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# Annual Report

## Clarence City Council



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# City Profile

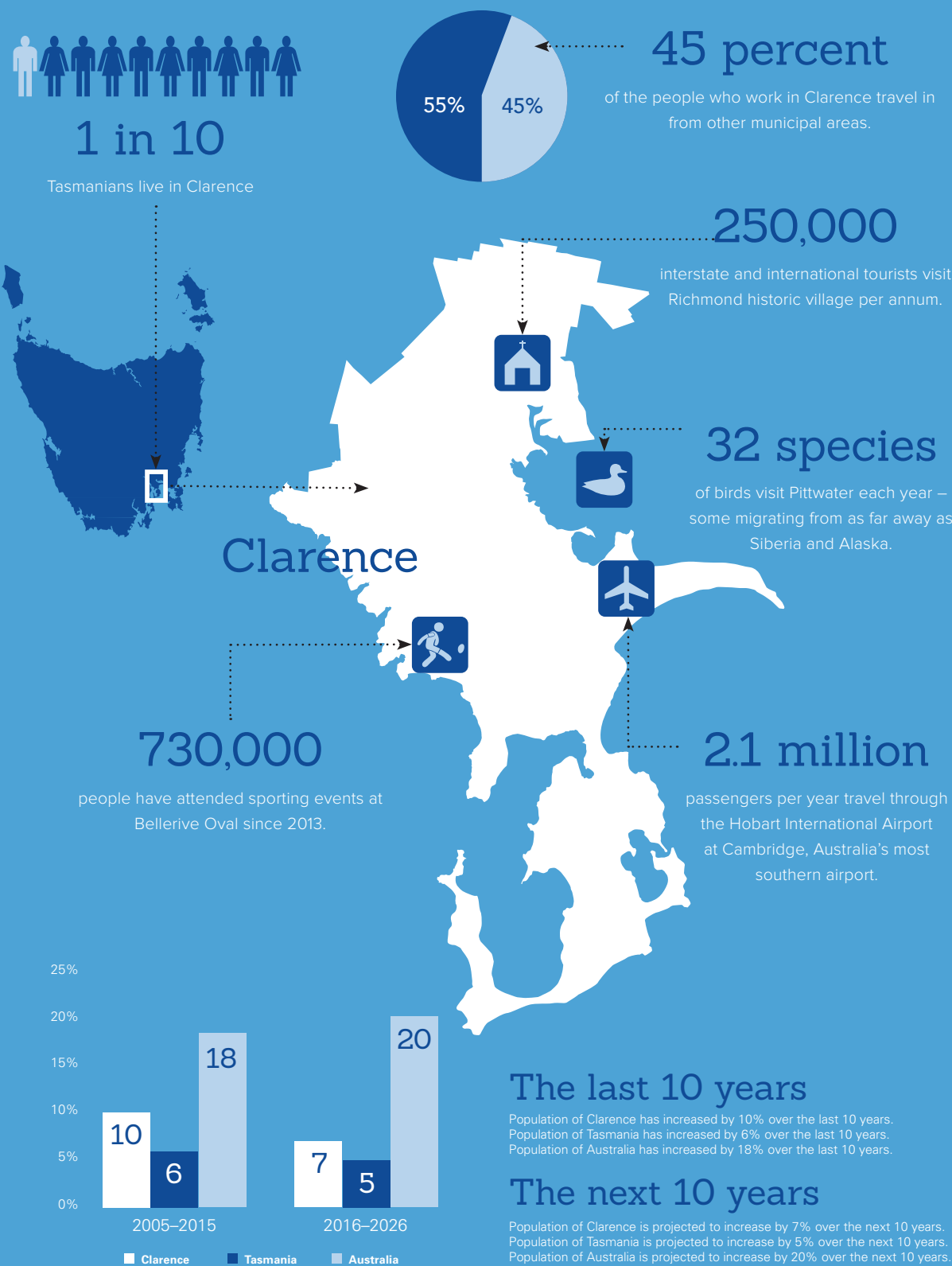
First settled.....	1803
Proclaimed a municipality.....	1860
Proclaimed a city.....	1988
Population .....	54,674 (est. 30 June 2015)
Population growth (last 5 years).....	4.35% (Tasmania 1.52%)
Persons aged under 15 years.....	10,085 (18% – est. 30 June 2015)
Persons aged 15 years and over .....	44,589 (82% – est. 30 June 2015)
Persons aged 65 years and over .....	10,133 (19% – est. 30 June 2015)
Median age (years).....	41 (Australian median age 37)
Area .....	386 square kms (including 191kms of coastline)
Number of dwellings.....	22,234 (Census 2011)
Mean daily maximum temperature .....	22.6 degrees January, 12.5 degrees July
Mean daily minimum temperature .....	12.0 degrees January, 4.1 degrees July

Clarence residents - employment by industry (2011 Census)	%
Agriculture, forestry and fishing	1.4
Mining	0.3
Manufacturing	5.7
Electricity, gas, water and waste services	2.1
Construction	8.5
Wholesale trade	2.7
Retail trade	11.6
Accommodation and food services	5.9
Transport, postal and warehousing	3.8
Information media and telecommunications	1.9
Financial and insurance services	3.3
Rental, hiring and real estate services	1.6
Professional, scientific and technical services	5.7
Administrative and support services	2.7
Public administration and safety	13.2
Education and training	10.3
Health care and social assistance	12
Arts and recreation services	2
Other services	3.8

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At 54,674 persons (2015) Clarence is the largest city in southern Tasmania.



Data source: ABS Census 2011. Tasmanian Treasury Population Projections (2014) – medium series. ABS Regional Population Growth, Australia, 2014–15 (cat. no. 3218.0). ABS Australian Population projections (on-line).



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## Vision

Clarence ... Diverse communities working together for a vibrant, prosperous and sustainable city.

## Mission

To represent the people of Clarence by providing leadership, programs, services and facilities to advance the quality of life in Clarence.



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## Mayor's Message



**I am pleased to present the 2015–16 Annual Report for the Clarence City Council.**

Our vision is to ensure we have a vibrant, prosperous and sustainable city for our residents. Consistent with this vision, our continued focus has been to deliver quality services, infrastructure, facilities and recreational and creative programs and activities for our community.

There have been a number of significant projects completed this year. One of these projects has been the development and adoption of the Economic Development Plan for 2016–2021. The plan identifies actions for Council to facilitate improved economic performance and productivity within key sectors. Clarence has a number of strengths and competitive advantages that we can use to sustainably grow our economy. The availability of land and land use zoning for expansion of residential, commercial and light industry is one example. Other advantages include the close proximity to employment, population and transport, as well as infrastructure such as the airport and light industrial zoning. Emerging cultural and recreational programs can also lead to a range of opportunities. Our goal over the next five years will be to work with business to facilitate networks, relationships, promotion and investment.

The redevelopment of Kangaroo Bay into a significant waterfront precinct progressed with a number of milestones being achieved in the year. This included construction and re-alignment of Kangaroo Bay Drive, along with a signalised intersection at Alma Street and Cambridge Road to provide improved access to and from Kangaroo Bay. Work also commenced on the construction of the Kangaroo Bay Parklands. The \$1.171m project will rejuvenate the area alongside Kangaroo Bay Drive with a landscaped parkland, leisure and civic spaces for all ages to enjoy. It is expected that the parklands will be completed in time for summer.

