list-style-type: none"> <li>Investigate/divert stormwater on Howrah Road.</li> </ul>	Project planning continues.	Engineering Services	 IN PROGRESS
	<ul style="list-style-type: none"> <li>Replace stormwater pipes on Malunna Road.</li> </ul>	Design progressing.	Engineering Services	 IN PROGRESS
	<ul style="list-style-type: none"> <li>Gross pollutant trap at Mortyn Park.</li> </ul>	Survey completed. Project planning commenced.	Engineering Services	 IN PROGRESS
	<ul style="list-style-type: none"> <li>Bellerive engineering survey and design.</li> </ul>	Survey completed. Project planning commenced.	Engineering Services	 IN PROGRESS
	<ul style="list-style-type: none"> <li>Stormwater upgrade on Risdon Road.</li> </ul>	Consultants sought for design.	Engineering Services	 IN PROGRESS
	<ul style="list-style-type: none"> <li>Rokeby Road detention basin study.</li> </ul>	Consultant brief in progress.	Engineering Services	 IN PROGRESS
	<ul style="list-style-type: none"> <li>Culvert construction on Saxon Drive.</li> </ul>	Construction commenced in February 2022. The drain work is complete, still waiting on precast to complete the works.	Engineering Services	 IN PROGRESS
	<ul style="list-style-type: none"> <li>Stormwater upgrade on Sunnyside Road.</li> </ul>	Consultants sought for design.	Engineering Services	 IN PROGRESS
2.8	Implement council's stormwater maintenance program.	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	Undertake stormwater investigations to identify contamination sources impacting on Howrah Beach.	Investigations into the Howrah catchment continue to identify sewer cross connections into the stormwater system. A report to be prepared in May detailing learnings and outcomes from the investigations to date.	Environmental Health	 IN PROGRESS

## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Stormwater management (continued)</b>				
2.8	<b>Provide support to the Derwent Estuary Program.</b>	The environmental health unit continues to work closely with the Derwent Estuary Program (DEP), especially given the work involved with Howrah Beach Water Quality investigations. Update provided to the DEP every two months (February 2022) including specific activities that council has undertaken relating to the investigations.	Environmental Health	 IN PROGRESS
<b>Public buildings and community facilities</b>				
2.9	<b>Undertake audit of open space irrigation.</b>	Completed October 2021.	Engineering Services	 COMPLETED
2.10	<b>Ensure public buildings are architecturally designed and assessed.</b>	Internal assessment process in place to ensure architectural review of council building and buildings on council land.	City Planning	 IN PROGRESS
	<b>AV room upgrade at Council Chambers.</b>	Waiting on supply and installation of smart screen in the Aldermen's workshop area to complete this project.	Engineering Services	 IN PROGRESS
	<b>Upgrade public toilets and changerooms across the city, including:</b>			
	• <b>Upgrade to Lauderdale Canal Public Toilets.</b>	Completed in the first quarter.	Engineering Services	 COMPLETED
	• <b>Seven Mile Beach Day Area Public Toilets.</b>	Contract awarded. Construction commenced this quarter.	Engineering Services	 IN PROGRESS
	• <b>Opossum Bay Public Toilet replacement.</b>	Quotation documents to be prepared for advertising next quarter.	Engineering Services	 IN PROGRESS
	• <b>Clarence Mountain Bike Park DDA toilets.</b>	DDA compliant toilets installed during March 2022.	Engineering Services	 COMPLETED
	• <b>Church Street Rokeby Public Toilets.</b>	Design being undertaken. Anticipate Development Application lodgement next quarter.	Engineering Services	 IN PROGRESS












## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Public buildings and community facilities (continued)</b>				
2.10	<b>Purchase and install new air vents at Rosny Barn.</b>	Air vents were completed this quarter.	Engineering Services	 <b>COMPLETED</b>
	<b>Undertake stage one design of the Clarendon Vale Oval Pavilion.</b>	Concept design complete. Grant received in March 2022. Detailed design to commence.	Engineering Services	 <b>IN PROGRESS</b>
	<b>Undertake refurbishment of the Alma Street Activities Centre.</b>	Council resolved not to proceed at this stage.	Engineering Services	 <b>DEFERRED</b>
	<b>Construction of DDA Ramp Access at Howrah Bowls Club.</b>	Howrah Bowls Club Committee are still obtaining quotes.	Engineering Services	 <b>IN PROGRESS</b>
	<b>Undertake plant upgrade at Clarence Aquatic Centre.</b>	Contract awarded. Construction will commence next quarter.	Engineering Services	 <b>IN PROGRESS</b>
	<b>Replace guttering at council chambers.</b>	Works will be completed by the fourth quarter.	Engineering Services	 <b>IN PROGRESS</b>
	<b>Richmond chambers – window refurbishment and timber floor installation.</b>	This project is progressing and will be completed in the fourth quarter.	Engineering Services	 <b>IN PROGRESS</b>
	<b>Undertake various DDA compliance upgrade works for council buildings.</b>	This is an ongoing program delivered throughout the financial year. Assessments undertaken as necessary.	Engineering Services	 <b>IN PROGRESS</b>
	<b>Construction of shelter and seating at the Clarence Mountain Bike Park.</b>	Shelter has been designed. Requires State Government approval to proceed.	Engineering Services	 <b>IN PROGRESS</b>
	<b>Install heat pumps and undertake upgrade of the kitchen and bathroom at Sandford Hall.</b>	Heat pump installation completed. Kitchen and bathroom project is progressing and will be completed next quarter.	Engineering Services	 <b>IN PROGRESS</b>







## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Public buildings and community facilities (continued)</b>				
2.10	<b>Undertake Rosny Golf Course clubhouse upgrade.</b>	Works are being undertaken in accordance with State Government grant funding. Completion will be next quarter.	Engineering Services	 IN PROGRESS
	<b>Undertake works for a new facility at Alma Street – After School &amp; Family Day Care.</b>	Development permit issued. Design in progress.	Engineering Services	 IN PROGRESS
	<b>Undertake energy efficiency building upgrades.</b>	This project is underway and includes a variety of energy efficient upgrades to council facilities.	Engineering Services	 IN PROGRESS
	<b>Conduct building and facility maintenance across the city as needed.</b>	This is an ongoing project to address maintenance issues.	Engineering Services	 IN PROGRESS
	<b>Conduct compliance inspections and water tank filtration tests.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Respond to vandalism and graffiti across the municipality.</b>	Ongoing facilitation of Graffiti Management Group, including internal staff and the volunteer crew, addressing graffiti issues across the municipality and planning mural projects to assist with prevention and beautification.	Engineering Services Health & Community Services	 IN PROGRESS
<b>Parks and recreation facilities</b>				
2.11	<b>Replace irrigation at Kangaroo Bay Oval.</b>	Completed November 2021.	Engineering Services	 COMPLETED
	<b>Install new drainage and practice wickets at Lindisfarne Oval 1.</b>	Fence and Oval No. 2 Centre Wicket complete. Tender awarded for irrigation and drainage design and construction. Works to commence in April 2022.	Engineering Services	 IN PROGRESS
	<b>Relocate player benches at Clarence Oval.</b>	Long jump nets complete. Poplar trees removed. Stage two of tree removal and relocation of players bench to be coordinated with sportsground bookings.	Engineering Services	 IN PROGRESS
	<b>Install synthetic practice wickets at Clarendon Vale Oval.</b>	Completed July 2021.	Engineering Services	 COMPLETED

## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Parks and recreation facilities (continued)</b>				
2.11	<b>Undertake irrigation wire upgrade and practice wickets at Richmond Oval.</b>	Work has commenced and expected completion date is early in the fourth quarter.	Engineering Services	 IN PROGRESS
	<b>Install kayak access at Geilston Bay Coastal Reserve.</b>	Project being considered for prioritisation.	Engineering Services	 NOT YET COMMENCED
	<b>Progress with the Active Recreation Master Plan at Anzac Park.</b>	Master plan for Anzac Park and Geilston Bay on hold. Anzac Park pavilion concept design being peer reviewed.	Engineering Services	 DEFERRED
	<b>Install new synthetic turf at Sandford Oval.</b>	Completed October 2021.	Engineering Services	 COMPLETED
	<b>Replace boundary fence at Edgeworth Street, Warrane.</b>	Completed October 2021.	Engineering Services	 COMPLETED
	<b>Replace fencing at Geilston Bay Tennis Club.</b>	Club were successful with receiving grant funding from the State Government. Council will be contributing to the works. Start date to be confirmed from the club.	Engineering Services	 IN PROGRESS
	<b>Build a Disc Golf Course at Wentworth Park.</b>	Preferred location discussed with Disc Golf Club. Equipment to be purchased in June 2022.	Engineering Services	 IN PROGRESS
	<b>Maintain, replace and upgrade signage within the municipality.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Undertake concept design review of the Bellerive Beach Park Master Plan and complete upgrades.</b>	This project will commence in June 2022.	Engineering Services	 NOT YET COMMENCED
	<b>Replace steps at Little Howrah Beach.</b>	Planning underway to determine best method to replace steps.	Engineering Services	 IN PROGRESS
	<b>Replace BBQ tables and seating and park furniture throughout the municipality as needed.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS






## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Parks and recreation facilities (continued)</b>				
2.11	<b>Undertake clifftop risk mitigation – Waverley Flora Park and Seven Mile Beach.</b>	Waverley Flora Park will now proceed to construction. Bellerive Second Bluff awaiting Aboriginal Heritage approval.	Engineering Services	 IN PROGRESS
	<b>Progress work on the Coastal Access Strategy Project in accordance with the Beach Foreshore Access Strategy.</b>	Consultants brief being finalised and quotations to be sought in the fourth quarter.	Engineering Services Health & Community Services	 IN PROGRESS
	<b>Continue irrigation upgrade at Council Chambers.</b>	Completed August 2021.	Engineering Services	 COMPLETED
	<b>Complete upgrades at Astor Park.</b>	To commence in the fourth quarter.	Engineering Services	 NOT YET COMMENCED
	<b>Undertake works to upgrade the Kangaroo Bay Skate Park.</b>	Planning commenced to address anti-social behaviour and upgrade the facility. Additional funding sought in 2022-23 budget to deliver the works.	Engineering Services	 IN PROGRESS
	<b>Undertake irrigation upgrade at King Street Park.</b>	Works are underway with expected completion early in the fourth quarter.	Engineering Services	 IN PROGRESS
	<b>Complete softfall containment at Vela Park.</b>	Project redirected to Minerva Park.	Engineering Services	 REPLACED
	<b>Install drinking station at DeBomfords Lane Coastal Reserve.</b>	Works commencing in the fourth quarter.	Engineering Services	 NOT YET COMMENCED
	<b>Construct senior exercise equipment demo site.</b>	Concept design completed for senior exercise equipment demonstration site at Simmons Park, Lindisfarne. Detailed design underway.	Engineering Services	 IN PROGRESS
	<b>Conduct mountain bike park maintenance as required.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 COMPLETED

## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Parks and recreation facilities (continued)</b>				
2.11	Undertake maintenance of the Clarence Plains Rivulet.	Maintenance has been undertaken in Autumn 2022 with minor follow-up required.	Engineering Services	 IN PROGRESS
	Undertake maintenance works on park and recreation facilities across the municipality.	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
<b>Land use planning and urban design</b>				
2.12	Participate in MetroPlan and inter-council working groups concerned with regional planning and the review of the regional strategy.	Officers contributed to the Greater Hobart Plan (formerly the MetroPlan) project through working group meetings and provision of information and feedback as required.	City Planning	 IN PROGRESS
2.13	Undertake streetscape improvement design in Rosny Park.	Rosny Park Urban Design Framework completed. Funding for the next stage of streetscaping (Bligh Street) has permitted initial survey work to be undertaken. Other sources of government funding contributions were investigated.	City Planning	 IN PROGRESS
	Build an off-lead fenced area for greyhounds.	The site at 17 Goodwins Road, Clarendon Vale is yet to be surveyed and an appropriate greyhound exercise area identified on this large title. Following this survey, council will be aiming to have the park fenced and then opened for public use.	Engineering Services	 NOT YET COMMENCED
2.14	Ensure the application of appropriate zones and special area plans to provide for a range of densities and housing typologies.	Submissions received on a series of amendments to the Local Provisions Schedule. To be reviewed and submitted to the Tasmanian Planning Commission.	City Planning	 IN PROGRESS
2.15	Develop a Victoria Esplanade and Kangaroo Bluff Master Plan.	Feedback provided to consultant with revised document expected in April 2022 and to be workshopped with council at a later date.	Engineering Services	 IN PROGRESS
	Develop a Clarence Plains Master Plan.	The survey feedback is currently being collated into a draft plan which will be presented to Aldermen at a future workshop before being released to the public.	Engineering Services Health & Community Services Strategic Development	 IN PROGRESS

## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Land use planning and urban design (continued)				
2.16	Monitor the supply of commercial and industrial land designated by the Regional Industrial Strategy and identify opportunities for appropriate growth through the MetroPlan.	Information on development approval for various industrial projects recorded.	City Planning	 IN PROGRESS
2.17	Continue to provide a free heritage advisory service.	Expert feedback provided on relevant planning applications in Richmond and Bellerive, including offers to provide advice to land owners where appropriate.	City Planning	 COMPLETED
	Monitor and update the Richmond Townscape Strategy where required.	The strategy has been updated and can be reviewed as needed.	City Planning	 COMPLETED
	Review and update heritage building and signage guidelines where required.	The guidelines were updated in 2021 and are available on council's website. They can be reviewed as needed.	City Planning	 COMPLETED
2.18		Work is ongoing in this area with no specific action listed for 2021–22.		
2.19	Review and update natural assets inventory as natural asset plans are submitted with planning applications.	No further updates required – system replaced by Tasmanian Planning Scheme provisions.	City Planning	 DEFERRED



■ Blundstone Arena during the fifth Ashes Test. PHOTO COURTESY OF JESS OAKENFULL.



