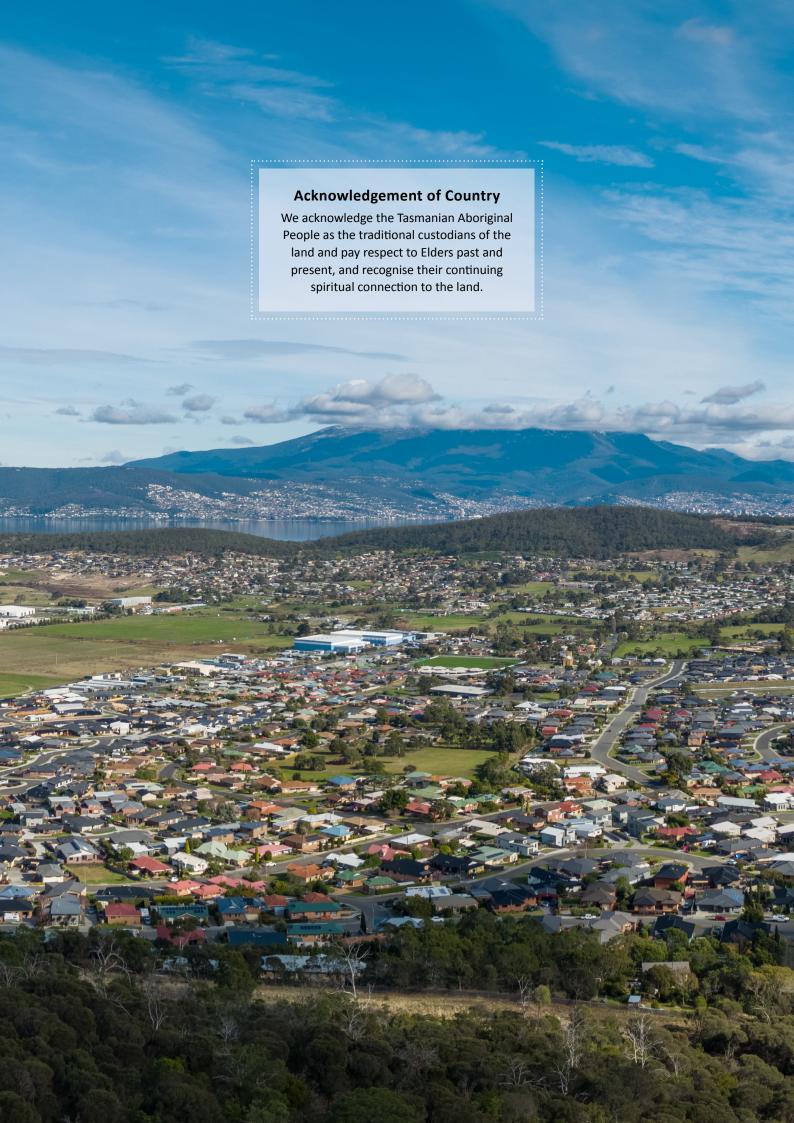
# CLARENCE CITY COUNCIL OLD AREA CLARENCE CITY COUNCIL CLARENCE CITY COUNCIL

# OCTOBER-DECEMBER 2021



Clarence... a brighter place



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- Cover image: Aerial view of Bellerive Oval (Blundstone Arena). IMAGE COURTESY OF EVENTS TASMANIA AND ALASTAIR BETT
- Opposite: Clarence Plains region.
- Above: Attendees at the Celebration of Ideas event.

# INTRODUCTION

Welcome to Clarence City Council's Quarterly Report: October-December 2021.

Each year, council develops an Annual Plan which outlines the key funded projects and activities that will contribute towards delivering our Strategic Plan 2021-2031.

The Quarterly Report details the progress of delivering the activities outlined in the Annual Plan, including financial performance, capital works project delivery and community engagement updates.

This report is presented in line with the strategic goals from the Strategic Plan 2021-2031:

- A people friendly city
- A well-planned liveable city
- A prosperous and creative city
- An environmentally responsible city

Underpinned by the following key organisational goals:

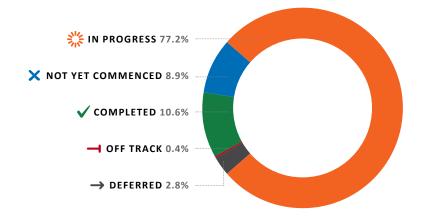
- Governance and leadership
- Assets and resources

# ANNUAL PLAN PERFORMANCE STATUS

This section provides a detailed update on council's progress in delivering the Clarence City Council Annual Plan 2021-22 for the October-December period.

There are **246 actions** planned for delivery in the 2021-22 financial year.

### PROGRESS AGAINST ANNUAL PLAN 2021–22





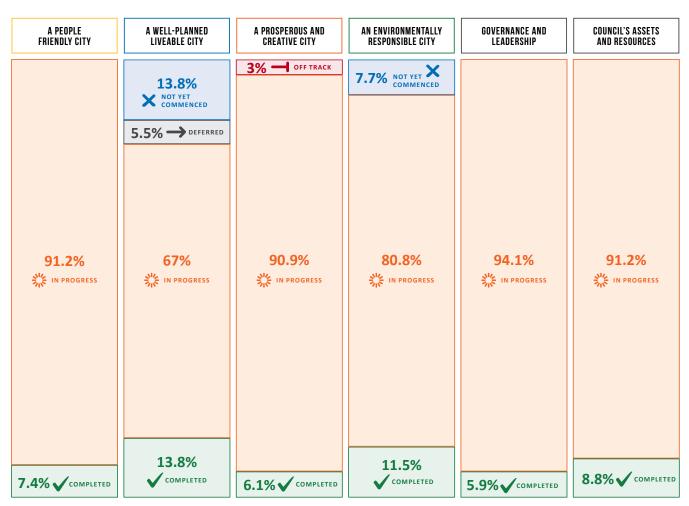
■ Bayfield Street mural in progress during East Mode street art festival by Vibrance. IMAGE COURTESY OF BEC ADAMCZEWSKI.

### CLARENCE CITY COUNCIL QUARTERLY REPORT OCTOBER-DECEMBER 2021

### **LEGEND**

COMPLETED	The action has been achieved and is completed. No further action is required.
in progress	The progress performance for the action is on track and is expected to be completed on time.
DEFERRED	Action has been deferred and work will not be undertaken this financial year.
OFF TRACK	The progress performance for the action is behind schedule and may not be delivered on time.
NOT YET COMMENCED	The action has not yet commenced and there is no reporting data available at this time.
REPLACED	Carryover action that has been replaced with a new Annual Plan action.

### STRATEGIC GOAL ACTION STATUS



<sup>■</sup> Some actions are ongoing throughout the year and may not show as complete until the fourth quarter. This should not be viewed as inactivity.

### CLARENCE CITY COUNCIL QUARTERLY REPORT OCTOBER-DECEMBER 2021



- Retiring community bus driver Greg Jackson with Clarence City Council Customer Contact Coordinator Petah Long.
- Below: The Hon. Senator Jonathon Duniam, left, and Clarence City Council Mayor Alderman Doug Chipman, right, with Clarence City Council Aldermen, cut the ribbon to officially open the Bellerive Public Pier.



Participants at council's Play Through the Ages program.



# MAJOR STRATEGIC PROJECTS AND INITIATIVES

There are several key projects and initiatives identified as priorities for council in its Strategic Plan 2021-2031. These projects are significant in their nature and involve long-term commitments by council. This section of the Quarterly Report seeks to provide a more detailed update on these projects and initiatives, despite them also being referenced and referred to in the strategic goals area tables.

### **City Deal**

We continued to work as part of the Greater Hobart Committee over the course of the quarter to work towards the 10-year vision of the City Deal.

### **Bayview Regional Sporting Precinct**

Feedback from the community was considered by council at a workshop in the second quarter and we are now moving forward with planning for the next phase of the project.

### **City Heart Project**

Officers began drafting the City Heart Expression of Interest (EOI) documentation following an internal meeting of key stakeholders. The EOI is planned for publication in the third quarter of this financial year.

### **Clarence Plains Master Plan**

Council undertook community consultation for a period of eight weeks in the second quarter. These responses will now be analysed and contextualised with the stakeholder feedback gathered in the first quarter, which will then be fed into a draft Master Plan for further consultation.

### **Kangaroo Bay Development Precinct**

Council approved a development application for the Kangaroo Bay Boulevard site at a special council meeting on 8 November 2021. Sale of the land will now be negotiated with the developer.

### **Rosny Hill**

Council continued work on drafting and reviewing key sublease terms for the Rosny Hill site during the quarter.

# Tranmere/Rokeby Peninsula Structure Plan

This project is currently on hold in anticipation of council giving consideration to a proposed Droughty Point/ Skylands Master Plan and how it might interlink with the structure plan.



Aerial view of Clarence Plains, looking towards Ralph's Bay.



 Artist's impression of Kangaroo Bay Drive from the Kangaroo Bay Boulevard development application.

# **EXECUTIVE SUMMARY**

It's been another busy quarter for Clarence City Council, with officers working hard to deliver essential services to the Clarence community.

As demand for housing increases across the Greater Hobart region we have continued to see high numbers of planning applications submitted to council. The 2021 calendar year saw a record level of applications with 1,055 new planning applications lodged and 1,807 preliminary planning assessments and planning requests lodged over the 12 months.

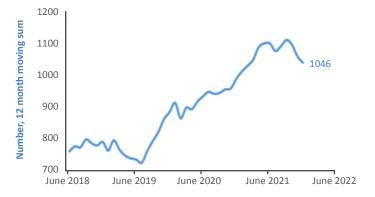
The Clarence Plains region has been identified as one of the fastest-growing areas in Southern Tasmania, and this quarter we conducted our first round of community consultation on the Clarence Plains Master Plan. The consultation focused on the future needs of the Clarence Plains community, including community development, housing, infrastructure, connectivity, public open spaces, and partnership opportunities.

The consultation received a high level of engagement with 1,700 people visiting council's consultation website, Your Say Clarence, to find out more about the project. The responses from the consultation will now be used to form the draft Clarence Plains Master Plan before it is released for a second round of consultation.

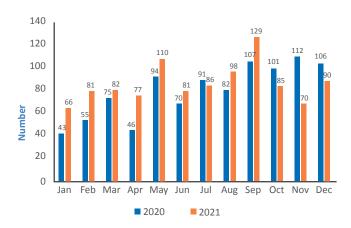
Other strategic projects for the city this quarter included the unveiling of the newly completed Bellerive Public Pier. The pier now extends 105 metres into the mouth of Kangaroo Bay and features a 2.5-metre-wide walkway with seating, lighting, and a navigation beacon at the end. Along with being a great spot to walk, sit and fish from, the pier acts as a breakwater to reduce and provide protection from waves to Kangaroo Bay, as well as protect public moorings, the public boat ramp, the Bellerive Yacht Club marina, and the existing boardwalk infrastructure. As a long-term asset that is designed to benefit the community for more than 50 years, this vital piece of infrastructure will help safeguard our popular Bellerive foreshore for future generations.

We were thrilled to welcome The Governor of Tasmania, Her Excellency the Honourable Barbara Baker AC to Clarence this quarter, after being appointed to her role earlier in the year. Her Excellency and her husband Professor Emeritus Don Chalmers toured the municipality for the first time since her appointment including a visit to the Clarence City Council depot where they met some of council's talented trainees, the Southern Support School in Howrah, followed by Marinova, and Houston's Farm in Cambridge. The visit culminated in a civic reception at the Bellerive Yacht Club where guests heard speeches from Clarence City Council Mayor Alderman Doug Chipman, as well as an address from Her Excellency.

### **Total DA Lodgements (Annual)**



### Planning and subdivision lodgements





The Governor of Tasmania, Her Excellency the Honourable Barbara Baker AC and her husband Professor Emeritus Don Chalmers with Clarence City Council Depot trainees.

This quarter, Clarence City Council Environment Officers held a pop-up information session at the Howrah Community Centre where community members had the opportunity to speak with council officers, TasWater, and Derwent Estuary Program (DEP) representatives about investigations into the 'poor' water quality rating in the middle section of Howrah Beach. This followed news last quarter that the DEP's Water Quality Program Annual Report had downgraded the middle section of Howrah Beach from 'fair' to 'poor'.

Since receiving the report, council has ramped up investigations to discover all possible sources of contamination that may be impacting Howrah Beach. So far, some promising progress has been made with several stormwater and sewerage issues already resolved with the help of TasWater.

# No swim warning



### Contamination probe reveals 28 issues polluting Howrah Beach

Media coverage of Howrah Beach water quality community information session. THE MERCURY, 14 NOVEMBER 2021.

### Information Services

COVID-19 has resulted in a constantly changing environment and, in response, council has been exploring ways to become a more agile workforce. Our Information Services (IS) team has been a driving force in this area, having made significant steps over the quarter to facilitate this much-needed change. Steps include replacing our broadcasting system, which has allowed us to livestream council's meetings at a significantly higher quality, and the rollout of new mobile devices and software to support staff working out of the office.