The implementation of the Kangaroo Bay Urban Design Masterplan is a key strategic project of Council. It will provide a range of opportunities for business and investment, but will also bring social and community benefits. The combination of accommodation, tourism, residential and retail development, recreation and leisure will reinvigorate the area. This project is a great example of all levels of government working together to deliver improved amenity for residents and visitors to our City.

I was pleased to see the Kangaroo Bay Skate Park open in April. It has been satisfying to see this facility embraced by the community and bring together people of all ages. It has also been wonderful to witness young people getting involved in decisions of Council, particularly with their efforts to progress the skate park, as well as the local skating fraternity and others who provided their input into this international standard facility.

Clarence has a number of excellent leisure and recreation facilities to improve the lifestyle and quality of life for residents. A plan to support our growing network of tracks and trails in Clarence was adopted by Council. The Tracks and Trails Action Plan 2015–2020 will help Council to plan, develop, manage and promote an accessible, sustainable and integrated network of tracks and trails, based on community demand. Our trails are developed for residents and visitors to connect with our diverse natural environment and promote an active and healthy lifestyle.

Other key projects completed in the year included a bike education facility at Wentworth Park in Howrah for young children, a stage, barbecue facility and upgraded toilets at Simmons Park in Lindisfarne, along with many new and improved playgrounds around Clarence.

In November, Council launched a new health and wellbeing website called Live Clarence. Live Clarence acts as a hub for information on a range of services, resources, events and activities to help residents get healthy, active and involved in the City.

Council continued to engage our community in arts and events through a diverse program of activities. Contemporary and community art exhibitions at Rosny Barn continued to gain much interest, while events such as our popular Clarence Jazz Festival, Seafarers Festival and Dog's Day Out entertained crowds. Council maintained its partnership with Dark Mofo and Festival of the Voices to host major events and exhibitions at Rosny Farm.

Work continued on two Council amalgamation studies. One focused on the south-east, and the other on greater Hobart. Council will consider the results of these studies and consult with the community before any final decisions are made.

Looking ahead to 2016–17, we will be developing a new strategic plan to work towards enhancing our city as an ideal place to live and do business. This important document will guide Council during the next 10 years to ensure we have a well-planned city supported by services and infrastructure. We must also ensure that we have a strong local economy, protect, manage and enhance our natural environment and assets, and also embrace creativity, innovation and enterprise. Clarence continues to experience sustainable growth and Council is well placed to meet our community's needs now, but we must also be responsive to future challenges if and when they arise.

Finally, I wish to thank my fellow Aldermen for their dedication and support in providing direction and dealing with a range of issues that were presented to them for consideration.

On behalf of my fellow Aldermen, I would like to thank the General Manager and his team for their ongoing professionalism and hard work in continuing to deliver high quality services for our community.

**Alderman Doug Chipman**

MAYOR

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## Council Aldermen

The Mayor, Deputy Mayor and Aldermen represented Council on various committees, boards and authorities including:



Alderman  
**DOUG  
CHIPMAN**  
**MAYOR**  
Clarence City  
Council Planning  
Authority  
  
Events Special  
Committee –  
(Chairperson)  
  
Clarence GP  
Super Clinic Ltd  
(Director)  
  
Clarence  
Emergency  
Management  
Committee –  
(Chairperson)  
  
Southern  
Tasmanian  
Councils Authority  
  
Local Government  
Association  
of Tasmania  
(LGAT) General  
Management  
Committee  
  
Delegate to  
LGAT Annual  
and Special  
Conferences  
  
Australian Mayoral  
Aviation Council  
  
State-wide Water  
and Sewerage  
Corporation  
– Owners’  
Representative



Alderman  
**N (JOCK)  
CAMPBELL**  
**DEPUTY  
MAYOR**  
Clarence City  
Council Planning  
Authority  
  
National Fitness  
Southern  
Recreation  
Association  
  
State-wide Water  
and Sewerage  
Corporation –  
Deputy Owners’  
Representative  
  
Copping Refuse  
Disposal Site  
Joint Authority  
(Chairperson)



Alderman  
**DOUG  
DOUST**  
Cultural History  
Advisory  
Committee  
(Chairperson)  
  
Clarence City  
Council Planning  
Authority  
  
Clarence Access  
and Facilities  
Advisory  
Committee  
(Alternative  
Chairperson)  
  
Clarence City  
Council Planning  
Authority  
  
Community Road  
Safety Partnership  
Advisory Group  
(Chairperson)  
  
Natural Resource  
Management and  
Grants Committee  
(Chairperson)



Alderman  
**KAY  
MCFARLANE**  
Audit Committee  
(Proxy)  
  
Tracks and Trails  
Committee  
(Alternative  
Chairperson)  
  
Clarence Access  
and Facilities  
Advisory  
Committee  
(Alternative  
Chairperson)  
  
Clarence City  
Council Planning  
Authority  
  
Community Road  
Safety Partnership  
Advisory Group  
(Chairperson)  
  
Natural Resource  
Management and  
Grants Committee  
(Chairperson)



Alderman  
**JOHN  
PEERS**  
Lindisfarne  
Community  
Activities Centre  
Management  
Committee  
  
Geilston Bay  
Community  
Centre  
Management  
Committee  
  
Risdon Vale  
Community  
Centre  
Management  
Committee  
  
Clarence City  
Council Planning  
Authority  
  
Community Road  
Safety Partnership  
Advisory Group  
(Alternative  
Chairperson)



Alderman  
**RICHARD  
JAMES**  
Southern Waste  
Strategy Authority  
  
Clarence City  
Council Planning  
Authority  
  
Tracks and Trails  
Committee  
(Chairperson)  
  
Richmond  
Advisory  
Committee (Proxy)  
  
Code of Conduct  
Panel



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Alderman  
**HEATHER  
CHONG**  
Audit Committee  
Petitions to Amend Hearings Committee  
Richmond Advisory Committee (Chairperson)  
Clarence City Council Planning Authority  
Howrah Recreation Centre Committee of Management  
Events Special Committee  
Cultural History Advisory Committee (Proxy)  
Community Health and Wellbeing Plan Advisory Committee (Chairperson)



Alderman  
**SHARYN VON  
BERTOUCH**  
Cycling South (Proxy)  
South Arm Calverton Hall Management Committee Inc  
Clarence Bicycle Steering Committee (Chairperson)  
Clarence City Council Planning Authority  
Positive Ageing Plan Advisory Committee (Chairperson)  
Clarence Senior Citizens Centre Management Committee  
Southern Waste Strategy Authority (Proxy)  
Events Special Committee  
National Seachange Taskforce Committee of Management



Alderman  
**JAMES  
WALKER**  
Howrah Recreation Centre Committee of Management (Proxy)  
Clarence City Council Planning Authority  
Positive Ageing Plan Advisory Committee (Proxy)  
Clarence Bicycle Steering Committee (Alternative Chairperson)  
Committee of Management of Business East Inc (Proxy observer)



Alderman  
**PETER  
CUSICK**  
Clarence City Council Planning Authority  
Lindisfarne Community Activities Centre Management Committee  
Audit Committee  
Petitions to Amend Hearings Committee (Proxy)  
Copping Refuse Disposal Site Joint Authority (Deputy Representative)  
Code of Conduct Panel



Alderman  
**DANIEL  
HULME**  
Clarence City Council Planning Authority  
Risdon Vale Community Centre Management Committee  
Petitions to Amend Hearings Committee  
Committee of Management of Business East (Observer)  
Partnership Grants Assessment Panel



Alderman  
**DEBRA  
THURLEY**  
Clarence City Council Planning Authority  
Clarence Senior Citizens Centre Management Committee (Proxy)  
Petitions to Amend Hearings Committee  
Clarence Access and Facilities Advisory Committee (Chairperson)  
Community Health and Wellbeing Plan Advisory Committee (Alternative Chairperson)  
Bellerive Community Arts Centre Management Committee  
Geilston Bay Community Centre Management Committee  
Code of Conduct Panel

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## General Manager’s Report

**Each year when sitting down to reflect on the past year our focus tends to be on the headline issues of growth, sustainability, financial performance and major development.**

Whilst these are indeed "headline" issues, Council is much more than these matters alone.

