

# CLARENCE CITY COUNCIL QUARTERLY REPORT


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## JULY—SEPTEMBER 2021

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Clarence... a brighter place

A scenic landscape photograph of a coastal area. In the foreground, a dirt road winds through lush green trees and shrubs. The middle ground features a sandy beach and a calm body of water. In the background, there are rolling hills and mountains under a bright blue sky with scattered white clouds. A text box is overlaid on the upper part of the image.

### **Acknowledgement to Country**

We acknowledge the Tasmanian Aboriginal People as the traditional custodians of the land and pay respect to Elders past and present, and recognise their continuing spiritual connection to the land.

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# INTRODUCTION

Welcome to Clarence City Council's Quarterly Report – Quarter 1: July-September 2021.

Each year, council develops an Annual Plan which outlines the key funded projects and activities that will contribute towards delivering our Strategic Plan 2021-2031.

The Quarterly Report details the progress of delivering the activities outlined in the Annual Plan, including financial performance, capital works project delivery and community engagement updates.

This report is presented in line with the strategic goals from the Strategic Plan 2021-2031:

- A People Friendly City
- A Well-Planned Liveable City
- A Prosperous and Creative City
- An Environmentally Responsible City

Underpinned by the following key organisational goals:

- Governance and leadership
- Assets and resources

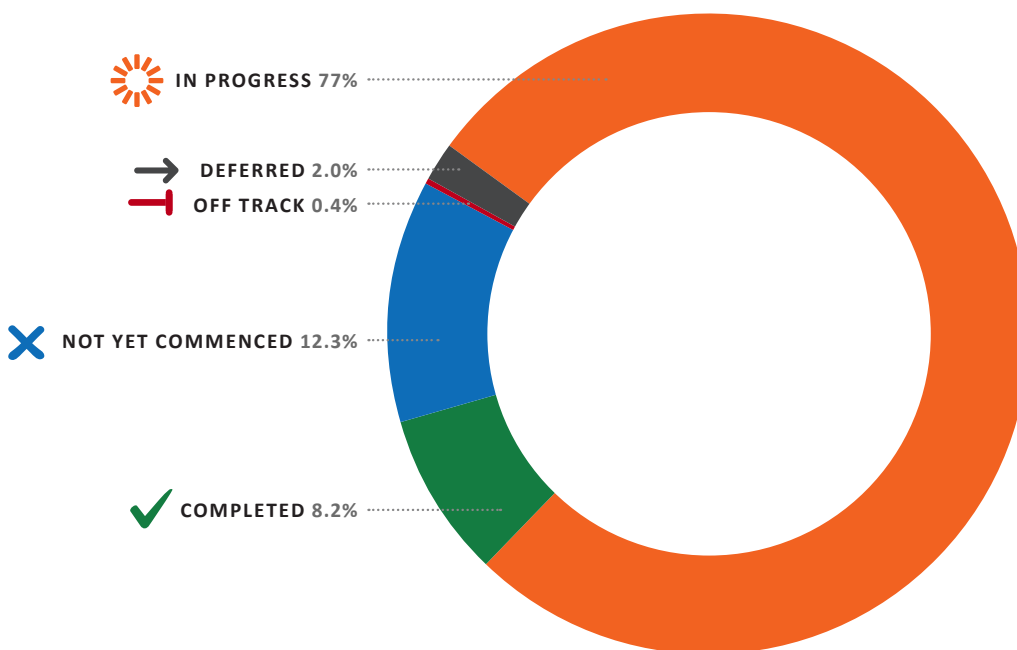
# ANNUAL PLAN PERFORMANCE STATUS

The following sections of the report include an executive summary and a detailed update on council's progress in delivering the Clarence City Council Annual Plan 2021-22 for the July-September 2021 period.

There are **244 actions** planned for progression in the 2021-22 financial year.

The below graph illustrates council's current overall progress on the actions outlined in the Annual Plan 2021-22.

## ACTION STATUS OVERVIEW: PROGRESS AGAINST ANNUAL PLAN 2021–22



## LEGEND

**COMPLETED**

The action has been achieved and is completed. No further action is required.

**IN PROGRESS**

The progress performance for the action is on track and is expected to be completed on time.

**DEFERRED**

Action has been deferred and work will not be undertaken this financial year.

**OFF TRACK**

The progress performance for the action is behind schedule and may not be delivered on time.

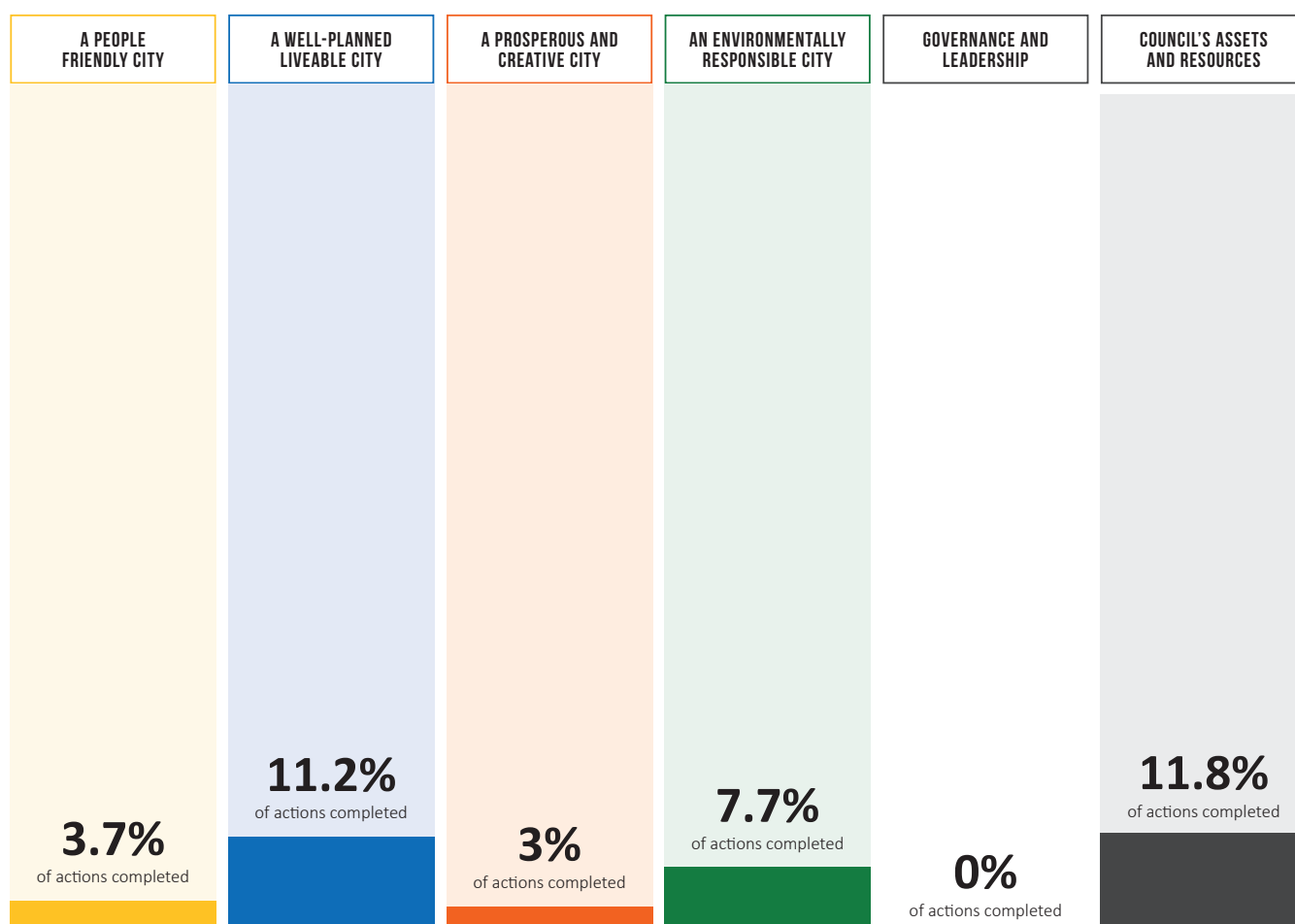
**NOT YET COMMENCED**

The action has not yet commenced and there is no reporting data available at this time.

**REPLACED**

Carryover action that has been replaced with a new Annual Plan action.

## STRATEGIC GOAL ACTION STATUS



Some actions are ongoing throughout the year and may not show as complete until the fourth quarter. This should not be viewed as inactivity.



■ Jan Kasteel and Maurice Herczeg at Dementia Friendly Café, Czegs, in Richmond.



■ Fitness in the park participants at the Beach Flow session at Bellerive Beach.



■ Clarence City Council Natural Areas Volunteer Coordinator Ruth Osborne with The Cottage School Kinder Student Lyla McLachlan, aged five, at Wentworth Park.

# MAJOR STRATEGIC PROJECTS AND INITIATIVES

There are several key projects and initiatives identified as priorities for council in its Strategic Plan 2021-2031. These projects are significant in their nature and involve long-term commitments by council. This section of the Quarterly Report seeks to provide a more detailed update on these projects and initiatives, despite them also being referenced and referred to in the strategic goals area tables.

## City Deal

We continued to work as part of the Greater Hobart Committee over the course of the quarter to work towards the 10-year vision of the City Deal.

Of note was the launch of the Derwent Ferry Service Trial, referenced in the Executive Summary of this report, and progress on the draft MetroPlan which is likely to go out for consultation in the first half of 2022.

## Bayview Regional Sporting Precinct

Community consultation on concept plans for the Bayview Regional Sporting Precinct was completed in this quarter with council set to consider the feedback at a workshop in the second quarter.



■ Concept design for the Bayview Regional Sporting Precinct.

## City Heart Project

The City Heart Expression of Interest (EOI) progress was delayed this quarter due to council undertaking an EOI and subsequent tender process for the interim management of the Rosny Golf Course. With this tender now completed, the City Heart EOI project will progress in the second quarter.

## Clarence Plains Master Plan

Council undertook initial key stakeholder consultation with major community groups and key government departments and emergency services. A draft survey was designed for community consultation which is planned to be published for community input in the second quarter.

## Kangaroo Bay Development Precinct

Council received a development application for the Kangaroo Bay Boulevard site during the quarter and undertook an extended three-week public advertising period for community comment. Representations will now be considered with a report set to go to council in the second quarter.

## Rosny Hill

Council worked on drafting and reviewing key lease terms for the Rosny Hill site during the quarter, as well as getting an updated valuation on the land from the Valuer General.

## Tranmere/Rokeby Peninsula Structure Plan

This project is currently on hold in anticipation of council giving consideration to a proposed Droughty Point/Skylands Master Plan and how it might interlink with the structure plan.

# EXECUTIVE SUMMARY

It's been a productive start to the 2021-22 financial year across all areas of council but before delving into the details, we would first like to welcome you to a new-look Clarence City Council Quarterly Report. Our officers have been working hard over the quarter to review a number of our key strategic documents, including the Annual Plan and Quarterly Reports. The overarching goal of this redesign is to create a greater alignment between our key documents, to help guide us as we work toward achieving our long-term strategic goals set out in the recently endorsed Strategic Plan 2021-2031.

The Annual Plan 2021-22, which was endorsed at a Council Meeting on 11 October, is now structured according to council's adopted Strategic Plan. It outlines the key actions and initiatives that we will be focusing on for the 2021-22 financial year, and flowing on from this, our Quarterly Reports will report on the progress of each of these activities throughout the year. This structure will make reporting progress against strategic objectives easier and it is hoped the document is more user-friendly for our community to read and engage with as a result.



## Strategic development

This quarter, we welcomed the long-awaited launch of the Derwent Ferry Service trial in early August. As one of the key goals of the Hobart City Deal, the highly anticipated ferry service promotes an active transport solution for greater Hobart, making it possible for people to walk, run and bike as part of their daily commute to work. With our city's existing network of tracks and trails, the service provides a vital missing link for the commuter network, encouraging active transport and getting cars off the road.

The population of our region is increasing at a rapid rate, and it is vital that we implement wholistic transport strategies to address the challenges we face with this growth. This trial is crucial in identifying the demand for the service, so as a council we can plan accordingly and deliver solutions for the long-term.

We are so pleased that the community has been jumping on board to embrace this iconic commute across the beautiful River Derwent. For the month of September, the service recorded more than 10,000 passengers, averaging more than 457 per day – with one day seeing more than 600 commuters utilise the service. We are excited to see this service continue to gain traction, and with even longer days and better weather to come, we expect it will only continue to grow.



■ The Derwent Ferry at Bellerive.

As population growth and demand for housing continues across the Greater Hobart region, development within our city has continued to flourish. Annual growth in development applications in the 12 months ending September 2021 was 17.7 percent compared with the prior 12 months.

This quarter also saw us achieve the highest monthly number of development applications lodged with council, receiving 129 for the month of September. Our City Planning Group has been working hard throughout the quarter, achieving better processing times than the statutory approval timeframes for both discretionary (42 days) and permitted (28 days) applications, even in the face of this significant growth, approving a total of 171 planning and subdivisions applications for the quarter.

In early August, a recommendation outlining council's position on the Kangaroo Bay development was put to a Council Meeting. This was on the back of Chambroad Australia representatives presenting a number of options to a council workshop on a way forward for the Kangaroo Bay hotel development following the formal exit of the University of Tasmania in May. The recommendation put at the council meeting was lost, however the debate provided an important update for the community on the progress of the project. For more details on the options presented by Chambroad, we encourage community members to view the Council Meeting Agenda from 9 August 2021 on our website.

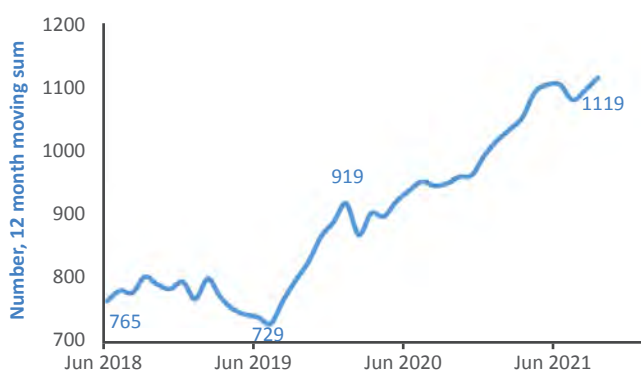
Also, of note for the Kangaroo Bay area, a development application for a mixed-use residential development on the Boulevard site was advertised to the community in late September. During this period, community members were invited to view the plans on our website and make representations to the General Manager, as with any normal planning process.

This quarter also saw us undertake a detailed expression of interest and tender process for the Rosny Golf Course, which unfortunately resulted in no complying tenders being received for the management of the course. What was clearly borne out of the tender process is that operating a nine-hole golf course on the site as an interim solution is not financially viable without significant operational investment from council (estimated to be up to \$200,000 a year).

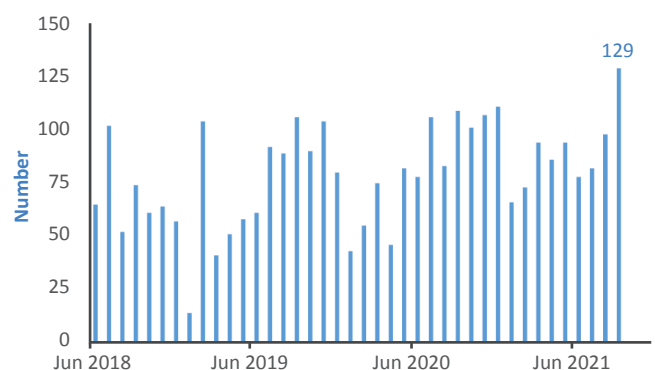
Following the tender process, we received numerous requests from the community for the details of the tender criteria. Releasing details of tender documents and criteria outside of those participating is not normal practice, however we understood that there was significant public interest in this process and so decided to make the tender criteria public.

Any long-term decision on the site will be subject to large-scale community consultation as part of the City Heart project, which will now be proceeding with the Expression of Interest process.

**Total DA Lodgements (Annual)**



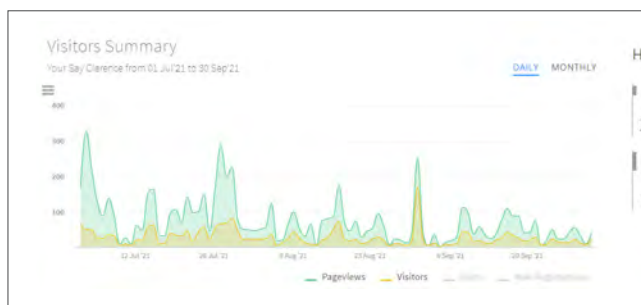
**Total DA Lodgements (Monthly)**



## Consultations

The past quarter has been one of rigorous community consultation. In total, we had more than 3,200 visits to our Your Say Clarence website, and it has been great to see the community get engaged with a variety of major projects and policies that will shape our city.

The quarter began with the closure of the second stage of consultation on our record-breaking Draft Dog Management Policy review. In total across the second stage of consultation, council received 990 digital survey responses, two handwritten survey submissions, 41 emails and letters from the public, seven letters from organisations and two in-person meetings. We were pleased with the level of participation throughout the entire consultative process and thank the community on taking the time to have their say on an issue that they are clearly passionate about.



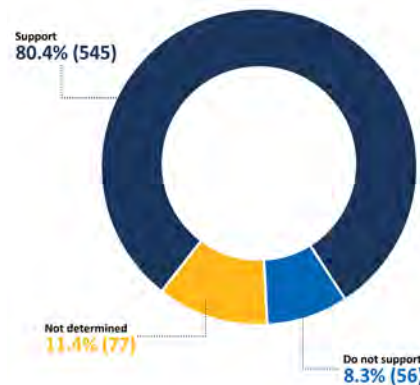
Highlights		
TOTAL VISITS	MAX VISITORS PER DAY	NEW REGISTRATIONS
3.2 k	171	53
ENGAGED VISITORS	INFORMED VISITORS	AWARE VISITORS
1 k	1.6 k	2.8 k

■ Your Say website visitor summary.

Graphs showing the results from the Begonia Street Traffic Calming consultation

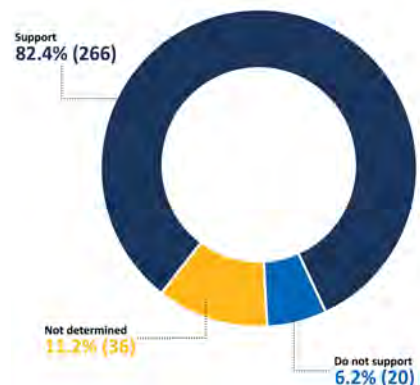
### DO YOU SUPPORT THE PREFERRED OPTION?

678 respondents



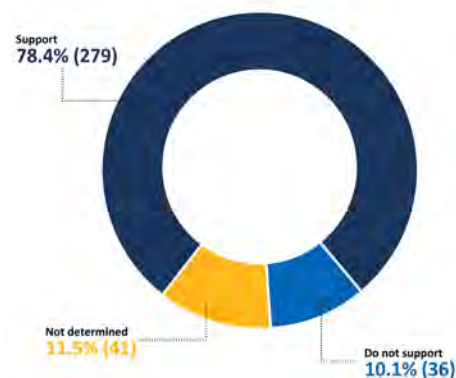
### DO YOU SUPPORT THE PREFERRED OPTION?