This quarter saw an increased level of cyber threats, and as a result the IS team introduced Multi-Factor Authentication to access council systems. This is one of the strongest protections an organisation can implement, and it has ensured Aldermen and council officers can now work securely from any location. Additionally, new advanced software was installed at council to further monitor and protect council's systems and customer data against unauthorised access, and all employees were required to take part in a Cyber Awareness program, helping to future proof the organisation from further threats.

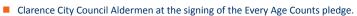
### **Community Development**

As the first Tasmanian council to join the World Health Organisation (WHO) Global Network of Age Friendly Cities and Communities in 2014, Clarence City Council has continued its efforts to provide a safe and inclusive city for residents of all ages.

In October, council signed the EveryAge Counts pledge which states:

I stand for a world without ageism where all people of all ages are valued and respected and their contributions are acknowledged. I commit to speak out and take action to ensure older people can participate on equal terms with others in all aspects of life.

The signing of the pledge was a significant milestone in Clarence City Council's continued effort to create a city that is welcoming to all.





### CLARENCE CITY COUNCIL QUARTERLY REPORT OCTOBER—DECEMBER 2021

Following the signing of the pledge, council's Clarence Positive Ageing Advisory Committee (CPAAC) hosted the Clarence Art Park Walk at Risdon Brook Dam as part of Seniors Week. Around 40 walkers attended the event where they enjoyed a stroll around the dam taking in local artworks along the way. Created by Clarence residents, the works were part of the Suburbs Project's Living Memories workshops which saw community members invited to express a personal memory, using cut and paste collage with photographs, illustrations, and any other items from their personal archives.

The popular intergenerational playgroup, Play Through the Ages, was also held in November as a joint effort between council's Community Development team and Children's Services. The program bought the young, and the young at heart, together to build connections through play. The feedback was overwhelmingly positive, and planning is now underway for more sessions in 2022.

This quarter, council continued to partner with the Queensland University of Technology on a research project aimed at achieving better inclusive community planning for people with disabilities in regional areas. The research adopts a unique grassroots approach that gathers ideas and viewpoints from local participants in 'community chat sessions.' Council conducted the two final community chat sessions in Clarence Plains and in South Arm and the data was presented at a Celebration of Ideas event held on the International Day of People with Disability.

Our Clarence Community Volunteer Service continued to offer vital services to the community and was evaluated as adding an impressive \$460,504.55 worth of value to the Clarence community over the quarter (calculated via Volunteering Tasmania's Value of Volunteering Calculator for Organisations). While the service experienced impacts related to COVID-19 and subsequent directions from the Department of Health, it continued to produce high outputs and experiences for its clients.

Council was also thrilled this quarter to discover that the Rokeby artwork 'Here Together, We Are Home' project won the Global Design Award for Public Installation at the Society for Experiential Graphic Design's (SEGD) 2021 Global Design Awards in Washington DC. The project, initiated by One Community Together, was designed by Hobart-based design studio Futago, and was funded by a Tasmanian Community Fund grant and Clarence City Council. With an aim to provide an all-inclusive community project, the artwork was built using thousands of coloured dots put in place by members of the community. The artwork serves as a positive reminder for the community that we are all a part of something greater and we can all strive to make positive impacts in our local community.

Capping out the year, the Community Development team held their annual Christmas Brunch, in partnership with The Salvation Army Clarence City, and a host of community volunteers from across the region. The brunch is a much-loved community event that welcomes all members of the Clarence community.

Here Together, We Are Home project contributors and artwork.





Rosny Early Learning 'Save the Bees' signage at Simmons Park.

### **Youth Services**

Our Youth Services team continued to support Clarence youth this quarter through a range of workshops, support groups, outreach, mental health, and wellbeing programs. The Mobile Activity Centre (MAC), launched last quarter, was used to great effect in helping the team connect with young people across the Clarence municipality, including at the jointly hosted Wellbeing Day with Rosny College. Council's Youth Network Advisory Group (YNAG) attended their first Youth Summit in West Tamar which provided an important opportunity for the committee to network with other youth groups around Tasmania.

Rosny Early Learning completed its garden project with an incredible mural, created specifically for the service by local artist Mel McVee, that ties in with the native animal room names at the centre. The children have been enjoying the fruits of their labour in the newly established produce garden, having grown their very own vegetables and flowers to share with their families. After spending time in the garden, the children had their interest sparked by the bees. Fascinated by the environmental importance of bees, the children worked collaboratively to create educational posters featuring their research and artwork which were then displayed in various locations around the city.

#### **Arts and Events**

This quarter, Clarence supported its first-ever street-art festival, East Mode. The festival, created by Vibrance, saw a series of murals by five talented artists painted over seven days, culminating in a celebration that turned Bayfield Street Laneway into a bustling festival site with live local music, ReLoved Market stalls, live street art and food trucks.

The dogs of Clarence finally had their day at the everpopular Dogs Day Out event, after it was postponed due to poor weather. More than 300 people and their furry friends attended the event, which included a walking trail of stalls, competitions, and activities.

The Collectors Roadshow returned to Richmond this quarter and, despite wet weather causing the event to move locations at the last minute, it didn't stop people turning out in droves in the hopes of unearthing a hidden treasure. Television presenter Gordon Brown, along with respected antique experts Ben Walker and Warwick Oakman, were on hand to appraise the items at this much-loved community event.

And finally, the annual Swinging Christmas event bought the year to a close, with 400 people gathering on the lawns of the Rosny Farm to enjoy their favourite Christmas carols, all with a jazz twist. Revellers enjoyed jazz-inspired Christmas classics from local jazz legend Kelly Ottaway, who was joined by a host of nationally and internationally renowned guests including Nadira, Dylan Hoskins, Daniela Romeros, Katy Raucher, and Mangus.

Close to the end of the quarter, Tasmania reopened its borders to all mainland states. Our Occupational Health and Safety team worked hard over the quarter to prepare for the reopening, ensuring that that all arms of council, including community groups and council venues, have their COVID-Safe plans in place. This is undoubtedly a challenging environment and one that is constantly changing; however, we are confident the right measures are in place to keep our community as safe as possible as we learn to live with COVID-19.



■ Vibrance Festival's Jonny Scholes with Mayor Doug Chipman and artist Jasper Kelly.



Rosny Early Learning mural.

### CLARENCE CITY COUNCIL QUARTERLY REPORT OCTOBER-DECEMBER 2021



The Derwent Ferry trial continued to see high patronage throughout the quarter.



■ A newly donated seat at the Clarence City Council Depot.



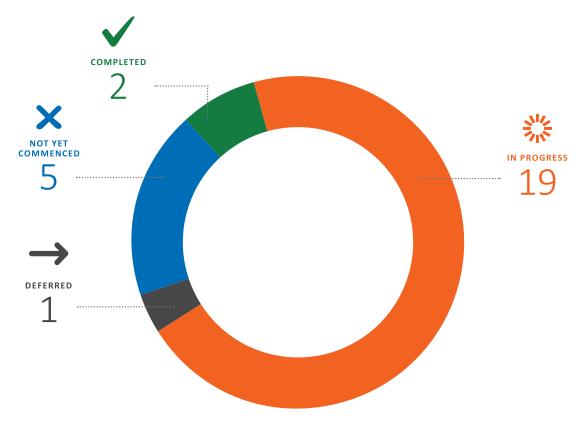
■ Dr Lisa Stafford, Adithya Ranjith, Apurva Bora and Andrew Holmes representing the Tasmanian Young Planners at the Celebration of Ideas event.

# GOAL BREAKDOWN AND OBJECTIVES FOR THE YEAR

**GOAL**:

Clarence values diversity and encourages equity, inclusiveness and accessibility. We aspire to create high-quality public places for all people to live actively, engage socially and enhance our health and wellbeing.

### **PROGRESS YEAR TO DATE**















STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Liveabil	ity			
1.1	Complete the Tranmere – Droughty Point – Rokeby Structure Plan to provide for a well-planned urban area.	Draft plan completed and on hold pending consideration of the 'Skylands' proposal, as it represents a large proportion of the structure plan area.	City Planning	DEFERRED
	Investigate benefits of urban renewal within Warrane.	Project underway, including consultation with government agencies and housing service providers.	City Planning	IN PROGRESS
	Undertake a structure plan; a plan to enhance Seven Mile Beach.	Expression of Interest documentation prepared, prior to advertising for consultancies.	City Planning	IN PROGRESS
	Develop a plan to deter tagging along the South Arm Highway sound walls as part of the Graffiti Action Plan.		Health & Community Services	NOT YET COMMENCED
1.2		Work is ongoing in this area with no specific action listed for 2021-22.		
1.3	Undertake the development of a Reconciliation Action Plan.	Currently recruiting community members for the Reconciliation Action Plan Working Group.	Health & Community Services	IN PROGRESS
1.4	Formulate and finalise Expression of Interest (EOI) documentation for the City Heart project, for consideration by council prior to commencement of an EOI process.	The Expression of Interest documentation is currently being drafted for legal review.	Strategic Development	N PROGRESS
Commu	nity planning			
1.5	Finalise and implement a revised Health and Wellbeing Strategy.	A draft strategy was presented to a council workshop this quarter. Feedback from the workshop will provide further input into the draft, which will be presented to another workshop next quarter.	Health & Community Services	in progress
	Council will adopt a new Access and Inclusion Plan this year.	The Access and Inclusion Plan 2021-2025 was endorsed at the 22 November 2021 council meeting.	Health & Community Services	COMPLETED
	Deliver the Homelessness Action Plan.	Work is being undertaken on strategic approach and policy.	Health & Community Services	in progress

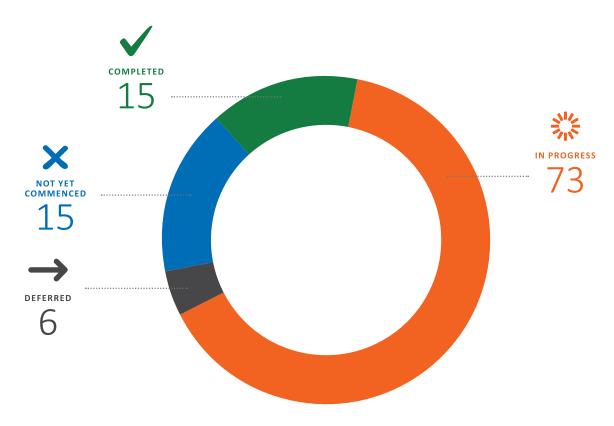
STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Commu	nity planning (continued)			
1.6	Finalise the development and implementation of the Clarence Community Planning and Development Structure.	Progressing the Working Together Structure has been raised with the Corporate Executive. The Community Development Group has been tasked with an initial review of the structure, and to provide recommendations back to Corporate Executive on a way forward.	Health & Community Services	IN PROGRESS
1.7	Deliver council's grants and benefits program.	Fourteen applicants received a total of \$17,308 in funding from the September round of Community Support Grants. Funding was granted for community projects including a junior program, development programs and workshops, new equipment and training programs.	Health & Community Services	in progress
	Deliver council's public immunisation clinic.	School immunisations were conducted with 186 vaccines administered. The fortnightly clinics provided 172 vaccinations for the quarter.	Health & Community Services	in progress
	Complete a review of the community grants program.	Review is ongoing. Initial consultation was undertaken by the consultant and council is currently reviewing the first draft.	Health & Community Services	in progress
1.8	Deliver the Volunteer Reception Ceremony to acknowledge the contributions volunteers make in Clarence.	Planning for the Volunteer Reception Ceremony, to be held in May 2022, will commence next quarter.	Health & Community Services	NOT YET COMMENCED
	Deliver a five-year Community Volunteering Sustainability Strategy, developed with the community.	The strategy is complete. The Clarence Local Volunteer Network Group (CLVNG) continues to meet on a quarterly basis to collaborate on implementing key actions over the life of the strategy.	Health & Community Services	COMPLETED
Promot	ing health			
1.9	Undertake a Public Open Space Policy review.	A preliminary literature review and identification of areas of the policy for investigation has been undertaken.	City Planning	NOT YET COMMENCED
	Develop a Sport and Recreation Strategy.	The draft strategy was presented to a council workshop this quarter and will be tabled at a council meeting, seeking approval for public consultation, in the next quarter.	Strategic Planning	in progress
1.10	Provide support to Cycling South for Bike Week.	Bike Week scheduled for March 2022.	Engineering Services	IN PROGRESS

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Promot	ing health (continued)			
1.10	Promote health and wellbeing activities being undertaken throughout the city.	Live Clarence and council website and Facebook pages continued to promote activities. This included the summer Fitness in the Park program, beach safety messages in collaboration with Surf Life Saving Tasmania, and the Christmas Brunch in collaboration with Salvos Tasmania.	Health & Community Services Communications	IN PROGRESS
1.11	Undertake development projects for multi-user pathways including:			
	<ul> <li>Simmons Park to Anzac Park.</li> </ul>	Works complete between Lindisfarne Esplanade and Wellington Road.	Engineering Services	IN PROGRESS
	Design safety improvements at Howrah Road.	Consultant to be engaged.	Engineering Services	NOT YET COMMENCED
	<ul> <li>Montagu Bay to Rosny College.</li> </ul>	Works complete from Montagu Bay to Hesket Court, and completed from TasWater Sewerage Treatment Plant to Seabird Lane.	Engineering Services	IN PROGRESS
	Cycling route signage.	Ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
	<ul> <li>Undertake Percy Street/Cambridge Road pedestrian upgrade.</li> </ul>	Design underway.	Engineering Services	IN PROGRESS
	<ul> <li>Undertake works to enhance and maintain tracks and trails throughout the municipality.</li> </ul>	Ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
Connec	tiveness			
1.12	Deliver a variety of childcare services, all of which aim to develop, coordinate, and deliver a range of accessible and cost-effective childcare services for the city.	This is an ongoing program delivered throughout the financial year. Rosny Early Learning continued to deliver education and care services to the city with 85 children currently enrolled in the service.	Health & Community Services	IN PROGRESS
1.13	Develop a Welcoming Cities Action Plan.	Council is hiring an officer to work on this project.	Health & Community Services	NOT YET COMMENCED

GOAL:

Clarence will be a well-planned liveable city with services and infrastructure to meet current and future needs of our growing and vibrant community.