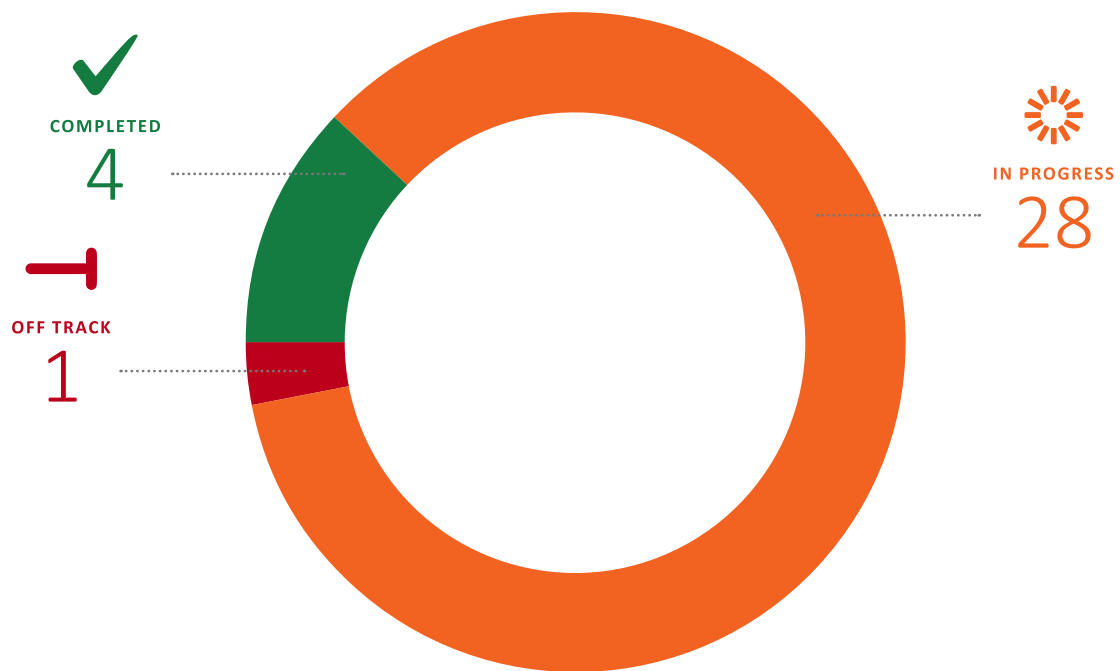
■ Jazz on the Lawns. PHOTO COURTESY OF EDEN MEURE.

## A PROSPEROUS AND CREATIVE CITY

### GOAL:

Clarence encourages creativity, innovation and enterprise and will develop the local economy by enabling opportunities for all people.

### PROGRESS YEAR TO DATE



COMPLETED

IN PROGRESS

DEFERRED

OFF TRACK

NOT YET  
COMMENCED

REPLACED







## A PROSPEROUS AND CREATIVE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
3.1	<b>Develop a stronger business network across the region.</b>	Officers continue to work with Business Eastern Shore to encourage a strong business network in the city. Officers also continued to liaise with businesses on an ad hoc and as-needs basis to assist with enquiries and facilitate navigation of council processes.	Strategic Development	 IN PROGRESS
3.2	<b>Develop a communications plan to support the consultation phase of the Tasmanian Government's MetroPlan.</b>	Officers continued to provide input into the communications plan development for the Greater Hobart Plan (formerly the MetroPlan).	Communications Strategic Development	 IN PROGRESS
	<b>Participate in the development of the MetroPlan settlement strategy.</b>	Information and feedback provided as required by the Greater Hobart Plan (formerly the MetroPlan) project team.	City Planning Strategic Development	 IN PROGRESS
3.3	<b>Continue working collaboratively with council's four neighbourhood houses.</b>	<p>Ongoing communication, engagement and collaboration between the Community Development team and the four neighbourhood Houses continues. This occurs regularly through Clarence Talks, Help to Health, the Trail Bike Working Group, One Community Together, Domestic Violence initiatives in Clarence and through various community events.</p> <p>The Gentle Exercise Program at Risdon Vale Neighbourhood Centre has temporarily stopped until it can be reinstated at the Risdon Vale Hall. The Staying Stronger Exercise Program at Rokeby Neighbourhood Centre continues on a weekly basis. Due to COVID-19 restrictions, the Be Connected Digital Literacy Program, in collaboration with the Warrane Mornington Neighbourhood Centre and Rosny Library, was postponed this quarter. New promotional material was developed with all neighbourhood centres and other partners through the Food Connections Clarence Program, providing a useful snapshot on the social eating programs city-wide.</p>	Health & Community Services	 IN PROGRESS

## A PROSPEROUS AND CREATIVE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
3.3	Provide recreational youth programs across the city.	<p>Youth Services continued to engage young people through internal schools and after-school programs and activities. There was no noticeable change in engagement and attendance this quarter due to a staggered start engaging with the schools. As students and schools adjusted to existing COVID guidelines, Youth Services had to also adjust with school requests. This created a delay in the services' presence in schools to provide alternative programs and activities, as well as a delay for external programs.</p> <p>Youth Services has been successful in increasing its presence at the Kangaroo Bay Skate Park and is being well received by the college and skate park users. The Kangaroo Bay Skate Park initiative is a result of the anti-social behaviours identified from the Rosny Bus Mall and skating precincts. Youth Services' presence is fostering relationships with young people and prompting conversations of their feelings associated with the anti-social behaviours in the skate park.</p>	Health & Community Services	 IN PROGRESS
	Progress the Clarence Plains Master Plan project.	Working with consultants and across council to consider community feedback and develop initial concepts in the Master Plan.	Health & Community Services Engineering Services Strategic Development	 IN PROGRESS
3.4	Further develop a database of stock images and short videos to promote visitation to the city and showcase the lifestyle of living in Clarence.	The communications department continued to add to the database of images. This is an ongoing activity throughout the financial year.	Communications	 IN PROGRESS
3.5	Participate in inter-council working groups.	Officers participate in a range of working groups, including the Technical Reference Group and the Statutory Planners Reference Group- Southern Region.	City Planning	 COMPLETED
3.6	Consult and develop council's new Economic Development Strategy and Plan for adoption.	Development of a strategy discussion paper was undertaken with plans to initiate consultation with key stakeholders in the fourth quarter.	Strategic Development	 OFF TRACK

## A PROSPEROUS AND CREATIVE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
3.7	<b>Design and implement a bespoke mobile art trailer.</b>	Transportable Artspace project currently in design development.	Health & Community Services	 IN PROGRESS
	<b>Install artworks in Kangaroo Bay.</b>	Kangaroo Bay public artwork complete.	Health & Community Services	 COMPLETED
3.8	<b>Continue to support the Clarence City Band.</b>	Officers continued to support the committee.	Strategic Development	 IN PROGRESS
	<b>Implement the Events Plan, including promoting current events and attracting new opportunities.</b>	Ongoing activities were undertaken through the city events program. Council is working with external organisations to co-present activities such as the Re-loved Market on the Bellerive Boardwalk. Planning is in progress for an Inter-Cultural Festival in May 2022 with community organisations and groups. The Clarence Author Series will be held in Community Halls in May/June featuring authors in conversation- to replace Dance Hall Days which is currently difficult to hold due to COVID limitations.	Health & Community Services	 IN PROGRESS
	<b>Conduct council's annual event program including Jazz Festival; and Christmas Community Concerts.</b>	Clarence Jazz Festival 2022 delivered more than seven venues with more than 3,600 visitors and 239 paid performances. Venues included puriya kitina (Risdon Cove) in partnership with the Tasmanian Aboriginal Centre, Puddleduck Winery, Richmond Village Green, Rosny Farm, Simmons Park and Lindisfarne.	Health & Community Services	 COMPLETED
	<b>Conduct and support other events including Dog's Day Out, youth events and community festivals.</b>	Support provided for skate events at Kangaroo Bay and South Arm in partnership with the YMCA.	Health & Community Services	 IN PROGRESS

## A PROSPEROUS AND CREATIVE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
3.8	<b>Continue relationships with other major events including Ten Days on the Island, MonaFoma and Cygnet Folk Festival.</b>	Mona Foma presented a major laser and sound show on Rosny Hill by international contemporary artist Robin Fox in January 2022. Support for Cygnet Folk Festival which has been cancelled in 2022 due to COVID, but council supported the delivery of a special concert in the Barn. Clarence City Council to host concerts by festival performers in the Barn. Developing a proposal in partnership with Ten Days on the Island for a major project in Clarence for the 2023 Ten Days Festival.	Health & Community Services	 IN PROGRESS
	<b>Maintain the exhibition program in the schoolhouse gallery.</b>	Exhibitions held in the quarter included a solo show by Donna Marcus to complement and provide context for the installation of the new public artwork in Kangaroo Bay; future lutrawita- a group exhibition by diverse Tasmanian artists exploring the utopian, dystopian and other possible futures for Tasmania; and The Plastocene- an immersive installation in the Schoolhouse Gallery referencing the growing impact of plastics in our environment. The Call for Entries has gone out for the Clarence Open Art Exhibition to be held in June where the community are invited to submit works in a range of media, ensuring opportunities for community participation in the arts program.	Health & Community Services	 IN PROGRESS
3.9	<b>Identify and develop opportunities for the acquisition and installation of public art within the city and incorporate public art into major streetscape plans for the city.</b>	Major commission for Kangaroo Bay public artwork completed in February 2022. Consultation between Arts officers and Asset officers for strategic inclusion on public artworks in streetscape projects.	Health & Community Services	 IN PROGRESS
	<b>Ensure that public art contributions associated with new developments in activity centres are applied in a timely manner to enhance the precinct's sense of place.</b>	Three Tasmanian and one interstate artists have been commissioned by Tipalea Partners for the creation of public artworks for the new Glebe Hill Shopping Complex. This has been made possible through council's developer contribution scheme for public art. Council officers have worked alongside the developer in the commissioning process. Expected completion is August 2022.	Health & Community Services	 IN PROGRESS
3.10	<b>Formulate and finalise Expression of Interest documentation for the City Heart project, for consideration by council prior to commencement of an EOI process.</b>	Project Officers have progressed to the final stages of drafting the City Heart Expression of Interest (EOI) documentation following internal review. The EOI is planned to be advertised publicly in the fourth quarter.	Strategic Development	 IN PROGRESS


## A PROSPEROUS AND CREATIVE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
3.11	<b>Continue planning for the Richmond Bicentenary Project.</b>	Ongoing liaison with Bicentenary Creative Director on a range of possible projects across events and celebrations, arts, and capital works projects. Grant application submitted for a Tourism Innovation Grant for the upgrade of interpretation and visitor experience package in the Coal Valley. A project plan is being developed for a major site-specific art project to be delivered in association with the bicentenary. The Creative Director is continuing the development of the bicentenary program and developing key partnerships for delivery.	Health & Community Services	 IN PROGRESS
	<b>Implement the Bedlam Walls Aboriginal Heritage Interpretation Project.</b>	Content developed and the approvals process with Aboriginal Heritage Tasmania is underway. Expression of Interest process for the engagement of a designer for the interpretation elements has been completed. Designer to commence work in May 2022. Aboriginal Heritage Tasmania requested further evidence of consultation with Aboriginal organisations as part of the approvals process- underway. Estimated project completion October 2022.	Health & Community Services	 IN PROGRESS
	<b>Continue to deliver the Ferry Marker Project.</b>	Next marker content being developed for Rose Bay for installation May 2022.	Health & Community Services	 IN PROGRESS
	<b>Conduct historical walks across the city.</b>	Next walk being planned for Bellerive Bluff Battery in consultation with Arms and Militaria Association and Parks and Wildlife Service.	Health & Community Services	 IN PROGRESS
	<b>Plan and deliver the Collectors Roadshow event.</b>	The event was delivered in November 2021 at Richmond. Next event scheduled for late 2023.	Health & Community Services	 COMPLETED
3.12	<b>Continue to foster Sister City relationships through email, video call and letter communications as COVID-19 continues to hamper the opportunity to physically visit each other.</b>	Officers drafted a letter and a video message from the Mayor to Akkeshi to celebrate the 40th anniversary of the Sister City relationship. The communication will be sent in the fourth quarter.	Strategic Development	 IN PROGRESS