322 respondents NOT living on or near Begonia Street



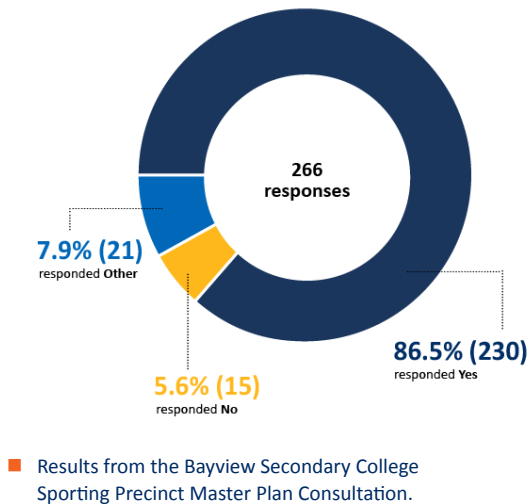
### DO YOU SUPPORT THE PREFERRED OPTION?

356 respondents living on or near Begonia Street



■ More information on the consultation available at [www.yoursay.ccc.tas.gov.au](http://www.yoursay.ccc.tas.gov.au).

**Q4. Do you support the proposed development of Bayview Secondary College as a regional community-level sport and recreation precinct?**



Also coming to a close was consultation on our draft Bayview Secondary College Sports Precinct Master Plan. Developed in collaboration with Bayview Secondary College and the Department of Education, the draft master plan seeks to develop a community sporting precinct at Bayview Secondary College in Rokeby. Clarence Plains – which incorporates the suburbs of Rokeby, Glebe Hill, Clarendon Vale and Oakdowns – is one of the fastest growing regions in our state in terms of population growth and we need to ensure we have the appropriate facilities in place to help service the community. The precinct will encourage increased participation in sport and recreation, while also improving the physical, social and educational outcomes within the community. Initial consultation with key stakeholders identified a demand for additional outdoor playing surfaces to service AFL, soccer, cricket, as well as modern indoor courts to cater for basketball, netball, and gymnastics.

The consultation was open for seven weeks and we received 267 submissions, with 86.5 percent in support of the proposed development. The results went to a council meeting in early October, with the decision allowing us to move on to a detailed feasibility study. The feasibility study is the next step to get this project shovel ready to be able to lobby for additional funding commitments. The State Government has committed \$8 million and we'll be working with the State and Federal Government to attract further funding for the project in the future.



Clarence City Council Alderman Doug Chipman, right, with Bellerive-Howrah Coastcare Group member Jean Gray in front of the poisoned trees at Second Bluff, Bellerive.

The long-awaited upgrade to Begonia Street is now well within sight, with consultation taking place on council's preferred option during July and August. The Flagstaff Gully end of Begonia Street is currently unsealed to discourage it being used as an alternate route of vehicles avoiding the Tasman Highway to travel between Mornington and Lindisfarne. Council's preferred option – to seal the road and install slow points and road humps – seeks to balance the needs of local residents while eliminating the ongoing cost associated with grading the gravel road.

The consultation was open for six weeks and received 678 responses, with 80.4 percent of respondents in support of the preferred option. The consultation report went to a council meeting in early October, which saw an alternate motion carried that will see council adopt the preferred option and workshop the impact of the decision 12 months following the sealing of the road to see if any other calming measures might be necessary.

Launching in September, council also sought community feedback on our draft Tree Policy, which includes putting measures in place to reduce the incidence of vandalism against trees and vegetation, and limit the unnecessary removal of healthy trees on council land. The policy will also foster the planting of an 'urban forest' to increase tree canopy on council land.

The importance of this policy became apparent following the recent poisoning of a prominent stand of trees at the Bellerive Bluff end of Alexandra Parade. More than 10 trees were affected by vandalism, including a threatened species of Eucalyptus. The trees, which are now dying, were discovered to have been drilled with holes of varying sizes for the purpose of administering poison. The Arborist report estimated the total amenity value of the trees, which are all native species, to be \$185,257.

In response to the incident, we are offering a reward of \$10,000 for information leading to a successful conviction of the perpetrator(s) of the tree poisoning. Following the Arborist investigation, we will remove any unsafe dead limbs, but the trees will remain in place to provide a habitat for native wildlife and perching opportunities for birds that frequent this area. Council has approved the replanting of trees in the area to replace those that have been vandalised, and at a meeting in late September, resolved to consider further measures for the area once the Tree Policy has been adopted.

And closing out a busy quarter of consultations, the Youth Services team undertook an ‘open discussion’ Youth and Community Consultation at the Risdon Vale Hall. The team wanted to hear from parents, young people and community members on issues and barriers that are associated with young people in the community.

## Environment

Early in the start of the quarter, the Derwent Estuary Program released its Water Quality Program Annual Report, which saw the middle section of Howrah Beach being downgraded to ‘poor’ quality. Swimming in that section of the beach is not advised given recent monitoring of the water has shown high levels of bacteria which may pose a risk to health. The report also saw the east and west sections of the beach return a ‘fair’ rating – previously rated ‘good’ – however Little Howrah Beach is still classified as ‘good’. More information is available on our website.

Immediately following the re-classification, council ramped up investigations into the possible sources of contamination and advisory signage was installed to indicate which section of Howrah Beach was affected. We have taken steps to extend the funding for our Howrah stormwater investigation projects for an additional 12 months, which will allow for a more intensive testing program of the nearby stormwater catchments. We have also hired a full-time Stormwater Officer to accelerate the investigations

and get Howrah Beach back to an acceptable level as quickly as possible. On top of this, we have allocated \$6.97 million towards stormwater upgrades as part of our 2021-22 capital works program.

We will continue to work closely with the Derwent Estuary Program and TasWater on trying to identify what is contributing to this ‘poor’ rating. Planning is now underway for a pop-up community information session on the site, which is set to be held in November. Rolling updates on the progress of the investigations and more information on the pop-up session will be available on our website.

On a lighter note, we recently partnered with the Cottage School to dig in and improve the understorey habitat for a protected bandicoot as part of National Tree Day – Australia’s largest community tree planting and nature care event.

Held across the nation in August, council lent support to the community-minded students at the Cottage School in their mission to improve the habitat at Wentworth Park in Howrah, which is home to the Southern Brown Bandicoot. Found in many reserves across Clarence, the Southern Brown Bandicoot is a protected native species and while common in Tasmania, is endangered on mainland Australia.

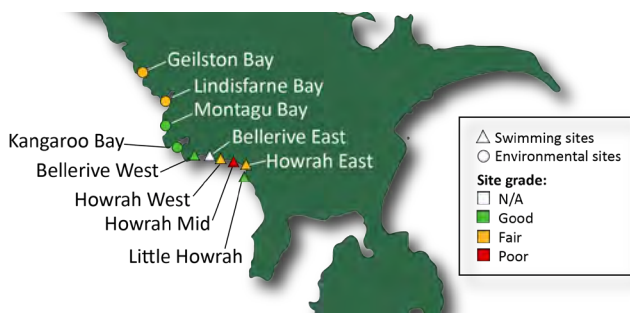
We are proud to continue supporting schools and community groups in protecting our city’s important flora and fauna habitats. In addition to the Cottage School, we supported several other school and community groups in their National Tree Day efforts through funding trees, planting supplies, and providing in-person support on the day.



■ *The Mercury*, 29 July 2021.



■ The One Community Together (OCT) Clarence Plains Landcare Group at Clarendon Vale Community Park.



■ Clarence water quality testing sites.



■ No swimming recommended advisory signage at Howrah Beach.



■ From left, TasWater Department Manager Fran Smith, Clarence City Council Mayor Alderman Doug Chipman and Derwent Estuary Program Chief Executive Officer Ursula Taylor at Howrah Beach.

## Arts and Events

It has been a busy quarter for the Arts and Events team. Our prestigious Clarence Prize for Excellence in Furniture Design returned in July, with artist Ashley Eriksmoen awarded the \$20,000 acquisitive prize – one of the highest cash prizes for furniture design in Australia. Celebrating innovative furniture design for more than a decade, the Clarence Prize showcases the ingenuity of good design through the combination of function and beauty. Our long-term vision for Clarence is as a vibrant, prosperous and sustainable city and the Clarence Prize forms part of this commitment, putting us firmly on the map as a creative city.

Ashley's winning work, titled 'Following years of steady decline, we are witnessing a period of unprecedented growth', is a reconfiguration of a rescued chair that incorporates salvaged parts from many other discarded chairs. Other winners included Marta Figueiredo for their piece, 'The Elementary Abacus', and Mathew Sherwen for their piece 'Kodo', who were awarded the highly commended and emerging artist prizes respectively, as well as a \$1,500 non-acquisitive prize.

The ever-popular Poochibald Art Prize exhibition was held at the Schoolhouse Gallery, featuring an impressive array of canine-inspired work. Traditionally coinciding each year with Dogs Day Out, which was rescheduled this year to November due to bad weather, the Poochibald is an opportunity for artists of all skill levels to unleash their creativity and submit a portrait of their pooches. Now in its eighth year, the event drew entries across the junior, senior and adult sections, including artwork across an array of formats including paintings, drawings, print, mixed media, textiles and sculpture. A full list of winners is available on the Clarence Arts & Events website.

With the trial having commenced for the new Derwent Ferry, it was a fitting time to look back at our river's rich history of seafaring. So, we were doubly excited to unveil the second of several ferry markers commemorating Clarence's river transport network and major ferry wharves of times gone by. The new marker at South Arm explores the area's connection to Hobart by the River Derwent. It highlights some forgotten aspects of South Arm history, such as the many holidaymakers who used the ferries to come over to South Arm for a picnic outing in beautiful bush surroundings. Greater Hobart has a long history of utilising our waterways as a means of transportation, and it was marvellous to see our unique history brought to life in this way.

We were once again pleased to see our Winter Series return for another year, igniting the city during the colder winter months. Including an eclectic and immersive performing arts program, the sandstone walls of Rosny Barn were transformed into a cosy cabaret-style venue with hearty drinks, delicious food and an exciting line-up of live entertainment. Cancelled last year due to the lockdown, the annual festival was curated to include something for everyone to enjoy, boasting everything from variety shows to indie music, with dancing, fashion runways, cinema, jazz and comedy in between.

And finally, this year's recipients of the Clarence Jazz Festival Scholarship Program were announced: Joshua Ford-King and Miah Aplin, both from Elizabeth College, and Esther Outram from Rosny College. The Scholarship Program is an integral component of the annual Clarence Jazz Festival and has been supporting and developing young musicians since 2012. Miah and Esther will be focusing on bringing their vocal prowess to the fore, while Joshua will be further honing his impressive trumpet and flugelhorn skills. All three recipients will perform at the festival in February 2022.



■ Clarence Prize winner Ashley Eriksmoen.



■ From left, Clarence City Council Alderman Sharon Von Bertouch, Deputy Mayor Heather Chong, and Mayor Doug Chipman at the new ferry marker at South Arm.



■ Entries to the Poochibald Art Prize Exhibition.



■ Jazz Scholar recipients Joshua Ford-King, Miah Alpin and Esther Outram.

## Community programs

As part of National Homelessness Week 2021, we launched our homelessness support packs and critical information cards to help those sleeping rough and braving the elements across Clarence during the winter months. More than 100 backpacks full of essentials and critical service information were distributed, forming part of an ongoing Action Plan to address homelessness in Clarence. The support packs contained a high quality 35 litre backpack full of essential items, from warm clothing to personal hygiene products and a Metro bus card. The packs and items were co-purchased by council and the Lion's Club of Clarence.

The cold Tassie mornings proved no match for the music, movement and laughter of our Staying Stronger exercise classes. Funded by council and facilitated by Paul Hamilton from All About Fitness, the free weekly exercise program encourages older adults from across Clarence to get active and stay strong. The classes are ideal for those looking for a low impact exercise class in a friendly environment, focusing on gentle exercises that are simple and effective for older adults. Staying Stronger has proven to be a fun, social approach to staying active.



- Example of a homelessness support pack.



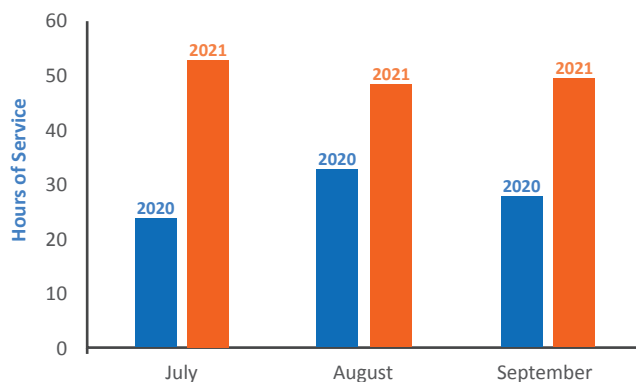
- Gentle Exercise Class participants with facilitator Paul Hamilton.

Following overwhelming demand in the first half of 2021, the Be Connected program returned this quarter with new sessions launching in early August. Be Connected is an Australia-wide initiative that we facilitate and empowers all Australians to thrive in a digital world. Since the Be Connected Clarence program began in 2020, the sessions have been booked out within days of advertising. Recent program participants said that their motivation to come was driven by wanting to know how to get online, upgrading to new devices such as smartphone and tablets, wanting to learn how to use the Check in Tas app, online banking, shopping and using email. Two digital literacy programs were held this quarter, seeing four new volunteers join the program to support 15 older adults become more connected.

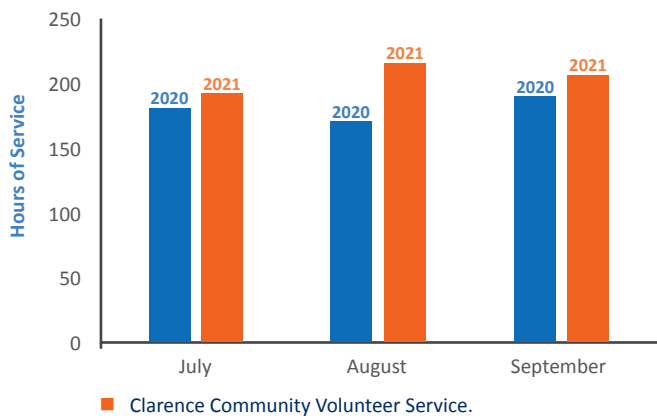
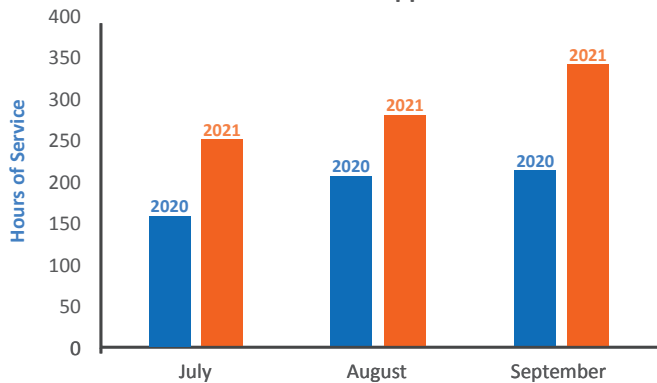
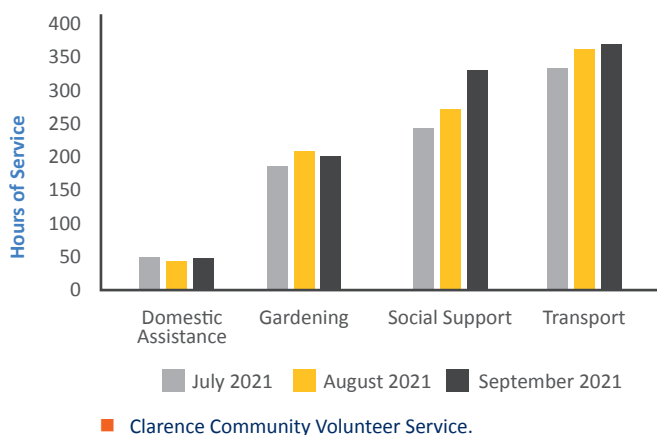
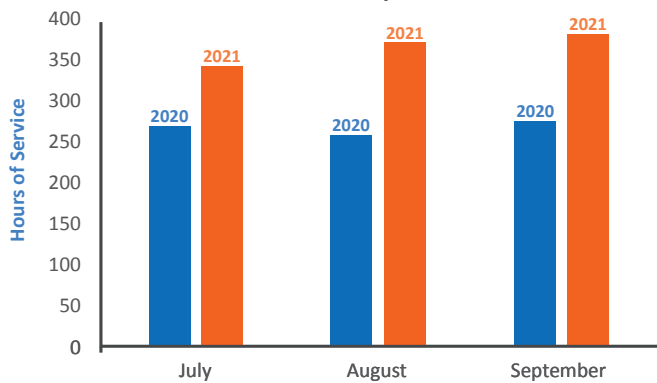
The final Live Well. Live Long program of the year has now commenced and we are pleased to report that we have been selected to present online about the program at the International Federation of Ageing Conference in Toronto, Canada.

Last year saw an influx of new volunteers to our Clarence Community Volunteer Service (CCVS) and our lockdown experiences have highlighted the vital role that volunteers play in our community. Over the past three months, the CCVS saw 76 volunteers donate their time to support 110 members of our community. While the number of volunteers has decreased by nine, the service continues to produce high outputs and experiences an increase in services such as list shopping (domestic assistance), transport, social support and gardening. This quarter, the CCVS has contributed an amazing \$470,866.55 (calculated via Volunteering Tasmania's Value of Volunteering Calculator for Organisations) worth of value to the Clarence community.

## Domestic Assistance



- Clarence Community Volunteer Service.

**Gardening****Social Support****Transport****Youth and Children's Services**

The demand for children's and youth services have remained high throughout the quarter. Rosny Early Learning recommenced its Gardening Project for spring, giving children the opportunity to plant and harvest in their very own garden beds. Already the children are showing a great interest in bees and are planning a campaign to share their newfound knowledge and highlight the importance of bees with the rest of the community.

The Youth Services team launched its new Mobile Activity Centre (MAC) in early August and have since been conducting weekend pop-ups at various locations around the Clarence municipality. Through its range of workshops, support groups, outreach, mental health and wellbeing programs, the Youth Services team strives to offer safe places for young people to talk and be listened to, learn new skills and discover their potential. This new MAC trailer will make it easier to connect with young people across all suburbs in Clarence.

**Asset development**

Our award-winning Clarence Kayak Trail received an exciting infrastructure boost thanks to funding support from the Federal Government as part of its \$20 million Recreational Fishing and Camping Facilities Program. The Clarence Kayak Trail was launched in 2018 and is a waterproof, tear-proof brochure that details eight coastal paddle trails around Clarence suitable for beginners through to advanced kayakers. The Federal Government has committed \$27,500 towards the installation of new infrastructure along the trail at Roches Beach, with council contributing an additional \$22,000 toward the works. The new infrastructure will include the manufacture and installation of padded kayak racks, a new beach shower, foot wash, tap fittings and improved beach access.