In this year’s Annual Report I would specifically like to focus on the significant range of community services that Council delivers to our community. These services range from early childhood immunisation programs, childcare and outside school hours care, youth services, right through to our broad range of services to the aged.

During the course of the year Council delivered immunisation programs targeted at HPV, diphtheria, tetanus, whooping cough (pertussis) and chicken pox; through regular infant school based and adult immunisation programs.

It is small but vital programs such as this that go a long way to preventing illness and maintaining the health and wellbeing of our community.

Additionally, Council’s range of Childcare and Family Support Services including Long Day Care, Family Day Care, Before and After School Care and Vacation Care provide invaluable support to all families within the City. These services, meet national accreditation standards and are operated throughout the Clarence community. Each of these services provide an educational and stimulating age specific program for the children attending. I would like to specifically acknowledge the hard working permanent and casual staff who deliver these programs. It is common that these services support families being able to access employment and educational opportunities.

Council is also part of the Global Network of Aged Friendly Cities and communities with our aged services collectively being delivered under the banner of "Positive Ageing".

Council’s positive ageing programs include the Eat for Life Project, Spotlight on Seniors Newsletter, Get Going Guide, the Live Long, Live Well program and the Clarence Positive Ageing Network. Special mention must be made of the "aWake Before Death" project, which was awarded the Local Government Association of Tasmania Award for Excellence.

"Positive Ageing" is a key plank of Council’s Strategic Plan and I would encourage all to read this Annual Report to learn more about the extensive range of community services that Council provides.

No commenting on the Annual Report would be complete without some reference to Council’s financial position. Once again this year Council has maintained its finances in good order and received a clear audit.

Council continues to maintain a strong financial position and is well placed to meet the future financial demands of this growing and vibrant city.

I would like to thank the Council staff for their ongoing commitment and dedication to the City. The range of activity found within this report could not be delivered without their outstanding efforts.

Also I extend my thanks to the Mayor and Aldermen for their vision and leadership in charting the course for the City of Clarence.

Finally, I would thank the Clarence community for their support and contribution to the City and for their feedback when we do well and also when we don’t do as well as we might. After all, it is to serve the Clarence community that we exist.

Thank you

**Andrew Paul**  
GENERAL MANAGER

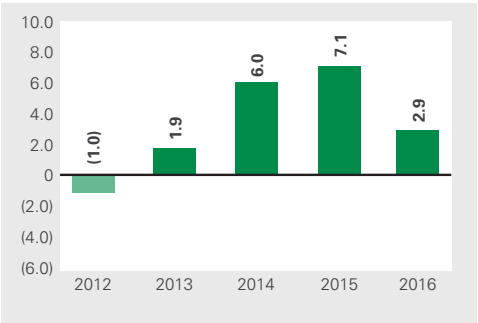


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## Highlights 2015–2016

- The construction and re-alignment of Kangaroo Bay Drive was completed, along with works on the Rosny Hill junction upgrade and the extension of Alma Street, as part of the Kangaroo Bay Master Plan.
- The Kangaroo Bay Skate Park was officially opened in April 2016.
- Council adopted an Economic Development Plan 2016–2021 for the city.
- Council awarded a tender for \$2.37m for the construction of the Kangaroo Bay sportsground change rooms and clubroom facility.
- A new Dog Management Policy was adopted.
- Council adopted a Tracks and Trails Action Plan for 2015–2020 to guide the development, maintenance and promotion of tracks and trails in the City.
- A Clarence Weed Management Strategy 2015–2030 was adopted.
- Construction of a stage, barbecue facility and upgraded toilet facilities at Simmons Park in Lindisfarne were completed.
- A bike education facility at Wentworth Park for young children was constructed.
- Many successful events were held in the City, including the Clarence Jazz Festival, Seafarers, Australia Day on the Bellerive Boardwalk and Dogs Day Out.
- Positive underlying surplus, broadly consistent with Council’s 10 Year Financial Management Plan.
- Key financial ratios well above benchmark.
- Key sustainability ratios consistent with benchmark and/or asset management plans.
- Her Excellency Kate Warner, Governor of Tasmania, together with Mr Warner, undertook an official visit to the City in March 2016.
- The aWake Before Death, a film and educational materials to promote conversations about death, dying and end-of-life planning was launched and received a 2016 Tasmanian Local Government Award for Excellence.



### UNDERLYING SURPLUS RATIO

Underlying surplus/(deficit)/Recurrent Income  
This ratio serves as an overall measure of financial operating effectiveness.  
Auditor General Benchmark: >1.0

# Community Leadership

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GOAL: TO PROVIDE LEADERSHIP AND  
ADVOCACY FOR OUR CITY WHILST  
RECOGNISING THE DIVERSE NEEDS  
OF OUR COMMUNITIES



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## Strategy

### COMMUNITY PARTICIPATION AND ENGAGEMENT

## Actions

### PROVISION OF TIMELY INFORMATION ABOUT COUNCIL ACTIVITIES

Information was delivered to the community using the following mediums:

- Quarterly newsletters which featured news about major projects, programs, initiatives, events and achievements.
- Council’s website which has detailed information about Council services, projects, policies, publications, news and events. Additions to the website included links to the new Live Clarence website, email opt-in for rates notices and publications, and updated phone numbers.
- Launch of Live Clarence, a new health and wellbeing website for the City.
- Social media (Facebook and Twitter) across Council to provide the latest news and information.
- Audio visual recordings of Council meetings available on the website.
- Regular newsletters including Clarence Arts and Events e-news, Food News, Swift Chatter Land and Coastcare, Spotlight on Seniors, Access News, Live Clarence e-news, Dog News, and the Sport and Recreation E-Newsletter.
- My Local Services App which provides information on how to contact Council, report issues, receive waste collection reminders, news and events.
- Get Going Guide 2016–2017 to help older residents in Clarence find out what is going on in the City.
- Regular advertising and articles published in the Eastern Shore Sun.

### COMMUNITY ENGAGEMENT – NEW POLICIES AND MAJOR PROJECTS

Council continued to consult with the community in accordance with its adopted Community Participation Policy. Mechanisms to consult with the community included meetings with groups and individuals, advertisements in daily and local newspapers, social media, online, face-to-face and mail-out surveys and letters. Consultation on policies and projects included:

- Revised Dog Management Policy and Schedule of Declared Areas
- Tracks and Trails Action Plan 2015–2020
- Draft Cambridge Master Plan
- Economic Development Plan 2016–2021
- Clarence Cultural History Plan
- Draft Clarence Safety Plan
- Draft Pindos Park Management Plan
- Various reserve activity plans including Clarence Plains, Kuynah, Toorittya and Carella bushland, Otago Bay.