## A PROSPEROUS AND CREATIVE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
3.13	<b>Commence the development of council's first Digital Strategy in accordance with council's adopted Strategic Plan.</b>	A draft strategy for consultation with council and the community is under development.	Information Services	 IN PROGRESS
	<b>Refresh council network and extend Wi-Fi.</b>	A review of council's communications network has been undertaken. Quotes for replacement and upgrade of council's Wi-Fi equipment and network communications services are in progress to substantially improve connectivity and security.	Information Services	 IN PROGRESS
	<b>Develop a Mobility Strategy.</b>	Staff who work off site are being provided with secure hardware and software to enable secure access to council's systems.	Information Services	 IN PROGRESS
	<b>Work collaboratively with all elements of council to identify opportunities to enhance the community's digital access and inclusion.</b>	Review of ICT services to all council sites has resulted in upgrades to printing, network communications and Wi-Fi access to all council sites to support improved digital service delivery and opportunities for community access and inclusion.	Information Services	 IN PROGRESS
3.14	<b>Continue the development of strategies outlined in the Clarence City Council Strategic Plan 2021-2031.</b>	Continuing to progress strategies. Active Lifestyle Strategy has been approved for public consultation, which will commence in May 2022. Community Wellbeing Strategy was subject of a further council workshop in March 2022 and will proceed to council for approval to consult in April 2022. Following which it is anticipated consultation will commence in May 2022.  Workshops were held in March to outline key priority areas for the Cultural and Creative Strategy and the Sustainability Strategy. Aldermen were invited to provide initial feedback. Internal working groups are continuing to progress.	Corporate Support	 IN PROGRESS
	<b>Participate in building a Digital Twin for the Greater Hobart area.</b>	A Business Case to fund the Greater Hobart Digital Twin has been submitted to the State and Federal Governments for funding by the Greater Hobart City Mayors. Presentation to the Ministerial Committee is delayed as there is currently no meeting scheduled.	Information Services	 IN PROGRESS

## A PROSPEROUS AND CREATIVE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
3.14	<b>Implement a Customer Portal.</b>	Continuing to increase the options for customers to pay online through council's customer portal. Most recent service additions were dog registrations. Website page now consolidated so that all payments are on one page.	Information Services	 IN PROGRESS



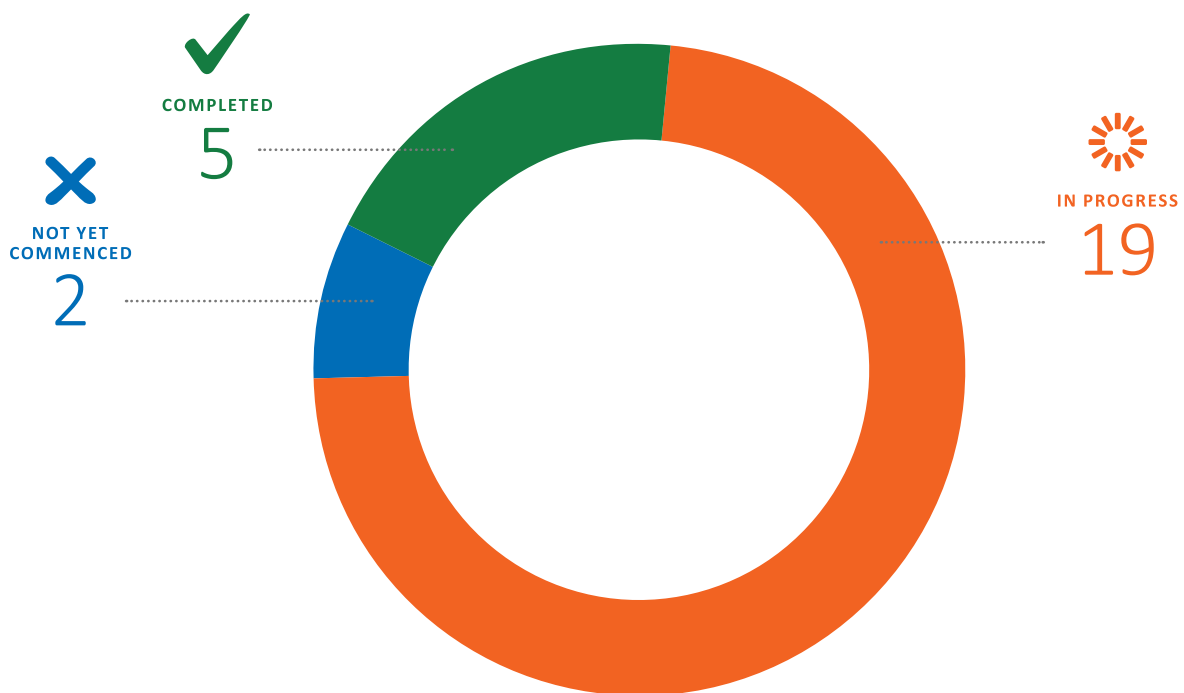
■ Jazz on the Lawns. PHOTO COURTESY OF EDEN MEURE.

## AN ENVIRONMENTALLY RESPONSIBLE CITY

### GOAL:

Clarence is environmentally responsible, valuing and protecting the natural environment for a sustainable and liveable future.











### PROGRESS YEAR TO DATE









## AN ENVIRONMENTALLY RESPONSIBLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
4.1	<b>Develop a Pipeclay Lagoon Coastal Management Plan.</b>	Community consultation occurred in January and February 2022. Draft Plan due in June 2022.	Engineering Services	 IN PROGRESS
	<b>Develop a Roches Beach Coastal Management Plan.</b>	Community consultation occurred in January and February 2022. Draft Plan due in June 2022.	Engineering Services	 IN PROGRESS
	<b>Undertake tree replacement and revegetation activities.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Undertake fire management activities in council bushland reserves.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Develop and implement a Fire Management Strategy.</b>	Procurement to be undertaken in the fourth quarter.	Engineering Services	 IN PROGRESS
	<b>Deliver the landcare and coastcare grants program.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Undertake pest control across the municipality.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Undertake weed eradication across the city.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Undertake photogrammetry of beaches across the city.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Undertake environmental health sampling and monitoring.</b>	Recreational water quality sampling of identified swimming beaches was conducted from January to the end of March as required, as well as stormwater outfall sampling on Howrah Beach as part of the investigations into Howrah Beach water quality.	Health & Community Services	 COMPLETED

## AN ENVIRONMENTALLY RESPONSIBLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
4.2	Undertake landscaping at bushland reserve entrances.	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	Undertake tidal flushing restoration at Lauderdale Saltmarsh by developing and implementing a Lauderdale Saltmarsh Restoration Plan and Natural Area Rehabilitation Plan.	Project being scoped.	Engineering Services	 NOT YET COMMENCED
	Develop and implement a Tangara Trail Management Plan.	Scope being considered.	Engineering Services	 NOT YET COMMENCED
4.3	Upgrade fire trails.	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	Support community landcare and coastcare clean up events.	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	Undertake storm and emergency maintenance.	Works are undertaken as required following storm and weather events.	Engineering Services	 IN PROGRESS
4.4	Install solar panels at the Council Depot.	Completed in 2021.	Engineering Services	 COMPLETED
	Undertake solar panel installation and exterior upgrade of Lindisfarne Activity Centre.	Completed in 2021.	Engineering Services	 COMPLETED
	Undertake energy efficient building upgrades.	Identify work within the energy efficiency report and undertake before the end of the financial year.	Engineering Services	 IN PROGRESS
4.5	Develop and implement a Natural Resource Management Policy, Strategy and Implementation Plan.	Project awarded to North Barker Ecosystems Services to review and develop council's Natural Area Strategy. Engagement to commence in May 2022.	Engineering Services	 IN PROGRESS

## AN ENVIRONMENTALLY RESPONSIBLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
4.6	<b>Undertake waste management and recycling services across the city.</b>	Ongoing waste management service throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Support and participate in Clean Up Australia Day.</b>	Completed in March 2022.	Engineering Services	 COMPLETED
	<b>Deliver Annual Residential Hard Waste Collection.</b>	Annual Residential Hard Waste collection was completed in October/November 2021.	Engineering Services	 COMPLETED
4.7	<b>Continue to deliver council's No Spray Register.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Deliver the schools landscare support program.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Deliver work health and safety training for volunteers.</b>	This is an ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS



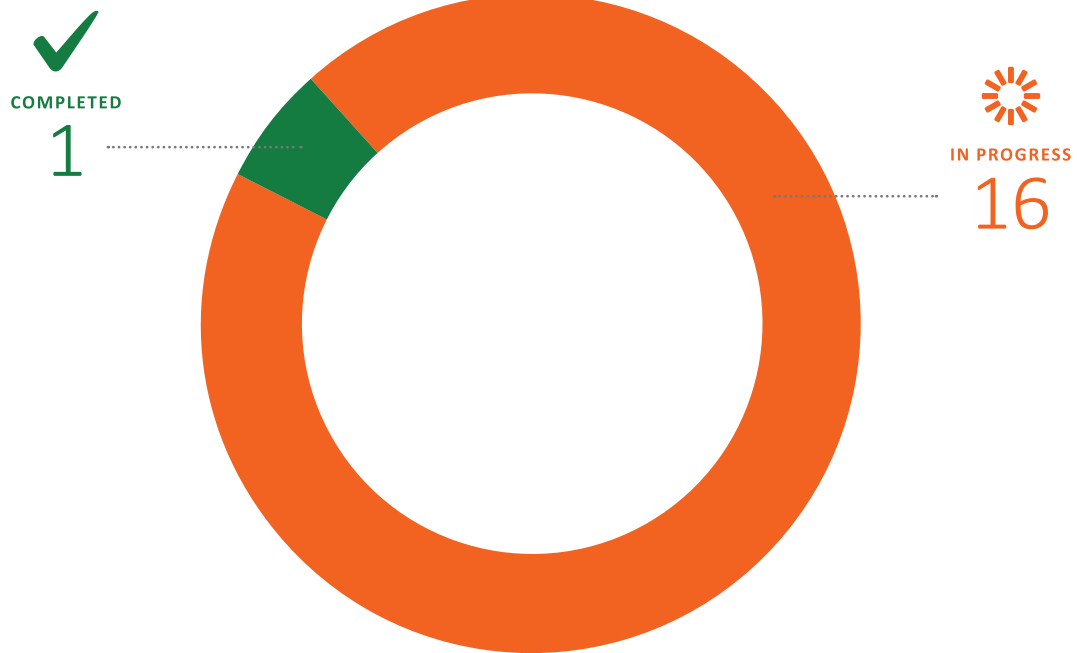
■ Roches Beach, Lauderdale.

## GOVERNANCE AND LEADERSHIP

### GOAL:

To provide leadership and accessible, responsive, transparent and accountable governance of the city.

### PROGRESS YEAR TO DATE



COMPLETED

IN PROGRESS





DEFERRED

OFF TRACK







NOT YET  
COMMENCED

REPLACED




## GOVERNANCE AND LEADERSHIP

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
5.1	<b>Continual upgrade of our ICT Infrastructure to ensure it is secure and meets business expectations.</b>	Retirement and replacement of ageing and end-of-life network hardware is continuing with the number of servers being managed on premises continuing to decrease. Disaster Recovery services have also been reconfigured and upgraded.	Information Services	 IN PROGRESS
	<b>Support a mobile workforce through the rollout of mobile devices.</b>	End-of-lease desktop equipment is being replaced with mobile devices where staff can work off site. New mobile devices are installed with software to allow remote administration of software updates and security.	Information Services	 IN PROGRESS
	<b>Deliver and continuously improve software to support business operations.</b>	Additional software is being rolled out to enable staff to work on any council office desk to increase flexibility in the use of office space.	Information Services	 IN PROGRESS
5.2		Work is ongoing in this area with no specific action listed for 2021-22.		
5.3	<b>Formulate a consistent consultation approach for the organisation.</b>	Work continued on improving consultation approach across the organisation.	Communications	 IN PROGRESS
	<b>Develop a Communications and Marketing Strategy.</b>	Initial framework has been workshopped with council, with money proposed for consideration in 2022-23 budget deliberations to undertake research to underpin and inform the strategy.	Communications	 IN PROGRESS
5.4	<b>Review and implement a Social Media Policy and Procedures.</b>	The Social Media Policy, Procedures, Social Media Risk Assessment and Engagement Code of Conduct were completed, endorsed and implemented across the organisation in the second quarter.	Communications	 COMPLETED
	<b>Continue to update and improve council's website and social media strategies.</b>	Ongoing, with a significant update to be undertaken off the back of the finalisation of the Communications and Marketing Strategy.	Communications	 IN PROGRESS
	<b>Provide timely and relevant information via council's website; council newsletter; print and digital media; and various special interest publications.</b>	Council's website and digital media continued to be regularly updated throughout the quarter. Publications produced this quarter included City of Clarence News, Ageing, Access and Inclusion newsletter, Live Clarence E-News, and the Help to Health newsletter.	Communications	 IN PROGRESS