Improving safety and accessibility was a priority this quarter, with works commencing in September on the construction of a 'wombat' crossing in Lincoln Street in Lindisfarne's central business district. The pedestrian upgrade is in response to community concerns about the safety of pedestrians attempting to cross the road at the Lincoln and Franklin Street intersection. Following an independent feasibility investigation report, we determined that a 'wombat' crossing is most suitable for the area and will give pedestrians priority at the crossing, assist in controlling vehicle speed and improve the overall streetscape and walkability of the area. Works will include



Map of the Clarence Kayak Trail.

the construction of the crossing, footpath upgrade, removal of the existing pedestrian island, minor service relocations and upgraded street lighting.

The Clarence Mountain Bike Park continues to cement its reputation as a popular mountain biking destination with several new track upgrades completed this quarter, expanding the multitude of options already on offer to biking enthusiasts. A new Hobbit Loop track – perfect for

toddlers and young children – has been unveiled, featuring a 250-metre circuit that gently meanders through the bush behind the picnic shelter. For those looking for a greater thrill (and challenge), the Black Diamond Downhill Track now has enhanced drops, reshaped corners with bigger berms, as well as additional features and ride lines. The Blue Square Dinosaur Descent, which is intermediate level, was also treated to drainage rut and corner repairs.

And we are excited to unveil an upgraded section of the Clarence Foreshore Trail. Following recent upgrades to the Bellerive Beach Park shared user path, the trail spans 14.5 kilometres from Geilston Bay to Howrah. The upgrade provides a vital improvement to accessibility and amenity of the Bellerive foreshore area. The wide-ranging works included the removal of the redundant carpark surface, construction of a new concrete shared cycle path, realignment of footpaths, revegetation of native dune and grassed areas, as well as a new beach washdown and foot wash facilities. It is a great improvement to the overall safety and amenity of the site, and we are pleased to be laying the foundations for future works on the promenade as part of the Master Plan in years to come.

Already the new path is being well utilised, with the usage of our entire Clarence Foreshore Trail continuing to grow. This follows a significant increase in usage when the COVID-19 pandemic first hit in early 2020 and it is so great to see the community get out and take advantage of our vast network of tracks, trails and multi-user pathways.

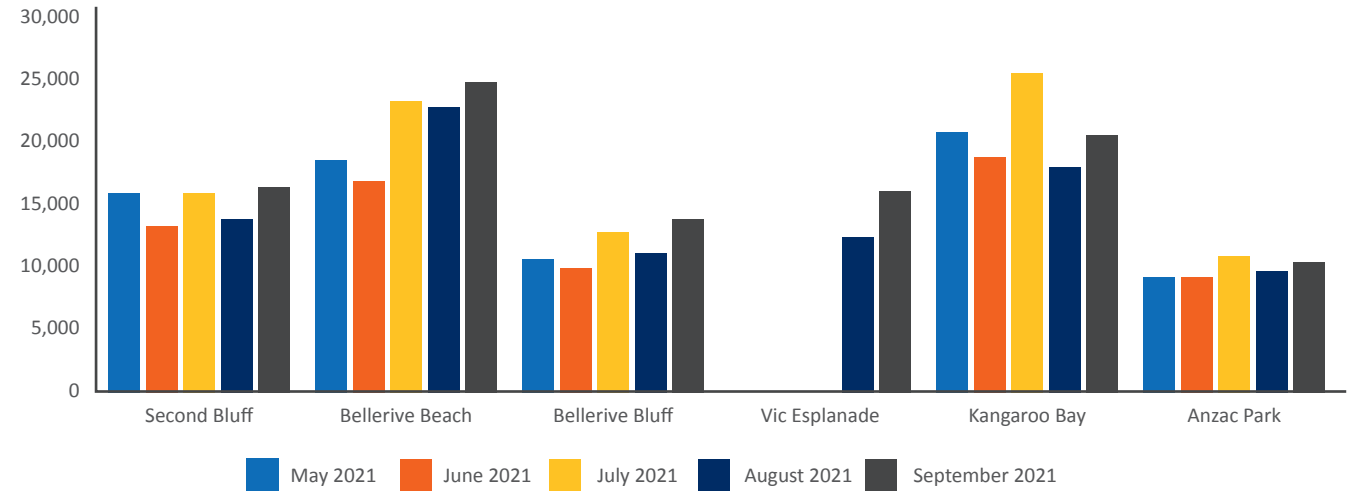


Clarence City Council Mayor Alderman Doug Chipman and Deputy Mayor Heather Chong with local youth and council staff at the launch of the MAC trailer.



Mountain bike track works.

### Clarence Foreshore Trail usage



Numbers taken from thermal track counters along the Clarence Foreshore Trail.



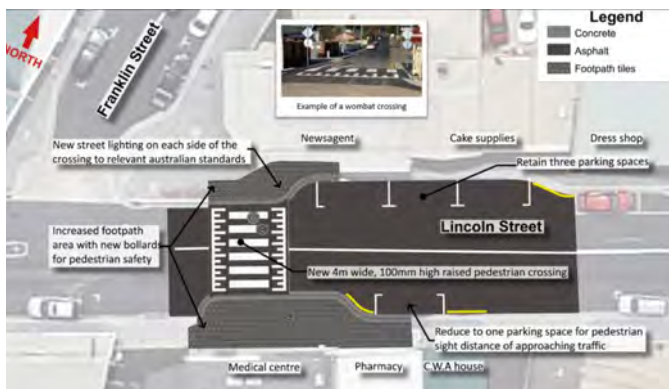
The upgraded shared track at Bellerive Beach Park.



■ Clarence Mountain Bike Track maintenance works.



■ Child riding a bike on mountain bike trail.



■ Work plan for Lincoln Street pedestrian crossing upgrade.



■ Bicycle Repair Station at Clarence Mountain Bike Park.

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# GOAL BREAKDOWN AND OBJECTIVES FOR THE YEAR

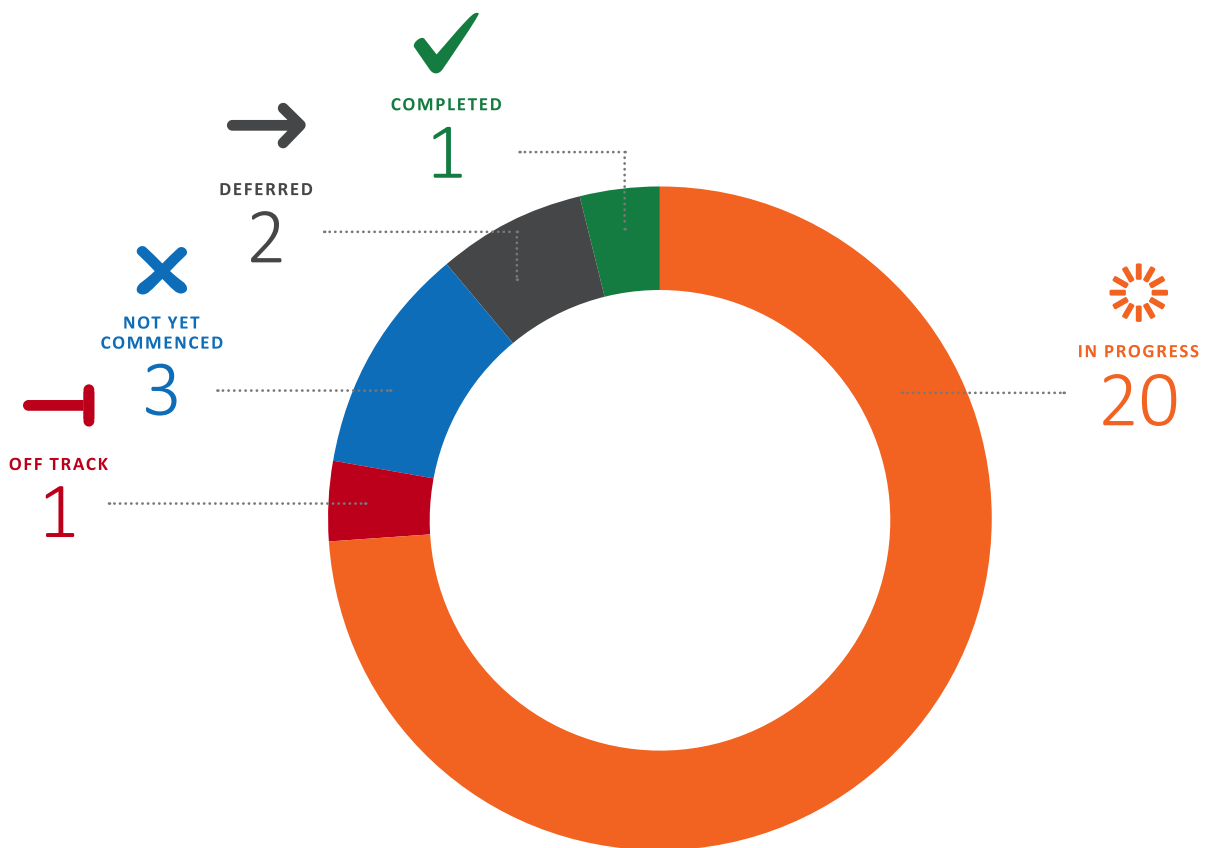
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## A PEOPLE FRIENDLY CITY

### GOAL:

Clarence values diversity and encourages equity, inclusiveness and accessibility. We aspire to create high-quality public places for all people to live actively, engage socially and enhance our health and wellbeing.

### PROGRESS THIS QUARTER



## A PEOPLE FRIENDLY CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Liveability</b>				
1.1	<b>Complete the Tranmere – Droughty Point – Rokeby Structure Plan to provide for a well-planned urban area.</b>	The draft plan has been completed, but is on hold pending consideration of the ‘Skylands’ master plan proposal.	City Planning	 IN PROGRESS
	<b>Investigate benefits of urban renewal within Warrane.</b>	A project prospectus has been presented in a workshop. A discussion paper is now being prepared for council’s consideration.	City Planning	 IN PROGRESS
	<b>Undertake a structure plan; a plan to enhance Seven Mile Beach.</b>	The terms of reference for a project brief were considered at a council workshop. The project brief is now to be completed and advertised for Expression of Interest.	City Planning	 IN PROGRESS
	<b>Develop a plan to deter tagging along the South Arm Highway sound walls as part of the Graffiti Action Plan.</b>	Project will start in 2022.	Health & Community Development	 DEFERRED
1.2		Work is ongoing in this area with no specific action listed for 2021-22.		
1.3	<b>Undertake the development of a Reconciliation Action Plan.</b>	The Reconciliation Action Plan Working Group had its first meeting.	Health & Community Development	 IN PROGRESS
1.4	<b>Formulate and finalise Expression of Interest (EOI) documentation for the City Heart project, for consideration by council prior to commencement of an EOI process.</b>	Officers began work on scoping the terms of reference for the Expression of Interest documentation. This will be socialised with Aldermen next quarter.	Strategic Development	 IN PROGRESS
<b>Community planning</b>				
1.5	<b>Finalise a revised Health and Wellbeing Strategy.</b>	The draft strategy is being prepared for consultation.	Health & Community Development	 IN PROGRESS
	<b>Council will adopt a new Access and Inclusion Plan this year.</b>	The draft plan has been workshopped with Aldermen, prior to final community consultation in October.	Health & Community Development	 IN PROGRESS
	<b>Deliver the Homelessness Action Plan</b>	An event was held in August during Homelessness Week to launch council’s information cards and support backpacks, which are being distributed to people in need who are experiencing homelessness.	Health & Community Development	 IN PROGRESS

## A PEOPLE FRIENDLY CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Community planning (continued)</b>				
1.6	<b>Finalise the development and implementation of the Clarence Community Planning and Development Structure.</b>	The re-named Working Together Structure needs to be re-initiated as a priority.	Health & Community Development	 OFF TRACK
1.7	<b>Deliver council's grants and benefits program.</b>	The Community Support Grant round closed on 15 September with 16 applications received. Applications are being assessed.  10 Quick Response Grants applications were received this quarter.	Health & Community Development	 IN PROGRESS
	<b>Deliver council's public immunisation clinic.</b>	Six community clinics were held this quarter with 63 clients immunised.	Health & Community Development	 IN PROGRESS
	<b>Complete a review of the community grants program.</b>	In progress. Open for community consultation through an online survey.	Health & Community Development	 IN PROGRESS
1.8	<b>Deliver the Volunteer Reception Ceremony to acknowledge the contributions volunteers make in Clarence.</b>	Planning for this activity will commence in early 2022 to coincide with Volunteer Week in May 2022.	Health & Community Development	 NOT YET COMMENCED
	<b>Deliver a five-year Community Volunteering Sustainability Strategy, developed with the community.</b>	The strategy was endorsed by council in August.  The Clarence Local Volunteer Network Group (LVNG) met this quarter.	Health & Community Development	 COMPLETED
<b>Promoting health</b>				
1.9	<b>Undertake a Public Open Space Policy review.</b>	A preliminary literature review and identification of areas of the policy for investigation has been undertaken.	City Planning	 NOT YET COMMENCED
	<b>Develop a Sport and Recreation Strategy.</b>	Scoping of the project has been finalised. A draft strategy is now being developed, supported by council's Sport and Recreation Special Committee and internal stakeholders. It is anticipated the draft will be available for broader consultation with Aldermen later in the year.	Strategic Planning	 IN PROGRESS
1.10	<b>Provide support to Cycling South for Bike Week.</b>	Bike Week will be held in March 2022.	Engineering Services	 IN PROGRESS

## A PEOPLE FRIENDLY CITY

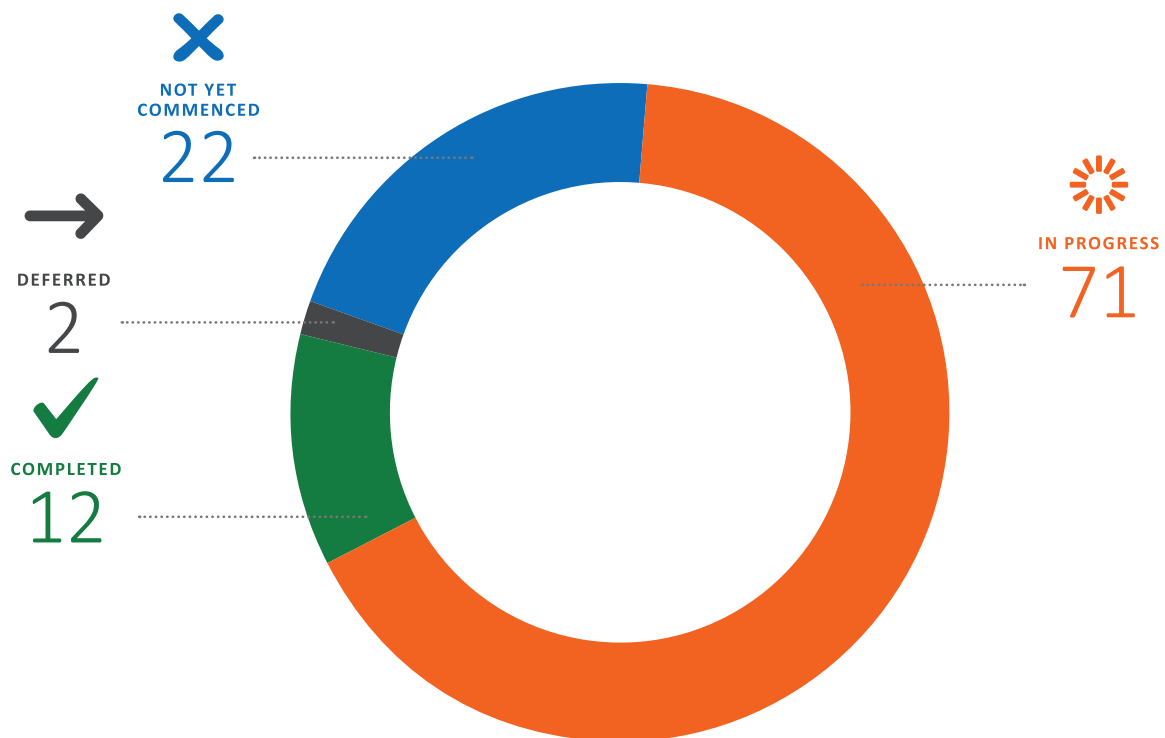
STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Promoting health (continued)</b>				
1.10	Promote health and wellbeing activities being undertaken throughout the city.	<p>Live Clarence and council website and Facebook pages continued to promote activities.</p> <p>A Homelessness event was held at the start of August to launch support packs that were distributed to people in need across the city.</p>	<p>Health &amp; Community Services</p> <p>Communications</p>	 <b>IN PROGRESS</b>
1.11	Undertake development projects for multi-user pathways including:			
	• Simmons Park to Anzac Park.	Construction underway.	Engineering Services	 <b>IN PROGRESS</b>
	• Design safety improvements at Howrah Road.	Consultant to be engaged.	Engineering Services	 <b>NOT YET COMMENCED</b>
	• Montagu Bay to Rosny College.	Construction underway.	Engineering Services	 <b>IN PROGRESS</b>
	• Cycling route signage.	This is an ongoing program delivered throughout the financial year.	Engineering Services	 <b>IN PROGRESS</b>
	• Undertake Percy Street/Cambridge Road pedestrian upgrade.	Design currently underway with proposed stormwater improvements.	Engineering Services	 <b>IN PROGRESS</b>
	• Undertake works to enhance and maintain tracks and trails throughout the municipality.	This is an ongoing program delivered throughout the financial year.	Engineering Services	 <b>IN PROGRESS</b>
<b>Connectiveness</b>				
1.12	Deliver a variety of childcare services, all of which aim to develop, coordinate, and deliver a range of accessible and cost-effective childcare services for the city.	<p>This is an ongoing program delivered throughout the financial year.</p> <p>Rosny Early Learning continued to deliver childcare services to the city, with 89 children enrolled in the service.</p>	Health & Community Services	 <b>IN PROGRESS</b>
1.13	Develop a Welcoming Cities Action Plan.	The process to develop a Welcoming Cities Action Plan will begin in 2022.	Health & Community Services	 <b>DEFERRED</b>

## A WELL-PLANNED LIVEABLE CITY

### GOAL:

Clarence will be a well-planned liveable city with services and infrastructure to meet current and future needs of our growing and vibrant community.