### **PROGRESS YEAR TO DATE**















STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Asset m	anagement planning			
2.1		Work is ongoing in this area with no specific action listed for 2021-22.		
2.2	Assist in the development of transport strategies including the Hobart City Deal – Airport Interchange Upgrade Project, Derwent Ferry Service, and MetroPlan.	The Derwent Ferry Trial continued during the quarter. Council continued to work with State Growth and other partners on the progression of the draft MetroPlan. Work also progressed on the Mornington Interchange Planning Study.	City Planning Strategic Development Engineering Services	in progress
2.3	Undertake council's Major Digouts Reconstruction Program, including:			
	Road upgrade at Charles Street.	Design has been completed.	Engineering Services	DEFERRED
	Undertake renewal road resealing across the city, including:			
	Lauderdale Water Collection Point.	Programmed for fourth quarter of 2021-22 budget.	Engineering Services	NOT YET COMMENCED
	The 2021–22 Annual Asphalt Reseal Program.	Tender closed. To be awarded in third quarter 2021-22 budget.	Engineering Services	IN PROGRESS
	<ul> <li>The 2021–22 Reseal Preparation Program.</li> </ul>	Tender being prepared.	Engineering Services	in progress
	Complete the Clarence/Cambridge intersection design.	Design underway.	Engineering Services	IN PROGRESS
	Undertake shoulder widening at Back Tee Tree, Richmond.	Completed September 2021.	Engineering Services	COMPLETED
	Undertake works for an intersection at Brinktop and Prossers Road.	Project to commence in fourth quarter.	Engineering Services	NOT YET COMMENCED

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Asset m	nanagement planning (continu	ed)		
2.3	Design and construction upgrade at Icy Creek Lane.	Design complete. Construction programmed for third quarter of the 2021-22 budget.	Engineering Services	in progress
	Install traffic calming measures on Mockridge Road.	Project planning commenced.	Engineering Services	in progress
	Undertake a pavement upgrade at Woodhurst Road.	Design complete.	Engineering Services	IN PROGRESS
	Undertake erosion protection on Saundersons Road.	Completed September 2021.	Engineering Services	COMPLETED
	Conduct road cleaning throughout the municipality.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
	Conduct bridge, street, median strip, traffic island and signage maintenance and repairs across the municipality as needed.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
	Undertake verge mowing.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
	Undertake road condition audits.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
2.4		Work is ongoing in this area with no specific action listed for 2021-22.		
2.5	Undertake footpath, kerb and gutter works, including:			
	2021-22 Footpath and Kerb and Gutter Reseal Preparation.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Asset m	anagement planning (continu	ed)		
2.5	2021-22 Footpath and Kerb and Gutter Renewal Program.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
	Brookston Drive footpath network.	Works to commence when houses are complete.	Engineering Services	NOT YET COMMENCED
	<ul> <li>St John's Circle footpath extension and upgrade.</li> </ul>	Stage 1 (replacement) completed November 2021. Stage 2 (new section) in design.	Engineering Services	IN PROGRESS
	Tasman Highway/Rose Bay overpass.		Engineering Services	NOT YET COMMENCED
	Drainage and footpath work on Roches Beach Road.		Engineering Services	NOT YET COMMENCED
	Path maintenance and repairs as required.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
2.6	Utilise cash in lieu of parking payments to develop improved car parking in and around activity centres.	Cash in lieu payments recorded by suburb. Projects, such as the Rosny Park Urban Design Framework and review for the Bellerive area, identify opportunities to utilise the funding on car parking areas.	City Planning	in progress
	Upgrade carpark and drainage at Council Depot.	Works commenced.	Engineering Services	IN PROGRESS
	Parking sensor installation in Bellerive and Rosny.	Tender documents being prepared.	Engineering Services Health & Community Services Information Services	IN PROGRESS

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Stormw	ater management			
2.7	Undertake major stormwater upgrade at Beach Street, Bellerive.	Finalising design and tender documentation.	Engineering Services	IN PROGRESS
	Undertake other stormwater and drainage upgrades and initiatives consistent with the adopted capital expenditure program, including:			
	Clifton Beach open drain.	Design underway.	Engineering Services	IN PROGRESS
	Cremorne stormwater management stage one.		Engineering Services	COMPLETED
	Houston Drive tunnel erosion remediation.	Awaiting drier ground conditions before proceeding with further work.	Engineering Services	IN PROGRESS
	Jervis Street stormwater improvements.	Design being finalised.	Engineering Services	IN PROGRESS
	Rosehill Drive stormwater drain.	Design being finalised.	Engineering Services	IN PROGRESS
	Spitfarm Road stormwater improvements.	Tenders closed December 2021. To be reviewed and awarded in the new year.	Engineering Services	IN PROGRESS
	Torrens Street kerb and gutter and stormwater upgrade.	Tender awarded and construction to commence in January 2022.	Engineering Services	IN PROGRESS
	Re-direction of stormwater on Balaka Street.	Design brief being prepared to go to consultant.	Engineering Services	IN PROGRESS
	Replace soakage trenches on Hadlow Road.	Completed August 2021.	Engineering Services	COMPLETED

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Stormw	ater management (continued)	)		
2.7	<ul> <li>Investigate/divert stormwater on Howrah Road.</li> </ul>	Project planning commenced.	Engineering Services	IN PROGRESS
	Replace stormwater pipes on Malunna Road.	Design underway.	Engineering Services	IN PROGRESS
	Gross pollutant trap at Mortyn Park.	Survey has been completed.	Engineering Services	IN PROGRESS
	Bellerive engineering survey and design.	Survey underway.	Engineering Services	IN PROGRESS
	Stormwater upgrade on Risdon Road.	Design brief being prepared to go to consultant.	Engineering Services	IN PROGRESS
	Rokeby Road detention basin study.	Brief for consultant prepared.	Engineering Services	IN PROGRESS
	Culvert construction on Saxon     Drive.	Design complete.	Engineering Services	IN PROGRESS
	Stormwater upgrade on Sunnyside Road.	Design brief being prepared to go to consultant.	Engineering Services	IN PROGRESS
2.8	Implement council's stormwater maintenance program.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
	Undertake stormwater investigations to identify contamination sources impacting on Howrah Beach.	36 identified with 11 resolved. A breakdown of the types of issues and status of the investigations is available on request.	Environmental Health	IN PROGRESS
	Provide support to the Derwent Estuary Program.	Clarence City Council participated in the intercalibration workshop hosted by the Derwent Estuary Program covering water sampling techniques and equipment.	Environmental Health	in progress

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Public b	uildings and community facili	ties		
2.9	Undertake audit of open space irrigation.	Completed October 2021.	Engineering Services	COMPLETED
2.10	Ensure public buildings are architecturally designed and assessed.	Internal assessment process in place to ensure architectural review of council building and buildings on council land.	City Planning	IN PROGRESS
	AV room upgrade at Council Chambers.	Final installation of minor parts pending. Smart TV to be installed in workshop area. Completion estimated January 2022.	Engineering Services	in progress
	Upgrade public toilets and changerooms	s across the city, including:		•
	Upgrade to Lauderdale Canal Public Toilets.	Completed in the first quarter.	Engineering Services	COMPLETED
	Seven Mile Beach Day Area Public Toilets.	Contract awarded.	Engineering Services	IN PROGRESS
	Opossum Bay Public Toilet replacement.	Pending confirmation of site location.	Engineering Services	DEFERRED
	Clarence Mountain Bike Park DDA toilets.	Contract for the works has been awarded. The unit has been delivered and is awaiting installation, pending Crown approval.	Engineering Services	IN PROGRESS
	Church Street Rokeby Public Toilets.	Design underway.	Engineering Services	IN PROGRESS
	Purchase and install new air vents at Rosny Barn.	Works undertaken and awaiting assessment of rising damp.	Engineering Services	IN PROGRESS
	Undertake stage one design of the Clarendon Vale Oval Pavilion.	Concept design underway. Grant application has been lodged.	Engineering Services	in progress

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Public b	uildings and community facili	ties (continued)		
2.10	Undertake refurbishment of the Alma Street Activities Centre.	Council resolved not to proceed at this stage due to tenders coming in considerably higher than anticipated during budget allocation.	Engineering Services	DEFERRED
	Construction of DDA Ramp Access at Howrah Bowls Club.	Howrah Bowls Club is proceeding with the work, as State Government grant funds were provided directly to the club.	Engineering Services	IN PROGRESS
	Undertake plant upgrade at Clarence Aquatic Centre.	Tenders closed, to go to council for approval.	Engineering Services	IN PROGRESS
	Replace guttering at council chambers.	Contract awarded. Completion estimated February 2022.	Engineering Services	IN PROGRESS
	Richmond chambers – window refurbishment and timber floor installation.	Awaiting heritage approval.	Engineering Services	IN PROGRESS
	Undertake various DDA compliance upgrade works for council buildings.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
	Construction of shelter and seating at the Clarence Mountain Bike Park.	Shelter has been designed. Requires State Government approval to proceed.	Engineering Services	IN PROGRESS
	Install heat pumps and undertake upgrade of the kitchen and bathroom at Sandford Hall.	Heat pump installation completed. Contractor engaged for kitchen and bathroom upgrade in March 2022.	Engineering Services	IN PROGRESS
	Undertake Rosny Golf Course clubhouse upgrade.	State Government grant agreement signed. Funding due January 2022.	Engineering Services	DEFERRED
	Undertake works for a new facility at Alma Street – After School & Family Day Care.	Detailed design to commence January 2022.	Engineering Services	NOT YET COMMENCED

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS			
Public b	Public buildings and community facilities (continued)						
2.10	Undertake energy efficiency building upgrades.	This project is underway and includes a variety of electrical, plumbing, heating, solar systems and draft proofing upgrades at Rosny Farm, Rosny Early Learning, Depot, Children's Services and Wentworth Park Sports Facility.	Engineering Services	in progress			
	Conduct building and facility maintenance across the city as needed.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS			
	Conduct compliance inspections and water tank filtration tests.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS			
	Respond to vandalism and graffiti across the municipality.	This is an ongoing program delivered throughout the financial year.	Engineering Services Health & Community Services	IN PROGRESS			
Parks aı	nd recreation facilities						
2.11	Replace irrigation at Kangaroo Bay Oval.	Completed November 2021.	Engineering Services	COMPLETED			
	Install new drainage and practice wickets at Lindisfarne Oval 1.	Fence and Oval No. 2 Centre Wicket complete. Tender advertised for Oval drainage and irrigation work.	Engineering Services	in progress			
	Relocate player benches at Clarence Oval.	Long jump nets complete. Relocation of players benches and tree root management to be coordinated with sportsground bookings.	Engineering Services	in progress			
	Install synthetic practice wickets at Clarendon Vale Oval.	Completed July 2021.	Engineering Services	COMPLETED			
	Undertake irrigation wire upgrade and practice wickets at Richmond Oval.	Practice wickets underway, irrigation wire not yet commenced. Project scheduled for completion in February 2022.	Engineering Services	in progress			

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS		
Parks and recreation facilities (continued)						
2.11	Install kayak access at Geilston Bay Coastal Reserve.		Engineering Services	NOT YET COMMENCED		
	Progress with the Active Recreation Master Plan at Anzac Park.	Seeking further direction from council regarding completion of master plan and proposed sports pavilion.	Engineering Services	DEFERRED		
	Install new synthetic turf at Sandford Oval.	Completed October 2021.	Engineering Services	COMPLETED		
	Replace boundary fence at Edgeworth Street, Warrane.	Completed October 2021.	Engineering Services	COMPLETED		
	Replace fencing at Geilston Bay Tennis Club.	Club to apply for additional funding to complete fencing upgrade.	Engineering Services	NOT YET COMMENCED		
	Build a Disc Golf Course at Wentworth Park.	Preferred site locations subject to further discussion with club. Equipment to be ordered pending site determination.	Engineering Services	NOT YET COMMENCED		
	Maintain, replace and upgrade signage within the municipality.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS		
	Undertake concept design review of the Bellerive Beach Park Master Plan and complete upgrades.	This project will commence in March 2022.	Engineering Services	NOT YET COMMENCED		
	Replace steps at Little Howrah Beach.	Planning underway to install new steps.	Engineering Services	IN PROGRESS		
	Replace BBQ tables and seating and park furniture throughout the municipality as needed.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS		