## GOVERNANCE AND LEADERSHIP

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
5.5	<b>Continue to engage in community consultation on major policy issues and projects.</b>	Council undertook five consultations this quarter, with approximately 4,500 users visiting the site and 947 users engaging in the consultations via council's Your Say Clarence platform. Consultations with the most recorded engagement this quarter included the Skylands Master Plan Urban Growth Boundary Amendment, Waverely Flora Park Reserve Activity Plan 2022-2031 and Roches Beach and Pipe Clay Lagoon Coastal Management Plans.	Communications	 IN PROGRESS
	<b>Continue to implement the Community Engagement Policy, tools and templates to ensure best-practice consultations that are consistent across the organisation.</b>	Work continued to standardise the approach to engagement with community across the organisation through the quarter. Further resourcing will be proposed in the 2022-23 budget to improve council's consultation and engagement processes.	Communications	 IN PROGRESS
5.6	<b>Continue to participate in the Greater Hobart City Deal Partnership projects.</b>	A Business Case to fund the Greater Hobart Digital Twin has been submitted to the State and Federal Governments for funding by the Greater Hobart City Mayors. Presentation to the Ministerial Committee is delayed as there is currently no meeting scheduled.	Communications Information Services	 IN PROGRESS
	<b>Continue event relationships with Ten Days on the Island, Mona Foma, Cygnet Folk Festival and UTAS.</b>	Ongoing dialogue was undertaken with state-based events to co-present activities across Clarence. Three-year MOU with Mona Foma and Cygnet Folk Festival for co-presentation of events/projects across the city. Development work on major project with Ten Days for a festival project in Clarence in 2023. An MOU signed with UTAS (2020-2023) on Jazz Festival Scholarship program.	Health & Community Services	 IN PROGRESS
	<b>Continue working with other agencies and organisations for community benefit.</b>	Ongoing. Meetings held throughout the quarter included: Clarence Access Network Forum, Positive Ageing Network Forum, Clarence Local Volunteer Network Forum, Generations Linking and Making a Difference Project (GLAM'd), Planning Inclusive Communities Project, Disability Voices Tasmania Emergency Management Project.	Health & Community Services	 IN PROGRESS
5.7	<b>Apply social justice principles to council's planning and work.</b>	Development of a Social Inclusion Policy for council is now being considered as part of the development of a wider Community Development Strategy.	Health & Community Services	 IN PROGRESS

## GOVERNANCE AND LEADERSHIP

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
5.8	<b>Review the format of council's Annual Report; Annual Plan; and Quarterly Reports.</b>	A new format for the Annual Plan and Quarterly Report was completed in the first quarter. A review of the Annual Report format will take place closer to the publication date.	Communications	 IN PROGRESS
	<b>Continue to produce council performance reports.</b>	The Quarterly Report: October-December 2021 was completed and endorsed at the Council Meeting on 28 February 2022.	Communications	 IN PROGRESS
5.9	<b>Conduct citizenship ceremonies.</b>	One citizenship ceremony was held this quarter on Australia Day, 26 January, with 60 attendees.	GMs office	 IN PROGRESS



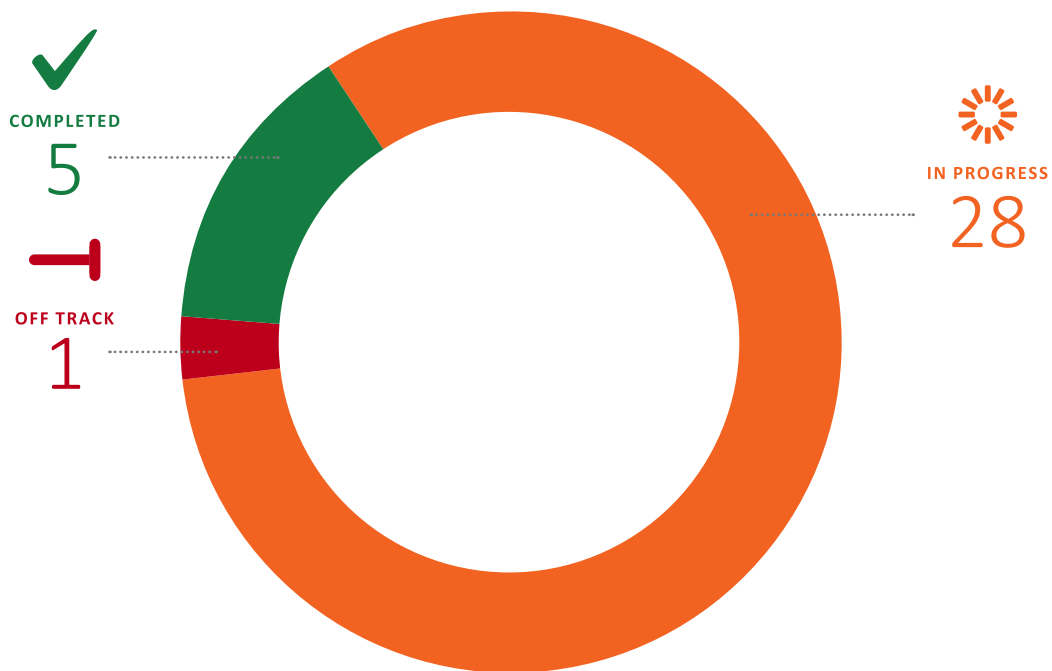
■ Waverley Flora Park.

## COUNCIL'S ASSETS AND RESOURCES

### GOAL:

To efficiently and effectively manage our financial, human and property resources to attain strategic goals and meet statutory obligations.

### PROGRESS YEAR TO DATE



COMPLETED

IN PROGRESS









DEFERRED

OFF TRACK

NOT YET  
COMMENCED

REPLACED










## COUNCIL'S ASSETS AND RESOURCES

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Financial management</b>				
6.1	<b>Undertake a review of council's 10-year Financial Management Plan and underlying Financial Management Strategy.</b>	Review activities have commenced, with draft models being considered by management in preparation for discussion as part of the development of the 2022-23 Annual Budget preparation.	Financial Management	 IN PROGRESS
	<b>Review the annual budget process to identify opportunities for improvement in the development and communication of budget information to elected members.</b>	Workshop presentation to Aldermen was conducted in the second quarter on proposed improvements including the development of performance-based budget measures to include in Aldermen Budget Information Packs.	Financial Management	 IN PROGRESS
	<b>Review KPIs to ensure they remain relevant and enable oversight of key strategic issues and risk.</b>	Ongoing and forming a key element of proposed budget process improvement.	Financial Management	 IN PROGRESS
6.2	<b>Revise Annual Plan format to provide a more contemporary approach to monitoring and reporting on key activities.</b>	The revised Annual Plan was adopted by council in October 2021.	Financial Management Communications	 COMPLETED
6.3	<b>Undertake an ongoing review of council's Fees and Charges to optimise council's extensive fee structure.</b>	Presentations have been made to Aldermen of council's proposed fees for 2022-23. The fees will be presented at a council meeting in May for adoption.	Financial Management	 IN PROGRESS
6.4	<b>Manage council's investment portfolio in accordance with council's Investment Strategy and Policy.</b>	The Audit Panel at its recent meeting has requested a review of council's compliance with its current Investment Policy. To be completed in the second half of the calendar year.	Financial Management	 IN PROGRESS
	<b>Undertake internal audit reviews as required by Audit Panel and implement initiatives as identified.</b>	The Audit Panel has endorsed the following risk areas for internal audit review, to be completed in the 2021–22 financial year: – Business Continuity and Cyber Security.  Scope documents were presented to the Audit Panel at their recent meeting and were endorsed. EOI documents are being prepared for distribution in the fourth quarter.	Financial Management	 IN PROGRESS
	<b>Continue with the ongoing program of insurance reviews for council infrastructure.</b>	Council's insurance renewal for 2022-23 has been completed and is with council's brokers for finalisation.	Financial Management	 IN PROGRESS








## COUNCIL'S ASSETS AND RESOURCES

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Human resource management</b>				
6.5	<b>Initiate Workforce Development Plan project.</b>	Resourcing to support development of this project has been significantly impacted by secondment to resourcing business continuity planning and COVID response. Additional internal resourcing has now been identified. It is anticipated an initial staff engagement survey will be delivered in May (subject to successful EOI process).	Human Resources	 OFF TRACK
6.6	<b>Establish a working group to identify essential core beliefs and values to embed in council's workplace culture.</b>	Currently working on the scoping document for the project. Expression of Interest to conduct the workforce engagement survey has been sought.	Human Resources	 IN PROGRESS
	<b>Identify strategies and opportunities to implement change and drive an engaged team.</b>	Will progress following completion of employee engagement survey, in consultation with council's staff consultative committees.	Human Resources	 IN PROGRESS
6.7	<b>Review workplace policies to support equality and respect.</b>	Participation in the pilot OurWatch program has progressed. Implementation team participated in online forum and senior executive training to be undertaken in April, together with delivery of staff survey.	Human Resources	 IN PROGRESS
	<b>Review change and implementation processes from the OurWatch Program.</b>	OurWatch program survey to be conducted.	Human Resources	 IN PROGRESS
6.8	<b>Undertake performance management activities to continuously improve performance and identify training and development needs.</b>	Annual performance reviews are being conducted across the organisation in May/June 2022.	Human Resources	 IN PROGRESS
	<b>As part of Workforce Development, implement a career development program.</b>	No further progress at this time.	Human Resources	 IN PROGRESS
	<b>Ensure delivery of training and development programs in a timely manner.</b>	Training and development programs continued to be delivered in line with council's employee development and performance processes.	Human Resources	 IN PROGRESS
6.9	<b>Engage employees in strategic processes.</b>	Council has an indoor and outdoor employee consultative committees to support this activity.	Human Resources	 IN PROGRESS
	<b>Review staff consultation committee and terms to provide enhanced opportunities for expressing ideas.</b>	There are now two employee committees established and operating within council.	Human Resources	 COMPLETED

## COUNCIL'S ASSETS AND RESOURCES

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Human resource management (continued)</b>				
6.10	Replace analogue radios in the council fleet.	A schedule and implementation plan is currently being drafted for input and approval.	Information Services	 IN PROGRESS
	Continue to deliver the review and assessment program of council's environment to ensure provision of best-practice work health and safety	Council continues to provide responsive work health and safety programs, focusing on internal review and improvement processes. The current pandemic environment is providing additional challenges to ensure council continues to provide a safe workplace.	Human Resources	 IN PROGRESS
	Continue to deliver a program that maintains council's accreditation status.	Council was recently audited and has maintained its ISO 45001:2018 accreditation.	Human Resources	 COMPLETED
	Increase the program of monitoring compliance and effectiveness for improvement opportunities.	Council has an ongoing program to assist with safety compliance.	Human Resources	 IN PROGRESS
<b>Statutory and legal responsibilities</b>				
6.11	Ensure that the planning authority is appropriately informed of statutory requirements and standards when determining applications.	All statutory timeframes were met and recorded in reports on applications.	City Planning	 COMPLETED
	Ensure fulfilment of council's statutory responsibility to enforce the planning scheme.	Current enforcement matters involving legal action were progressed. Monitoring of alleged breaches were maintained and resolution of breaches or complaints were progressed or resolved.	City Planning	 IN PROGRESS
	Act as permit authority through issuing permits, certificates, notices and orders; and by maintaining building/plumbing registers.	This is an ongoing activity throughout the year ensuring that the Customer Service Charter is followed for timeframes.	Health & Community Services	 IN PROGRESS
	Provide information, assistance and support regarding building/plumbing matters.	This is ongoing throughout the year ensuring that the Customer Service Charter is followed.	Health & Community Services	 IN PROGRESS
	Ensure compliance so buildings are safe, energy efficient and meet permit conditions and relevant standards.	This is an ongoing activity throughout the year ensuring that all legislation is monitored and updated as required.	Health & Community Services	 IN PROGRESS

## COUNCIL'S ASSETS AND RESOURCES

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Statutory and legal responsibilities (continued)</b>				
6.11	<b>Review work processes and improve performance reporting.</b>	This is an ongoing activity throughout the year by promoting continuous improvement of work processes.	Health & Community Services	 IN PROGRESS
	<b>Bring outstanding permits to completion.</b>	This is an ongoing activity throughout the year by monitoring expiry dates of outstanding permits and providing information as required.	Health & Community Services	 IN PROGRESS
	<b>Finalise and implement the review of the Dog Management Policy.</b>	Formal notification of the adoption of the revised Dog Management Policy and associated Schedule of Declared Areas was placed in the Public Notices of the Mercury Newspaper on Saturday 12 March. This notice fulfills the final requirements of the policy review which will come into effect as on 11 April 2022 and will remain in place for a period of seven years.	Health & Community Services	 COMPLETED
	<b>Develop a Cat Management Policy.</b>	The Southern Tasmanian Regional Cat Management Strategy (2021-2026) has been prepared by the Southern Region Cat Management Working Group. This strategy will be presented to council for its endorsement at an upcoming council meeting.	Health & Community Services	 IN PROGRESS
	<b>Install parking sensors in the city.</b>	A Tender has been prepared and a Project Manager engaged to complete this project.	Health & Community Services Information Services Engineering Services	 IN PROGRESS
6.12	<b>Develop a Cyber Security Policy and Cyber Risk Management Approach.</b>	A review of council's cyber security policy and risk management approach has commenced.	Information Services	 IN PROGRESS
6.13	<b>Implement a Continuous Improvement Program for council processes to improve efficiencies and effectiveness.</b>	Team leaders from each business group regularly meet to identify, prioritise and manage business processes which require improvement.	Information Services	 IN PROGRESS



■ Clarence Jazz Festival. PHOTO COURTESY OF URSULA WOODS.