### PROGRESS THIS QUARTER



## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Asset management planning</b>				
2.1		Work is ongoing in this area with no specific action listed for 2021–22.		
2.2	<b>Assist in the development of transport strategies including the Hobart City Deal – Airport Interchange Upgrade Project, Derwent Ferry Service, and MetroPlan.</b>	<p>Relevant development permits were issued for the Airport Interchange Upgrade.</p> <p>Contributions were made to the MetroPlan through working groups and Aldermen workshop.</p> <p>The Derwent Ferry trial commenced.</p>	City Planning Strategic Development	 IN PROGRESS
2.3	<b>Undertake council's Major Digouts Reconstruction Program, including:</b>			
	<ul style="list-style-type: none"> <li><b>Road upgrade at Charles Street.</b></li> </ul>	Design complete.	Engineering Services	 IN PROGRESS
	<b>Undertake renewal road resealing across the city, including:</b>			
	<ul style="list-style-type: none"> <li><b>Lauderdale Water Collection Point.</b></li> </ul>	Programmed for winter 2022.	Engineering Services	 IN PROGRESS
	<ul style="list-style-type: none"> <li><b>The 2021–22 Annual Asphalt Reseal Program.</b></li> </ul>	Tender being prepared.	Engineering Services	 IN PROGRESS
	<ul style="list-style-type: none"> <li><b>The 2021–22 Reseal Preparation Program.</b></li> </ul>	Tender being prepared.	Engineering Services	 IN PROGRESS
	<b>Complete the Clarence/Cambridge intersection design.</b>	Design underway.	Engineering Services	 IN PROGRESS
	<b>Undertake shoulder widening at Back Tee Tree, Richmond.</b>		Engineering Services	 COMPLETED
	<b>Undertake works for an intersection at Brinktop and Prossers Road.</b>	Design still to commence.	Engineering Services	 NOT YET COMMENCED











## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Asset management planning (continued)</b>				
2.3	<b>Design and construction upgrade at Icy Creek Lane.</b>	Design underway.	Engineering Services	 IN PROGRESS
	<b>Install traffic calming measures on Mockridge Road.</b>	Design not commenced.	Engineering Services	 NOT YET COMMENCED
	<b>Undertake a pavement upgrade at Woodhurst Road.</b>	Design underway.	Engineering Services	 IN PROGRESS
	<b>Undertake erosion protection on Saundersons Road.</b>		Engineering Services	 COMPLETED
	<b>Conduct road cleaning throughout the municipality.</b>	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Conduct bridge, street, median strip, traffic island and signage maintenance and repairs across the municipality as needed.</b>	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Undertake verge mowing.</b>	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Undertake road condition audits.</b>	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
2.4		Work is ongoing in this area with no specific action listed for 2021-22.		
2.5	<b>Undertake footpath, kerb and gutter works, including:</b>			
	<ul style="list-style-type: none"> <li><b>2021-22 Footpath and Kerb and Gutter Reseal Preparation.</b></li> </ul>	Ongoing program throughout the financial year.	Engineering Services	 IN PROGRESS




## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Asset management planning (continued)</b>				
2.5	• <b>2021-22 Footpath and Kerb and Gutter Renewal Program.</b>	Ongoing program throughout the financial year.	Engineering Services	 IN PROGRESS
	• <b>Brookston Drive footpath network.</b>	Works to commence when houses are complete.	Engineering Services	 NOT YET COMMENCED
	• <b>St John's Circle footpath extension and upgrade.</b>	Commenced work during the September school holidays.	Engineering Services	 IN PROGRESS
	• <b>Tasman Highway/Rose Bay overpass.</b>		Engineering Services	 NOT YET COMMENCED
	• <b>Drainage and footpath work on Roches Beach Road.</b>		Engineering Services	 NOT YET COMMENCED
	• <b>Path maintenance and repairs as required.</b>	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
2.6	<b>Utilise cash in lieu of parking payments to develop improved car parking in and around activity centres.</b>	Cash in lieu payments recorded by suburb. Projects, such as the Rosny Park Urban Design Framework and review for the Bellerive area, identify opportunities to utilise the funding on car parking areas.	City Planning	 IN PROGRESS
	<b>Upgrade carpark and drainage at Council Depot.</b>	Programmed for the Christmas holidays.	Engineering Services	 NOT YET COMMENCED
	<b>Parking sensor installation in Bellerive and Rosny.</b>	Tender documentation is drafted and under review.	Engineering Services Health & Community Development Information Services	 IN PROGRESS











## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Stormwater management</b>				
2.7	<b>Undertake major stormwater upgrade at Beach Street, Bellerive.</b>	Design underway.	Engineering Services	 IN PROGRESS
	Undertake other stormwater and drainage upgrades and initiatives consistent with the adopted capital expenditure program, including:			
	• Clifton Beach open drain.	Design underway.	Engineering Services	 IN PROGRESS
	• Cremorne stormwater management stage one.	Tender awarded with construction planned for early 2022.	Engineering Services	 IN PROGRESS
	• Houston Drive tunnel erosion remediation.	Programmed for summer 2021-22	Engineering Services	 IN PROGRESS
	• Jervis Street stormwater improvements.	Design underway.	Engineering Services	 IN PROGRESS
	• Rosehill Drive stormwater drain.	Design underway.	Engineering Services	 IN PROGRESS
	• Spitfarm Road stormwater improvements.	Tender advertised.	Engineering Services	 IN PROGRESS
	• Torrens Street kerb and gutter and stormwater upgrade.	Tender advertised.	Engineering Services	 IN PROGRESS
2.7	• Re-direction of stormwater on Balaka Street.	Design underway.	Engineering Services	 IN PROGRESS
	• Replace soakage trenches on Hadlow Road.	First Stage completed.	Engineering Services	 IN PROGRESS


## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Stormwater management (continued)</b>				
2.7	<ul style="list-style-type: none"> <li>Investigate/divert stormwater on Howrah Road.</li> </ul>	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<ul style="list-style-type: none"> <li>Replace stormwater pipes on Malunna Road.</li> </ul>	Design underway.	Engineering Services	 IN PROGRESS
	<ul style="list-style-type: none"> <li>Gross pollutant trap at Mortyn Park.</li> </ul>	Design underway.	Engineering Services	 IN PROGRESS
	<ul style="list-style-type: none"> <li>Bellerive engineering survey and design.</li> </ul>	Survey underway.	Engineering Services	 IN PROGRESS
	<ul style="list-style-type: none"> <li>Stormwater upgrade on Risdon Road.</li> </ul>	Design underway.	Engineering Services	 IN PROGRESS
	<ul style="list-style-type: none"> <li>Rokeby Road detention basin study.</li> </ul>	Feasibility assessment underway.	Engineering Services	 IN PROGRESS
2.8	Implement council's stormwater maintenance program.	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	Undertake stormwater investigations to identify contamination sources impacting on Howrah Beach.	A stormwater officer was engaged during this period and has commenced sampling to identify potential/ongoing contamination sources. The need for a community consultation session was identified and planning commenced for this event.	Environmental Health	 IN PROGRESS
	Provide support to the Derwent Estuary Program.	Staff have undertaken wader training during this period in readiness for the summer sampling season. Interaction with Derwent Estuary Program is ongoing.	Environmental Health	 IN PROGRESS

## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Public buildings and community facilities</b>				
2.9	Undertake audit of open space irrigation.		Engineering Services	 COMPLETED
2.10	Ensure public buildings are architecturally designed and assessed.	Internal assessment process in place to ensure architectural review of council buildings and buildings on council land.	City Planning	 IN PROGRESS
	AV room upgrade at Council Chambers.	Wiring installation is complete. Electronic components have been commissioned.	Engineering Services	 IN PROGRESS
	<b>Upgrade public toilets and changerooms across the city, including:</b>			
	• Upgrade to Lauderdale Canal Public Toilets.		Engineering Services	 COMPLETED
	• Seven Mile Beach Day Area Public Toilets.	Tender issued.	Engineering Services	 IN PROGRESS
	• Opossum Bay Public Toilet replacement.	Planning underway.	Engineering Services	 IN PROGRESS
	• Clarence Mountain Bike Park DDA toilets.	Unit on order.	Engineering Services	 IN PROGRESS
	• Church Street Rokeby Public Toilets.	Planning underway.	Engineering Services	 IN PROGRESS
	Purchase and install new air vents at Rosny Barn.	Further investigative works commenced.	Engineering Services	 IN PROGRESS
	Undertake stage one design of the Clarendon Vale Oval Pavilion.	Concept design has commenced.	Engineering Services	 IN PROGRESS

## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Public buildings and community facilities (continued)</b>				
2.10	<b>Undertake refurbishment of the Alma Street Activities Centre.</b>	Tender was advertised during this period. No Tenders were received.	Engineering Services	 IN PROGRESS
	<b>Construction of DDA Ramp Access at Howrah Bowls Club.</b>		Engineering Services	 NOT YET COMMENCED
	<b>Undertake plant upgrade at Clarence Aquatic Centre.</b>	Design for the new system has been completed. Tender documentation being prepared.	Engineering Services	 IN PROGRESS
	<b>Replace guttering at council chambers.</b>		Engineering Services	 NOT YET COMMENCED
	<b>Richmond chambers – window refurbishment and timber floor installation.</b>		Engineering Services	 NOT YET COMMENCED
	<b>Undertake various DDA compliance upgrade works for council buildings.</b>	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Construction of shelter and seating at the Clarence Mountain Bike Park.</b>	Design has commenced.	Engineering Services	 IN PROGRESS
	<b>Install heat pumps and undertake upgrade of the kitchen and bathroom at Sandford Hall.</b>		Engineering Services	 NOT YET COMMENCED
	<b>Undertake Rosny Golf Course clubhouse upgrade.</b>	No outcome from tender for the management of the course.	Engineering Services	 NOT YET COMMENCED
	<b>Undertake works for a new facility at Alma Street – After School &amp; Family Day Care.</b>		Engineering Services	 IN PROGRESS











## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Public buildings and community facilities (continued)</b>				
2.10	<b>Undertake energy efficiency building upgrades.</b>	Implementing projects to use less electricity throughout 2021-22 financial year.	Engineering Services	 IN PROGRESS
	<b>Conduct building and facility maintenance across the city as needed.</b>	This is an ongoing program delivered throughout the year.	Engineering Services	 IN PROGRESS
	<b>Conduct compliance inspections and water tank filtration tests.</b>	Ongoing throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Respond to vandalism and graffiti across the municipality.</b>	<p>The Graffiti Action Team met regularly throughout the quarter.</p> <p>Traffic signal boxes were treated with decorative wraps.</p> <p>Graffiti removal volunteers continued to clean graffiti.</p> <p>Rosny Park Urban Art project planned for November 2021.</p>	<p>Engineering Services</p> <p>Health &amp; Community Services</p>	 IN PROGRESS
<b>Parks and recreation facilities</b>				
2.11	<b>Replace irrigation at Kangaroo Bay Oval.</b>		Engineering Services	 COMPLETED
	<b>Install new drainage and practice wickets at Lindisfarne Oval 1.</b>	Tender will be advertised next quarter.	Engineering Services	 IN PROGRESS
	<b>Relocate player benches at Clarence Oval.</b>		Engineering Services	 NOT YET COMMENCED
	<b>Install synthetic practice wickets at Clarendon Vale Oval.</b>		Engineering Services	 COMPLETED
	<b>Undertake irrigation wire upgrade and practice wickets at Richmond Oval.</b>	Upgrade of practice wickets underway. Irrigation wire not yet commenced.	Engineering Services	 IN PROGRESS

## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Parks and recreation facilities (continued)</b>				
2.11	Install kayak access at Geilston Bay Coastal Reserve.		Engineering Services	 NOT YET COMMENCED
	Progress with the Active Recreation Master Plan at Anzac Park.		Engineering Services	 DEFERRED
	Install new synthetic turf at Sandford Oval.		Engineering Services	 COMPLETED
	Replace boundary fence at Edgeworth Street, Warrane.		Engineering Services	 COMPLETED
	Replace fencing at Geilston Bay Tennis Club.		Engineering Services	 NOT YET COMMENCED
	Build a Disc Golf Course at Wentworth Park.		Engineering Services	 NOT YET COMMENCED
	Maintain, replace and upgrade signage within the municipality.	Ongoing program delivered throughout the year.	Engineering Services	 IN PROGRESS
	Undertake concept design review of the Bellerive Beach Park Master Plan and complete upgrades.		Engineering Services	 NOT YET COMMENCED
	Replace steps at Little Howrah Beach.		Engineering Services	 NOT YET COMMENCED
	Replace BBQ tables and seating and park furniture throughout the municipality as needed.	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS






## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Parks and recreation facilities (continued)</b>				
2.11	<b>Undertake clifftop risk mitigation – Waverley Flora Park and Seven Mile Beach.</b>	Preliminary design is complete. Approvals have been sought.	Engineering Services	 IN PROGRESS
	<b>Progress work on the Coastal Access Strategy Project in accordance with the Beach Foreshore Access Strategy.</b>	The project brief has been modified after engaging with targeted stakeholders with a disability, in preparation for the development of a consultant's brief.	Engineering Services Health & Community Development	 IN PROGRESS
	<b>Continue irrigation upgrade at Council Chambers.</b>		Engineering Services	 COMPLETED
	<b>Complete upgrades at Astor Park.</b>		Engineering Services	 NOT YET COMMENCED
	<b>Undertake works to upgrade the Kangaroo Bay Skate Park.</b>	Stakeholder engagement has commenced.	Engineering Services	 IN PROGRESS
	<b>Undertake irrigation upgrade at King Street Park.</b>		Engineering Services	 NOT YET COMMENCED
	<b>Complete softfall containment at Vela Park.</b>		Engineering Services	 NOT YET COMMENCED
	<b>Install drinking station at DeBomfords Lane Coastal Reserve.</b>		Engineering Services	 NOT YET COMMENCED
	<b>Construct senior exercise equipment demo site.</b>	Concept design is underway.	Engineering Services	 IN PROGRESS
	<b>Conduct mountain bike park maintenance as required.</b>	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS

## A WELL-PLANNED LIVEABLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Parks and recreation facilities (continued)</b>				
2.11	Undertake maintenance of the Clarence Plains Rivulet.	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	Undertake maintenance works on park and recreation facilities across the municipality.	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
<b>Land use planning and urban design</b>				
2.12	Participate in MetroPlan and inter-council working groups concerned with regional planning and the review of the regional strategy.	Officers have continued to provide input via fortnightly meetings and provide requested data and input as required.	City Planning	 IN PROGRESS
2.13	Undertake streetscape improvement design in Rosny Park.	Rosny Park Urban Design Framework completed.  Funding for the next stage of streetscaping (Bligh Street) has permitted initial survey work to be undertaken.	City Planning	 IN PROGRESS
	Build an off-lead fenced area for greyhounds.		Engineering Services	 NOT YET COMMENCED
2.14	Ensure the application of appropriate zones and special area plans to provide for a range of densities and housing typologies.	Clarence Local Planning Schedule approved, providing for a range of residential densities, as well as special design standards through local specific area plans. Opportunities for further improvements are under investigation.	City Planning	 IN PROGRESS
2.15	Develop a Victoria Esplanade and Kangaroo Bluff Master Plan.	Concept Master Plan for the study area, including detailed design, is underway for the pavilion precinct.	Engineering Services	 IN PROGRESS
	Develop a Clarence Plains Master Plan.	Background information has been collated and stakeholder engagement is underway.  A community survey was compiled and circulated for review, including a promotion plan.	Engineering Services  Health & Community Services  Strategic Development	 IN PROGRESS

## A WELL-PLANNED LIVEABLE CITY

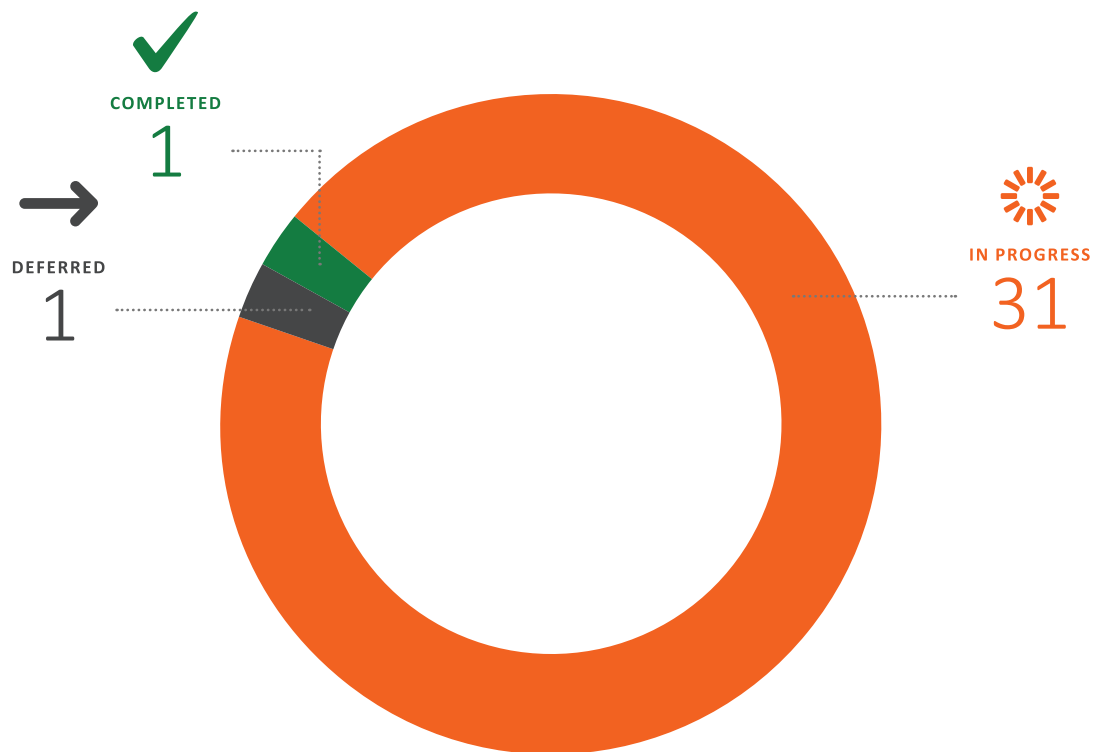
STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
Land use planning and urban design (continued)				
2.16	Monitor the supply of commercial and industrial land designated by the Regional Industrial Strategy and identify opportunities for appropriate growth through the MetroPlan.	The current strategy is imposed by the Southern Tasmanian Regional Land Use Strategy (STRLUS), which replaced studies and strategies undertaken by council. The review of the MetroPlan will update this information.	City Planning	 IN PROGRESS
2.17	Continue to provide a free heritage advisory service.	The service is provided to landowners and by input to application assessment.	City Planning	 COMPLETED
	Monitor and update the Richmond Townscape Strategy where required.	The strategy has been updated and can be reviewed as new developments in the area arise.	City Planning	 COMPLETED
	Review and update heritage building and signage guidelines where required.	The guidelines have recently been updated and are available on council's website. They can be reviewed as needed.	City Planning	 COMPLETED
2.18		Work is ongoing in this area with no specific action listed for 2021-22.		
2.19	Review and update natural assets inventory as natural asset plans are submitted with planning applications.	The introduction of the State Planning Provisions planning natural values controls has deferred the need to update the inventory. However, reports submitted with planning applications are retained for information.	City Planning	 DEFERRED

## A PROSPEROUS AND CREATIVE CITY

### GOAL:

Clarence encourages creativity, innovation and enterprise and will develop the local economy by enabling opportunities for all people.