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Parks aı	nd recreation facilities (contin	ued)		
2.11	Undertake clifftop risk mitigation – Waverley Flora Park and Seven Mile Beach.	Works at Waverley Flora Park will now proceed to construction.	Engineering Services	in progress
	Progress work on the Coastal Access Strategy Project in accordance with the Beach Foreshore Access Strategy.	Preparation of consultants brief commenced.	Engineering Services Health & Community Development	IN PROGRESS
	Continue irrigation upgrade at Council Chambers.	Completed August 2021.	Engineering Services	COMPLETED
	Complete upgrades at Astor Park.	New shelter, table/benches, concrete slab and upgrade gardens to commence in March 2022.	Engineering Services	NOT YET COMMENCED
	Undertake works to upgrade the Kangaroo Bay Skate Park.	Project scope underway.	Engineering Services	in progress
	Undertake irrigation upgrade at King Street Park.	Estimated commencement April 2022.	Engineering Services	NOT YET COMMENCED
	Complete softfall containment at Vela Park.	Estimated commencement April 2022.	Engineering Services	NOT YET COMMENCED
	Install drinking station at DeBomfords Lane Coastal Reserve.	Works commencing third quarter 2021-22.	Engineering Services	NOT YET COMMENCED
	Construct senior exercise equipment demo site.	Concept design completed and Access committee support obtained for installation of senior exercise equipment demonstration site at Simmons Park, Lindisfarne.	Engineering Services	in progress
	Conduct mountain bike park maintenance as required.	This is an ongoing program delivered throughout the financial year.	Engineering Services	COMPLETED

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Parks a	nd recreation facilities (contin	ued)		
2.11	Undertake maintenance of the Clarence Plains Rivulet.	Maintenance has been undertaken for the spring period and an additional treatment of vegetation and weeds is programmed prior to autumn 2022.	Engineering Services	IN PROGRESS
	Undertake maintenance works on park and recreation facilities across the municipality.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
Land us	e planning and urban design			
2.12	Participate in MetroPlan and inter- council working groups concerned with regional planning and the review of the regional strategy.	Officers contributed to the MetroPlan project through working group meetings and provision of information and feedback as required.	City Planning	IN PROGRESS
2.13	Undertake streetscape improvement design in Rosny Park.	Rosny Park Urban Design Framework completed. Funding for the next stage of streetscaping (Bligh Street) has permitted initial survey work to be undertaken. No further progress this quarter.	City Planning	IN PROGRESS
	Build an off-lead fenced area for greyhounds.	The site is yet to be surveyed and an appropriate Greyhound park area identified on this large title. Following this survey, council will be aiming to have the park fenced and then opened for public use.	Engineering Services Health & Community Services	NOT YET COMMENCED
2.14	Ensure the application of appropriate zones and special area plans to provide for a range of densities and housing typologies.	This is an ongoing program delivered throughout the financial year.	City Planning	in progress
2.15	Develop a Victoria Esplanade and Kangaroo Bluff Master Plan.	Feedback provided to consultant with revised documents expected February 2022.	Engineering Services	IN PROGRESS
	Develop a Clarence Plains Master Plan.	The first stage of community consultation was completed during the quarter with significant community and stakeholder response received. The survey feedback is now being analysed for input and consideration into the draft plan.	Engineering Services Health & Community Services Strategic Development	in progress

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Land us	e planning and urban design (	(continued)		
2.16	Monitor the supply of commercial and industrial land designated by the Regional Industrial Strategy and identify opportunities for appropriate growth through the MetroPlan.	Information on development approval for various industrial projects recorded.	City Planning	IN PROGRESS
2.17	Continue to provide a free heritage advisory service.	Expert feedback provided on relevant planning applications.	City Planning	COMPLETED
	Monitor and update the Richmond Townscape Strategy where required.	The strategy has been updated and can be reviewed as needed.	City Planning	COMPLETED
	Review and update heritage building and signage guidelines where required.	The guidelines were updated in the first quarter and are available on council's website. They can be reviewed as needed.	City Planning	COMPLETED
2.18		Work is ongoing in this area with no specific action listed for 2021-22.		
2.19	Review and update natural assets inventory as natural asset plans are submitted with planning applications.	The introduction of the State Planning Provisions planning natural values controls has deferred the need to update the inventory. However, reports submitted with planning applications are retained for information.	City Planning	DEFERRED



Federal Assistant Minister Jonno Duniam, left, with Clarence City Council Mayor Alderman Doug Chipman at the Clarence Mountain Bike Park.

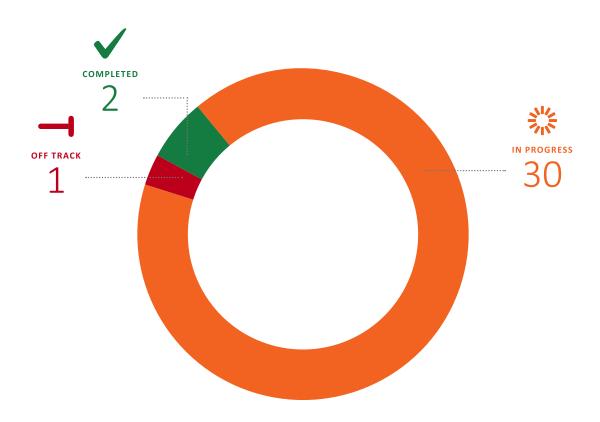


■ Newly installed kayak racks at Bellerive Beach.

# A PROSPEROUS AND CREATIVE CITY

**GOAL:** Clarence encourages creativity, innovation and enterprise and will develop the local economy by enabling opportunities for all people.

### **PROGRESS YEAR TO DATE**















# A PROSPEROUS AND CREATIVE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
3.1	Develop a stronger business network across the region.	Officers continue to work with Business Eastern Shore to encourage a strong business network in the city. This included sponsoring the Business Excellence Awards which were held during the quarter.	Strategic Development	in progress
3.2	Develop a communications plan to support the consultation phase of the Tasmanian Government's MetroPlan.	Officers continued to provide input into the communications plan development for the MetroPlan.	Communications Strategic Development	IN PROGRESS
	Participate in the development of the MetroPlan settlement strategy.	Information and feedback provided as required by the MetroPlan project team.	City Planning Strategic Development	in progress
3.3	Continue working collaboratively with council's four neighbourhood houses.	Ongoing. Gentle Exercise and Staying Stronger exercise programs continued to be conducted at Risdon Vale and Rokeby Neighbourhood Centres on a weekly basis. The Be Connected Digital Literacy program completed its fifth program at Warrane Mornington Neighbourhood Centre. A second Mosaic workshop is being planned at the Warrane Community Garden together with Eastside Lutheran College and COTA Tasmania. Support continued to be provided to all neighbourhood centres through the Food Connections Clarence Program.	Health & Community Services	IN PROGRESS
	Provide recreational youth programs across the city.	With financial support from council and a \$18,000 grant from Arts Tasmania, the Vibrance team was engaged in a partnership program to create workshop opportunities for young people from Bayview Secondary College, which included a number of murals. The Skate Park Leagues Events were held at South Arm Skate Park in November, and Youth Services aims to widen these events in 2022. The Graffiti Education Program cemented an ongoing relationship with Rokeby Primary School. Youth Network Advisory Group and Youth Advisory Committee took part in the first Youth Advisory Summit in October.	Health & Community Services	IN PROGRESS
	Progress the Clarence Plains Master Plan project.	The first stage of community consultation was completed during the quarter with significant community and stakeholder response received. The survey feedback is now being analysed for input and consideration into the draft plan.	Health & Community Services Engineering Services Strategic Development	IN PROGRESS

# A PROSPEROUS AND CREATIVE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
3.4	Further develop a database of stock images and short videos to promote visitation to the city and showcase the lifestyle of living in Clarence.	The communications department continued to add to the database of images. A drone photographer was engaged as part of the MetroPlan partnership to capture drone images of key sites in the municipality.	Communications	IN PROGRESS
3.5	Participate in inter-council working groups.	Officers participate in a range of working groups, including the Technical Reference Group and the Statutory Planners Reference Group – Southern Region.	City Planning	COMPLETED
3.6	Consult and develop council's new Economic Development Strategy and Plan for adoption.	Development of the strategy continued, but due to resourcing difficulties progress has been delayed.	Strategic Development	OFF TRACK
3.7	Design and implement a bespoke mobile art trailer.	Working on design details.	Health & Community Services	IN PROGRESS
	Install artworks in Kangaroo Bay.	Kangaroo Bay public artwork complete. Transportable Artspace project currently in design development.	Health & Community Services	IN PROGRESS
3.8	Continue to support the Clarence City Band.	Officers continued to support the committee.	Strategic Development	IN PROGRESS
	Implement the Events Plan, including promoting current events and attracting new opportunities.	Ongoing activities were undertaken through the city events program. Council is working with external organisations to co-present activities such as Youth Rock Challenge, Re-loved market, and Vibrance Festival in Rosny.	Health & Community Services	in progress
	Conduct council's annual event program including Jazz Festival; and Christmas Community Concerts.	Jazz Festival 2022 programming is well underway. A successful 'Swinging Christmas' at Rosny Farm event was held with 400 attendees. Cash and in- kind council support was provided for community Christmas events at Richmond, Cremorne, Bellerive and Lauderdale.	Health & Community Services	in progress
	Conduct and support other events including Dog's Day Out, youth events and community festivals.	The annual Dogs Day Out was delivered at Simmons Park in the quarter. The new 'East Mode' urban and youth art project was held in Rosny CBD in November in partnership with Vibrance Festival- five new murals were created and a community event held with more than 1000 attendees. Planning is underway for a new intercultural event to be held in May 2022.	Health & Community Services	IN PROGRESS

# A PROSPEROUS AND CREATIVE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
3.8	Continue relationships with other major events including Ten Days on the Island, MonaFoma and Cygnet Folk Festival.	Agreement with Mona Foma for the presentation of major laser and sound show on Rosny Hill by international contemporary artist Robin Fox in January 2022. Support for Cygnet Folk Festival which has been cancelled in 2022 due to COVID. Clarence City Council to host concerts by festival performers in the Barn. Developing a proposal in partnership with Ten Days on the Island for a major project in Clarence for the 2023 Ten Days Festival.	Health & Community Services	in progress
	Maintain the exhibition program in the schoolhouse gallery.	Exhibitions held in the quarter included: highly regarded Launceston artist Paul Snell in the Rosny Barn; popular emerging painter Zoe Grey in the Schoolhouse Gallery; photography and installation art by Nick Green and Matthew Preston in the Schoolhouse Gallery and Cottage; paintings in the council foyer by Sandford artist Cecily Lazenby; special touring exhibition Contact Call by local and Canberra-based artists in the Schoolhouse Gallery; and The Tasmanian Women's Art Prize in Rosny Barn. 2022 program locked in.	Health & Community Services	IN PROGRESS
3.9	Identify and develop opportunities for the acquisition and installation of public art within the city and incorporate public art into major streetscape plans for the city.	Opportunities are being sought across work groups to incorporate public art in council developments.	Health & Community Services	in progress
	Ensure that public art contributions associated with new developments in activity centres are applied in a timely manner to enhance the precinct's sense of place.	Three artworks have been commissioned for carpark canopies and one for an internal space within the Glebe Hill Shopping Centre through the developer contribution scheme public art code. Expected completion August 2022.	Health & Community Services	in progress
3.10	Formulate and finalise Expression of Interest documentation for the City Heart project, for consideration by council prior to commencement of an EOI process.	The Expression of Interest documentation is currently being drafted for legal review.	Strategic Development	IN PROGRESS
3.11	Continue planning for the Richmond Bicentenary Project.	Ongoing liaison with Bicentenary Creative Director on a range of possible projects across events and celebrations, arts, and capital works projects.	Health & Community Development	in progress
	Implement the Bedlam Walls Aboriginal Heritage Interpretation Project.	Content developed and the approvals process with Aboriginal Heritage Tasmania is underway. Estimated completion July 2022.	Health & Community Development	in progress

# A PROSPEROUS AND CREATIVE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
3.11	Continue to deliver the Ferry Marker Project.	Next marker content being developed for Rose Bay for installation May 2022.	Health & Community Development	IN PROGRESS
	Conduct historical walks across the city.	Fully subscribed walk held around Bellerive in December.	Health & Community Development	IN PROGRESS
	Plan and deliver the Collectors Roadshow event.	The event was delivered in November at Richmond. Around 300 people brought items for appraisal with many others visiting the range of stalls and displays by collectors groups and historical societies.	Health & Community Development	COMPLETED
3.12	Continue to foster Sister City relationships through email, video call and letter communications as COVID-19 continues to hamper the opportunity to physically visit each other.	The COVID-19 pandemic continues to disrupt council's Sister City arrangements. Email communication took place this quarter.	Strategic Development	IN PROGRESS
3.13	Commence the development of council's first Digital Strategy in accordance with council's adopted Strategic Plan.	A draft strategy for consultation with council and the community is under development.	Information Services	in progress
	Refresh council network and extend Wi-Fi.	A review of council's communications network has been undertaken. Quotes for replacement and upgrade of council's Wi-Fi equipment and network communications services to substantially improve connectivity and security are in progress.	Information Services	in progress
	Develop a Mobility Strategy.	Staff who work off site are being provided with secure hardware and software to enable secure access to council's systems.	Information Services	IN PROGRESS
	Work collaboratively with all elements of council to identify opportunities to enhance the community's digital access and inclusion.	Working with the Justice Department to see how council customers may be able to utilise the PlanBuild portal, which is under development, for lodging applications. Continuing to automate council processes such as issuing certificates to improve efficiencies. Reviewing council data stores to identify opportunities for digitisation of records.	Information Services	IN PROGRESS