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# Actions

Council continued its ongoing relationship with the Local Government Association of Tasmania. Issues that were discussed at a number of meetings throughout 2015–16 included the Tasmanian Planning Scheme, feasibility studies for voluntary amalgamation and shared services, review of the Local Government Act and policy updates.

## SOUTHERN TASMANIAN COUNCILS’ AUTHORITY (STCA)

Council continued its membership of the Southern Tasmanian Councils’ Authority. Issues progressed through the Authority included local government reform, and a submission to the State Government on the review of the *Local Government Act 1993*.

For further details, refer to Appendix G.

## DERWENT ESTUARY PROGRAM

Council continued its membership of the program along with representatives from the State Government, local government, business and community. A 12 month trial project commenced in December 2015 to monitor the quality of water in the Derwent River.

## SOUTH EAST REGION DEVELOPMENT ASSOCIATION (SERDA)

Meetings of the South East Region Development Association continued. A key topic of discussion was the preparation and adoption of a South-East region infrastructure development report.

# Actions

## PROJECT/POLICIES DISCUSSED WITH COMMONWEALTH AND STATE ELECTED MEMBERS

Issues that were raised with local members included airport rating, local government reform (voluntary amalgamations), and transport matters in greater Hobart (traffic congestion).

## VOLUNTARY AMALGAMATIONS OF COUNCILS AND RESOURCE SHARING

Council has agreed to participate in two feasibility studies following a request from the State Government to all councils to explore voluntary amalgamations and shared resources with adjoining councils.

The first study focuses on a South-East Council which includes Clarence, Sorell, Tasman and Glamorgan-Spring Bay. The second study focuses on a Greater Hobart Council that includes Clarence, Hobart, Glenorchy and Kingborough councils.

The projects aim to identify any demonstrable benefits from voluntary amalgamations and/or the establishment of shared service arrangements. The State Government, in partnership with the councils, has largely funded the studies.



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## Strategy

### MARKETING AND PROMOTION

## Actions

Various Council projects, programs, policies and events were promoted during the year including:

- A revised dog management policy and schedule of declared areas
- Change of Council telephone numbers upon implementation of a new telephone system
- Email opt-in for rates notices and publications
- Launch of the Live Clarence website
- Launch of the ArtBikes scheme on the Eastern Shore
- Launch of aWake Before Death, a collaborative partnership to promote, educate and raise awareness around end-of-life planning
- Opening of the Kangaroo Bay Skate Park
- Unveiling of memorial plaques at Montagu Bay and the Domain by Council and the City of Hobart to commemorate the collapse of the Tasman Bridge.

Council also coordinated an official visit to the City by Her Excellency Kate Warner, Governor of Tasmania and Mr Warner including a civic reception at Bellerive Oval in March 2016.

Council also welcomed visiting students from our sister city, Akkeshi in Japan in March 2016.

Council also sponsored major events including the 2015 City of Clarence Squash Championships, 2016 Royal Hobart Golf Club Centenary, Four Bridges Dragonboating Challenge, and the City of Clarence Eisteddfod.

## Strategy

### FUTURE PLANNING

## Actions

### CONSIDERATION OF STRATEGIC POLICY

The following major policies and plans were considered and adopted by Council:

- Economic Development Plan 2016–2021
- Seven Mile Beach Sport and Active Recreation Precinct Master Plan
- Clarence Weed Management Strategy 2015–2030
- Revised Dog Management Policy and Schedule of Declared Areas
- Revised Customer Service Charter
- Public Art Code implementation procedures
- A new Code of Conduct for Councillors
- Receipts of Gifts and Benefits Policy
- Revised Meeting Procedures Policy
- Richmond Bridge Vegetation Management Plan
- Revised policy for Management of Trees on Council Land
- Revised Code for Tenders and Contract and Procurement Procedure

### PREPARATION OF SUBMISSIONS

Submissions were made to the State Government on the Draft Tasmanian Cat Management Plan. Submissions were also made to the Hobart International Airport P/L relating to the Hobart Airport Preliminary Draft Master Plan.

# Governance

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GOAL: TO PROVIDE CONSISTENT,  
ACCOUNTABLE, TRANSPARENT AND  
EFFECTIVE GOVERNANCE OF THE CITY



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## Strategy

DECISION  
MAKING AND  
REPORTING

## Strategy

INTERNAL  
OPERATING  
SYSTEMS

## Actions

### ANNUAL GENERAL MEETING

Council held its Annual General Meeting on 7 December 2015. There were no submissions received on the Annual Report.

## Actions

### QUARTERLY REPORTING

Quarterly reports were presented to Council which provided information on the performance of the organisation against Council’s Annual Plan. The report details significant activities undertaken under six goal areas, consistent with Council’s Strategic Plan 2010–2015. Key performance indicators and detailed financial information for each of the program areas is included in Council’s Annual Plan and budget.

### PUBLIC INTEREST DISCLOSURE

There were no public interest disclosures made during the year. Details of Council’s procedures were available on both Council’s internet and intranet sites.

### AUDIT PANEL

As part of the Audit Plan for 2015–16, the Panel received reports and endorsed the outcomes of the following projects:

- A comprehensive review of Council’s parks and recreation facilities with particular emphasis on the appropriateness of Council’s maintenance, safety and risk assessments;
- A detailed review of Council’s Corporate Induction Programme and Staff Exit Controls; and
- A complete review of Council’s Appropriate Use of Delegations.

In January 2016 Mr John Mazengarb was reappointed as Panel Chairperson for a three year period concluding 2018.

This year the Audit Panel reviewed Council’s 10-year Financial Plan and noted that it was still reflective of Council’s endorsed strategic objectives.

As foreshadowed in last year’s report, the Panel has further considered its approach to the development of a three year forward program and a proposed audit project will be undertaken in the forthcoming year to further refine the Panel’s approach to the forward plan.

In addition the Panel endorsed a comprehensive Fraud Policy and Management Plan.

### RISK AUDIT

The following individual audits were conducted during the year:

- Detailed review of Council Business Continuity and Recovery Plan
- A comprehensive risk assessment including stakeholder consultation as part of the creation and opening of the Rosny Skate Park facility
- Various small internal process reviews and development of appropriate controls for the introduction of new legislative provisions and requirements.

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## Strategy

MANAGEMENT  
AND STAFF  
RESOURCING

## Actions

### CONDITIONS OF EMPLOYMENT

Council offers a comprehensive range of benefits and competitive remuneration entitlements which aim to provide a framework that is appropriate for our business, transparent and meets our commitment to attract, develop, motivate and retain a diverse workforce.

### RECRUITMENT AND SELECTION

Council is committed to ensuring recruitment and selection of prospective employees is in accordance with the *Local Government Act 1993* and any other relevant employment legislation, including Council policies.

Effective employee recruitment and selection is critical to the success of the Council and the provision of services to our community. Selection to positions within the Council is based on the principles of appointment on merit and the provision of equal employment opportunity.

Recruitment included 25 permanent, 15 temporary and 18 casual employees. Resignations totalled 31 permanent, two temporary, and 29 casual employees.

### TRAINING AND DEVELOPMENT

The Council continues to support employees through investing in their ongoing training and development. Council delivers programs which are focused on operational needs, work health and safety requirements, as well as professional development opportunities. The Council actively sought to provide a range of traineeship opportunities for existing and new staff, including programs targeting youth in the Clarence community.

### WORK HEALTH AND SAFETY / REHABILITATION AND COMPENSATION

The organisation is committed to preventing injury and illness by providing and maintaining a safe working environment. Council achieved certification to AS/ NZS 4801:2001 Standard in 2014 and has continued to build on this framework with a number of significant improvements over the past 12 months.