### PROGRESS THIS QUARTER



COMPLETED



IN PROGRESS



DEFERRED



OFF TRACK



NOT YET  
COMMENCED



REPLACED

## A PROSPEROUS AND CREATIVE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
3.1	<b>Develop a stronger business network across the region.</b>	Business Eastern Shore was officially launched on 20 September at Blundstone Arena, attended by 70 members of the eastern shore business community.  Officers continued to engage with Business Eastern Shore on future plans for economic development engagement.	Strategic Development	 IN PROGRESS
3.2	<b>Develop a communications plan to support the consultation phase of the Tasmanian Government's MetroPlan.</b>	Officers worked with other Greater Hobart councils and Department of State Growth to develop the communications approach for consultation on the MetroPlan.	Communications  Strategic Development	 IN PROGRESS
	<b>Participate in the development of the MetroPlan settlement strategy.</b>	Participation has involved fortnightly meetings and provision of data and input as required.	City Planning  Strategic Development	 IN PROGRESS
3.3	<b>Continue working collaboratively with council's four neighbourhood houses.</b>	Weekly gentle exercise programs continue at both Risdon Vale and Rokeby Neighbourhood Centres.  Meeting with Warrane Community Garden on a possible signpost project between the garden and the neighbourhood house.	Health & Community Services	 IN PROGRESS
	<b>Provide recreational youth programs across the city.</b>	Youth Services are currently conducting the following youth programs: Recreation Program, Game On, Bike Program, Girls Group, Creative Kids, Soul Kids, Youth Assist, Workshop Programs.  The Youth Network Advisory Group (YNAG) and Youth Advisory Committee met regularly throughout the quarter.	Health & Community Services	 IN PROGRESS
	<b>Progress the Clarence Plains Master Plan project.</b>	Project ongoing as per notes in 2.15. Broad community consultation is being developed.	Health & Community Services  Engineering Services  Strategic Development	 IN PROGRESS
3.4	<b>Further develop a database of stock images and short videos to promote visitation to the city and showcase the lifestyle of living in Clarence.</b>	The communications department engaged a drone photographer to capture aerial images and video of the Clarence Plains region ahead of the master plan consultation.	Communications	 IN PROGRESS
3.5	<b>Participate in inter-council working groups.</b>	Officers participate in a range of working groups, including the Technical Reference Group and the Statutory Planners Reference Group – Southern Region.	City Planning	 COMPLETED

## A PROSPEROUS AND CREATIVE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
3.6	<b>Consult and develop council's new Economic Development Strategy and Plan for adoption.</b>	Officers have undertaken draft work on a revised strategy and this will be discussed with stakeholders in the second quarter.	Strategic Development	 IN PROGRESS
3.7	<b>Design and implement a bespoke mobile art trailer.</b>	Design work is in progress.	Health & Community Services	 IN PROGRESS
	<b>Install artworks in Kangaroo Bay.</b>	A major new commission was awarded through an Expression of Interest process. Installation of completed work is due in January 2022. Associated exhibition and public programs to be held in the Schoolhouse Gallery.	Health & Community Services	 IN PROGRESS
3.8	<b>Continue to support the Clarence City Band.</b>	Officers attended meetings of the committee and the Annual General Meeting to ensure good governance practices are maintained.	Strategic Development	 IN PROGRESS
	<b>Implement the Events Plan, including promoting current events and attracting new opportunities.</b>	The Annual Program of events was promoted through print and electronic media.  The Winter Series was held at Rosny Barn and has become a regular annual event in the colder months.	Health & Community Services	 IN PROGRESS
	<b>Conduct council's annual event program including Jazz Festival; and Christmas Community Concerts.</b>	Dates have been confirmed and planning is underway for the Jazz Festival 2022. Three jazz youth scholars were selected, and each will receive supported tuition and performance opportunity at the Clarence Jazz Festival 2022.  Support is being provided for community carols activities.  Rosny Farm Christmas event planning is underway.  All events are planned to be COVID safe.	Health & Community Services	 IN PROGRESS
	<b>Conduct and support other events including Dog's Day Out, youth events and community festivals.</b>	Dogs Day Out was rescheduled to November due to bad weather.  The Arts and Events team is working with Youth Services on mentoring young artists though a planned Urban Art project in Rosny Park.  Ongoing cash and in-kind assistance provided for community events.	Health & Community Services	 IN PROGRESS

## A PROSPEROUS AND CREATIVE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
3.8	<b>Continue relationships with other major events including Ten Days on the Island, MonaFoma and Cygnet Folk Festival.</b>	Council is partnering with Mona on a major art event for Mofo 2022.  Council entered an agreement to co-present acts in the Rosny Barn for the Cygnet Folk Festival 2022.	Health & Community Services	 IN PROGRESS
	<b>Maintain the exhibition program in the schoolhouse gallery.</b>	The acquisitive Clarence Prize for Excellence in Furniture Design was held in the quarter, receiving a record number of entries from across Australia. A partnership was developed with the UTAS School of Creative Arts and Media to hold a Design Symposium in conjunction with the prize.  Expressions of Interest for the 2022 exhibition program were evaluated, with a record number of applications received.  Five exhibitions were held in the quarter in the Schoolhouse Gallery and Barn including established and emerging artists, and community works.	Health & Community Services	 IN PROGRESS
3.9	<b>Identify and develop opportunities for the acquisition and installation of public art within the city and incorporate public art into major streetscape plans for the city.</b>	Opportunities are being sought across work groups to incorporate public art in council developments, such as the Victoria Esplanade Master Plan.	Health & Community Services	 IN PROGRESS
	<b>Ensure that public art contributions associated with new developments in activity centres are applied in a timely manner to enhance the precinct's sense of place.</b>	Tipalea Partners is commissioning a major new public artwork at the Glebe Hill Shopping Centre development through Public Art Code. Artists have been shortlisted, with final artist selection to take place in early November 2021.	Health & Community Services	 IN PROGRESS
3.10	<b>Formulate and finalise Expression of Interest documentation for the City Heart project, for consideration by council prior to commencement of an EOI process.</b>	See notes provided in 1.4.	Strategic Development	 IN PROGRESS
3.11	<b>Continue planning for the Richmond Bicentenary Project.</b>	Ongoing dialogue between Professor Noel Frankham (creative director) and various council work groups on potential bicentenary projects.	Health & Community Development	 IN PROGRESS
	<b>Implement the Bedlam Walls Aboriginal Heritage Interpretation Project.</b>	Draft text was completed by consultants Theresa Sainty and Zoe Rimmer. Track concept plans were developed by Inspiring Place. Preliminary advice has been received from AHT. 2021 election commitment funding was received through Department of Communities Tasmania.	Health & Community Development	 IN PROGRESS

## A PROSPEROUS AND CREATIVE CITY

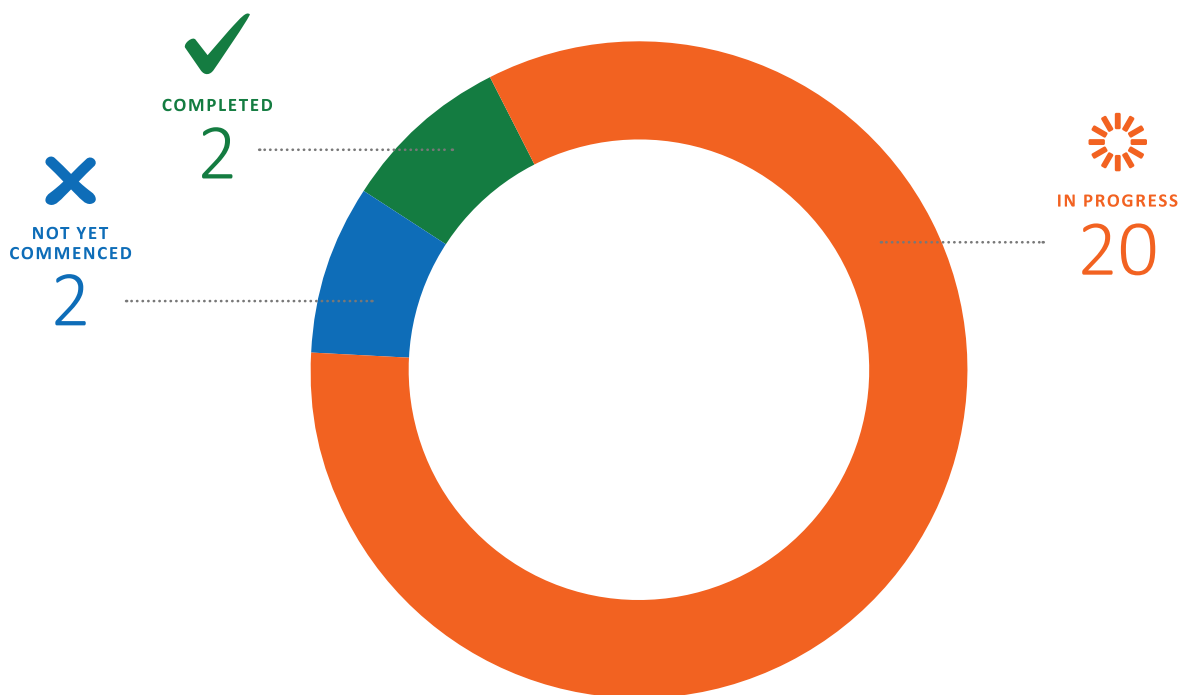
STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
3.11	<b>Continue to deliver the Ferry Marker Project.</b>	A new ferry marker sign at South Arm was installed and unveiled in July. The next marker is proposed for Rose Bay.	Health & Community Development	 IN PROGRESS
	<b>Conduct historical walks across the city.</b>	The next walks are planned for November 2021.	Health & Community Development	 IN PROGRESS
	<b>Plan and deliver the Collectors Roadshow event.</b>	Event scheduled for 31 October 2021 at Richmond Village Green.	Health & Community Development	 IN PROGRESS
3.12	<b>Continue to foster Sister City relationships through email, video call and letter communications as COVID-19 continues to hamper the opportunity to physically visit each other.</b>	The COVID-19 pandemic continues to disrupt council's Sister City arrangements. No communication took place this quarter.	Strategic Development	 DEFERRED
3.13	<b>Commence the development of council's first Digital Strategy in accordance with council's adopted Strategic Plan.</b>	An internal working group has been established and is developing an engagement plan, background documentation and a digital maturity assessment.	Information Services	 IN PROGRESS
	<b>Refresh council network and extend Wi-Fi.</b>	Currently auditing council's offices to assess Wi-Fi requirements and to design a new network.	Information Services	 IN PROGRESS
	<b>Develop a Mobility Strategy.</b>	The Mobility Strategy will give council staff the ability to work securely anywhere, anytime using mobile devices. It will link to the Digital Strategy and Wi-Fi project.	Information Services	 IN PROGRESS
	<b>Work collaboratively with all elements of council to identify opportunities to enhance the community's digital access and inclusion.</b>	The work to develop a digital strategy will include identifying opportunities for projects to improve digital access and inclusion across the community.	Information Services	 IN PROGRESS
3.14	<b>Continue the development of strategies outlined in the Clarence City Council Strategic Plan 2021-2031.</b>	A number of strategies have been drafted following stakeholder consultation and committee input.	Corporate Support	 IN PROGRESS
	<b>Participate in building a Digital Twin for the Greater Hobart area.</b>	An updated business case for the Digital Twin has been presented to the Federal Government.	Information Services	 IN PROGRESS
	<b>Implement a Customer Portal.</b>	The Pay Now functionality of the portal has been implemented. Next step is to enable registered user login.	Information Services	 IN PROGRESS

## AN ENVIRONMENTALLY RESPONSIBLE CITY











### GOAL:

Clarence is environmentally responsible, valuing and protecting the natural environment for a sustainable and liveable future.










### PROGRESS THIS QUARTER










## AN ENVIRONMENTALLY RESPONSIBLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
4.1	<b>Develop a Pipeclay Lagoon Coastal Management Plan.</b>	Consultants engaged.	Engineering Services	 IN PROGRESS
	<b>Develop a Roches Beach Coastal Management Plan.</b>	Consultants engaged.	Engineering Services	 IN PROGRESS
	<b>Undertake tree replacement and revegetation activities.</b>	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Undertake fire management activities in council bushland reserves.</b>	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Develop and implement a Fire Management Strategy.</b>	Scoping document is being developed.	Engineering Services	 IN PROGRESS
	<b>Deliver the landcare and coastcare grants program.</b>	Grant applications have closed and will be assessed by the Natural Resource Management Committee.	Engineering Services	 IN PROGRESS
	<b>Undertake pest control across the municipality.</b>	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Undertake weed eradication across the city.</b>	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Undertake photogrammetry of beaches across the city.</b>	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	<b>Undertake environmental health sampling and monitoring.</b>	Environmental monitoring continues throughout the year when issues are identified.	Health & Community Development	 IN PROGRESS

## AN ENVIRONMENTALLY RESPONSIBLE CITY

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
4.2	Undertake landscaping at bushland reserve entrances.	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	Undertake tidal flushing restoration at Lauderdale Saltmarsh by developing and implementing a Lauderdale Saltmarsh Restoration Plan and Natural Area Rehabilitation Plan.		Engineering Services	 NOT YET COMMENCED
	Develop and implement a Tangara Trail Management Plan.		Engineering Services	 NOT YET COMMENCED
4.3	Upgrade fire trails.	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	Support community landcare and coastcare clean up events.	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	Undertake storm and emergency maintenance.	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
4.4	Install solar panels at the Council Depot.		Engineering Services	 COMPLETED
	Undertake solar panel installation and exterior upgrade of Lindisfarne Activity Centre.		Engineering Services	 COMPLETED
	Undertake energy efficient building upgrades.		Engineering Services	 NOT YET COMMENCED

## AN ENVIRONMENTALLY RESPONSIBLE CITY

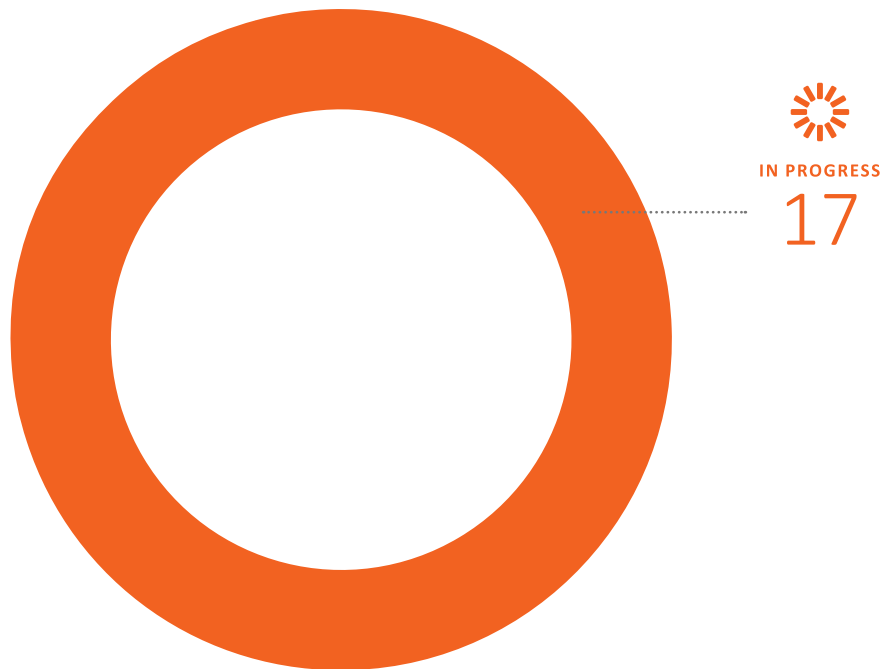
STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
4.5	Develop and implement a Natural Resource Management Policy, Strategy and Implementation Plan.	Quotations will be sought next quarter.	Engineering Services	 IN PROGRESS
4.6	Undertake waste management and recycling services across the city.	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	Support and participate in Clean Up Australia Day.		Engineering Services	 NOT YET COMMENCED
	Deliver Annual Residential Hard Waste Collection.	Scheduled for October/November 2021.	Engineering Services	 IN PROGRESS
4.7	Continue to deliver council's No Spray Register.	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	Deliver the schools landcare support program.	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS
	Deliver work health and safety training for volunteers.	Ongoing program delivered throughout the financial year.	Engineering Services	 IN PROGRESS

## GOVERNANCE AND LEADERSHIP

### GOAL:

To provide leadership and accessible, responsive, transparent and accountable governance of the city.

### PROGRESS THIS QUARTER



COMPLETED



IN PROGRESS



DEFERRED



OFF TRACK



NOT YET  
COMMENCED




REPLACED

## GOVERNANCE AND LEADERSHIP

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
5.1	<b>Continual upgrade of our ICT Infrastructure to ensure it is secure and meets business expectations.</b>	Significant progress is being made to upgrade and improve the performance of council's network.	Information Services	 IN PROGRESS
	<b>Support a mobile workforce through the rollout of mobile devices.</b>	Software has been installed to allow desktop PCs to be replaced with managed mobile devices.	Information Services	 IN PROGRESS
	<b>Deliver and continuously improve software to support business operations.</b>	Work on improvements to One Council are progressing well.	Information Services	 IN PROGRESS
5.2		Work is ongoing in this area with no specific action listed for 2021–22.		
5.3	<b>Formulate a consistent consultation approach for the organisation.</b>	Initial internal discussions were held on consultation approach and getting external advice on best practice. Work will continue on this in the second quarter.	Communications	 IN PROGRESS
	<b>Develop a Communications and Marketing Strategy.</b>	SWOT analysis has been undertaken with the formal framework to be discussed in the second quarter.	Communications	 IN PROGRESS
5.4	<b>Review and implement a Social Media Policy and Procedures.</b>	Social Media Policy, Procedures have been drafted and are undergoing final review. A Social Media Risk Assessment Matrix was drafted for incorporation into the policy following the Voller vs Fairfax 2021 decision.	Communications	 IN PROGRESS
	<b>Continue to update and improve council's website and social media strategies.</b>	Ongoing, but with significant update to be undertaken off the back of the finalisation of the Communications and Marketing Strategy.	Communications	 IN PROGRESS
	<b>Provide timely and relevant information via council's website; council newsletter; print and digital media; and various special interest publications.</b>	Council's websites and digital media continued to be regularly updated throughout the quarter. Publications produced this quarter included City of Clarence News; Dog News; Help to Health newsletter; Artnews Spring edition; Arts and Events eNews.	Communications	 IN PROGRESS
5.5	<b>Continue to engage in community consultation on major policy issues and projects.</b>	Ongoing. Council undertook six community consultations this quarter.	Communications	 IN PROGRESS