# A PROSPEROUS AND CREATIVE CITY

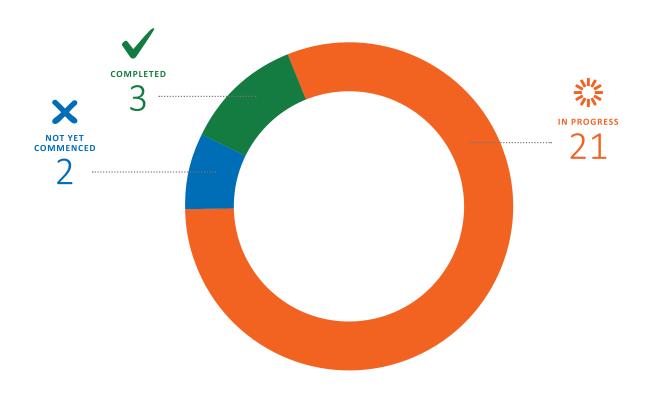
STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
3.14	Continue the development of strategies outlined in the Clarence City Council Strategic Plan 2021-2031.	Continuing to progress strategies. Active Strategy is in final draft to be considered at council meeting for approval to consult. Community Health and Wellbeing Strategy is to be considered at a further workshop.	Corporate Support	IN PROGRESS
	Participate in building a Digital Twin for the Greater Hobart area.	A Business Case to fund the Greater Hobart Digital Twin is prepared and scheduled to be presented to the Hobart City Deal Implementation Board and Ministerial Committee meetings in February/March.	Information Services	IN PROGRESS
	Implement a Customer Portal.	Continuing to increase the options for customers to pay online through council's customer portal. Most recent service additions were dog registrations. Website page now consolidated so that all payments are on one page.	Information Services	IN PROGRESS



■ Walkers enjoy the Seniors Week Art Park Walk at Risdon Brook Dam.

**GOAL:** Clarence is environmentally responsible, valuing and protecting the natural environment for a sustainable and liveable future.

# **PROGRESS YEAR TO DATE**











OFF TRACK





STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
4.1	Develop a Pipeclay Lagoon Coastal Management Plan.	WRL have been engaged. There is community engagement to commence in January/February 2022.	Engineering Services	IN PROGRESS
	Develop a Roches Beach Coastal Management Plan.	WRL have been engaged. There is community engagement to commence in January/February 2022.	Engineering Services	IN PROGRESS
	Undertake tree replacement and revegetation activities.	This is an ongoing program delivered throughout the financial year.	Engineering Services	in progress
	Undertake fire management activities in council bushland reserves.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
	Develop and implement a Fire Management Strategy.	Procurement to be undertaken in the first quarter of 2022.	Engineering Services	in progress
	Deliver the landcare and coastcare grants program.	This is an ongoing program delivered throughout the financial year.	Engineering Services	in progress
	Undertake pest control across the municipality.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
	Undertake weed eradication across the city.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
	Undertake photogrammetry of beaches across the city.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
	Undertake environmental health sampling and monitoring.	Recreational water sampling of swimming beaches commenced in December. Thirty-two samples taken during that period.	Environmental Health	IN PROGRESS

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
4.2	Undertake landscaping at bushland reserve entrances.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
	Undertake tidal flushing restoration at Lauderdale Saltmarsh by developing and implementing a Lauderdale Saltmarsh Restoration Plan and Natural Area Rehabilitation Plan.	Specialised consultant required.	Engineering Services	NOT YET COMMENCED
	Develop and implement a Tangara Trail Management Plan.	Project being investigated.	Engineering Services	NOT YET COMMENCED
4.3	Upgrade fire trails.	This is an ongoing program delivered throughout the financial year.	Engineering Services	in progress
	Support community landcare and coastcare clean up events.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
	Undertake storm and emergency maintenance.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
4.4	Install solar panels at the Council Depot.		Engineering Services	COMPLETED
	Undertake solar panel installation and exterior upgrade of Lindisfarne Activity Centre.		Engineering Services	COMPLETED
	Undertake energy efficient building upgrades.	Works, which were identified in the Energy Efficiency report, will be undertaken before the end of the financial year.	Engineering Services	IN PROGRESS
4.5	Develop and implement a Natural Resource Management Policy, Strategy and Implementation Plan.	Quotations being sought.	Engineering Services	IN PROGRESS

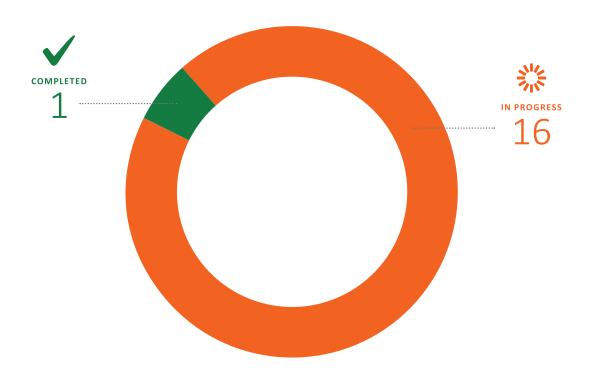
STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
4.6	Undertake waste management and recycling services across the city.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
	Support and participate in Clean Up Australia Day.	This is an ongoing program delivered throughout the financial year. Clean Up Australia Day to be held in March 2022.	Engineering Services	IN PROGRESS
	Deliver Annual Residential Hard Waste Collection.	Annual Residential Hard Waste collection was completed in October/November 2021.	Engineering Services	COMPLETED
4.7	Continue to deliver council's No Spray Register.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
	Deliver the schools landcare support program.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS
	Deliver work health and safety training for volunteers.	This is an ongoing program delivered throughout the financial year.	Engineering Services	IN PROGRESS



Aerial shot of Clifton Beach.

**GOAL:** To provide leadership and accessible, responsive, transparent and accountable governance of the city.

# **PROGRESS YEAR TO DATE**











OFF TRACK





STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
5.1	Continual upgrade of our ICT Infrastructure to ensure it is secure and meets business expectations.	Retirement and replacement of aging and end of life network hardware is continuing with the number of servers being managed on premises continuing to decrease.  Disaster Recovery services have also been reconfigured and upgraded.	Information Services	in progress
	Support a mobile workforce through the rollout of mobile devices.	End of lease desktop equipment is being replaced with mobile devices where staff can work off site. New mobile devices are installed with software to allow remote administration of software updates and security.	Information Services	in progress
	Deliver and continuously improve software to support business operations.	Additional software is being rolled out to enable staff to work on any council office desk to increase flexibility in the use of office space.	Information Services	IN PROGRESS
5.2		Work is ongoing in this area with no specific action listed for 2021-22.		
5.3	Formulate a consistent consultation approach for the organisation.	Work continued on improving consultation approach across the organisation.	Communications	IN PROGRESS
	Develop a Communications and Marketing Strategy.	Initial framework has been workshopped with council, with research now to be undertaken.	Communications	IN PROGRESS
5.4	Review and implement a Social Media Policy and Procedures.	Social Media Policy, Procedures, Social Media Risk Assessment and Engagement Code of Conduct were completed, endorsed and implemented across the organisation.	Communications	COMPLETED
	Continue to update and improve council's website and social media strategies.	Ongoing, with a significant update to be undertaken off the back of the finalisation of the Communications and Marketing Strategy.	Communications	IN PROGRESS
	Provide timely and relevant information via council's website; council newsletter; print and digital media; and various special interest publications.	Council's websites and digital media continued to be regularly updated throughout the quarter. Publications produced this quarter included City of Clarence News; Live Clarence newsletter, Help to Health newsletter, and the Ageing, Access and Inclusion newsletter.	Communications	IN PROGRESS

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
5.5	Continue to engage in community consultation on major policy issues and projects.	Council undertook seven consultations this quarter, with 1,113 community members engaging via council's Your Say Clarence platform. The consultations which recorded the most engagement throughout the quarter were 52 Richardsons Road Urban Growth Boundary and the Clarence Plains Master Plan. Preparation work was also undertaken on several consultations, scheduled for the third quarter.	Communications	SIK IN PROGRESS
	Continue to implement the Community Engagement Policy, tools and templates to ensure best-practice consultations that are consistent across the organisation.	See notes at 5.3.	Communications	in progress
5.6	Continue to participate in the Greater Hobart City Deal Partnership projects.	Various officers continued to engage with Greater Hobart City Deal Partnership projects throughout the second quarter. The Chief Information Officer is now the Chair of the Greater Hobart City Deal Smart Cities Working Group. The Working Group has prepared a Business Case seeking funding to establish a Greater Hobart Digital Twin.	Communications Information Services	in progress
	Continue event relationships with Ten Days on the Island, Mona Foma, Cygnet Folk Festival and UTAS.	Ongoing dialogue was undertaken with state-based events to co-present activities across Clarence. Three-year MOU with Mona Foma and Cygnet Folk Festival for co-presentation of events/projects across the city. Development work on major project with Ten Days for a Festival project in Clarence in 2023. MOU with UTAS on Jazz Festival Scholarship program.	Health & Community Services	in progress
	Continue working with other agencies and organisations for community benefit.	Meetings held throughout the quarter included: Clarence Access Network Forum, Positive Ageing Network Forum; Awake Before Death Project; Volunteering Tasmania.	Health & Community Services	IN PROGRESS
5.7	Apply social justice principles to council's planning and work.	Scoping for the development of a Social Inclusion Policy has commenced.	Health & Community Services	in progress

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
5.8	Review the format of council's Annual Report; Annual Plan; and Quarterly Reports.	A new format for the Annual Plan and Quarterly Report was completed in the first quarter. A review of the Annual Report format will take place later in the financial year.	Communications	IN PROGRESS
	Continue to produce council performance reports.	The Quarterly Report: July-October 2021 and the Annual Report 2020-21 was completed this quarter. Work was also undertaken on refining the Quarterly Report process.	Communications	in progress
5.9	Conduct citizenship ceremonies.	One citizenship ceremony was held this quarter on 8 October 2021.	GMs office	in progress

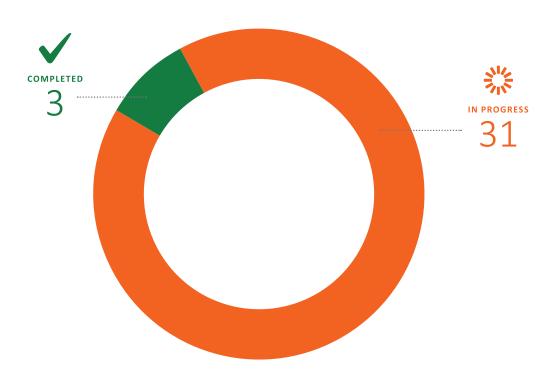


From left, Clarence City Council General Manager Ian Nelson, The Governor of Tasmania, Her Excellency the Honourable Barbara Baker AC and Clarence City Council Mayor Alderman Doug Chipman.

GOAL:

To efficiently and effectively manage our financial, human and property resources to attain strategic goals and meet statutory obligations.