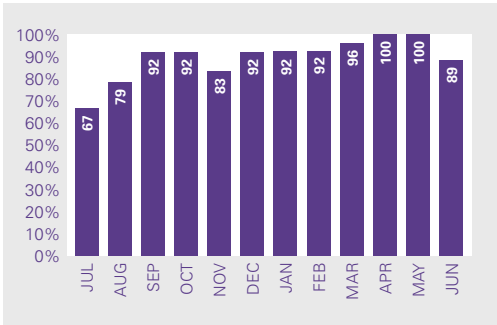
During the reporting period there were three incidents which required reporting to Workplace Standards.

There were 29 workers’ compensation claims during the period.

The organisation continued to deliver a proactive employee assistance program, including rehabilitation interventions to assist in the return of injured employees to the workplace.

### INDUSTRIAL RELATIONS

The organisation complied with all industrial relations requirements.



### ATTENDANCE AT COUNCIL MEETINGS





# Financial Management

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GOAL: TO EXERCISE ACTIVE STEWARDSHIP IN THE STRENGTHENING OF THE CITY’S FINANCES

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## Strategy

### FINANCIAL PLANNING

Ensure Council has a soundly considered framework within which to make key financial decisions.

## Strategy

### FINANCIAL PERFORMANCE AND REPORTING

Monitor the financial outcomes of Council’s appropriations and operations, supported by a sound control environment.

## Strategy

### FINANCIAL RESOURCING

Maintain an appropriate level of financing to meet Council’s ongoing operations.

## Strategy

### REVENUE

Provide for the ongoing sustainability of Council’s revenue base.

## Actions

- Financial strategies implemented in accordance with the 10 year financial management plan.
- Rating policy reviewed with treatment of residential units owned by charities being specified, together with a small number of minor clarifications.

## Actions

- Operating result and underlying result favourable, and in accordance with the financial management plan.
- Unqualified audit report issued by the Auditor-General.
- Annual Plan and Estimates developed to meet outcomes contemplated in the Strategic Plan. Progress against Annual Plan and budget allocations monitored by Council through formal quarterly reporting process.
- Internal monitoring systems implemented to monitor and measure financial performance, involving management, Council’s Audit Panel and Council.
- Financial risk minimised through systems of internal control, internal and external reporting, operation of an Audit Panel, assessment of insurable risks and placement of appropriate insurance policies.

## Actions

- Pricing policies established which consider equity, capacity to pay, community demand, intergenerational equity and Council’s strategic priorities.
- Financial resourcing for service delivery allocated through determination of the Annual Plan and Estimates.
- Long term financial management plan sets out resourcing requirements and proposed funding sources into the future.

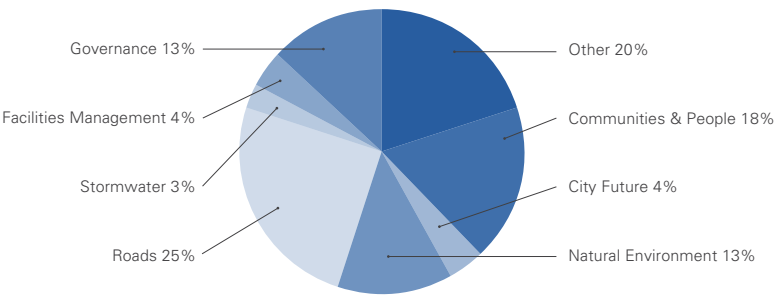
## Actions

- Rating policy formally reviewed by Council.
- Rating strategies (consistent with rating policy) and fee schedule reviewed prior to determining rates, charges and fees for the financial year.
- Successfully pursued opportunities for federal funding of community projects.
- Optimal use of Council assets monitored on an on-going basis through review of options at key decision points (e.g. lease renewals), during development of the Annual Plan, consideration by Council’s Audit Panel, and through specific analysis of key assets.



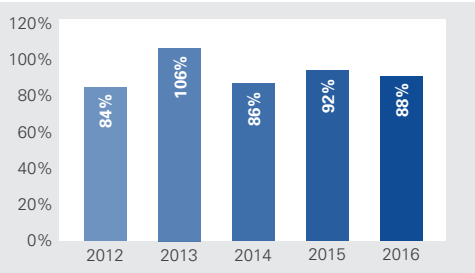
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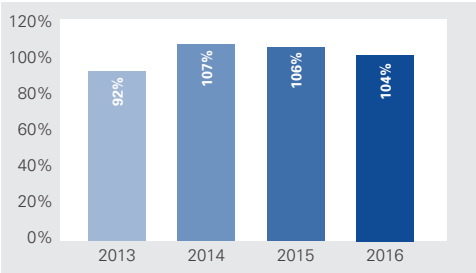
## EXPENSES

Source: 2015–16 Financial Statements



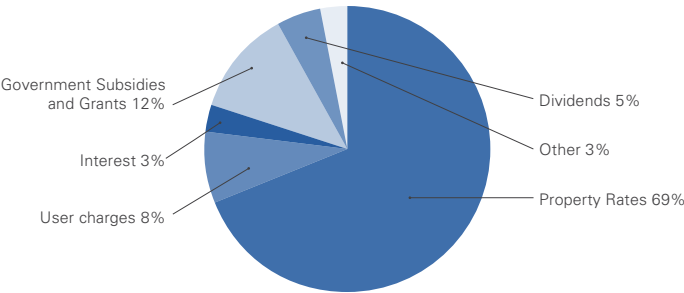
## ASSET SUSTAINABILITY RATIO

Capital outlays on replacement or renewal of existing assets/annual depreciation expense. This ratio calculates the extent to which Council is maintaining operating capacity through renewal of its existing asset base. Auditor-General Benchmark: 100%.



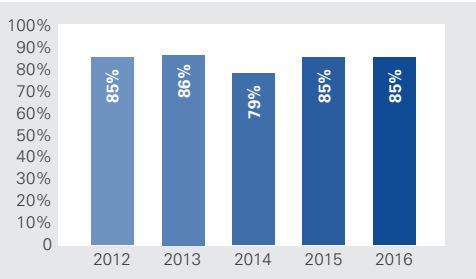
## ASSET RENEWAL FUNDING RATIO

Projected capital outlays/projected capital expenditure funding. This ratio measures Council’s capacity to fund future asset replacement requirements based on its 10 Year Financial Management Plan. Auditor-General Benchmark: 100% (within range of 90% to 100% is acceptable).



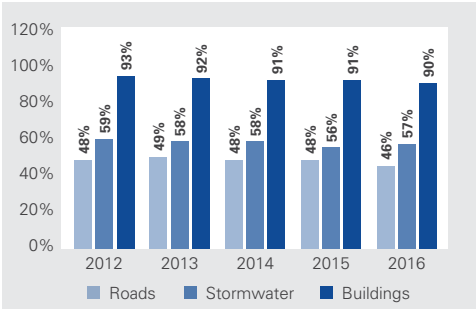
## OPERATING REVENUES

Source: 2014–15 Financial Statements



## NET FINANCIAL LIABILITIES RATIO

Net financial liabilities/recurrent income. This ratio indicates the net financial obligations of Council compared to its recurrent income. Auditor General Benchmark: >0% (within range of - 50% to 0% is acceptable).