## GOVERNANCE AND LEADERSHIP

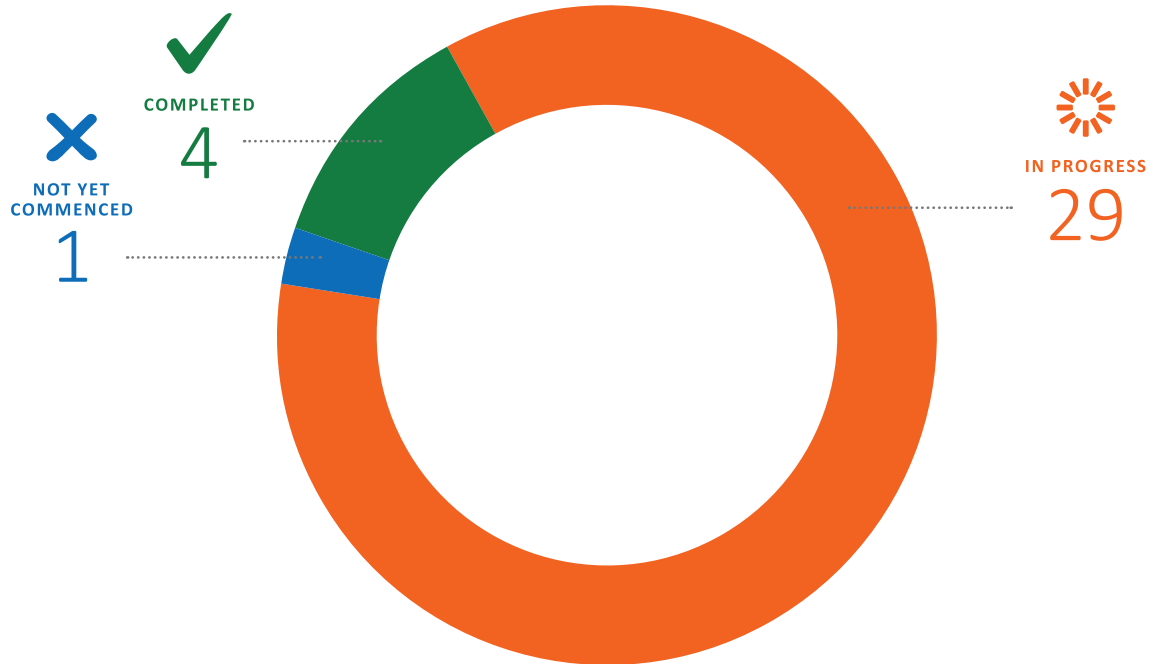
STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
5.5	Continue to implement the Community Engagement Policy, tools and templates to ensure best-practice consultations that are consistent across the organisation.	See notes at 5.3.	Communications	 IN PROGRESS
5.6	Continue to participate in the Greater Hobart City Deal Partnership projects.	Chief Information Officer attends Smart City Working Group meetings.	Communications Information Services	 IN PROGRESS
	Continue event relationships with Ten Days on the Island, Mona Foma, Cygnet Folk Festival and UTAS.	See notes at 3.8.5.	Health & Community Development	 IN PROGRESS
	Continue working with other agencies and organisations for community benefit.	Meetings held throughout the quarter included: Clarence Access Network Forum, Positive Ageing Network Forum; Queen Victoria Care Planning Forum; Wintringham networking meeting, Disability Voices Tasmanian Emergency Management Project.	Health & Community Development	 IN PROGRESS
5.7	Apply social justice principles to council's planning and work.	Scoping for the development of a Social Inclusion Policy has commenced.	Health & Community Development	 IN PROGRESS
5.8	Review the format of council's Annual Report; Annual Plan; and Quarterly Reports.	A new format for the Annual Plan and Quarterly Report was completed and implemented this quarter. A review of the Annual Report format will take place later in the financial year.	Communications	 IN PROGRESS
	Continue to produce council performance reports.	The Quarterly Report: April-June 2021 was completed this quarter. Work was undertaken on the Annual Report 2020-21.	Communications	 IN PROGRESS
5.9	Conduct citizenship ceremonies.	A citizenship ceremony was held on 9 July 2021.	GMs office	 IN PROGRESS

## COUNCIL'S ASSETS AND RESOURCES











### GOAL:

To efficiently and effectively manage our financial, human and property resources to attain strategic goals and meet statutory obligations.

### PROGRESS THIS QUARTER












## COUNCIL'S ASSETS AND RESOURCES

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Financial management</b>				
6.1	<b>Undertake a review of council's 10-year Financial Management Plan and underlying Financial Management Strategy.</b>	Review activities have commenced, with draft models being considered by management in preparation for discussion at a future workshop in the second quarter.	Financial Management	 IN PROGRESS
	<b>Review the annual budget process to identify opportunities for improvement in the development and communication of budget information to elected members.</b>	Review activities have commenced and preparation for discussion at a future workshop in the second quarter.	Financial Management	 IN PROGRESS
	<b>Review KPIs to ensure they remain relevant and enable oversight of key strategic issues and risk.</b>	Ongoing.	Financial Management	 IN PROGRESS
6.2	<b>Revise Annual Plan format to provide a more contemporary approach to monitoring and reporting on key activities.</b>	The revised Annual Plan was adopted by council at the meeting on 11 October 2021.	Financial Management Communications	 COMPLETED
6.3	<b>Undertake an ongoing review of council's Fees and Charges to optimise council's extensive fee structure.</b>	A review of building and plumbing application fees has commenced, as has a review of sportsground hire and hall hire fees.	Financial Management	 IN PROGRESS
6.4	<b>Manage council's investment portfolio in accordance with council's Investment Strategy and Policy.</b>	Ongoing.	Financial Management	 IN PROGRESS
	<b>Undertake internal audit reviews as required by Audit Panel and implement initiatives as identified.</b>	The Audit Panel has endorsed the following risk areas for internal audit review, to be completed in the 2021–22 financial year. • Business Continuity and Cyber Security	Financial Management	 IN PROGRESS
	<b>Continue with the ongoing program of insurance reviews for council infrastructure.</b>	A review of current insurance arrangements has commenced internally in concert with a number of greater Hobart councils.	Financial Management	 IN PROGRESS
<b>Human resource management</b>				
6.5	<b>Initiate Workforce Development Plan project.</b>	Work started on the Workforce Development Plan. The initial work involved compiling details on the demographics of council's workforce.	Human Resources	 IN PROGRESS
6.6	<b>Establish a working group to identify essential core beliefs and values to embed in council's workplace culture.</b>	Council has an established Outdoor Consultative Committee that reviews workplace policy and culture. In the next quarter, nominations will be sought for an Indoor Consultative Committee.	Human Resources	 IN PROGRESS




## COUNCIL'S ASSETS AND RESOURCES

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Human resource management (continued)</b>				
6.6	Identify strategies and opportunities to implement change and drive an engaged team.	Ongoing.	Human Resources	 IN PROGRESS
6.7	Review workplace policies to support equality and respect.	Refer to comment at 6.6.1.	Human Resources	 IN PROGRESS
	Review change and implementation processes from the OurWatch Program.		Human Resources	 NOT YET COMMENCED
6.8	Undertake performance management activities to continuously improve performance and identify training and development needs.	Annual performance reviews are conducted with all staff, this includes looking at future training and development opportunities.	Human Resources	 IN PROGRESS
	As part of Workforce Development, implement a career development program.	A review will be undertaken when the Workforce Development Plan has been completed.	Human Resources	 IN PROGRESS
	Ensure delivery of training and development programs in a timely manner.	Council continues to support employees through investing in their ongoing training and development.	Human Resources	 IN PROGRESS
6.9	Engage employees in strategic processes.	Refer to comment at 6.6.1.	Human Resources	 IN PROGRESS
	Review staff consultation committee and terms to provide enhanced opportunities for expressing ideas.	The terms of reference for Indoor Staff Consultative Committee have recently been reviewed and nominations for a new committee will be called for next quarter.	Human Resources	 COMPLETED
6.10	Replace analogue radios in the council fleet.	A business case has been drafted with options for review.	Information Services	 IN PROGRESS
	Continue to deliver the review and assessment program of council's environment to ensure provision of best-practice work health and safety	Council remains committed to the provision of best practice for work health and safety. Continuous reviewing of our processes and procedures is ongoing.	Human Resources	 IN PROGRESS
	Continue to deliver a program that maintains council's accreditation status.	Ongoing refer to 6.10.2.	Human Resources	 IN PROGRESS

## COUNCIL'S ASSETS AND RESOURCES

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Human resource management (continued)</b>				
6.10	<b>Increase the program of monitoring compliance and effectiveness for improvement opportunities.</b>	Ongoing refer to 6.10.2.	Human Resources	 IN PROGRESS
<b>Statutory and legal responsibilities</b>				
6.11	<b>Ensure that the planning authority is appropriately informed of statutory requirements and standards when determining applications.</b>	Council and delegated reports templates ensure that all relevant planning controls are specified and assessed.	City Planning	 COMPLETED
	<b>Ensure fulfilment of council's statutory responsibility to enforce the planning scheme.</b>	Complaints and investigations into scheme breaches are under continual investigation and all enforcement actions are recorded.	City Planning	 IN PROGRESS
	<b>Act as permit authority through issuing permits, certificates, notices and orders; and by maintaining building/plumbing registers.</b>	This is an ongoing activity throughout the year ensuring that the Customer Service Charter is followed for timeframes.	Health & Community Services	 IN PROGRESS
	<b>Provide information, assistance and support regarding building/plumbing matters.</b>	This is ongoing throughout the year ensuring that the Customer Service Charter is followed.	Health & Community Services	 IN PROGRESS
	<b>Ensure compliance so buildings are safe, energy efficient and meet permit conditions and relevant standards.</b>	This is an ongoing activity throughout the year ensuring that all legislation is monitored and updated as required.	Health & Community Services	 IN PROGRESS
	<b>Review work processes and improve performance reporting.</b>	This is an ongoing activity throughout the year by promoting continuous improvement of work processes.	Health & Community Services	 IN PROGRESS
	<b>Bring outstanding permits to completion.</b>	This is an ongoing activity throughout the year by monitoring expiry dates of outstanding permits and providing information as required.	Health & Community Services	 IN PROGRESS
	<b>Finalise and implement the review of the Dog Management Policy.</b>	The Dog Management Policy and associated Schedule of Declared Areas was presented at the Council Meeting on 11 October, where an alternate motion was passed.	Health & Community Services	 COMPLETED
	<b>Develop a Cat Management Policy.</b>	A proposal is being prepared to go before council regarding adoption of the Southern Tasmanian Cat Management Strategy.	Health & Community Services	 IN PROGRESS

## COUNCIL'S ASSETS AND RESOURCES

STRATEGIC PLAN NO.	PRIORITY ACTIVITIES AND INITIATIVES FROM THE ANNUAL PLAN 2021–22	PROGRESS COMMENTS	RESPONSIBLE AREA	STATUS
<b>Statutory and legal responsibilities (continued)</b>				
6.11	<b>Install parking sensors in the city.</b>	Tender document has been drafted and is under review.	Health & Community Services Information Services Engineering Services	 IN PROGRESS
6.12	<b>Develop a Cyber Security Policy and Cyber Risk Management Approach.</b>	Audit Panel has identified Cyber Risk Management as a project for 2021–22.	Information Services	 IN PROGRESS
6.13	<b>Implement a Continuous Improvement Program for council processes to improve efficiencies and effectiveness.</b>	A number of processes are being reviewed for improvements including animal management; waste management; debt recovery; alderman and mayoral requests.	Information Services	 IN PROGRESS

## BALANCE SHEET

### AS AT 30 SEPTEMBER 2021

	30 SEPTEMBER 2021 \$'000	30 JUNE 2021 \$'000
Cash and investments	81,154	67,761
Debtors	37,809	9,818
Prepayments	357	348
Other current assets	1,016	197
<b>Total current assets</b>	<b>120,336</b>	<b>78,124</b>
Land	96,200	96,200
Land under roads	145,893	145,893
Buildings	30,085	30,085
Roads	215,692	215,692
Waste management	801	801
Drainage	157,936	157,936
Plant and equipment	2,995	2,995
Parks equipment	18,856	18,856
Work in progress	29,576	25,301
Right of use assets	2,232	2,232
Receivables	2,353	2,494
Ownership interest in associates	8,984	8,984
Investment in TasWater	161,396	161,396
<b>Total non-current assets</b>	<b>872,999</b>	<b>868,865</b>
<b>Total assets</b>	<b>993,335</b>	<b>946,989</b>
Payables	659	1,861
Trust Funds and Deposits	4,095	4,535
Contract Liabilities	1,000	1,877
Lease Liabilities	881	881
Provisions	4,576	4,381
<b>Total current liabilities</b>	<b>11,211</b>	<b>13,535</b>
Interest bearing loans	2,153	2,340
Leases	1,536	1,536
Provisions	631	631
<b>Total non-current liabilities</b>	<b>4,320</b>	<b>4,507</b>
<b>Total liabilities</b>	<b>15,531</b>	<b>18,042</b>
<b>Total net assets</b>	<b>977,804</b>	<b>928,947</b>
Accumulated surplus	646,561	597,704
Reserves	331,243	331,243
<b>Total equity</b>	<b>977,803</b>	<b>928,947</b>

Note: This balance sheet has been prepared for management information only and is not intended to reflect the full requirements of applicable accounting standards.

## SUMMARY OF PROGRAM PERFORMANCE RECURRENT EXPENDITURE AND INCOME

1 JULY 2021 TO 30 SEPTEMBER 2021

	BUDGET \$'000	BUDGET YTD \$'000	ACTUAL \$'000	VARIANCE \$'000
<b>REVENUES</b>				
Rates	50,225	49,807	49,688	(119)
State Fire Service Levy	6,057	6,057	6,057	-
Fees and Charges	7,883	2,246	2,242	(4)
Interest	1,289	322	188	(134)
Government Subsidies	3,234	818	850	32
Grants	2,987	747	773	26
Dividends	2,200	550	553	3
Contributions of Capital	990	248	145	(103)
Capital Grants	1,150	125	185	60
Other revenue	502	122	16	(106)
<b>Total revenues</b>	<b>76,517</b>	<b>61,042</b>	<b>60,697</b>	<b>(345)</b>
<b>Expenses</b>				
Employee costs	25,114	5,889	4,959	930
Depreciation	14,900	3,725	3,725	-
Materials	2,403	1,055	301	754
Contracts	11,602	2,456	2,542	(86)
Operating Lease	2,215	554	452	102
Electricity	1,089	294	219	75
Other expenses	11,507	2,847	2,768	79
State Government Charges and Levies	6,969	1,562	1,551	11
Insurance	620	155	186	(31)
<b>Total expenses</b>	<b>76,419</b>	<b>18,537</b>	<b>16,703</b>	<b>1,834</b>
<b>Net total</b>	<b>98</b>	<b>42,505</b>	<b>43,994</b>	<b>1,489</b>

## ALDERMAN ATTENDANCE

### ATTENDANCE OF ALDERMEN AT MEETINGS OF COUNCIL DURING THE QUARTER: 1 JULY TO 30 SEPTEMBER 2021

	MEETINGS HELD	MEETINGS ATTENDED
Alderman Blomeley	5	5
Alderman Chipman	5	5
Alderman Chong	5	5
Alderman Edmunds	5	5
Alderman Ewington	5	5
Alderman James	5	5
Alderman Kennedy	5	5
Alderman Mulder	5	5
Alderman Peers	5	5
Alderman von Bertouch	5	5
Alderman Walker	5	5
Alderman Warren	5	5

Leave of Absence Approved: Nil.



■ Clarence City Council Aldermen, following their election to council in 2018.

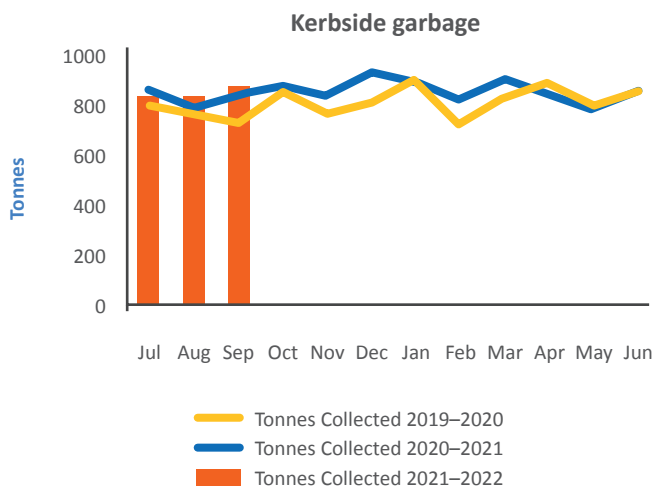
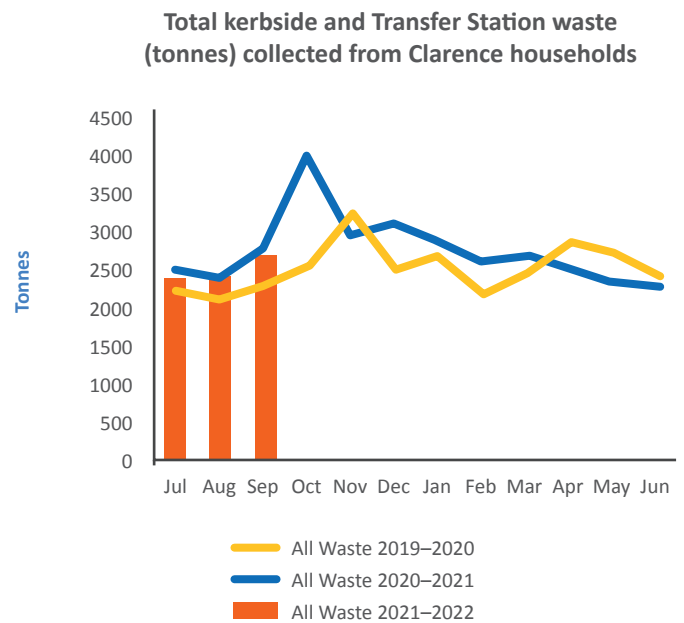
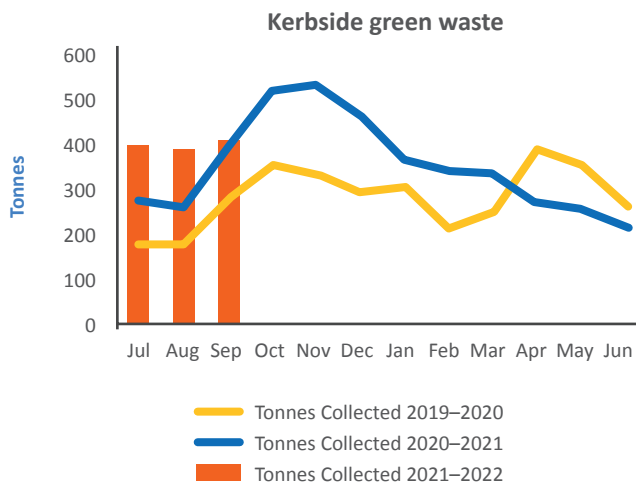
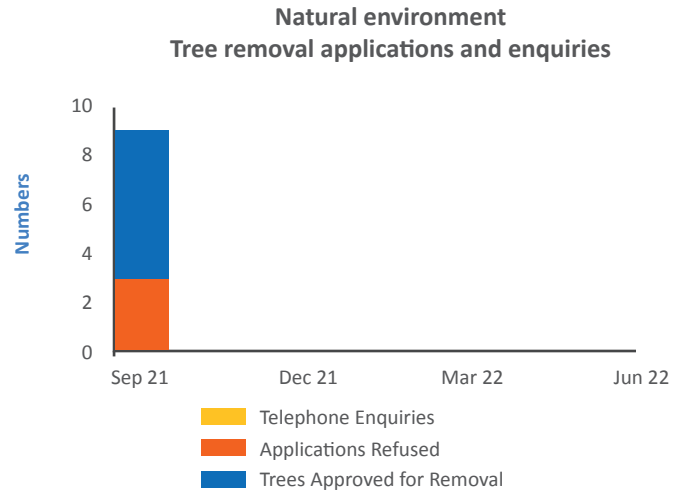
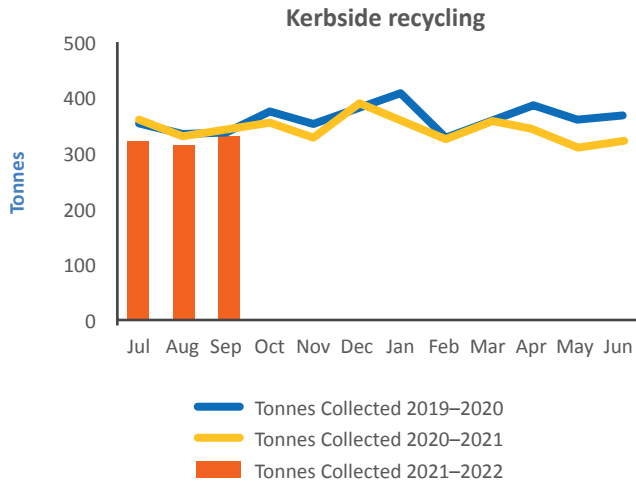
# CLARENCE CITY COUNCIL QUARTERLY REPORT JULY–SEPTEMBER 2021