# **PROGRESS YEAR TO DATE**











OFF TRACK





STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Financi	al management			
6.1	Undertake a review of council's 10- year Financial Management Plan and underlying Financial Management Strategy.	Review activities have commenced, with draft models being considered by management in preparation for discussion as part of the development of the 2022-23 Annual Budget preparation.	Financial Management	in progress
	Review the annual budget process to identify opportunities for improvement in the development and communication of budget information to elected members.	Workshop presentation to Aldermen was conducted in the second quarter on proposed improvements including the development of performance based budget measures to include in Aldermen Budget Information Packs.	Financial Management	IN PROGRESS
	Review KPIs to ensure they remain relevant and enable oversight of key strategic issues and risk.	Ongoing and forming a key element of proposed budget process improvement.	Financial Management	in progress
6.2	Revise Annual Plan format to provide a more contemporary approach to monitoring and reporting on key activities.	The revised Annual Plan was adopted by council at the meeting on 11 October 2021.	Financial Management Communications	COMPLETED
6.3	Undertake an ongoing review of council's Fees and Charges to optimise council's extensive fee structure.	A review of building and plumbing application fees has commenced, as has a review of sportsground hire and hall hire fees. The outcome of the review will be presented to council at a budget workshop in the third quarter.	Financial Management	N PROGRESS
6.4	Manage council's investment portfolio in accordance with council's Investment Strategy and Policy.	Ongoing.	Financial Management	in progress
	Undertake internal audit reviews as required by Audit Panel and implement initiatives as identified.	The Audit Panel has endorsed the following risk areas for internal audit review, to be completed in the 2021–22 financial year:  Business Continuity and Cyber Security. Scope documents have been drafted for Audit Panel consideration at the next Audit Panel meeting in the third quarter.	Financial Management	in progress
	Continue with the ongoing program of insurance reviews for council infrastructure.	A review of current insurance arrangements has commenced internally and in concert with a number of greater Hobart councils assessing performance of current brokerage arrangements.	Financial Management	IN PROGRESS

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Human	resource management			
6.5	Initiate Workforce Development Plan project.	No further progress at this time.	Human Resources	IN PROGRESS
6.6	Establish a working group to identify essential core beliefs and values to embed in council's workplace culture.	Recent discussions with Swinburne University have identified an appropriate consultant to undertake a workforce engagement survey as a preliminary step to support this activity.	Human Resources	IN PROGRESS
	Identify strategies and opportunities to implement change and drive an engaged team.	Will progress following completion of employee engagement survey, in consultation with council's staff consultative committees.	Human Resources	IN PROGRESS
6.7	Review workplace policies to support equality and respect.	Council is taking part in a Workplace Equality and Respect Program, in conjunction with the OurWatch Program.	Human Resources	IN PROGRESS
	Review change and implementation processes from the OurWatch Program.	An internal working party has been formed to facilitate implementation actions.	Human Resources	IN PROGRESS
6.8	Undertake performance management activities to continuously improve performance and identify training and development needs.	Ongoing activities throughout the quarter. The annual formal Staff Performance Reviews are due to commence in February/March 2022.	Human Resources	IN PROGRESS
	As part of Workforce Development, implement a career development program.	Ongoing. Feedback is being gathered via a full staff survey.	Human Resources	in progress
	Ensure delivery of training and development programs in a timely manner.	Training and development programs continued to be delivered in line with council's employee development and performance processes.	Human Resources	IN PROGRESS
6.9	Engage employees in strategic processes.	An employee consultative committee (indoor) has been reformed to support this activity, in conjunction with the operations group committee.	Human Resources	IN PROGRESS
	Review staff consultation committee and terms to provide enhanced opportunities for expressing ideas.	There are now two employee committees established and operating within council. The office-based committee is currently refining its constitution.	Human Resources	COMPLETED

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Human	resource management (contir	nued)		
6.10	Replace analogue radios in the council fleet.	A working group is meeting in February 2022 to resource and schedule this project.	Information Services	IN PROGRESS
	Continue to deliver the review and assessment program of council's environment to ensure provision of best-practice work health and safety	Council continues to provide responsive work health and safety programs, focusing on internal review and improvement processes. The current pandemic environment is providing additional challenges to ensure council continues to provide a safe workplace.	Human Resources	IN PROGRESS
	Continue to deliver a program that maintains council's accreditation status.	Council provides responsive work health and safety programs, focusing on internal audits, ongoing training and continuous improvement processes.	Human Resources	IN PROGRESS
	Increase the program of monitoring compliance and effectiveness for improvement opportunities.	WHS compliance and effectiveness is monitored continually on an ongoing basis. Council's ISO 45001:2018 WHS accreditation is due for an annual external compliance audit in March 2022.	Human Resources	IN PROGRESS
Statuto	ry and legal responsibilities			
6.11	Ensure that the planning authority is appropriately informed of statutory requirements and standards when determining applications.	All statutory timeframes were met and recorded in reports on applications.	City Planning	COMPLETED
	Ensure fulfilment of council's statutory responsibility to enforce the planning scheme.	Current enforcement matters involving legal action were progressed. Monitoring of alleged breaches were maintained and resolution of breaches or complaints were progressed or resolved.	City Planning	IN PROGRESS
	Act as permit authority through issuing permits, certificates, notices and orders; and by maintaining building/plumbing registers.	This is an ongoing activity throughout the year ensuring that the Customer Service Charter is followed for timeframes.	Health & Community Services	IN PROGRESS
	Provide information, assistance and support regarding building/plumbing matters.	This is ongoing throughout the year ensuring that the Customer Service Charter is followed.	Health & Community Services	IN PROGRESS
	Ensure compliance so buildings are safe, energy efficient and meet permit conditions and relevant standards.	This is an ongoing activity throughout the year ensuring that all legislation is monitored and updated as required.	Health & Community Services	IN PROGRESS

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS							
Statuto	Statutory and legal responsibilities (continued)										
6.11	Review work processes and improve performance reporting.	This is an ongoing activity throughout the year by promoting continuous improvement of work processes.	Health & Community Services	IN PROGRESS							
	Bring outstanding permits to completion.	This is an ongoing activity throughout the year by monitoring expiry dates of outstanding permits and providing information as required.	Health & Community Services	IN PROGRESS							
	Finalise and implement the review of the Dog Management Policy.	Formal advertising of changes to the Dog Control Act and Schedule of Declared Areas in the public notices is scheduled for January/February 2022, with changes to take effect 28 days after publication of the notice. Council is continuing to implement the outcomes of the review of the Dog Management Policy and as such this action has been changed back to 'in progress'.	Health & Community Services	N PROGRESS							
	Develop a Cat Management Policy.	A report to council is being prepared for the in principle endorsement of the Southern Tasmania Regional Cat Management Strategy. Mandatory changes to the the Cat Management Act come into effect from March 2022 which will require new legislative actions from council. These new requirements will include issuing permits for the keeping of more than four domestic cats and issuing permits for keeping an un-desexed cat which is over the age of four months. DPIPWE have not released the regulations for these changes, it is anticipated council will receive this information in February 2022, at that time the actual impact on council will be known. A workshop will be conducted in 2022 to report on service level changes, as well as to seek direction on priorities raised in the Southern Tasmanian Strategy.	Health & Community Services	IN PROGRESS							
	Install parking sensors in the city.	It is anticipated that the tender will be released in February 2022 for the expansion of the sensor rollout.	Health & Community Services Information Services Engineering Services	in progress							

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Statuto	ry and legal responsibilities (c	ontinued)		,
6.12	Develop a Cyber Security Policy and Cyber Risk Management Approach.	A review of council's cyber security policy and risk management approach has commenced.	Information Services	IN PROGRESS
6.13	Implement a Continuous Improvement Program for council processes to improve efficiencies and effectiveness.	Team leaders from each business group regularly meet to identify, prioritise and manage business processes which require improvement.	Information Services	IN PROGRESS



Aerial shot of Kangaroo Bay Parklands looking towards Rosny Park.

# **BALANCE SHEET**

### AS AT 31 DECEMBER 2021

	31 DECEMBER 2021 \$'000	30 JUNE 2021 \$'000
Cash and investments	91,768	67,761
Debtors	30,294	9,818
Prepayments	326	348
Other current assets	1,160	197
Total current assets	123,548	78,124
Land	96,200	96,200
Land under roads	145,893	145,893
Buildings	30,085	30,085
Roads	215,692	215,692
Waste management	801	801
Drainage	157,936	157,936
Plant and equipment	2,995	2,995
Parks equipment	18,856	18,856
Work in progress	32,837	25,301
Right of use assets	2,232	2,232
Receivables	2,179	2,494
Ownership interest in associates	8,984	8,984
Investment in TasWater	161,396	161,396
Total non-current assets	876,086	868,865
Total Holl-Cultelle assets	070,000	000,003
Total assets	999,634	946,989
Payables	910	1,861
Trust Funds and Deposits	5,311	4,535
Contract Liabilities	1,000	1,877
Lease Liabilities	881	881
Provisions	4,764	4,381
Total current liabilities	12,866	13,535
Interest bearing loans	16,991	2,340
Leases	1,536	1,536
Provisions	631	631
Total non-current liabilities	19,158	4,507
Total liabilities	32,024	18,042
Total and assets	067.610	029.047
Total net assets	967,610	928,947
Accumulated surplus	636,367	597,704
Reserves	331,243	331,243
Total equity	967,610	928,947

Note: This balance sheet has been prepared for management information only and is not intended to reflect the full requirements of applicable accounting standards.

# SUMMARY OF PROGRAM PERFORMANCE RECURRENT EXPENDITURE AND INCOME

1 JULY 2021 TO 31 DECEMBER 2021

	BUDGET \$'000	BUDGET YTD \$'000	ACTUAL \$'000	VARIANCE \$'000
REVENUES				
Rates	52,048	51,442	51,675	233
State Fire Service Levy	6,057	6,057	6,084	27
Fees and Charges	7,874	3,935	4,006	71
Interest	1,289	620	380	(240)
Government Subsidies	3,234	1,633	1,792	159
Grants	3,012	1,162	1,192	30
Dividends	2,200	1,100	1,106	6
Contributions of Capital	990	495	1,320	825
Capital Grants	1,410	206	185	(21)
Other revenue	853	313	203	(110)
Total revenues	78,967	66,963	67,943	980
Expenses				
Employee costs	24,944	11,310	11,032	278
Depreciation	14,900	3,166	3,166	-
Materials	2,403	1,450	491	959
Contracts	11,682	5,406	5,427	(21)
Operating Lease	2,215	1,114	1,134	(20)
Electricity	1,089	374	275	99
Other expenses	13,682	6,116	6,047	69
State Government Charges and Levies	6,969	3,123	3,091	32
Insurance	620	294	325	(31)
Total expenses	78,504	32,353	30,988	1,365
Net total	463	34,610	36,955	2,345

# **ALDERMAN ATTENDANCE**

### ATTENDANCE OF ALDERMEN AT MEETINGS OF COUNCIL DURING THE QUARTER: 1 OCTOBER TO 31 DECEMBER 2021

	MEETINGS HELD	MEETINGS ATTENDED
Alderman Blomeley	5	5
Alderman Chipman	5	5
Alderman Chong	5	5
Alderman Edmunds	5	5
Alderman Ewington	5	5
Alderman James	5	5
Alderman Kennedy	5	5
Alderman Mulder	5	5
Alderman Peers	5	5
Alderman von Bertouch	5	5
Alderman Walker	5	5
Alderman Warren	5	5

Leave of Absence Approved: Nil.



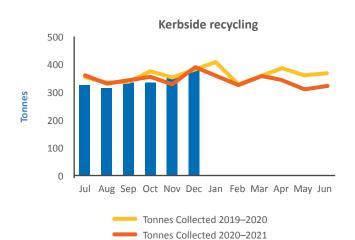
■ Clarence City Council Aldermen, following their election to council in 2018.

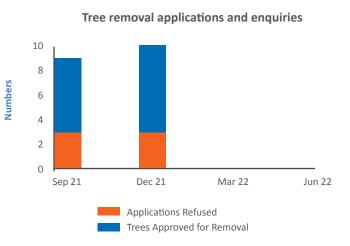
# **ALDERMAN ALLOWANCES**

### ALDERMAN ALLOWANCES AND ENTITLEMENTS: 1 OCTOBER TO 31 DECEMBER 2021

	ALD BLO		ALD CHI		ALD CI		ALD EDM		ALD EWI		ALD JA		ALD KE		ALD MU		ALD P		ALD VON B		ALD W		ALD WA		тот	
	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD
Allowances – Alderman	8409.25	15527.11	8325.13	15274.75	8325.13	15274.75	8409.25	15527.11	8325.13	15274.75	8409.25	15527.11	8409.25	15527.11	8409.25	15527.11	8409.25	15527.11	8409.25	15527.11	8220.05	15169.67	8409.25	15527.11	100469.44	185210.80
Allowances – Mayor			21106.15	40068.05	679.18	679.18																			21785.33	40747.23
Allowances  – Deputy Mayor					5685.78	10799.88																			5685.78	10799.88
Mayoral Vehicle			1394.27	2729.16																					1394.27	2729.16
Total Allowances	8409.25	15527.11	30825.55	58071.96	14690.09	26753.81	8409.25	15527.11	8325.13	15274.75	8409.25	15527.11	8409.25	15527.11	8409.25	15527.11	8409.25	15527.11	8409.25	15527.11	8220.05	15169.67	8409.25	15527.11	129334.82	239487.07
Consumables		500									110	110			25.95	25.95										635.95
Community Consultation																										0.00
Large Scale Conferences		780.00		854.95		780.00		820.00										780.00								4014.95
Conferences/ Training	385.00	605.00		77.00	65.00	65.00							65.00	142.00									88.14	240.14		1129.14
IT and Communications Equipment and Software	212.99	422.97	108.64	217.28	99.99	199.98	99.99	298.98	99.99	199.98	84.99	169.98	99.99	199.98	99.99	400.98	747.19	1124.72	178.17	356.34	99.99	596.98	99.99	99.99		4288.16
Telephone and Internet	755.75	1133.19	594.00	594.00							690.90	690.90			636.00	1590.00			281.09	281.09	105.00	415.00	297.00	396.99		5101.17
Travelling Expenses (Private Vehicle and Taxi Fares)	808.62	1372.27			1006.75	2163.30	8.51	138.30		35.91				142.38	327.00	1126.72			2715.01	2715.01			64.67	64.67		7758.56
Carer Support																										0.00
Total Entitlements	2162.36	4813.43	702.64	1743.23	1171.74	3208.28	108.50	1257.28	99.99	235.89	885.89	970.88	164.99	484.36	1088.94	3143.65	747.19	1904.72	3174.27	3352.44	204.99	1011.98	549.80	801.79	11061.30	22927.93
TOTAL	10571.61	20340.54	31528.19	59815.19	15861.83	29962.09	8517.75	16784.39	8425.12	15510.64	9295.14	16497.99	8574.24	16011.47	9498.19	18670.76	9156.44	17431.83	11583.52	18879.55	8425.04	16181.65	8959.05	16328.90	140396.12	262415.00