## ASSET CONSUMPTION RATIO

Depreciated replacement cost/current replacement cost This ratio indicates the level of service potential available in Council’s existing asset base based on accounting estimates. Auditor-General Benchmark: >60%.

# Social Inclusion

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GOAL: TO SUPPORT LOCAL COMMUNITIES TO BUILD ON EXISTING CAPACITY AND PROGRESS THEIR HEALTH AND WELLBEING



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## Strategy

COMMUNITY  
SAFETY AND  
WELLBEING

## Actions

### CLIMATE CHANGE

As part of the Council’s ongoing implementation of the recommendations in the Climate Change Impacts on Clarence Coastal Areas Report, Council monitored the dune and beach profiles at all vulnerable locations to capture the change to the beach profiles.

### CLARENCE FIRE MANAGEMENT PLAN

As part of its responsibilities under the various fire management plans adopted for its reserves, Council, in conjunction with the Tasmania Fire Service, undertook a series of fuel reduction burns.

Prescribed burns were undertaken at the Glebe Hill, Waverley Flora Park, Kunyah Reserve and Mortimer Bay reserves.

Council has completed a review of all 15 fire management plans, the Fire Management Strategy and best management practice guidelines and is scheduled to officially adopt the documents in the new financial year.

### EMERGENCY MANAGEMENT

Staff represented Council on a number of regional and local community safety committees.

Planning has commenced to establish a permanent recovery kit at Richmond.

### LANDCARE AND COASTCARE GROUPS

Clarence Landcare and Coastcare grants totalling \$29,997 were made to 11 groups. These groups contributed several thousand hours of volunteer work in maintaining Council’s natural areas.

### COMMUNITY SAFETY

#### Collective Impact in Clarence Plains – One Community Together (OCT)

One Community Together is continuing to build on its strategic and long term approach to addressing safety in the community of Clarence Plains. Monthly planning meetings were held with all interested stakeholders to plan and coordinate activities.

The project celebrated its first year anniversary with an event held at the Tasmanian Police Academy at Rokeby. Residents, service providers, government representatives and politicians came together to hear about how One Community Together is taking a different approach to addressing safety in the community.

Other activities included:

- A community clean-up in October 2015 was held with close to 100 people participating.
- Focus area teams were established in the areas of community spaces, community life, employment and education, activities and services.
- A website and Facebook page has been established to communicate and promote activities of the group. The website, [www.onecommunitytogether.org.au](http://www.onecommunitytogether.org.au), provides information about the project and enables local groups and organisations to promote their activities.
- Work is being progressed on the steering committee’s terms of reference and working towards obtaining funding to help with administration and support for the project.

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## Road Safety

The Youth Services team worked with RACT and greater Hobart councils to educate young people on the dangers of texting and driving. A clip from the project is available on YouTube.

## Trail Bikes

The Trail Bikes Working Group continued to discuss strategies around education, diversion and enforcement. The group looked at developing a strategy to tackle the issues from a number of perspectives as well as recruiting community members to the group. Crime Stoppers has applied for funding to support a mentor program in Clarence Plains and funding is being sought for the schools-based ‘Moto-Safe’ program to be run locally.

## Facing Up To It (FUTI) – Family Violence And Child Protection:

The Clarence Plains’ FUTI program is being supported by Council to improve the response and support given to victims by trained community members.

# HEALTH AND WELLBEING

## Health and Wellbeing Plan

### Community Health and Wellbeing Advisory Committee (CHAWAC)

Implementation of the Community Health and Wellbeing Plan 2013–2018 continued with work being done on an operational plan, recruitment of new members to CHAWAC and the working groups, and measures to evaluate the program. The project also had a UTAS Social Work student on placement to experience community development work and support the health promotion activities of the committee.

### Information/Communication Working Group

The working group implemented the Live Clarence website at [www.liveclarence.com.au](http://www.liveclarence.com.au). Live Clarence was launched at the Living Well in Clarence event in November 2015.

### Health Promotion Working Group

The working group considered priorities for action and looked at projects around the following topics:

- **Access to health services** – this project will research barriers to accessing GP services and work with the community and GPs to collect stories about the challenges people face in accessing a doctor.
- **Community connections** – preparations have been made to hold a Christmas Brunch in 2016 for people in the community who experience hardship and social isolation at Christmas time. The event will be held on Christmas Day at the Howrah Recreation Centre.
- **Positive mental health promotion** – This project has been working on producing a useful toolkit that helps people identify what keeps them mentally healthy as well as what they may need to do to get their mental health on track.
- **Oral Health promotion** – This project is looking at ways to strengthen the work of the Move Well Eat Well initiative in Clarence by promoting the benefits of drinking water as well as key messages from Oral Health Services Tasmania.



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## Liveability/Environment Working Group

Several priorities were identified as potential projects for the year and included:

- Community Safety Plan – A draft has been developed that is undergoing review.
- Social Impact Assessment framework – Initial planning has been undertaken on how this framework will be incorporated into the planning scheme with further work to be progressed.
- Community Hubs project – A project scope has been drafted that includes mapping community attributes in Clarence.
- Transport strategy – A strategy to help shape strategic direction around transport will be progressed.

## Live Clarence e-News

The first issue of the Live Clarence e-news was produced and distributed electronically in May to all subscribers. The e-newsletter includes information on health and wellbeing in the city and will be distributed every two months.

## Council Workplace Health and Wellbeing Committee

The group has determined a number of actions for the coming year including health information sessions for staff, workplace health checks, a pedometer challenge, promotion of fitness events and challenges, and a continuation of the newsletter.

## Fitness in the Park

Summer and winter sessions were held throughout the year. An evaluation of the program was undertaken with the majority of participants satisfied with the program in helping to improve their health and fitness.

## Regional Wellbeing Survey

The 2015 Regional Wellbeing Survey was promoted in Clarence in January and February. More than 200 responses were received. A presentation of the 2014 results was provided to Aldermen and council staff.

## Clarence Community Gardens

Council continued to provide support to community gardens in Risdon Vale, Warrane and Clarendon Vale.

The community garden at Risdon Vale has become a reliable source of produce for the community.

Council participated in the Seed to Plate project, which Mission Australia Housing secured funding to establish a community garden in Clarendon Vale. The GROW project is part of this initiative. Mission Australia Housing is working with community members and organisations in Clarendon Vale to establish the garden and community space in the hub around the school, child and family centre, and neighbourhood centre.

Council continued to work with local residents and the Warrane Mornington Neighbourhood Centre to plan a community garden at Heemskirk Street in Warrane. Council engaged with local neighbours and the feedback was predominantly positive with many in favour of seeing the land used for the project. Council was successful in receiving funding from the Stronger Communities Program for fencing infrastructure and a shed for the garden.



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### Heart Moves For Seniors Programs

This program is an initiative of Council’s Positive Ageing Plan and continued to be successfully delivered in Risdon Vale and Warrane Mornington Neighbourhood Centres.

### Community (Men’s) Sheds

The Howrah Men’s Shed officially opened in November by the Governor of Tasmania. Membership continued to grow with members actively working with the Southern Support School to help with the maintenance of their school bikes.

The Positive Ageing Advisory Committee is supporting the extension of the community shed at Clarendon Vale by assisting with on-site ground work.

### Healthy Food Access Tasmania – Spatial Mapping Project

Maps of where a healthy food basket is available for purchase, and the area within 500m of these shops in Clarence, were produced. The Spatial Mapping Project was completed and a final report was disseminated.