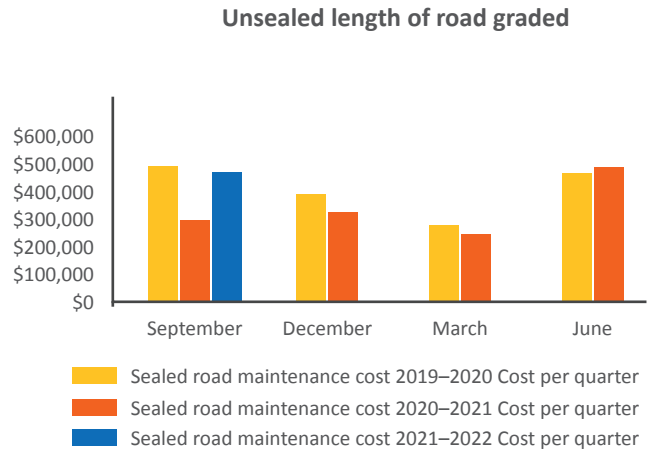
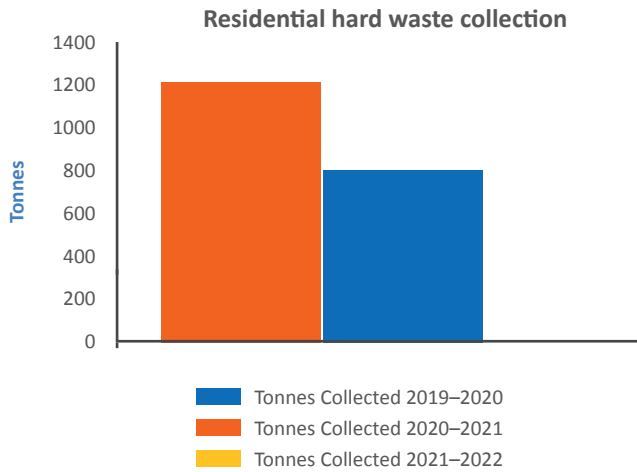
## ALDERMAN ALLOWANCES

### ALDERMAN ALLOWANCES AND ENTITLEMENTS: 1 JULY TO 30 SEPTEMBER 2021

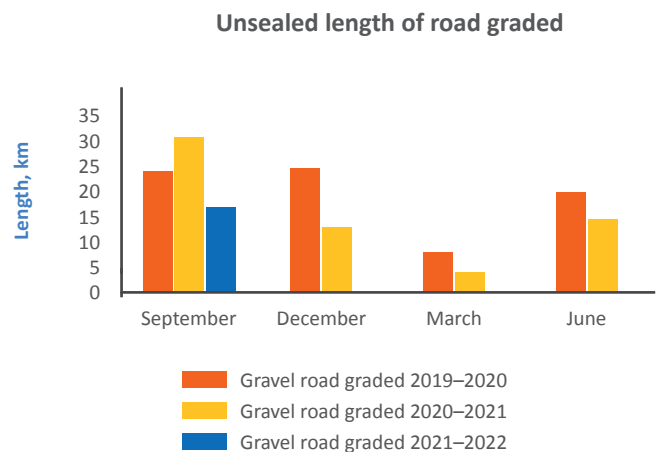
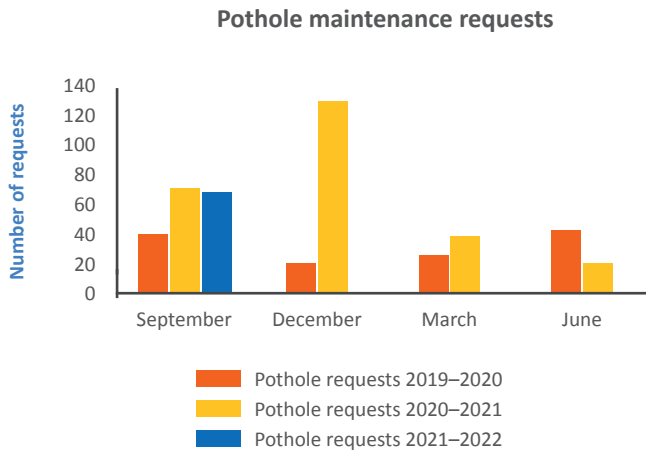
	ALD BLOMELEY		ALD CHIPMAN		ALD CHONG		ALD EDMUNDS		ALD EWINGTON		ALD JAMES		ALD KENNEDY		ALD MULDER		ALD PEERS		ALD VON BERTOUCHE		ALD WALKER		ALD WARREN		TOTAL	
	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD	QUARTER	YTD
Allowances – Alderman	7117.86	7117.86	6949.62	6949.62	6949.62	6949.62	7117.86	7117.86	6949.62	6949.62	7117.86	7117.86	7117.86	7117.86	7117.86	7117.86	7117.86	7117.86	7117.86	7117.86	6949.62	6949.62	7117.86	7117.86	84741.36	84741.36
Allowances – Mayor			18961.90	18961.90																					18961.90	18961.90
Allowances – Deputy Mayor					5114.10	5114.10																			5114.10	5114.10
Mayoral Vehicle			1334.89	1334.89																					1334.89	1334.89
Total Allowances	7117.86	7117.86	27246.41	27246.41	12063.72	12063.72	7117.86	7117.86	6949.62	6949.62	7117.86	7117.86	7117.86	7117.86	7117.86	7117.86	7117.86	7117.86	7117.86	7117.86	6949.62	6949.62	7117.86	7117.86	110152.25	110152.25
Consumables	500	500																								500.00
Community Consultation																										0.00
Large Scale Conferences	780.00	780.00	854.95	854.95	780.00	780.00	820.00	820.00									780.00	780.00								4014.95
Conferences/ Training	220.00	220.00	77.00	77.00									77.00	77.00									152.00	152.00		526.00
IT and Communications Equipment and Software	209.98	209.98	108.64	108.64	99.99	99.99	198.99	198.99	99.99	99.99	84.99	84.99	99.99	99.99	300.99	300.99	377.53	377.53	178.17	178.17	496.99	496.99				2256.25
Telephone and Internet	377.44	377.44													954.00	954.00					310.00	310.00	99.99	99.99		1741.43
Travelling Expenses (Private Vehicle and Taxi Fares)	563.65	563.65			1156.55	1156.55	129.79	129.79	35.91	35.91			142.38	142.38	799.72	799.72										2828.00
Carer Support																										0.00
Total Entitlements	2651.07	2651.07	1040.59	1040.59	2036.54	2036.54	1148.78	1148.78	135.90	135.90	84.99	84.99	319.37	319.37	2054.71	2054.71	1157.53	1157.53	178.17	178.17	806.99	806.99	251.99	251.99	11866.63	11866.63
<b>TOTAL</b>	<b>9768.93</b>	<b>9768.93</b>	<b>28287.00</b>	<b>28287.00</b>	<b>14100.26</b>	<b>14100.26</b>	<b>8266.64</b>	<b>8266.64</b>	<b>7085.52</b>	<b>7085.52</b>	<b>7202.85</b>	<b>7202.85</b>	<b>7437.23</b>	<b>7437.23</b>	<b>9172.57</b>	<b>9172.57</b>	<b>8275.39</b>	<b>8275.39</b>	<b>7296.03</b>	<b>7296.03</b>	<b>7756.61</b>	<b>7756.61</b>	<b>7369.85</b>	<b>7369.85</b>	<b>122018.88</b>	<b>122018.88</b>

## KEY METRICS

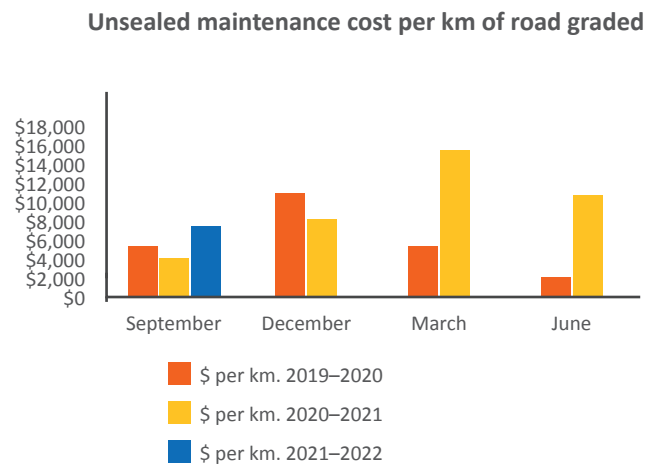
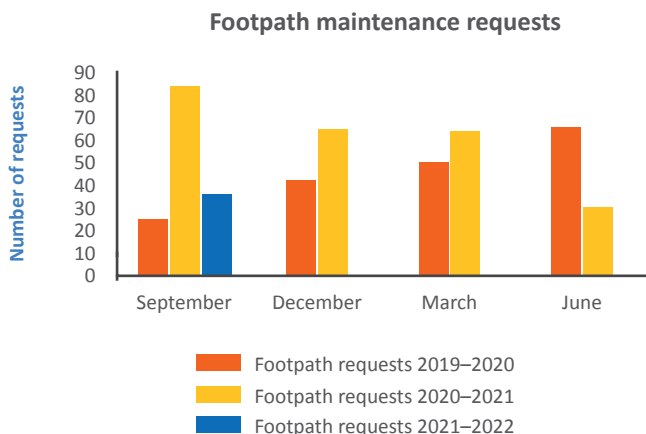




COMMENTS: 2021 Residential Hard Waste scheduled for collection commenced October 2021, concludes November 2021.



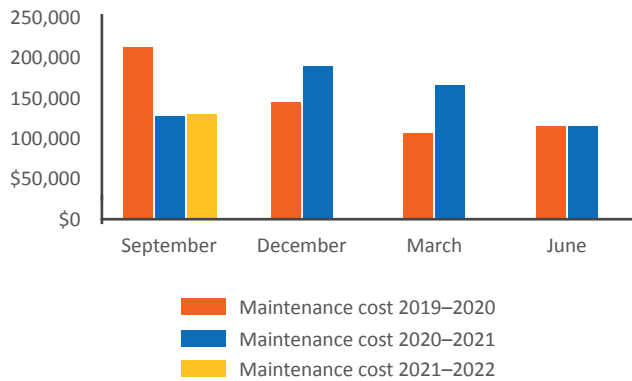
COMMENTS: The grading of gravel roads is determined on condition inspection and therefore not all roads are graded within the same period.



COMMENTS: Footpath requests are inspected in accordance with council's adopted risk assessment for footpath trip hazards. A contract was awarded to undertake inspection and reporting on defects identified in multi-purpose pathways and footpaths. This report determines the repair works to be undertaken based on the defect level (trip size).

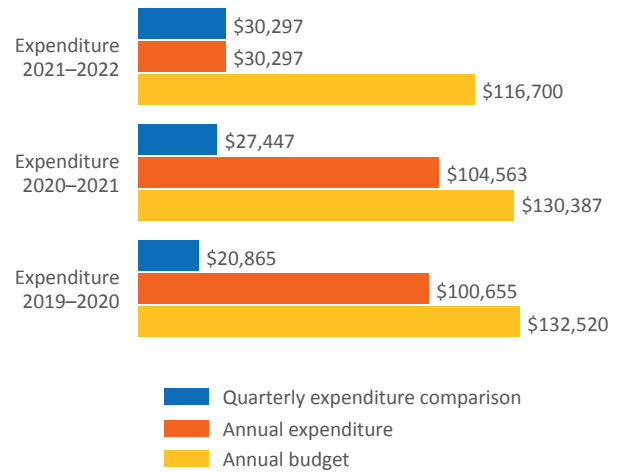
## CLARENCE CITY COUNCIL QUARTERLY REPORT JULY–SEPTEMBER 2021

**Stormwater maintenance costs**



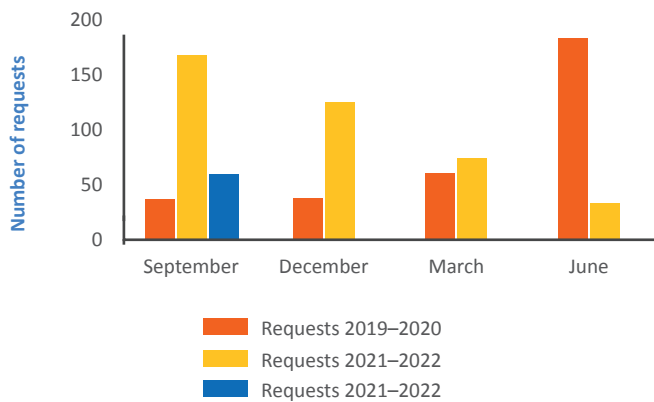
COMMENTS: Increase costs due to responding to series of heavy rainfall issues.

**Vandalism and graffiti expenditure comparison**



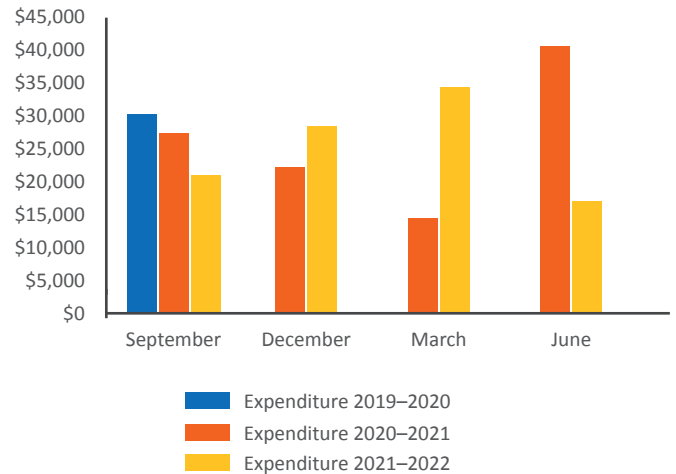
COMMENTS: Council office building – there was extensive vandalism done to the roof on the office building. The insurance replacement cost is in excess of \$150k. Tas Police investigated but were unable to undertake any action. The insurance costs are not included in the above.

**Stormwater requests**



COMMENTS: Increase number of requests due to series of heavy rainfall.

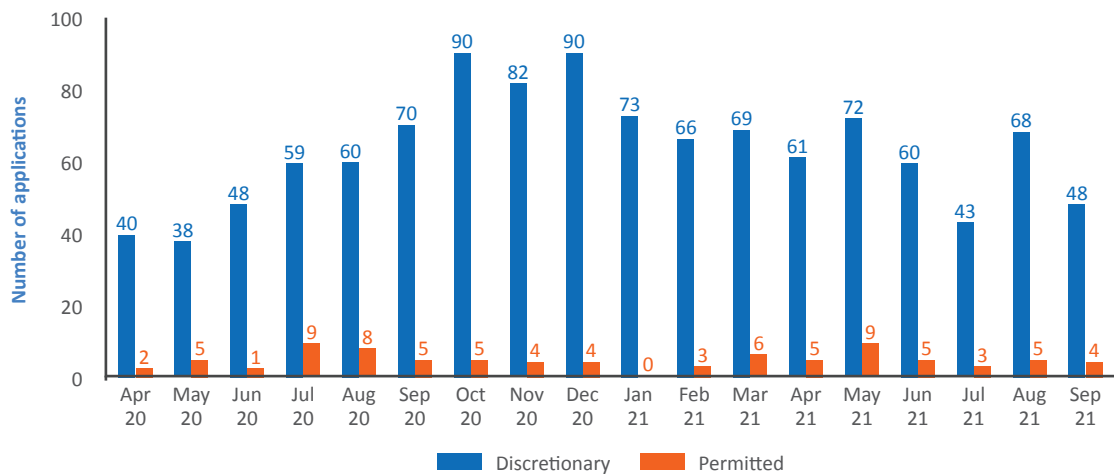
**Vandalism and graffiti costs per quarter**



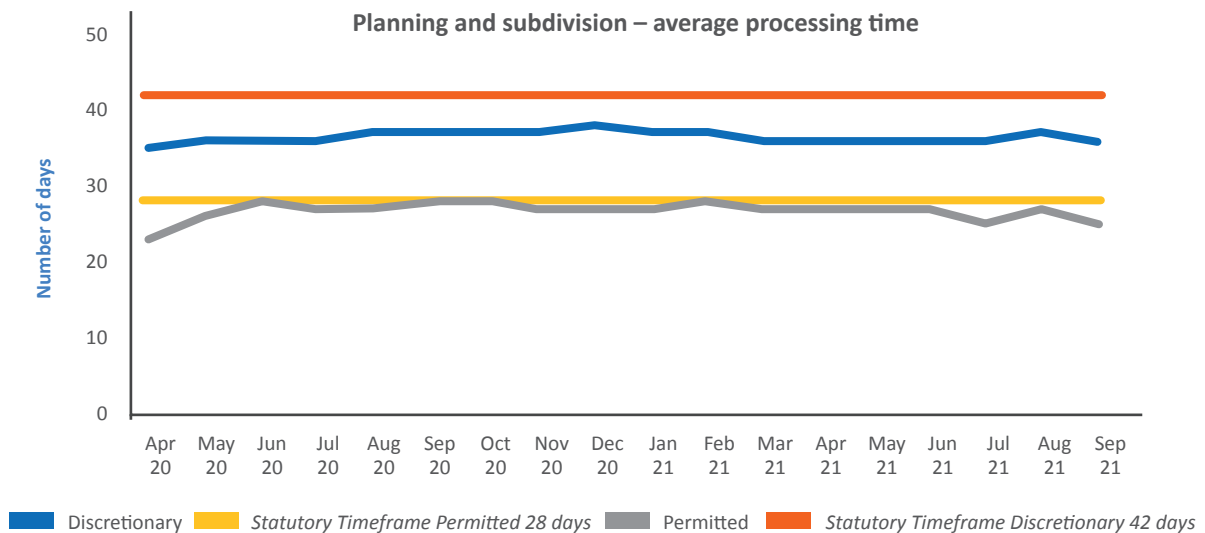
COMMENTS: Security cameras at the council office were stolen and vandalised at the Skate Park. There has been an overall cost increase for general vandalism repairs.