■ Blundstone Arena. PHOTO COURTESY OF STU GIBSON.

## BALANCE SHEET

### AS AT 31 MARCH 2022

	31 MARCH 2022 \$'000	30 JUNE 2021 \$'000
Cash and investments	96,107	67,761
Debtors	16,737	9,818
Prepayments	295	348
Other current assets	591	197
<b>Total current assets</b>	<b>113,730</b>	<b>78,124</b>
Land	96,199	96,200
Land under roads	145,892	145,893
Buildings	30,083	30,085
Roads	215,600	215,692
Waste management	802	801
Drainage	157,929	157,936
Plant and equipment	2,994	2,995
Parks equipment	18,868	18,856
Work in progress	35,051	25,301
Right of use assets	2,232	2,232
Receivables	2,172	2,494
Ownership interest in associates	8,984	8,984
Investment in TasWater	161,396	161,396
<b>Total non-current assets</b>	<b>878,202</b>	<b>868,865</b>
<b>Total assets</b>	<b>991,932</b>	<b>946,989</b>
Payables	1,028	1,861
Trust Funds and Deposits	4,323	4,535
Contract Liabilities	1,000	1,877
Lease Liabilities	881	881
Provisions	4,658	4,381
<b>Total current liabilities</b>	<b>11,890</b>	<b>13,535</b>
Interest bearing loans	16,802	2,340
Leases	1,536	1,536
Provisions	631	631
<b>Total non-current liabilities</b>	<b>18,969</b>	<b>4,507</b>
<b>Total liabilities</b>	<b>30,859</b>	<b>18,042</b>
<b>Total net assets</b>	<b>961,073</b>	<b>928,947</b>
Accumulated surplus	629,830	597,704
Reserves	331,243	331,243
<b>Total equity</b>	<b>961,073</b>	<b>928,947</b>

Note: This balance sheet has been prepared for management information only and is not intended to reflect the full requirements of applicable accounting standards.

## SUMMARY OF PROGRAM PERFORMANCE RECURRENT EXPENDITURE AND INCOME

1 JULY 2021 TO 31 MARCH 2022

	BUDGET \$'000	BUDGET YTD \$'000	ACTUAL \$'000	VARIANCE \$'000
<b>REVENUES</b>				
Rates	52,030	51,560	51,778	218
State Fire Service Levy	6,057	6,057	6,095	38
Fees and Charges	7,874	6,029	5,688	(341)
Interest	1,289	967	718	(249)
Government Subsidies	3,234	2,437	2,396	(41)
Grants	3,012	2,265	2,293	28
Dividends	2,200	1,650	1,659	9
Contributions of Capital	990	743	1,386	643
Capital Grants	2,165	1,108	1,315	207
Other revenue	4,051	2,826	2,831	5
<b>Total revenues</b>	<b>82,902</b>	<b>75,642</b>	<b>76,159</b>	<b>517</b>
<b>EXPENSES</b>				
Employee costs	24,944	18,398	17,449	949
Depreciation	14,900	11,175	11,175	-
Materials	2,403	2,044	834	1,210
Contracts	12,206	9,381	9,604	(223)
Operating Lease	2,215	1,819	1,846	(27)
Electricity	1,089	825	749	76
Other expenses	16,422	10,542	10,002	540
State Government Charges and Levies	6,969	5,166	5,142	24
Insurance	620	465	505	(40)
<b>Total expenses</b>	<b>81,768</b>	<b>59,815</b>	<b>57,306</b>	<b>2,509</b>
<b>Net total</b>	<b>1,134</b>	<b>15,827</b>	<b>18,853</b>	<b>3,026</b>

## ALDERMAN ATTENDANCE

### ATTENDANCE OF ALDERMEN AT MEETINGS OF COUNCIL DURING THE QUARTER: 1 JANUARY TO 31 MARCH 2022

	MEETINGS HELD	MEETINGS ATTENDED
Alderman Blomeley	5	5
Alderman Chipman	5	5
Alderman Chong	5	5
Alderman Edmunds	5	5
Alderman Ewington	5	5
Alderman James	5	5
Alderman Kennedy	5	4
Alderman Mulder	5	5
Alderman Peers	5	5
Alderman von Bertouch	5	5
Alderman Walker	5	5
Alderman Warren	5	5

Leave of Absence Approved: Nil.



■ Clarence City Council Aldermen, following their election to council in 2018.

# CLARENCE CITY COUNCIL QUARTERLY REPORT **QUARTER 3: JANUARY–MARCH 2022**

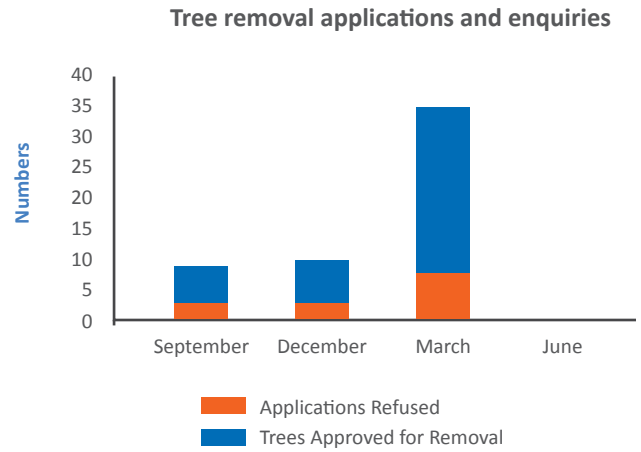
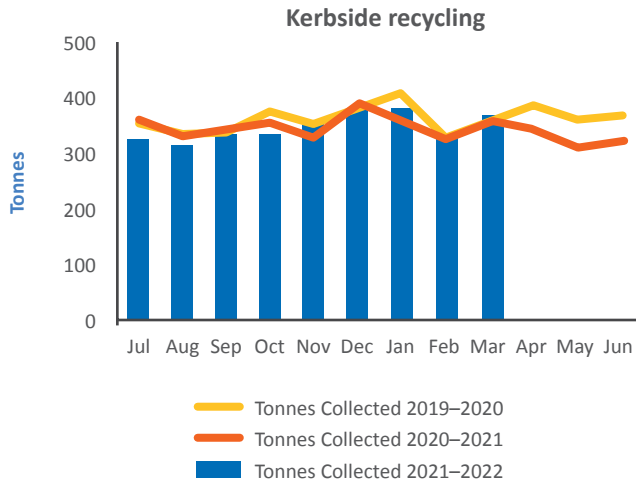
## ALDERMAN ALLOWANCES

### ALDERMAN ALLOWANCES AND ENTITLEMENTS: 1 JANUARY TO 31 MARCH 2022

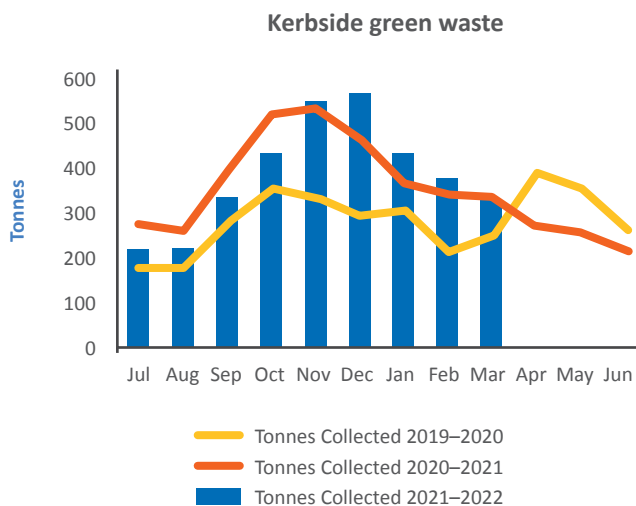
	ALD BLOMELEY		ALD CHIPMAN		ALD CHONG		ALD EDMUNDS		ALD EWINGTON		ALD JAMES		ALD KENNEDY		ALD MULDER		ALD PEERS		ALD VON BERTOCH		ALD WALKER		ALD WARREN		TOTAL	
	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD
Allowances – Alderman	7275.48	22802.59	7275.48	22550.23	7275.48	22550.23	7275.48	22802.59	7275.48	22550.23	7275.48	22802.59	7275.48	22802.59	7275.48	22802.59	7275.48	22802.59	7275.48	22802.59	7117.87	22287.54	7275.48	22802.59	87148.15	272358.95
Allowances – Mayor			18187.80	58255.85	404.17	1083.35																			18591.97	59339.20
Allowances – Deputy Mayor					5745.45	16545.33																			5745.45	16545.33
Mayoral Vehicle			1334.89	4064.05																					1334.89	4064.05
Total Allowances	7275.48	22802.59	26798.17	84870.13	13425.10	40178.91	7275.48	22802.59	7275.48	22550.23	7275.48	22802.59	7275.48	22802.59	7275.48	22802.59	7275.48	22802.59	7275.48	22802.59	7117.87	22287.54	7275.48	22802.59	112820.46	352307.53
Consumables		500										110				25.95										635.95
Community Consultation																										0.00
Large Scale Conferences		780.00		854.95		780.00		820.00																		3234.95*
Conferences/ Training		605.00	1198.20	1275.20		65.00							142.00										240.14			2327.34
IT and Communications Equipment and Software	242.98	665.95	108.64	325.92	99.99	299.97	99.99	398.97	99.99	299.97	84.99	254.97	99.99	299.97	99.99	500.97	84.99	1209.71	178.17	534.51	99.99	696.97	99.99	199.98		5687.86
Telephone and Internet	566.76	1699.95		594.00							713.75	1404.65			159.00	1749.00			70.26	351.35		415.00		396.99		6610.94
Travelling Expenses (Private Vehicle and Taxi Fares)	326.19	1698.46			880.00	3043.30		138.30		35.91			142.38	169.94	1296.66				273.03	2988.04				64.67		9407.72
Carer Support																										0.00
Total Entitlements	1135.93	5949.36	1306.84	3050.07	979.99	4188.27	99.99	1357.27	99.99	335.88	798.74	1769.62	99.99	584.35	428.93	3572.58	84.99	1209.71*	521.46	3873.90	99.99	1111.97	99.99	901.78	5756.83	28684.76
<b>TOTAL</b>	<b>8411.41</b>	<b>28751.95</b>	<b>28105.01</b>	<b>87920.20</b>	<b>14405.09</b>	<b>44367.18</b>	<b>7375.47</b>	<b>24159.86</b>	<b>7375.47</b>	<b>22886.11</b>	<b>8074.22</b>	<b>24572.21</b>	<b>7375.47</b>	<b>23386.94</b>	<b>7704.41</b>	<b>26375.17</b>	<b>7360.47</b>	<b>24012.30*</b>	<b>7796.94</b>	<b>26676.49</b>	<b>7217.86</b>	<b>23399.51</b>	<b>7375.47</b>	<b>23704.37</b>	<b>118577.29</b>	<b>380212.29*</b>

\*Figures have been adjusted since the last quarterly report due to an error.