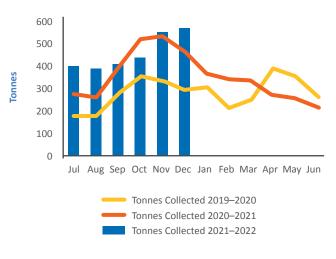
# **KEY METRICS**



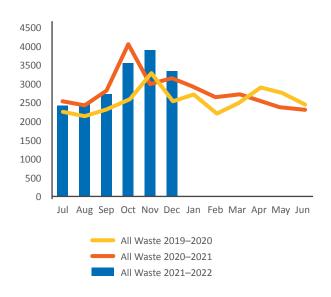




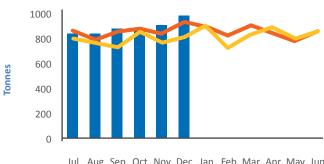
Tonnes Collected 2021–2022





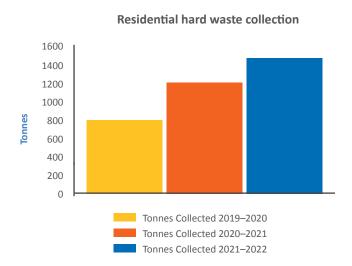


### Kerbside garbage

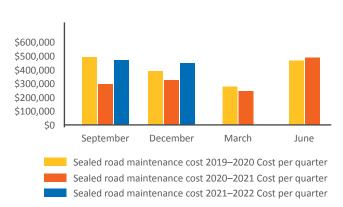




Tonnes Collected 2019–2020 Tonnes Collected 2020–2021 Tonnes Collected 2021–2022



### Sealed road maintenance cost

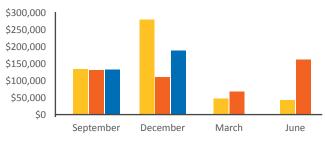


COMMENTS: 2021 Residential Hard Waste collection commenced October 2021 and concluded November 2021.

### Pothole maintenance requests

# 250 200 150 100 50 September December March June Pothole requests 2019–2020 Pothole requests 2020–2021 Pothole requests 2021–2022

### Unsealed road maintenance cost



Unsealed road maintenance cost 2019–2020 Cost per quarter
Unsealed road maintenance cost 2020–2021 Cost per quarter
Unsealed road maintenance cost 2021–2022 Cost per quarter

### Footpath maintenance requests



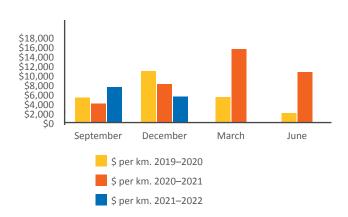
COMMENTS: Footpath requests are inspected in accordance with council's adopted risk assessment for footpath trip hazards. A contract was awarded to undertake inspection and reporting on defects identified in multi-purpose pathways and footpaths. This report determines the repair works to be undertaken based on the defect level (trip size).

### Unsealed length of road graded

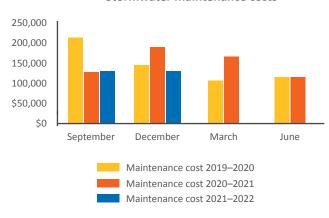


COMMENTS: The grading of gravel roads is determined on condition inspection and therefore not all roads are graded within the same period.

### Unsealed maintenance cost per km of road graded

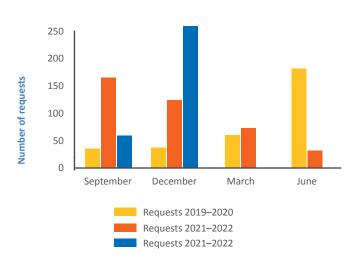


### Stormwater maintenance costs



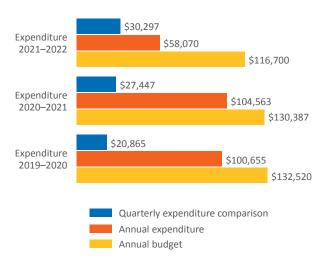
COMMENTS: Increase costs due to responding to series of heavy rainfall issues.

### **Stormwater requests**



COMMENTS: Increased number of requests due to series of heavy rainfall.

### Vandalism and graffiti expenditure comparison



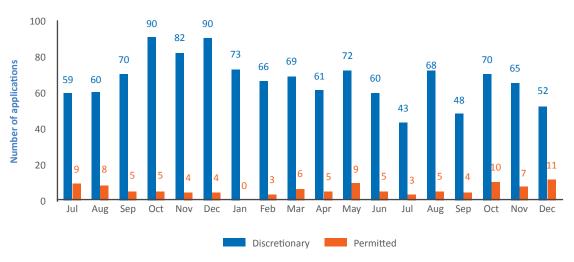
COMMENTS: Council office building – there was extensive vandalism done to the roof on the office building in 2021. The insurance replacement cost is in excess on \$150k. TasPolice investigated but were unable to undertake any action. The insurance costs are not included in the above.

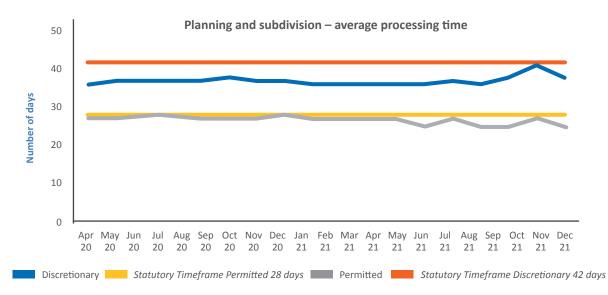
### Vandalism and graffiti costs per quarter



COMMENTS: Security cameras at the council office were stolen and vandalised at the Skate Park. There has been an overall cost increase for general vandalism repairs.

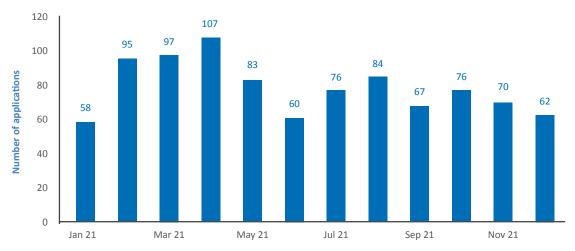






 $COMMENTS: Average\ processing\ times\ are\ better\ than\ statutory\ time frames\ for\ both\ discretionary\ and\ permitted\ development\ applications.$ 

### **Building applications and notifications**



# **CAPITAL WORKS**

### 1 OCTOBER TO 31 DECEMBER 2021

	BUDGET 21–22	TOTAL COSTS		ESTIMATED	
	(INCLUDES	PLUS ORDERS	%	COMPLETION	
PROJECT	CARRYOVERS)	PLACED YTD	COMPLETE	DATE	COMMENT

### SECTION A - PROJECTS CURRENTLY DEFERRED

500134 – Kangaroo Bay works	1,302,000	0	0%	Kangaroo Bay Precinct car parking allocation.
500134 – Kangaroo Bay Promenade	1,594,000	0	0%	Dependent on the program of the Kangaroo Bay Hotel development.
500140 – School Road construction	457,492	0	0%	Council resolved on 18 March 2019 to expend \$148,500 to partially upgrade School Road pavement to five-metre-wide gravel surface. This is now complete. Remaining works deferred pending resolution of headworks issues with developers.
500143 – 138 East Derwent Highway carpark	130,000	0	0%	The permit for potential Hill Street Grocer development at 151 East Derwent Highway expires January 2022, with option to apply for another permit extension within six months of expiry. A permit was also granted in November 2021 for addition to hairdresser at 2/145 East Derwent Highway. Consideration of whether this carpark is developed will be dependent, at least in part, upon progress of these two development permits.
St a wassest a w				
Stormwater				
500299 – Bridge Street drainage improvement – grated pit and stormwater main	60,000	0	0%	Interrelated with Bridge Street road funds from Department of State Growth (500123). Master Plan to be developed.
Natural Environment				
500210 — Beach erosion protection — Bambra Reef	308,000	0	0%	Council decision to place trial groyne on hold. Continued monitoring of Roches Beach erosion and actions to ensure safety as necessary. Coastal Hazards Policy adopted.

BUDGET 21–22 TOTAL COSTS ESTIMATED (INCLUDES PLUS ORDERS % COMPLETION PROJECT CARRYOVERS) PLACED YTD COMPLETE DATE COMMENT

### SECTION B - PROJECTS CURRENTLY IN PROGRESS

					Complete: Duntroon Drive, Bangalee Street,
500123 – Major digouts	5,179,097	1,524,935	30%	Oct-22	Hookey Court, High Street, South Street and Atkins Street. Upcoming projects for 2021-22: Derwent Avenue, Amelia Court, Oakbank Road and Carrum Close.
500124 – Renewal – road resealing	3,476,129	636,823	16%	May-22	Sites identified, road reseal preparation underway for sealing in third quarter 2021-22. Penenjou Road, Piper Road and Kennedy Drive to be completed for spray seal in the third quarter 2021-22.
500125 – Footpath and kerb and gutter works	3,699,773	1,107,464	30%	Jun-22	Complete: Hadlow Road and St Johns Circle Construction start scheduled for January 2022: Torrens Street and South Arm Road-Horsham to Oak. 2021-22 Renewal Program for footpath, ke and gutter underway.
500131 – Disability Discrimination Act works	106,154	54,619	51%	Jun-22	Complete: Beach Street Lindisfarne, Banyalla Street, Clarence Street, York Street Remainder of works scheduled fourth quarter 2021-22.
500135 — Kangaroo Bay — Public Pier	438,777	250,539	100%		Construction complete and opened to public in December 2021; continuing to manage defects with contractor.
500138 – Clarendon Vale- pathway light	13,255	0	100%		Complete.
500139 – Bellerive Beach – promenade western end	76,761	100,433	100%		Complete.
500141 – Multi-user pathways	1,321,416	1,044,474	49%	Oct-22	Complete: Montagu Bay to Rosny College Stage 1. Construction underway: Ford Parade, Montagu Bay to Rosny College Stage 2.
500142 – Traffic and transport	3,950,696	792,668	20%	Nov-22	Complete: Lincoln Street pedestrian crossir Murtons Road, Back Tea Tree Road. Construction underway: Acorn Street / Bounty Street. Design complete: Icy Creek Lane, Woodhurst Road, Clarence Street/ Cambridge Road. Design underway: Begonia Street / Mulunn Road and St Johns Circle.
500143 – Car parks	779,005	17,719	5%	Aug-22	Depot carpark due for completion January 2022. Design work underway on other projects.
500144 – Rural pathways	91,352	55	5%	Jun-22	Planning commenced.
500342 – Derwent Avenue road upgrade (design only)	20,978	77	0%	Jun-22	Design project only. Commencing in April 2022.
500343 – Bligh Street streetscape	152,583	0	0%	Sep-22	Design project only. Survey complete, linke to City Heart Project.
500412 – Piper Road Junction with East Derwent Highway	119,711	21,895	100%		Complete.
500419 – Clarendon Vale roadside barriers	5,447	0	0%		Budget will be spent in response to deman Unspent budget to be carried forward.
500428 – LED street lighting rollout	1,167,406	10,987	1%	Jun-22	Report went to council regarding purchase in September 2021.
500450 – Pass Road – pavement reconstruction	1,478,018	56,406	5%	Dec-22	Survey complete, design commenced.
500451 – Saundersons Road – erosion protection	544,931	139,462	100%		Complete.
500452 – Scotts Road – seal gravel road (design only)	46,174	0	0%	Jun-22	Design only project, not commenced.
Total Roads	22,667,662	5,758,556			