## CLARENCE CITY COUNCIL QUARTERLY REPORT JULY–SEPTEMBER 2021

### Planning and subdivision approvals

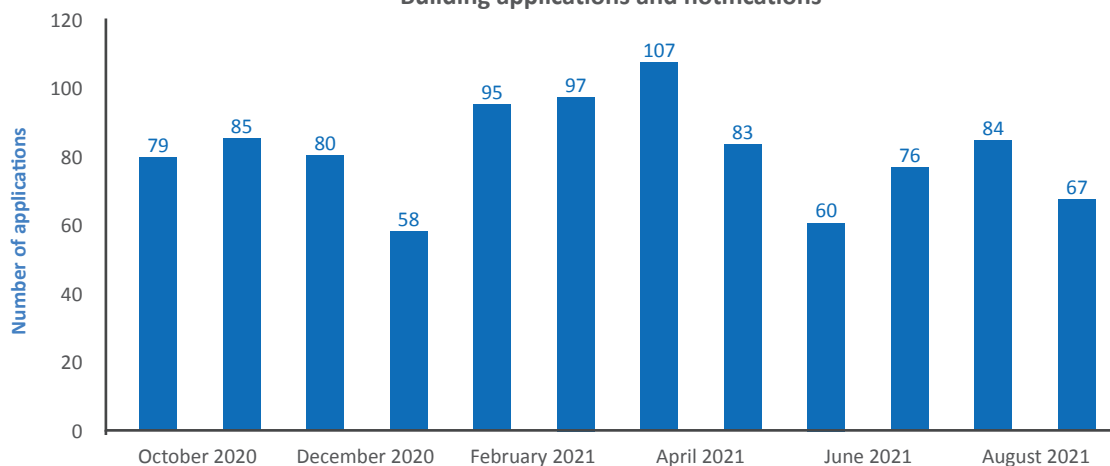


### Planning and subdivision – average processing time



COMMENTS: Average processing times are better than statutory timeframes for both discretionary and permitted development applications.

### Building applications and notifications



## CAPITAL WORKS

1 JULY TO 30 SEPTEMBER 2021

PROJECT	BUDGET 21–22 (INCLUDES CARRYOVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
<b>SECTION A – PROJECTS CURRENTLY DEFERRED</b>					
<b>Roads</b>					
500134 – Kangaroo Bay works	1,302,000	0	0%		Lot four car park dependent on developer design and delivery.
500134 – Kangaroo Bay Promenade	1,594,000	0	0%		Dependent on the program of the Kangaroo Bay Hotel development.
500140 – School Road construction	457,492	0	0%		Council resolved on 18 March 2019 to expend \$148,500 to partially upgrade School Road pavement to five-metre-wide gravel surface. This is now complete. Remaining works deferred pending resolution of headworks issues with developers.
500143 – 138 East Derwent Highway carpark	130,000	0	0%		Carpark is related specifically to potential Hill Street Grocer development at 151 East Derwent Highway and is therefore dependent on whether that development proceeds. Development application has been extended to January 2022.
<b>Stormwater</b>					
500299 – Bridge Street drainage improvement – grated pit and stormwater main	60,000	0	0%		Interrelated with Bridge Street road funds from Department of State Growth (500123). Master Plan to be developed.
<b>Active Recreation Natural Environment</b>					
500210 – Beach erosion protection – Bambra Reef	308,000	0	0%		Council decision to place trial groyne on hold. Continued monitoring of Roches Beach erosion and actions to ensure safety as necessary. Coastal Hazards Policy adopted.
<b>Total Currently Deferred</b>	<b>3,851,492</b>	<b>0</b>			

# CLARENCE CITY COUNCIL QUARTERLY REPORT JULY–SEPTEMBER 2021

PROJECT	BUDGET 21–22 (INCLUDES CARRYOVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
<b>SECTION B – PROJECTS CURRENTLY IN PROGRESS</b>					
<b>Roads Management</b>					
500123 – Major digouts	5,179,097	1,358,104	26%	Jun-22	Complete: Duntroon Drive, Tara Drive, Bangalee Street. Construction underway: Hookey Court, Atkins Street. Additional projects being scoped.
500124 – Renewal- road resealing	3,476,129	549,074	16%	May-22	Sites identified, road reseal preparation underway for sealing in third quarter 2021-22.
500125 – Footpath and kerb and gutter works	3,699,773	418,819	15%	Jun-22	Complete: Hadlow Road. Out to tender: Torrens Street.
500131 – <i>Disability Discrimination Act</i> works	106,154	56,894	50%	Jun-22	Works underway.
500135 – Kangaroo Bay – Public Pier	438,777	187,735	98%	Nov-21	Construction complete; managing defects with contractor prior to opening of pier to the public.
500138 – Clarendon Vale- pathway light	13,255	0	100%		Complete.
500139 – Bellerive Beach – promenade western end	76,761	83,924	98%	Nov-21	Minor works still to be finalised with the contractor.
500141 – Multi-user pathways	1,321,416	656,386	49%	Jun-22	Complete: Montagu Bay to Rosny College Stage 1. Construction underway: Ford Parade, Montagu Bay to Rosny College Stage 2.
500142 – Traffic and transport	3,690,696	640,790	17%	Jun-22	Complete: Back Tea Tree Road. Construction underway: Lincoln Street pedestrian crossing. Design complete: Acorn Street / Bounty Street (construction in summer school holidays). Design underway: Clarence Street/Cambridge Road, Icy Creek Lane, Percy Street / Cambridge Road, Woodhurst Road, Murtons Road, Begonia Street / Mulunna Road.
500143 – Car parks	779,005	0	5%	Jun-22	Depot car park scheduled for December/ January. Design work underway on other projects.
500144 – Rural pathways	91,352	55	5%	May-22	Planning commenced.
500342 – Derwent Avenue road upgrade (design only)	20,978	77	0%	Jun-22	Design project only. Commencing in April 2022.
500343 – Bligh Street streetscape	152,583	0	0%	Jun-22	Survey complete, linked to City Heart Project.
500412 – Piper Road Junction with East Derwent Highway	119,711	20,248	100%		Complete.
500419 – Clarendon Vale roadside barriers	5,447	0	0%		Budget will be spent in response to demand. Unspent budget to be carried forward.
500428 – LED street lighting rollout	1,167,406	13,268	1%	Jun-22	Report went to council regarding purchase in September 2021.
500450 – Pass Road- pavement reconstruction	1,478,018	54,815	5%	Dec-22	Survey complete, design commenced.
500451 – Saundersons Road – erosion protection	544,931	137,897	100%		Complete.
500452 – Scotts Road – seal gravel road (design only)	46,174	0	0%	Jun-22	Design only project, not commenced.
<b>Total Roads</b>	<b>22,407,662</b>	<b>4,178,085</b>			

# CLARENCE CITY COUNCIL QUARTERLY REPORT JULY–SEPTEMBER 2021

PROJECT	BUDGET 21–22 (INCLUDES CARRYOVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
<b>SECTION B – PROJECTS CURRENTLY IN PROGRESS (CONTINUED)</b>					
<b>Stormwater Management</b>					
500295 – Minor stormwater projects	143,305	44,692	31%	Jun-22	Ongoing program.
500299 – Stormwater upgrade	8,900,771	448,987	5%	Dec-22	Complete: Ringwood Road upgrade, Jacombe Street upgrade. Hadlows Road underway. Design is underway for Beach Street.
500300 – Stormwater System Management Plans	262,363	60,081	23%	Jun-22	Richmond Flood Plain Study underway. Remainder of program has commenced.
<b>Total Stormwater</b>	<b>9,306,439</b>	<b>553,760</b>			
<b>Waste Management</b>					
500363 – Recycling bins	5,768	0	0%	Jun-22	Replacement on request.
<b>Total Waste Management</b>	<b>5,768</b>	<b>0</b>			
<b>Active Recreation</b>					
500234 – Kangaroo Bay Ovals irrigation	344,436	274,894	100%		Complete. Retention funds being held.
500235 – Lindisfarne Oval projects	787,650	8,422	5%	Aug-22	Fence complete. Centre wicket construction commenced. Oval drainage and irrigation estimated to start in March 2022.
500237 – Clarence High School Oval	42,128	3,300	100%		Long jump nets complete. Relocation of players benches and tree root management to be coordinated with sportsground bookings.
500239 – Clarendon Vale Oval	24,111	7,400	100%		Synthetic practice wicket complete. Goal posts not yet commenced.
500240 – Richmond Oval – Practice Wickets and Irrigation Wire Upgrade	35,000	4,800	10%	Dec-21	Practice wickets underway. Irrigation wire not yet commenced.
500282 – Geilston Bay Recreation Area Park	45,000	0	0%	Jun-22	Not yet commenced.
500317 – Active Recreation Master Plan	92,050	41,800	20%	Jun-22	Geilston Bay Sport Precinct Master Plan and ANZAC Park Master Plan on hold. Cambridge Oval Master Plan underway.
500348 – Risdon Vale Oval lighting	287,820	2,913	5%	Apr-22	Building surveyor engaged, awaiting building approval.
500349 – Sandford Oval Synthetic Turf	30,000	19,500	100%		Complete.
500383 – Bayview College Active Recreation Master Plan	605,539	0	10%	Jun-22	Detailed planning complete. Proposed to commence feasibility study by December 2021.
500394 – Bellerive Beach Pontoon	1,918	1,492	100%		Project complete. Funds are for defect liability.
500500 – Geilston Bay Tennis Club Replacement Fencing	80,000	0	0%	Mar-22	Club to apply for additional funding to complete fencing upgrade.
500501 – Salacia Avenue Park – Disc Golf Course	36,000	0	0%	Jun-22	Planning underway with club.
<b>Total Active Recreation</b>	<b>2,411,652</b>	<b>364,520</b>			

# CLARENCE CITY COUNCIL QUARTERLY REPORT JULY–SEPTEMBER 2021

PROJECT	BUDGET 21–22 (INCLUDES CARRYOVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
<b>SECTION B – PROJECTS CURRENTLY IN PROGRESS (CONTINUED)</b>					
<b>Passive Recreation</b>					
500249 – Tracks and trails	1,009,616	186,962	20%	Jun-22	Under construction: Mortimer Bay Coastal Reserve, Seven Mile Beach coastal track, Single Hill link track.
500251 – Richmond Village Green	112,000	0	7%	Jun-22	First stage public consultation completed. Working group formed. Council to engage designers.
500253 – Bellerive Park	129,459	8,952	5%	Jun-22	Officers consolidating the current master plans into a concept plan for review by council at workshop.
500254 – Beltana Park	114,181	0	5%	Apr-22	Stage 1b is complete. Quotations to be sought.
500256 – Pindos Park	117,891	25,915	7%	Apr-22	Aboriginal Heritage Permit received. Finalising documentation for budget estimates. Some costs committed.
500257 – Richmond Riverbank	55,290	3,780	10%	Jun-22	Design complete. Tender being prepared.
500268 – South Arm Oval	685,977	3,930	30%	Jun-22	Playground design underway. Berm out to quotation for construction.
500270 – Social Heart Park	127,736	700	5%	Jun-22	Quotations being sought for construction.
500273 – Little Howrah Beach	99,540	0	0%	Dec-22	External landscape design consultant to be engaged.
500277 – Conara Road Reserve Park drinking station	2,866	546	100%		Complete.
500281 – Flinders Street Park	50,000	27,075	100%		Complete.
500305 – Natone Park replace playground equipment	56,200	0	0%	Apr-22	On hold. Linked to ANZAC Park Master Plan.
500351 – Victoria Esplanade Reserve	327,353	288,264	50%	Apr-22	Consultant engaged to develop Victoria Esplanade Master Plan. Costs committed.
500352 – Sale Yard Corner Richmond Park	55,000	0	5%	May-22	This project is to be combined with Franklin to Bridge Street laneway improvement project. Quotations sought in July 2020. Re-advertising for quotes in October 2021.
500354 – Blossom Park	573,126	16,251	5%	Apr-22	Contract awarded.
500355 – BBQ upgrades	59,867	16,520	25%	Jun-22	Ongoing program.
500395 – South East Regional Park	23,870	0	40%	Jun-22	Landscape architect engaged to prepare concept plans on parkland around Lauderdale Canal. Stage 1 community consultation complete.
500396 – Regional Dog Park	60,000	0	10%	Dec-21	Consultation complete. Results to be presented at future workshop.
500397 – Park signage promotion	3,434	0	0%	Jun-22	Ongoing throughout the financial year as required.
500431 – Cliff top fencing	47,177	0	9%	Dec-22	Preliminary design complete for Waverley Flora Park.
500454 – Beach Foreshore Access Strategy	92,413	362	10%	Jun-22	Preparation of consultants brief commenced.
500455 – Council Chambers Lawns	32,560	41,155	100%		Complete. Over expenditure under review.
500457 – Kayak wash down facility	49,500	5,130	10%	Jan-22	Design underway.

# CLARENCE CITY COUNCIL QUARTERLY REPORT JULY–SEPTEMBER 2021

PROJECT	BUDGET 21–22 (INCLUDES CARRYOVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
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## SECTION B – PROJECTS CURRENTLY IN PROGRESS (CONTINUED)

### Passive Recreation (continued)

500458 – Richmond Bridge tree works	15,000	568	4%	Jan-22	Contractor engaged.
500460 – Carbeen Street Park	393	23,375	100%		Complete. Over expenditure under review.
500462 – Raleigh Park	11,931	0	100%		Complete.
500502 – Astor Park	40,000	0	0%	Dec-21	New shelter, table/benches, concrete slab and upgrade gardens.
500503 – Kangaroo Bay Skate Park	50,000	0	2%	Jun-22	Project scope underway.
500504 – King Street Park	20,000	0	0%	May-22	Estimated commencement April 2022.
500505 – Vela Park	20,000	0	0%	May-22	Estimated commencement April 2022.
500506 – DeBomfords Lane Coast Reserve	15,000	3,140	0%	Jun-22	Works commencing second quarter 2021-22. Some costs committed.
500512 – Exercise Equipment	200,000	0	2%	Jun-22	Design commenced.
<b>Total Passive Recreation</b>	<b>4,257,380</b>	<b>652,625</b>			

### Natural Environment

500210 – Coastal management	389,445	12,000	7%	Jun-22	Consultants underway with local coastal management plans for Pipeclay Lagoon and Roches Beach.
500213 – Fire management	47,555	874	2%	Jun-22	Ongoing program upgrading fire trails.
500362 – Street and Park Trees Strategy	63,100	0	0%	Jun-22	Awaiting Tree Policy to be adopted.
500463 – Glebe Hill Bushland Reserve	17,851	11,670	65%	Nov-21	Construction underway.
500471 – Lindisfarne Yacht Club stabilisation investigation	88,601	0	0%	Jun-22	Works to be programmed.
500499 – Landscaping at Bushland Reserves Entrances	90,000	9,820	11%	Jun-22	Works underway.
500515 – Lauderdale Saltmarsh Tidal Flushing Restoration	30,000	0	0%	Jun-22	Not yet commenced.
<b>Total Natural Environment</b>	<b>726,553</b>	<b>34,363</b>			

### Facilities Management

500159 – Public toilets and changerooms	1,286,410	320,718	25%	Jun-22	Lauderdale Canal and Calverton Hall are complete. Jetty Road South Arm toilet nearing completion. Various other public toilets are in progress.
500161 – Rosny Historic Centre Management Plan	42,880	0	0%	Jun-22	Works underway.
500162 – Bellerive Boardwalk	108,047	60,691	98%	Dec-21	Minor works to be completed.
500163 – Clarence Council Depot toilet upgrade	164,773	25,865	10%	May-22	Tenders will be advertised in November 2021.

# CLARENCE CITY COUNCIL QUARTERLY REPORT JULY–SEPTEMBER 2021

PROJECT	BUDGET 21-22 (INCLUDES CARRYOVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
<b>SECTION B – PROJECTS CURRENTLY IN PROGRESS (CONTINUED)</b>					
<b>Facilities Management (continued)</b>					
500165 – Clarendon Oval Pavilion	549,400	21,837	4%	Jun-22	Concept design underway.
500170 – Alma Street Activities Centre	1,553,901	22,438	10%	Jun-22	Tenders readvertised in September, closing 27 October 2021.
500173 – Lindisfarne Activity Centre investigation to improve building exterior	201,700	9,323	15%	Mar-22	Development Application submitted.
500175 – Howrah Community Centre	216,250	7,347	3%	Jun-22	Master Plan is on hold. Minor works complete.
500309 – Building trade waste compliance	20,000	0	0%	Jun-22	Subject to TasWater notifications.
500338 – Bellerive Beach Park changing places	30,000	0	0%	Jun-22	Subject to Master Plan review.
500339 – Clarence Aquatic Centre plant upgrade	634,260	23,180	10%	May-22	Tenders to be advertised in October 2021.
500353 – Council Offices	58,799	36,882	75%	Jun-22	Ongoing.
500406 – Richmond Chambers	98,421	9,520	10%	Jun-22	Awaiting Heritage Approval.
500449 – ANZAC Park Pavilion	1,205,879	38,701	3%	Jun-22	Design being finalised for preparation of Development Approval.
500464 – Open Space Irrigation Audit	54,000	54,000	100%		Complete.
500467 – Disability Discrimination Act works council buildings	45,000	0	0%	May-22	Planning underway.
500507 – Clarence Mountain Bike Path	70,000	3,345	0%	Jun-22	Not yet commenced.
500508 – Sandford Hall	140,000	107,651	77%	May-22	Contractor engaged for kitchen and bathroom upgrade.
500509 – Rosny Golf Course Building	75,000	0	0%	Jun-22	On hold pending Golf Course decision / terms of State Government grant to be confirmed.
500510 – FDC/OSHC New facility	1,400,000	3,600	5%	Oct-22	Planning underway.
500511 – Energy efficiency building upgrades	60,000	0	5%	May-22	Planning underway.
<b>Total Facilities Management</b>	<b>8,014,721</b>	<b>745,100</b>			
<b>Economic Development/Marketing</b>					
500404 – Purchase of musical instruments	5,000	0	0%	Jun-22	Review of requirements to commence second quarter 2021-22.
500438 – City Heart Project	506,367	0	5%	Jun-22	Expression of Interest document being drafted.
<b>Total Economic Development</b>	<b>511,367</b>	<b>0</b>			

PROJECT	BUDGET 21–22 (INCLUDES CARRYOVERS)	TOTAL COSTS PLUS ORDERS PLACED YTD	% COMPLETE	ESTIMATED COMPLETION DATE	COMMENT
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**SECTION B – PROJECTS CURRENTLY IN PROGRESS (CONTINUED)**

<b>Communities and People</b>					
500333 – Reimagining Clarence Plains	9,147	170	98%	Oct-22	Works to be installed early October 2022.
500104 – Purchase of public art	237,738	27,000	10%	Jun-22	Kangaroo Bay public artwork underway, expected completion January 2022. Transportable Artspace project currently in design development.
<b>Total Communities and People</b>	<b>246,885</b>	<b>27,170</b>			
<b>Total Projects Currently in Progress</b>	<b>47,888,427</b>	<b>6,555,624</b>			
<b>Tenders awarded but not yet committed:</b>					
Blossom Park Playground (Project 500354)		550,000			

<b>CAPITAL WORKS YEAR TO DATE SUMMARY</b>	<b>\$'000</b>
Total works budgeted 2021-22 including carryovers from previous years	47,888
Value of actual works delivered 2021-22	7,106
<b>Percentage of actual works delivered vs. total works budgeted</b>	<b>15%</b>
Estimated planned works for delivery during 2021-22	27,000
<b>Percentage of actual works delivered vs. works planned for delivery</b>	<b>26%</b>





## City of Clarence

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 Clarence City Council