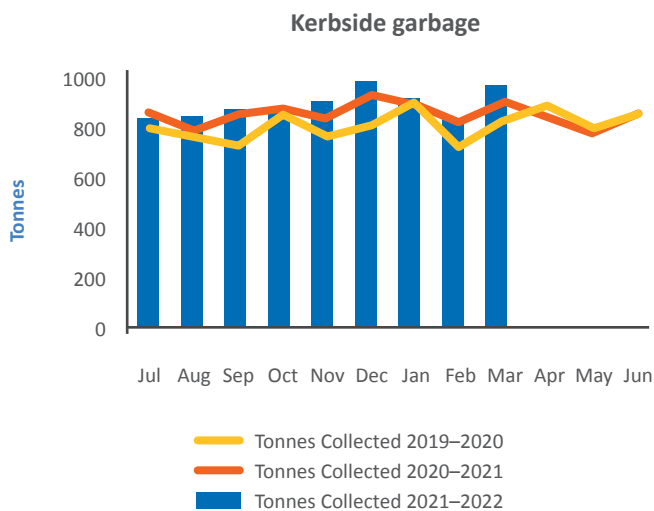
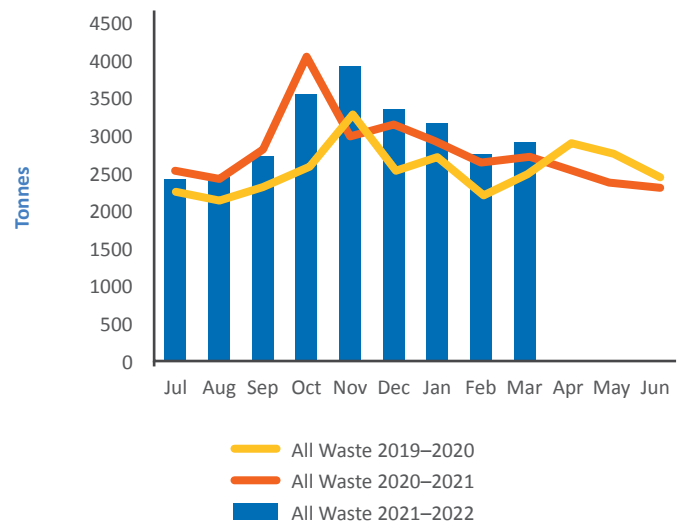
## KEY METRICS



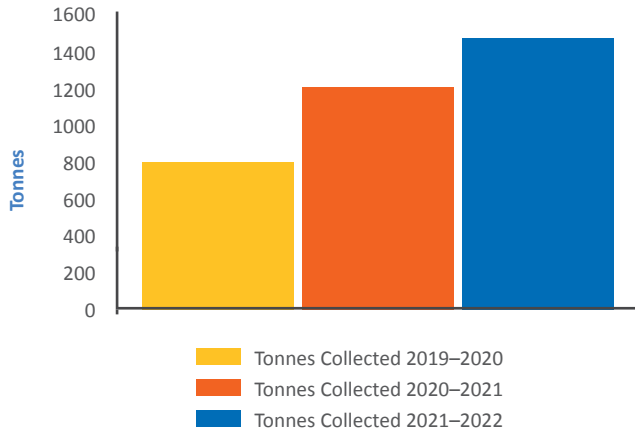
COMMENTS: There was an increase in tree removals in the January-March 2022 quarter due to a single application for the removal of 24 trees to allow for the construction of a boundary fence.



**Total kerbside and Transfer Station waste (tonnes) collected from Clarence households**

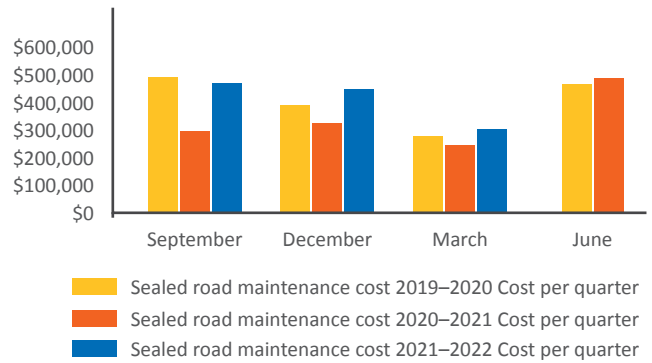


**Kerbside hard waste collection**

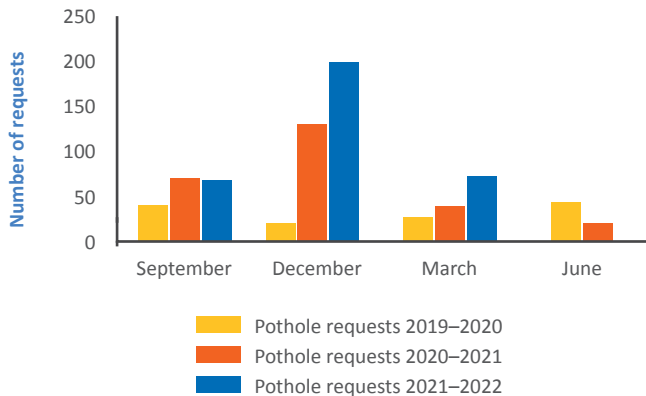


COMMENTS: 2021 Residential Hard Waste collection commenced October 2021, concluding November 2021.

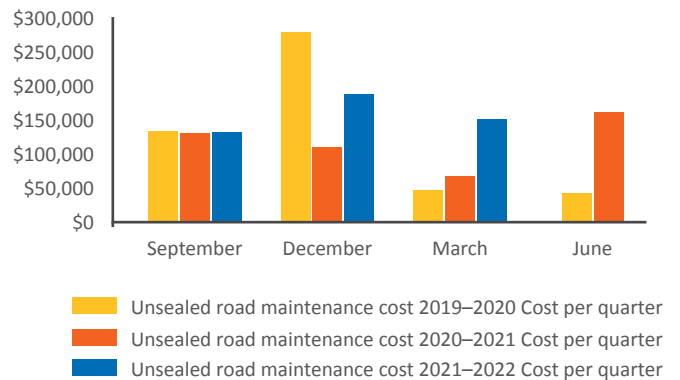
**Sealed road maintenance cost**



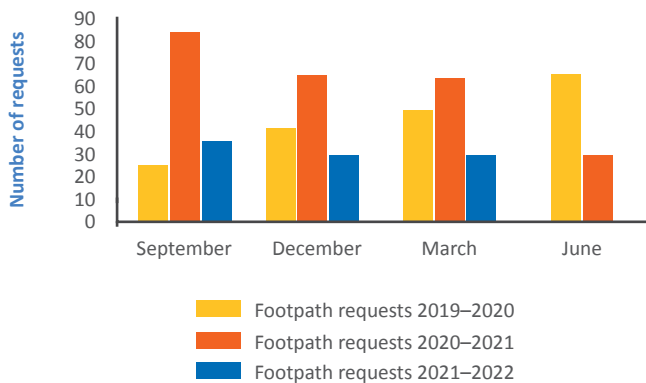
**Pothole maintenance requests**



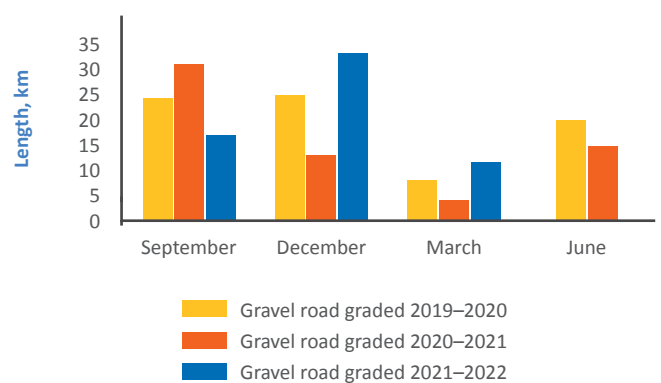
**Unsealed road maintenance cost**



**Footpath maintenance requests**



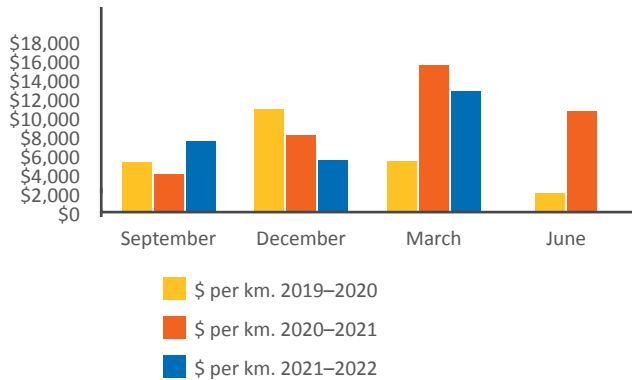
**Unsealed length of road graded**



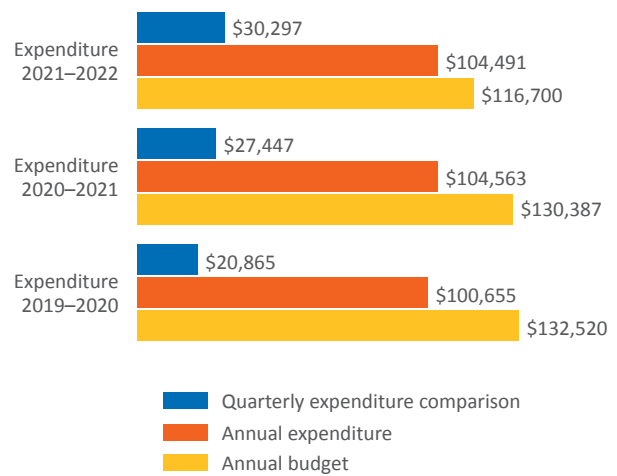
COMMENTS: Footpath requests are inspected in accordance with council's adopted risk assessment for footpath trip hazards. A contract was awarded to undertake inspection and reporting on defects identified in multi-purpose pathways and footpaths. This report determines the repair works to be undertaken based on the defect level (trip size).

COMMENTS: The grading of gravel roads is determined on condition inspection and therefore not all roads are graded within the same period.

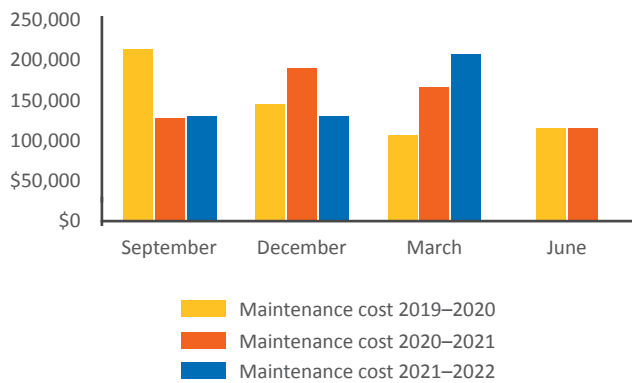
### Unsealed maintenance cost per km of road graded



### Vandalism and graffiti expenditure comparison

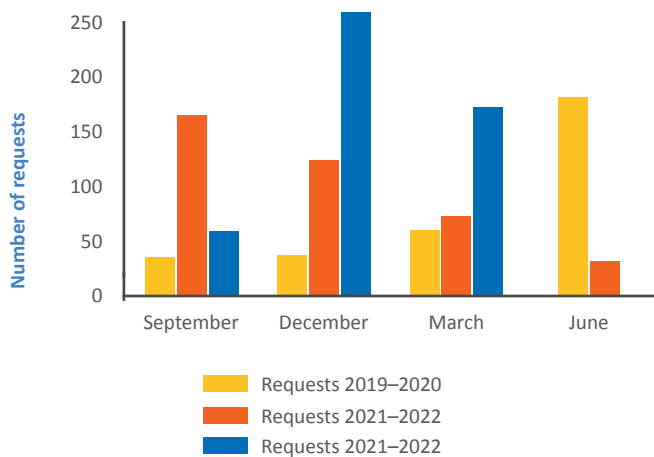


### Stormwater maintenance costs



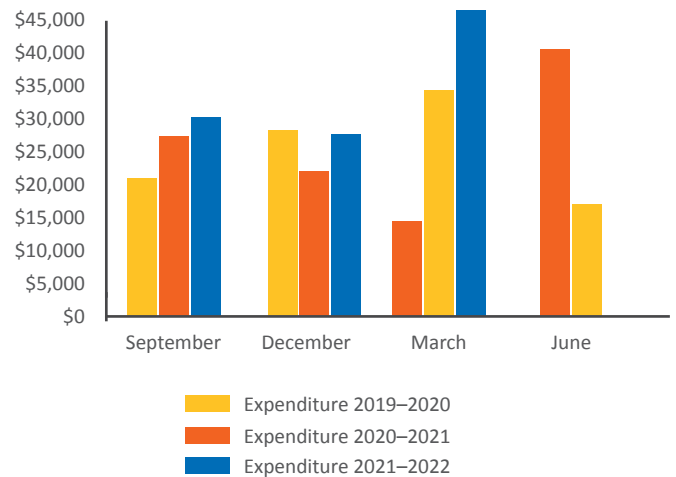
COMMENTS: Increase costs due to responding to series of heavy rainfall issues.

### Stormwater requests



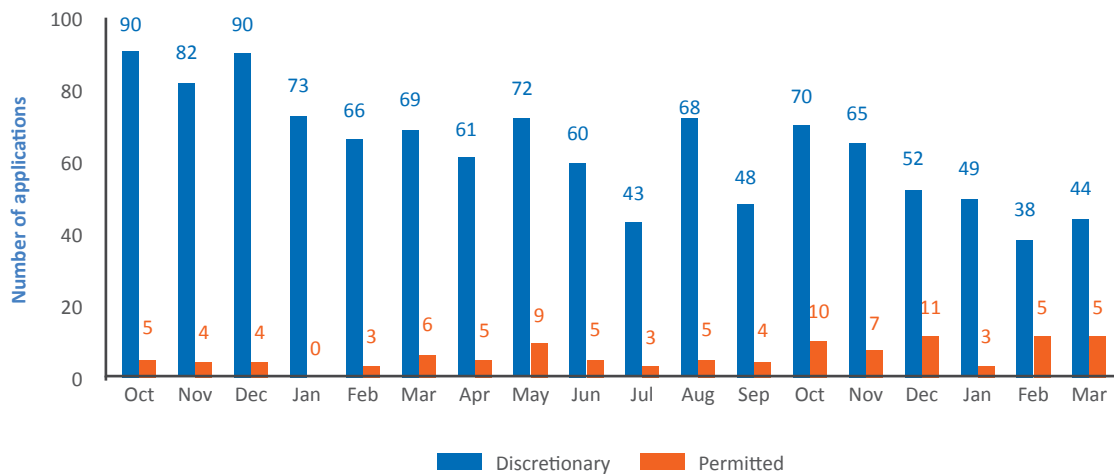
COMMENTS: Increased number of requests due to series of heavy rainfall.