### Food Connections Clarence – Older Isolated People

Monthly cooks commenced from the Clarence Seniors and Citizens Centre with Rose Bay High School students and the support of two volunteer chefs. Clarence High School joined the partnership and has contributed to the program. The group has also established a Chat and Chew program and a school kitchen garden.

### Eat For Life Project

In collaboration with the Council of the Ageing Tasmania (COTA) and Feeding the Futures, the Eat for Life Project aims to increase awareness of the specific nutritional needs of older people.

### aWake Before Death Project

aWake Before Death is designed to engage people of all ages and abilities to promote and educate others about death, dying and end-of-life planning. It is a collaborative project with the Warrane Mornington Neighbourhood Centre, Fairway Rise Retirement Living, Council’s Positive Ageing Advisory Committee (CPAAC), Music Therapist Sally Mollison, and the Tasmanian Association of Hospice and Palliative Care (TAHPC). The film was shown at the MOFO Festival in January.

The working group also attended the Palliative Care expos in Launceston and Hobart in May with many people watching the short film, learning about the website and project.

### Age Friendly City And Community

Council is part of the Global Network of Age Friendly Cities and Communities, and is contributing to the new Age Friendly Database of project and programs, aimed at sharing information from around the world. In July 2015, CPAAC delivered a workshop at the Local Government Association Tasmanian conference in Launceston, which was well received.

Additionally, CPAAC is contributing to the Global Strategy and Action Plan on Ageing and Health.

Council attended and presented a workshop at the International Federation on Ageing 13th Global Conference in Brisbane in June 2016.

### ‘Spotlight on Seniors’ Newsletter

The newsletter continued to be a popular source of regular information across the community.

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## Get Going Guide

A revised edition of the Get Going Guide was produced. The revised guide is available from Council’s website and 1,800 hard copies were distributed to key community facilities and centres across the city.

## Live Well Live Long Program – Health Prevention for Older People

The popularity of this program continued to increase as a result of increased promotion and new branding with many sessions being booked out.

## Clarence Positive Ageing Network (PAN)

The network continued to grow in size and popularity and was regularly attended by a variety of services, organisations and CPAAC members. The network provides an informal environment to discuss what is happening in the sector as well as projects of common interest.

## PUBLIC HEALTH

Resources allocated to public health activities in 2015–16 totalled \$687,857 comprising of \$595,232 in salaries and \$92,625 for other operational expenses.

## SPECIAL EVENT LICENCING

There were seven special event licences issued this year. They were for fundraising, school events, a triathlon, and Carols by Candlelight.

## EDUCATIONAL PROGRAMS AND INFORMATION TO IMPROVE STANDARDS

Food handler training sessions were held throughout the year with 324 people attending and 1,354 completing the online training.

Seasonal editions of Food News were distributed each quarter to all food businesses operating in Clarence and provided information on food standards, changes to legislation and food safety.

## ENSURE ALL FOOD PREMISES COMPLY WITH LEGISLATION UNDER THE FOOD ACT 2003

Renewal of registration of food businesses and new businesses resulted in 300 licences issued.

The *Food Act 2003* was amended to enable registration of mobile business and for these businesses to apply for state-wide registration through their local council. As a result, 18 mobile food businesses are registered with Council.

Temporary food licences were issued to 216 food businesses operating at various events.

## ON-SITE WASTEWATER MANAGEMENT

There were 213 inspections of wastewater treatment systems during the year.

There were 111 special plumbing permits lodged during the year for on-site wastewater management systems for properties that are not connected to sewer.



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## PROVIDE AN ACCESSIBLE IMMUNISATION PROGRAM FOR FAMILIES

The immunisation program continued at high schools in Clarence with all grade seven students being offered vaccination against the Human Papilloma Virus (HPV), diphtheria, tetanus, pertussis (whooping cough) and chickenpox. Our after-hours catch-up clinics continued to operate for those students who were absent from school during routine immunisations.

Fortnightly community clinics at the Integrated Care Centre in Rosny Park continued to be well attended.

A total of 2,321 vaccinations were administered in 2015–16.

## CONDUCT ENVIRONMENTAL WATER SAMPLING

Beach sampling continued on a weekly basis during daylight savings in conjunction with the Derwent Estuary Program. Two samples exceeded the *Recreational Water Quality Guidelines 2007* primary contact guideline limit for Enterococci from Lauderdale Beach; however both failed samples were re-tested and subsequently passed.

Council continued sampling Howrah and Bellerive beaches on a monthly basis for the rest of the year with results exceeding acceptable limits in July and September. These elevated results were likely to have been caused by contaminated stormwater discharged to the beach after rain events. There were rainfall events of less than 5mm in the 24 hours prior to both the July and September samples being taken.

Rivulet sampling continued following rain events as part of a long-term data collection.

## WATER CARRIER PERMITS

A total of 11 water carriers were registered during the year.

## PUBLIC HEALTH RISK REGISTRATION

There were three Public Health Risk Licences (e.g. tattooing/ear piercing) issued to businesses this year.

## RESPONDING TO ALL REPORTED NUISANCES THAT MAY IMPACT ON THE HEALTH, WELLBEING AND SAFETY OF THE COMMUNITY

Environmental Health Officers responded to 244 complaints throughout the year. This is a decrease of seven compared with last year. The majority of complaints related to noise (76), pollution (62), litter (30), other (21), food (21), building (12), vermin (10), septic/on-site (9) and insects (3).

## RESPONDING TO ALL NUISANCES REPORTED REGARDING DOGS

City Rangers responded to 1,198 complaints from the general public in relation to dogs. The majority of complaints received were dogs at large (567), barking dogs (422), dog attacks (94) and other nuisances (115).

There were 387 stray and dogs at large collected by City Rangers and taken to the Dogs’ Home throughout the year. This is a decrease of 48 for the same period last year.

## RESPONSIBLE DOG OWNERSHIP

There were 11,036 dogs registered in Clarence during 2015–16. This is an increase of 1,370 for the same period last year.

There were 790 infringement notices issued to dog owners throughout the year. The majority of those related to failing to register a dog (533), dog at large (205), dogs on beaches (39), dog attacks (7) and other (6). This is a decrease of 62 infringement notices when compared with last year.



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## EDUCATION TO THE COMMUNITY ABOUT RESPONSIBLE DOG OWNERSHIP

A revised Dog Management Policy was adopted by Council and has been implemented.

Dogs Day Out was held at Rosny Farm in October 2015 with approximately 900 people attending. This event features activities, competitions and useful information.

Four editions of Dog News were sent to all registered dog owners. These newsletters provided information on legislative updates, changes to the Dog Management Policy and responsible dog ownership.

## PROVIDING ASSISTANCE TO OTHER ORGANISATIONS THAT PROVIDE CARE FOR ANIMALS

Council provided annual funding to the Dogs’ Home, the RSPCA and the Hobart Cat Centre to assist with the care of animals.

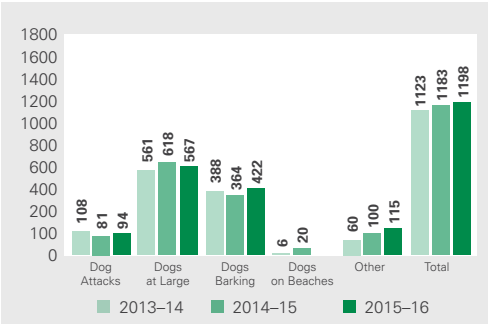
## MONITORING PARKING AREAS IN THE CBD TO MEET THE NEEDS OF THE COMMUNITY

City Rangers conducted regular patrols of public car parking areas around Rosny, Bellerive, Lindisfarne, Richmond, and at major events held at Bellerive Oval. As a result 3,349 infringements were issued during the year with the majority being for exceeding the time limit. This is a decrease of 534 compared to last year.