BUDGET 21–22 TOTAL COSTS (INCLUDES PLUS ORDERS % CARRYOVERS) PLACED YTD COMPLETE

ESTIMATED COMPLETION DATE COMMENT

### SECTION B - PROJECTS CURRENTLY IN PROGRESS (CONTINUED)

Stormwater Management					
500295 – Minor stormwater projects	124,861	96,886	80%	Jun-22	Ongoing program.
500299 – Stormwater upgrade	8,919,215	794,347	10%	Dec-22	Complete: Jacombe Street, Blessington Street / Chesterfield Street, Frederick Henry Parade, Hadlow Road. Torrens Street awarded for construction in third quarter 2021-22. Spitfarm Road tender closed December 2021. Beach Street tender documentation currently being finalised. Design complete: Rosehill Drive, Saxon Drive, York Street, Algona / Jervis. Design underway: Percy Street / Cambridge Road, Mulunna Road, 650-670 Cambridge Road, Clifton Beach overland flow. Consultant brief being prepared for Balaka Street, Risdon Road and Sunnyside Road.
500300 – Stormwater System Management Plans	262,363	77,132	30%	Jun-22	Richmond Flood Plain Study being finalised. Remainder of program has commenced.
Total Stormwater	9,306,439	968,365	_		
Waste Management					
500363 – Recycling bins	5,768	0	0%	Jun-22	Replacement on request.
Total Waste Management	5,768	0			
Active Recreation					
500234 – Kangaroo Bay Ovals irrigation	344,436	313,698	100%		Complete. Retention funds being held.
500235 – Lindisfarne Oval projects	787,650	41,482	7%	Aug-22	Fence and Oval No. 2 Centre Wicket complete. Oval drainage and irrigation estimated to start in March 2022.
500237 – Clarence High School Oval	42,128	2,760	10%	Jun-22	Long jump nets complete. Relocation of players benches and tree root management to be coordinated with sportsground bookings.
500239 – Clarendon Vale Oval	24,111	7,400	31%	Jun-22	Synthetic practice wicket complete. Goal posts not yet commenced.
500240 – Richmond Oval – Practice Wickets and Irrigation Wire Upgrade	35,000	4,800	10%	Feb-22	Practice wickets underway, irrigation wire not yet commenced. Project scheduled for completion in February 2022.
500282 – Geilston Bay Recreation Area Park	45,000	0	0%	Jun-22	Not yet commenced.
500317 – Active Recreation Master Plan	92,050	41,800	25%	Jun-22	Geilston Bay Sport Precinct Master Plan and ANZAC Park Master Plan on hold. Cambridge Oval Master Plan underway. Costs committed.
500348 – Risdon Vale Oval lighting	287,820	8,528	9%	Jun-22	Building surveyor engaged and building approval obtained. Tender to be advertised in January 2022.
500349 – Sandford Oval Synthetic Turf	30,000	19,500	100%		Complete.
500383 – Bayview College Active Recreation Master Plan	605,539	0	10%	Jun-22	Detailed planning complete. Feasibility study to commence in the new year.
500394 – Bellerive Beach Pontoon	1,918	1,492	100%		Project complete. Funds are for defect liability.
500500 – Geilston Bay Tennis Club Replacement Fencing	80,000	0	0%	Mar-22	Club to apply for additional funding to complete fencing upgrade.
500501 – Salacia Avenue Park – Disc Golf Course	36,000	0	5%	Jun-22	Preferred site locations subject to further discussion with club. Equipment to be ordered pending site determination.
Total Active Recreation	2,411,652	441,460			

BUDGET 21–22 TOTAL COSTS
(INCLUDES PLUS ORDERS %
CARRYOVERS) PLACED YTD COMPLETE

ESTIMATED COMPLETION DATE COMMENT

### SECTION B - PROJECTS CURRENTLY IN PROGRESS (CONTINUED)

Passive Recreation					
500249 – Tracks and trails	1,009,616	198,658	20%	Jun-22	Complete: Mortimer Bay Coastal Reserve, Risdon Vale trailhead, Geilston Bay intertidal track. Under construction: Single Hill link track and Meehan Range bike track. Planning underway: Sunshine Centre link path to foreshore, Seven Mile Beach coastal track.
500251 – Richmond Village Green	112,000	0	7%	Jun-22	First stage public consultation completed. Working group formed. Council to engage designers.
500253 – Bellerive Park	129,459	9,459	5%	Jun-22	Officers consolidating the current master plans into a concept plan for review by council at workshop in April 2022.
500254 – Beltana Park	114,181	-380	5%	Jun-22	Stage 1b is complete. Out for quotation.
500256 – Pindos Park	117,891	26,015	15%	Jun-22	Aboriginal Heritage Permit received. Finalising documentation for budget estimates. Some costs committed.
500257 – Richmond Riverbank	55,290	6,180	10%	Aug-22	Design complete. Tender being advertised.
500268 – South Arm Oval	685,977	14,806	30%	Jun-22	Playground design underway. Preparing update for SAPRA and residents. Berm awarded with construction anticipated to commence in March 2022.
500270 – Social Heart Park	127,736	160,875	10%	Jun-22	Tender awarded with construction to commence in March 2022. Costs committed.
500273 – Little Howrah Beach	99,540	0	0%	Jun-22	External landscape design consultant to be engaged. Replacement of sandstone steps, interim wooden steps to be built over sandstone to maintain access April 2022.
500277 – Conara Road Reserve Park drinking station	2,866	546	100%		Complete.
500281 – Flinders Street Park	50,000	27,075	100%		Complete.
500305 – Natone Park replace playground equipment	56,200	0	0%	Aug-22	Planning underway.
500351 – Victoria Esplanade Reserve	327,353	288,264	90%	May-22	Feedback provided to consultant with revised documents expected February 2022.
500352 – Sale Yard Corner Richmond Park	55,000	9,240	5%	May-22	This project is to be combined with Franklin to Bridge Street laneway improvement project.
500354 – Blossom Park	573,126	567,275	10%	Jun-22	Contract awarded. Works to commence in February 2022, costs committed.
500355 – BBQ upgrades	59,867	16,520	25%	Jun-22	Ongoing program.
500395 – South East Regional Park	23,870	0	40%	Jun-22	Landscape architect engaged to prepare concept plans on parkland around Lauderdale Canal. Stage 1 community consultation complete.  Council to investigate water quality concerns.
500396 – Regional Dog Park	60,000	0	10%	May-22	Consultation complete. Results to be presented at future workshop.
500397 – Park signage promotion	3,434	0	0%	Jun-22	Ongoing throughout the financial year as required.
500431 – Cliff top fencing	47,177	0	9%	Dec-22	Waverley Flora Park will now proceed to construction.
500454 – Beach Foreshore Access Strategy	92,413	393	10%	Sep-22	Preparation of consultants brief commenced.
500455 – Council Chambers Lawns	32,560	33,015	100%		Complete.

BUDGET 21–22 TOTAL COSTS (INCLUDES PLUS ORDERS % CARRYOVERS) PLACED YTD COMPLETE

ESTIMATED COMPLETION DATE

COMMENT

### SECTION B - PROJECTS CURRENTLY IN PROGRESS (CONTINUED)

Passive Recreation (continued)					
500457 – Kayak wash down facility	49,500	5,130	10%	Apr-22	Washdown facility complete. Planning commenced for construction of beach change facility.
500458 – Richmond Bridge tree works	15,000	4,503	100%		Complete.
500460 – Carbeen Street Park	393	23,375	100%		Complete. Over expenditure under review.
500462 – Raleigh Park	11,931	0	100%		Complete.
500502 – Astor Park	40,000	0	0%	Jun-22	New shelter, table/benches, concrete slab and upgrade gardens to commence in March 2022.
500503 – Kangaroo Bay Skate Park	50,000	0	2%	Aug-22	Project scope underway.
500504 – King Street Park	20,000	0	0%	Jun-22	Estimated commencement April 2022.
500505 – Vela Park	20,000	0	0%	Jun-22	Estimated commencement April 2022.
500506 – DeBomfords Lane Coast Reserve	15,000	3,140	9%	Jun-22	Works commencing third quarter 2021-22.
500512 – Exercise equipment	200,000	0	7%	Jun-22	Concept design completed and Access Committee support obtained for installation of senior exercise equipment demonstration site at Simmons Park, Lindisfarne.
Total Passive Recreation	4,257,380	1,394,088			
Natural Environment					
500210 – Coastal management	389,445	90,000	7%	Aug-22	Consultants underway with local coastal management plans for Pipeclay Lagoon and Roches Beach. Some costs committed.
500213 – Fire management	47,555	874	2%	Jun-22	Ongoing program upgrading fire trails.
500362 – Street and Park Trees Strategy	63,100	0	0%	Jun-22	Project being reviewed.
500463 – Glebe Hill Bushland Reserve	17,851	15,706	90%	Jun-22	Entrance work complete, planting due in autumn.
500471 – Lindisfarne Yacht Club stabilisation investigation	88,601	0	5%	Jun-22	Design complete. Works to be programmed
500499 – Landscaping at Bushland Reserves Entrances	90,000	36,472	40%	Jun-22	Works underway.
500515 – Lauderdale Saltmarsh Tidal Flushing Restoration	30,000	0	0%	Aug-22	Not yet commenced.
Total Natural Environment	726,553	143,052			
Facilities Management					
500159 – Public toilets and changerooms	1,286,410	812,114	75%	Oct-22	Lauderdale Canal and Calverton Hall complete. Jetty Road South Arm toilet pending issues of certificate of completion Various other public toilets are in progress
500161 – Rosny Historic Centre Management Plan	42,880	6,700	30%	Aug-22	Drainage works complete. Assessment for Stage 2 in May 2022.
500162 – Bellerive Boardwalk	108,047	60,719	100%		Complete.
500163 – Clarence Council Depot toilet upgrade	164,773	27,110	15%	Jun-22	Quotations to be advertised in January 2022.
500165 – Clarendon Oval Pavilion	549,400	24,495	5%	Dec-22	Concept design underway. Grant application has been lodged.
500170 – Alma Street Activities Centre	1,553,901	17,028	10%	Dec-22	Council resolved not to proceed at this stage.
500173 – Lindisfarne Activity Centre investigation to improve building exterior	205,853	12,084	15%	Jul-22	DA approved. Quotations will be advertise in February 2022.

BUDGET 21–22 TOTAL COSTS S SESTIMATED COMPLETION COMPLETION DATE COMMENT

### SECTION B - PROJECTS CURRENTLY IN PROGRESS (CONTINUED)

SECTION B - PROJECTS CORRE					
Facilities Management (continued	d)				
500175 – Howrah Community Centre	216,250	50,103	20%	Jun-22	Master Plan is on hold. Minor works complete.
500309 – Building trade waste compliance	20,000	0	0%	Jun-22	Subject to TasWater notifications.
500338 – Bellerive Beach Park changing places	30,000	0	0%	Oct-22	Subject to Master Plan review.
500339 – Clarence Aquatic Centre plant upgrade	634,260	27,709	10%	Jun-22	Tenders closed, subject to assessment.
500353 – Council Offices	58,799	63,649	98%	Jun-22	Office alterations continuing as required, privacy screen delivery delayed due to COVID-related supply chain issues. Chambers guttering replacement scheduled January 2022.
500406 – Richmond Chambers	98,421	36,220	10%	Jun-22	Awaiting Heritage Approval. Some costs committed.
500449 – ANZAC Park Pavilion	1,205,879	46,862	3%	Dec-22	Development Application documentation is progressing.
500464 – Open Space Irrigation Audit	54,000	56,763	100%		Complete.
500467 – <i>Disability Discrimination Act</i> works council buildings	45,000	0	0%	May-22	Planning underway.
500507 – Clarence Mountain Bike Path	70,000	3,345	0%	Jun-22	Shelter has been designed. Requires State Government approval to proceed.
500508 – Sandford Hall	140,000	117,749	77%	May-22	Contractor engaged for kitchen and bathroom upgrade in March 2022.
500509 – Rosny Golf Course Building	75,000	39,767	5%	Jun-22	State Government grant agreement signed. Funding due January 2022. Some costs committed.
500510 – FDC/OSHC new facility	1,400,000	7,595	15%	Feb-23	Development permit issued. Detailed design to commence January 2022.
500511 – Energy efficiency building upgrades	60,000	5,131	40%	Jun-22	This project is underway and includes a variety of electrical, plumbing, heating, solar systems and draft proofing upgrades at Rosny Farm, Rosny Early Learning, Depot Children's Services and Wentworth Park Sports Facility.
Total Facilities Management	8,018,874	1,415,144			
Economic Development/Marketin	ng				
500404 – Purchase of musical instruments	5,000	0	0%	Jun-22	Requirements are being reviewed.
500438 – City Heart Project	506,367	10,470	5%	Jun-22	Expression of Interest document being drafted.
Total Economic Development	511,367	10,470			
Communities and People					
500333 – Reimagining Clarence Plains	9,147	8,328	99%	Mar-22	Works complete, signage to be finalised.
500104 – Purchase of public art	237,738	124,701	60%	Oct-22	Kangaroo Bay public artwork complete. Transportable Artspace project currently in design development.
Total Communities and Decide	246 885	122.020			
Total Communities and People	246,885	133,029			
Total Projects Currently in Progress	48,152,580	10,264,163			

PROJECT	BUDGET 21–22 (INCLUDES CARRYOVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD
CAPITAL WORKS YEAR TO DATE SUMI	\$'000	
Total works budgeted 2021-22 including previous years	48,153	
Value of actual works delivered 2021-22	10,264	
Percentage of actual works delive works budgeted	21%	
Estimated planned works for delivery du	27,000	
Percentage of actual works delive planned for delivery	38%	



Jeff and Jenny Findlay enjoying the Seniors Week Art Park Walk at Risdon Brook Dam.





- Top: Clarence City Council Age, Access, Inclusion and Volunteering Team.
- Bottom: Mountain bike track building session at Single Hill Reserve, Lauderdale.



- Gypsy Jazz players, from left, Harry Edwards, Ben Brinkhoff and Charlie McCarthy AKA Django's Tiger perform at the Collector's Roadshow.
- Right: aerial view of Kangaroo Bay and the newly constructed Bellerive Public Pier.





# **City of Clarence**

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