### Vandalism and graffiti costs per quarter

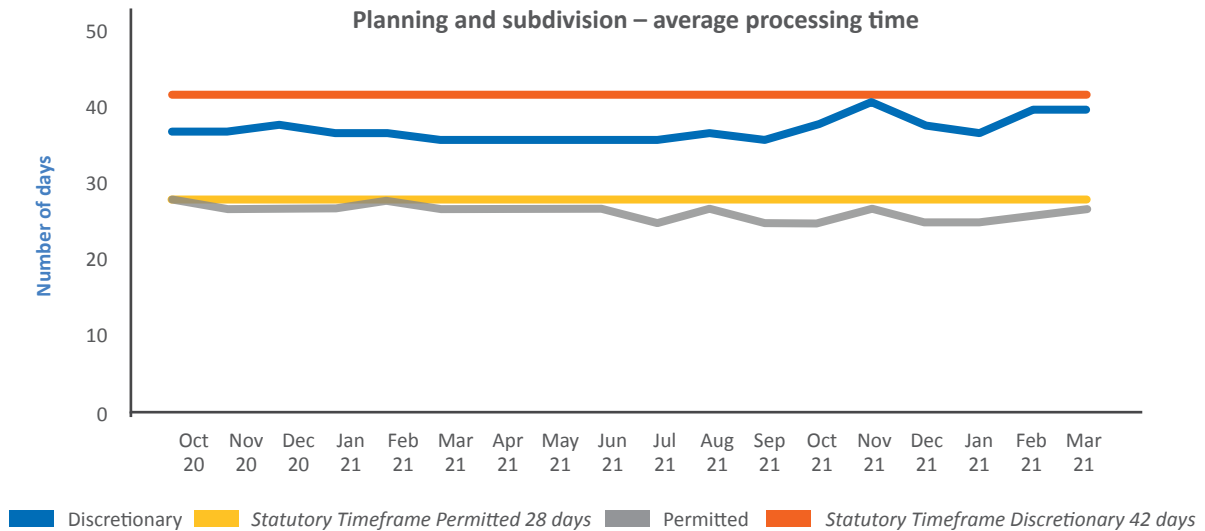


COMMENTS: Security cameras at the council office were stolen and vandalised at the Skate Park. There has been an overall cost increase for general vandalism repairs.

### Planning and subdivision approvals

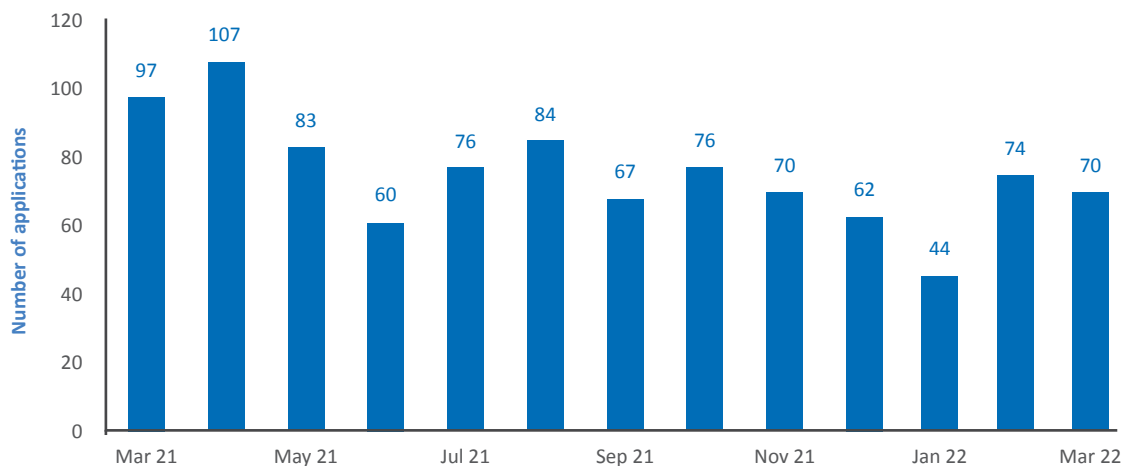


### Planning and subdivision – average processing time



COMMENTS: Average processing times are better than statutory timeframes for both discretionary and permitted development applications.

### Building applications and notifications



## CAPITAL WORKS

## MARCH 22 QUARTER

PROJECT	BUDGET 21–22 (INCLUDES CARRYOVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
<b>SECTION A – PROJECTS CURRENTLY DEFERRED</b>					
<b>Roads</b>					
500134 – Kangaroo Bay works	1,302,000	0	0%		Kangaroo Bay Precinct car parking allocation.
500134 – Kangaroo Bay Promenade	1,594,000	0	0%		Dependent on the program of the Kangaroo Bay Hotel development.
500140 – School Road construction	457,492	0	0%		Council resolved on 18 March 2019 to expend \$148,500 to partially upgrade School Road pavement to five-metre-wide gravel surface. This is now complete. Remaining works deferred pending resolution of headworks issues with developers. Project to be discussed at future workshop.
500143 – 138 East Derwent Highway carpark	130,000	0	0%		The permit for potential Hill Street Grocer development at 151 East Derwent Highway expires January 2022 with option to apply for another permit extension within six months of expiry. A permit was also granted in November 2021 for addition to hairdresser at 2/145 East Derwent Highway. Consideration of whether this carpark is developed will be dependent, at least in part, upon progress of these two development permits.
<b>Stormwater</b>					
500299 – Bridge Street drainage improvement – grated pit and stormwater main	60,000	0	0%		Interrelated with Bridge Street road funds from Department of State Growth (500123). Master Plan to be developed.
<b>Natural Environment</b>					
500210 – Beach erosion protection – Bambra Reef	308,000	0	0%		Council decision to place trial groyne on hold. Continued monitoring of Roches Beach erosion and actions to ensure safety as necessary. Coastal Hazards Policy adopted.
<b>Total Currently Deferred</b>	<b>3,851,492</b>	<b>0</b>	<b>0%</b>		

# CLARENCE CITY COUNCIL QUARTERLY REPORT JANUARY–MARCH 2022

PROJECT	BUDGET 21–22 (INCLUDES CARRYOVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
<b>SECTION B – PROJECTS CURRENTLY IN PROGRESS</b>					
<b>Roads Management</b>					
500123 – Major digouts	5,179,097	1,946,579	35%	Oct-22	Complete: Duntroon Drive, Bangalee Street, Hookey Court, High Street, South Street and Atkins Street. Upcoming projects for 2021-22: Carrum Close. Tenders have been sought for Derwent Avenue, Amelia Court. Oakbank Road has been awarded to a contractor.
500124 – Renewal – road resealing	3,476,129	1,696,485	50%	Jun-22	No further works to be undertaken in 2021-22. Remaining funds to be carried forward and included with 2022-23 funding in order to secure a 2-3 year contract for future works.
500125 – Footpath and kerb and gutter works	3,699,773	1,535,192	40%	Jun-22	Complete: Hadlow Road and St Johns Circle. Construction has commenced on Torrens Street and South Arm Road- Horsham Road to Oakdowns Parade. 2021-22 renewal program for footpath, kerb and gutter underway.
500131 – Disability Discrimination Act works	106,154	54,842	51%	Jun-22	Complete: Beach Street Lindisfarne, Banyalla Street, Clarence Street, York Street. Additional sites nominated for pram ramps.
500135 – Kangaroo Bay – Public Pier	438,777	274,275	100%		Continuing to manage defects with contractor.
500138 – Clarendon Vale- pathway light	13,255	0	100%		Completed under budget in prior year. Remaining funds carried over to reconcile other projects at end of 2021-22 financial year.
500139 – Bellerive Beach – promenade western end	76,761	100,433	100%		Budget exceeded due to project variations. Will be reconciled with savings from other projects at end of financial year.
500141 – Multi-user pathways	1,321,416	1,213,671	100%		Complete.
500142 – Traffic and transport	4,030,696	984,014	25%	Nov-22	Complete: Lincoln Street pedestrian crossing, Murtons Road, Back Tea Tree Road, Acorn Drive/ Bounty Street. Design complete and progressing to Tender: Woodhurst Road, Clarence Street/Cambridge Road. Icy Creek Lane scheduled to commence May/June 2022. Design underway: Begonia Street/Malunna Road, St Johns Circle footpath and Brinktop Road (Blackspot).
500143 – Car parks	779,005	71,106	10%	Aug-22	Depot carpark is complete. Parking sensor project is progressing to Tender.
500144 – Rural pathways	91,352	1,305	5%	Jun-22	Design commenced on Roches Beach Road and Otago Bay Road.
500342 – Derwent Avenue road upgrade (design only)	20,978	77	0%	Jun-22	Design project only. Commencing in April 2022.
500343 – Bligh Street streetscape	152,583	0	0%	Sep-22	Design project only. Survey complete, linked to City Heart Project.
500412 – Piper Road Junction with East Derwent Highway	119,711	22,815	100%		Complete.
500419 – Clarendon Vale roadside barriers	5,447	0	0%		Budget will be spent in response to demand. Unspent budget to be carried forward.
500428 – LED street lighting rollout	1,167,406	10,987	1%	Jun-22	Report went to council in September 2021 regarding purchase of LED lights.
500450 – Pass Road – pavement reconstruction	1,478,018	61,484	5%	Dec-22	Design progressing.
500451 – Saundersons Road – erosion protection	374,931	139,462	100%		Complete. Excess budget will be used to fund other projects.
500452 – Scotts Road – seal gravel road (design only)	46,174	0	0%	Jun-22	Design only project, not commenced.
<b>Total Roads</b>	<b>22,577,662</b>	<b>8,112,726</b>			

# CLARENCE CITY COUNCIL QUARTERLY REPORT JANUARY–MARCH 2022

PROJECT	BUDGET 21–22 (INCLUDES CARRYOVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
<b>SECTION B – PROJECTS CURRENTLY IN PROGRESS (CONTINUED)</b>					
<b>Stormwater Management</b>					
500295 – Minor stormwater projects	124,861	96,886	85%	Jun-22	Ongoing program.
500298 – Houston Drive- erosion remediation	0	4,179	5%	May-22	Investigation work undertaken following further erosion.
500299 – Stormwater upgrade	8,919,215	794,347	10%	Dec-22	Complete: Jacombe Street, Blessington Street/ Chesterfield Street, Frederick Henry Parade, Hadlow Road. Commenced construction for Torrens Street and Saxon Drive. Spitfarm Road is awaiting Aboriginal Heritage approval before construction can commence. Minor changes to Beach Street outfall design are underway. Tenders called for Rosehill Drive. Design complete for York Street. Algona/Jervis is on hold awaiting further funding in 2022-23 budget. Design underway: Percy Street/Cambridge Road, Malunna Road, 650-670 Cambridge Road, Clifton Beach overland flow. Design consultant sought for Balaka Street, Risdon Road and Sunnyside Road.
500300 – Stormwater System Management Plans	262,363	77,132	35%	Jun-22	Richmond Flood Plain Study being finalised. Remainder of program has commenced.
<b>Total Stormwater</b>	<b>9,306,439</b>	<b>1,119,871</b>			
<b>Waste Management</b>					
500363 – Recycling bins	5,768	3,095	54%	Jun-22	Replacement on request.
<b>Total Waste Management</b>	<b>5,768</b>	<b>3,095</b>			
<b>Active Recreation</b>					
500234 – Kangaroo Bay Ovals irrigation	344,436	315,295	100%		Complete. Retention funds being held.
500235 – Lindsfarne Oval projects	787,650	63,373	10%	Sep-22	Fence and Oval No. 2 Centre Wicket complete. Oval drainage and irrigation tender awarded, works to commence in April 2022.
500237 – Clarence High School Oval	42,128	6,525	20%	Jun-22	Long jump nets complete. Poplar trees removed. Stage two of tree root management and relocation of players benches to be coordinated with sportsground bookings.
500239 – Clarendon Vale Oval	24,111	7,400	31%	Jun-22	Synthetic practice wicket complete. Planning for goal post installation underway.
500240 – Richmond Oval – Practice Wickets and Irrigation Wire Upgrade	35,000	27,900	80%	Apr-22	Works nearing completion.
500282 – Geilston Bay Recreation Area Park	45,000	0	0%	Jun-22	Not yet commenced.
500317 – Active Recreation Master Plan	92,050	41,800	40%	Aug-22	Geilston Bay Sport Precinct Master Plan and ANZAC Park Master Plan on hold. Cambridge Oval Master Plan underway. Costs committed.
500348 – Risdon Vale Oval lighting	462,820	9,498	10%	Jul-22	Tenders to be advertised in April 2022.
500349 – Sandford Oval Synthetic Turf	30,000	19,500	100%		Complete.
500383 – Bayview College Active Recreation Master Plan	605,539	0	10%	Aug-22	Feasibility study to commence in the fourth quarter.

# CLARENCE CITY COUNCIL QUARTERLY REPORT JANUARY–MARCH 2022

PROJECT	BUDGET 21–22 (INCLUDES CARRYOVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
<b>SECTION B – PROJECTS CURRENTLY IN PROGRESS (CONTINUED)</b>					
<b>Active Recreation (continued)</b>					
500394 – Bellerive Beach Pontoon	1,918	1,492	100%		Project complete. Funds are for defect liability.
500500 – Geilston Bay Tennis Club Replacement Fencing	80,000	0	0%	Jan-23	Club were successful with receiving grant funding from the State Government. Council will be contributing to the works. Start date to be confirmed from the club.
500501 – Salacia Avenue Park – Disc Golf Course	36,000	0	5%	Jun-22	Discussions with the Hobart Disc Golf Club confirm preferred site is Richmond Recreation Ground. Budget redirection proposed to allow for the purchase of equipment.
<b>Total Active Recreation</b>	<b>2,586,652</b>	<b>492,782</b>			
<b>Passive Recreation</b>					
500249 – Tracks and trails	1,009,616	239,812	20%	Sep-22	Complete: Mortimer Bay Coastal Reserve, Risdon Vale trail head, Geilston Bay intertidal track. Under construction: Single Hill link track; Meehan Range bike track and Clarence Coastal Trail- Seven Mile Beach to Roches Beach. Planning underway: Howrah Community Centre link path to foreshore, Bedlam Walls Shag Bay Track and Aboriginal Heritage Trail, Clarence Coastal Trail- Mays Point and Clarence Mountain Bike Park.
500251 – Richmond Village Green	112,000	0	7%	Aug-22	First stage public consultation completed. Working group formed. Master Plan scope being prepared for quotation to go out in fourth quarter.
500253 – Bellerive Park	129,459	9,459	5%	Sep-22	Officers consolidating the current master plans into a concept plan for review by council at workshop to be confirmed.
500254 – Beltana Park	114,181	-380	5%	Jun-22	Stage 1a complete. Stage 1b detailed design complete. Tender documentation under review.
500256 – Pindos Park	117,891	26,015	20%	Feb-23	Finalising Tender documentation. Construction estimated to commence July 2022.
500257 – Richmond Riverbank	55,290	6,180	10%	Aug-22	Tender being advertised fourth quarter.
500268 – South Arm Oval	685,977	213,544	30%	Sep-22	Playground to be tendered in the fourth quarter. Berm construction to commence in May 2022. Preparing update for SAPRA and residents.
500270 – Social Heart Park	127,736	160,875	10%	Jun-22	Construction of landscaping to commence in fourth quarter. Costs committed.
500273 – Little Howrah Beach	99,540	0	0%	Jun-22	External landscape design consultant to be engaged. Replacement of sandstone steps, interim wooden steps to be built over sandstone to maintain access April 2022.
500277 – Conara Road Reserve Park drinking station	2,809	546	100%		Complete.
500281 – Flinders Street Park	27,075	27,075	100%		Complete.
500305 – Natone Park replace playground equipment	56,200	0	0%	Aug-22	On hold, to be discussed at future council workshop.
500351 – Victoria Esplanade Reserve	327,353	295,064	90%	Jun-22	Feedback provided to consultant with revised documents expected April 2022. To be presented to a future workshop.
500352 – Sale Yard Corner Richmond Park	55,000	9,240	5%	May-22	On hold until Richmond Master Plan is complete.
500354 – Blossom Park	573,126	568,393	10%	Sep-22	Contract negotiations underway. Start date to be confirmed. Costs committed.
500355 – BBQ upgrades	59,867	20,154	30%	Jun-22	Ongoing program.

# CLARENCE CITY COUNCIL QUARTERLY REPORT JANUARY–MARCH 2022

PROJECT	BUDGET 21–22 (INCLUDES CARRYOVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
<b>SECTION B – PROJECTS CURRENTLY IN PROGRESS (CONTINUED)</b>					
<b>Passive Recreation (continued)</b>					
500395 – South East Regional Park	23,870	0	40%	Jun-22	Landscape architect engaged to prepare concept plans on parkland around Lauderdale Canal. Stage one community consultation complete. Council to investigate water quality concerns.
500396 – Regional Dog Park	60,000	0	10%	Jun-22	Consultation complete. Results to be presented at future workshop. Currently working through site specific details.
500397 – Park signage promotion	3,434	0	0%	Jun-22	Ongoing throughout the financial year as required.
500431 – Cliff top fencing	47,177	0	15%	Dec-22	Waverley Flora Park will now proceed to construction. Bellerive Second Bluff awaiting Aboriginal Heritage approval.
500454 – Beach Foreshore Access Strategy	92,413	1,456	10%	Sep-22	Preparation of consultants brief nearing completion.
500455 – Council Chambers Lawns	32,560	33,015	100%		Complete.
500457 – Kayak wash down facility	49,500	5,130	10%	Jun-22	Washdown facility complete. Investigations into preferred modular change facility complete. Installation due fourth quarter.
500458 – Richmond Bridge tree works	15,000	4,503	100%		Complete.
500460 – Carbeen Street Park	23,375	23,375	100%		Complete.
500462 – Raleigh Park	11,931	0	100%		Complete.
500502 – Astor Park	40,000	0	0%	Jun-22	New shelter, table/benches, concrete slab and upgrade gardens to commence in fourth quarter.
500503 – Kangaroo Bay Skate Park	50,000	0	5%	Aug-22	Planning commenced to address anti-social behaviour and upgrade the facility. Additional funding sought in 2022-23 budget to deliver the works.
500504 – King Street Park	20,000	8,886	90%	Jun-22	Will be completed by the end of April 2022.
500505 – Vela Park	15,000	3,140	9%	Jun-22	Works commencing fourth quarter.
500506 – DeBomfords Lane Coast Reserve	200,000	0	10%	Sep-22	Grant received, concept design complete, design documentation and tender documentation being prepared for release in fourth quarter. Access committee support obtained for installation of senior exercise equipment demonstration site at Simmons Park, Lindsfarne.
500512 – Exercise equipment	20,000	0	10%	Jun-22	Scheduled to start by approximately mid-May, however due to staff shortages regarding COVID, council is unable to give a more accurate start date.
<b>Total Passive Recreation</b>	<b>4,257,380</b>	<b>1,655,481</b>			
<b>Natural Environment</b>					
500210 – Coastal management	385,292	197,782	20%	Aug-22	Consultants underway with local coastal management plans for Pipeclay Lagoon and Roches Beach. Some costs committed. Stage one community consultation complete.
500213 – Fire management	47,555	874	2%	Jun-22	Ongoing program upgrading fire trails.
500362 – Street and Park Trees Strategy	63,100	0	0%	Jun-22	Project being reviewed.
500463 – Glebe Hill Bushland Reserve	17,851	15,706	90%	Jun-22	Entrance work complete, planting due in autumn.
500471 – Lindsfarne Yacht Club stabilisation investigation	88,601	0	5%	Aug-22	Design complete. Works to be programmed.
500499 – Landscaping at Bushland Reserves Entrances	90,000	40,017	40%	Jun-22	Works underway.
500515 – Lauderdale Saltmarsh Tidal Flushing Restoration	30,000	0	0%	Dec-22	Not yet commenced.
<b>Total Natural Environment</b>	<b>722,400</b>	<b>254,378</b>			

# CLARENCE CITY COUNCIL QUARTERLY REPORT JANUARY–MARCH 2022

PROJECT	BUDGET 21–22 (INCLUDES CARRYOVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
<b>SECTION B – PROJECTS CURRENTLY IN PROGRESS (CONTINUED)</b>					
<b>Facilities Management</b>					
500159 – Public toilets and changerooms	1,286,410	823,642	80%	Jun-22	Lauderdale Canal, Calverton Hall and South Arm complete, Clarence Mountain Bike Park nearing completion. Seven Mile Beach Day Area in progress, Church Street Rokeby at design stage.
500161 – Rosny Historic Centre Management Plan	42,880	6,700	30%	Aug-22	Drainage works complete. Assessment for stage two in May 2022.
500162 – Bellerive Boardwalk	108,047	61,594	100%		Complete.
500163 – Clarence Council Depot toilet upgrade	164,773	28,019	15%	Jun-22	Will be advertised for quotation when architectural amendments are complete.
500165 – Clarendon Oval Pavilion	1,099,400	24,495	5%	Dec-22	Concept design underway. Grant application has been successful.
500170 – Alma Street Activities Centre	1,553,901	17,028	10%	Dec-22	Council resolved not to proceed at this stage.
500173 – Lindsfarne Activity Centre investigation to improve building exterior	205,853	14,449	15%	Jul-22	Quotations will be advertised in May 2022.
500175 – Howrah Community Centre	216,250	52,103	20%	Jun-22	Master Plan is on hold.
500309 – Building trade waste compliance	20,000	0	0%	Jun-22	Subject to TasWater notifications. None issued to date.
500338 – Bellerive Beach Park changing places	30,000	0	0%	Oct-22	Subject to Master Plan review.
500339 – Clarence Aquatic Centre plant upgrade	804,260	735,239	10%	Jun-22	Contract has been awarded. Costs committed.
500353 – Council Offices	58,799	65,648	100%		Complete.
500406 – Richmond Chambers	98,421	58,040	60%	Jun-22	Heritage approval received. Works commenced.
500449 – ANZAC Park Pavilion	1,205,879	46,862	3%	Dec-22	Development Application documentation is progressing.
500464 – Open Space Irrigation Audit	54,000	56,763	100%		Complete.
500467 – Disability Discrimination Act works council buildings	45,000	0	0%	Jun-22	Planning underway to determine sites to be assessed.
500507 – Clarence Mountain Bike Path	70,000	3,345	0%	Jun-22	Shelter has been designed. Requires State Government approval to proceed.
500508 – Sandford Hall	140,000	132,151	85%	May-22	Works continuing.
500509 – Rosny Golf Course Building	75,000	40,424	60%	May-22	Works proceeding in accordance with the State Government Grant.
500510 – FDC/OSHC new facility	1,400,000	7,595	15%	Feb-23	Development permit issued. Design and costing currently in progress.
500511 – Energy efficiency building upgrades	60,000	5,131	40%	Jun-22	This project is underway and includes a variety of electrical, plumbing, heating, solar systems and draft proofing upgrades at Rosny Farm, Rosny Early Learning, Depot, Children's Services and Wentworth Park Sports Facility.
<b>Total Facilities Management</b>	<b>8,738,874</b>	<b>2,179,229</b>			
<b>Economic Development/Marketing</b>					
500404 – Purchase of musical instruments	5,000	0	0%	Jun-22	Requirements are being reviewed.
500438 – City Heart Project	506,367	11,870	5%	Jun-23	Expression of Interest document to be advertised May 2022.
<b>Total Economic Development</b>	<b>511,367</b>	<b>11,870</b>			

# CLARENCE CITY COUNCIL QUARTERLY REPORT JANUARY–MARCH 2022

PROJECT	BUDGET 21–22 (INCLUDES CARRYOVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
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## SECTION B – PROJECTS CURRENTLY IN PROGRESS (CONTINUED)

<b>Communities and People</b>					
500333 – Reimagining Clarence Plains	9,147	8,328	100%		Complete.
500104 – Purchase of public art	237,738	127,457	60%	Oct-22	Kangaroo Bay public artwork complete. Transportable Artspace project currently in design development.
<b>Total Communities and People</b>	<b>246,885</b>	<b>133,029</b>			
<b>Total Projects Currently in Progress</b>	<b>48,953,427</b>	<b>13,965,217</b>			

### Tenders awarded but not yet committed:

Lindisfarne Oval No 1 irrigation and drainage design and construction

**603,000**

### CAPITAL WORKS YEAR TO DATE SUMMARY

**\$'000**

Total works budgeted 2021-22 including carryovers from previous years

48,953

Value of actual works delivered 2021-22

14,568

**Percentage of actual works delivered vs. total works budgeted**

**30%**

Estimated planned works for delivery during 2021-22

27,000

**Percentage of actual works delivered vs. works planned for delivery**

**54%**



- Top: Clarence Jazz Festival at Puddleduck Vineyard.
- Bottom: Derwent Ferry. PHOTO COURTESY OF STU GIBSON.



■ Entertainment on the Bellerive Boardwalk for the Ashes Test. PHOTO COURTESY OF STU GIBSON.

■ Right: Bellerive Beach Park during the Ashes Test. PHOTO COURTESY OF JESS OAKENFULL.





## City of Clarence

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 Clarence City Council