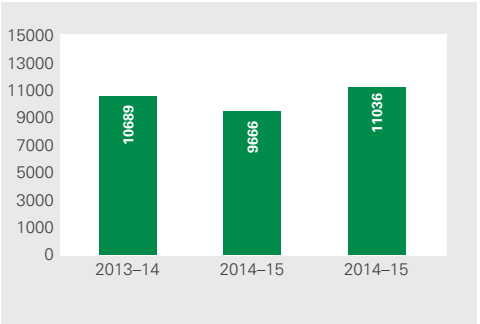
## MANAGING FIRE HAZARDS DURING THE SUMMER PERIOD

Twenty-five letters were sent to property owners who received abatement notices in the previous year reminding them of the need to clear their properties of potential fire hazards.

A total of 75 complaints were received for potential fire hazards on properties during the summer season, a decrease of 51 for the same period last year. Thirteen abatement notices were issued this year which is a decrease of 27 for the same period last year. Contractors were engaged on four occasions to clear properties where the property owner failed to comply with the abatement notice.



DOG COMPLAINTS



DOG REGISTRATIONS

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## Strategy

### SOCIAL INCLUSION

## Actions

### MULTICULTURAL INITIATIVES

Council participated in a consultation undertaken by the Multicultural Council of Tasmania regarding local government and best practice in multicultural policy and programs.

Council was acknowledged in the Human Rights Awards for its organisational commitment to improving understanding of multicultural issues.

Council supported two Harmony Day activities. This included a Parks Harmony Day at Mt Field National Park where new Tasmanians were able to experience the Tasmanian bush, learn from each other and enjoy multicultural food and friendship. Council also organised for 40 students from Clarence and Rose Bay High Schools to attend Harmony Day celebrations in the Hobart.

### OLDER CULTURALLY AND LINGUISTICALLY DIVERSE RESIDENTS

Council’s Positive Ageing Advisory Committee worked with the Migrant Resource Centre to establish networks with older migrant groups and to understand their needs when using facilities in Clarence.

### INDIGENOUS INITIATIVES

Council provided support for a national schools competition to be undertaken in Clarence as part of NAIDOC Week celebrations. This year, a student from Clarendon Vale Primary School was one of the winners and was presented a medal by the Mayor.

### PROVIDING SUPPORT TO THE FRAIL AGED AND DISABLED RESIDENTS IN THE COMMUNITY

Thirty-seven volunteers provided assistance to over 100 clients throughout the year. Client support consisted of 1,491 transport trips and 3,193 hours in home maintenance, social support and domestic assistance.

The service was reviewed by the Australian Government: Australian Aged Care Quality Review Agency in June. The service was assessed against 18 home care standards and the interim report concluded that we had met all these standards.

Referrals received through the My Aged Care website increased which indicated the national system is becoming effective. There has been a significant increase in requests for domestic assistance.

### EATING WITH FRIENDS

Eating With Friends continued to bring socially isolated older people together and provide opportunities for social connections. There were eight lunches held throughout the year and these continued to be well patronised with an average of between 60 and 70 people attending each lunch.

### RECOGNISING THE WORK OF OUR VOLUNTEERS

A volunteer recognition afternoon tea was held in May to acknowledge the valuable work of volunteers in our city. More than 90 people from 45 volunteer groups and organisations attended.



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## Strategy

### PUBLIC SPACES AND AMENITY

## PROVIDING ASSISTANCE TO INDIVIDUALS AND COMMUNITY GROUPS THROUGH THE COMMUNITY GRANTS PROGRAM

Twenty-four Community Support Grant applicants received a total of \$33,690 in funding for the September 2015 and March 2016 rounds. Funding for projects included safety equipment purchases, youth related projects, health and wellbeing projects, program expansions and various other community projects.

This year, 71 Quick Response Grant applicants received grant funding totalling \$9,640 for small activities, projects or to represent their state in a range of sporting and academic endeavours.

There were three Partnership Grants awarded for the October 2015 round. Young Life Australia (Hobart) received \$12,000 for the Young Stars Mobile Program, Transistor Youth Arts received \$12,000 for the Transition Youth Arts theatre and film program. The Clarendon Vale Neighbourhood Centre also received \$12,000 for the ‘Bringing One Community Together-Making Opportunities Happen’ project.

## Actions

### NEW SPORTSGROUND DEVELOPMENTS

The demolition of the old sports pavilion at Wentworth Park was undertaken and a new Disability Discrimination Act (DDA) compliant pavilion was constructed.

Construction of the Howrah Indoor Bowls Club commenced.

Negotiations continued in relation to the leasing of sports fields and associated facilities between Football Federation Tasmania and Council.

Stage two of oval works at Clarence High School Oval was completed. This included construction of a cage over the long jump and synthetic pads for the high jump field facilities for Little Athletics.

Construction commenced on the new change rooms and club rooms at Kangaroo Bay Oval.

Practice wickets at Lindisfarne Oval were upgraded.

The safety fence at the Richmond Oval adjacent to Franklin Street was completed.

### PARK PLANNING AND UPGRADES

Construction of the \$1.14m skate park was completed which is attracting a large number of users.

Construction of the section between Pindos Park and the Tranmere Foreshore Reserve on the Clarence Foreshore Trail was completed.

The planned renewal and upgrade of recreational infrastructure in Council’s reserves continued. Play equipment was upgraded in De Bomfords Lane Park, Mortyn Park, Percy Park, Rosny Point Park and Shoreline Park.

Outdoor exercise equipment was installed at the South Arm Oval in accordance with the master plan. A design for the skate park and multi-use hard stand area has been prepared.

Landscape works at Kangaroo Bay Parklands commenced.

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Play equipment, shelters, barbecue facilities, landscaping works, public toilets and performance stage have been completed at Simmons Park.

Council distributed a monthly Sport and Recreation e-newsletter to provide clubs with relevant information about funding programs, education and training opportunities and ways to improve club operations.

Council conducted its first annual sport and recreation survey of sporting clubs in Clarence. The aim of the survey is to capture current club contact details, membership numbers and facility requirements to help with future planning of recreational sporting facilities.

## SEVEN MILE BEACH RECREATION HUB

Consultation took place with Hobart International Airport Pty Ltd on the expansion of the airport to secure access from Grueber Road to the proposed sporting precinct. Land acquisition for the access road has been progressed.

## GRAFITTI REDUCTION PROGRAM

### Community based projects

Youth Services worked with a commercial artist and students from grade five and six at Warrane Primary School to design and paint the underpass on Cambridge Road.

### School Street Art Programs

Programs conducted at primary schools and high schools aimed to provide education around graffiti versus art work. These programs gave young people an opportunity to paint legally and also discuss the implications of graffiti and the law.

Youth Services and street artist Jake Thomashow worked with a group of eight students from Clarence High School across a 10-week period to create a mural on a shipping container at the school to encourage youth who are known taggers to pursue legal forms of street art.

Youth Services engaged a group of students from Montagu Bay Primary School to produce a mural on a wall that was often vandalised by graffiti. The mural has recieved positive feedback from the school and broader community.

A stencil workshop with grade five and six students at Warrane Primary School and grade seven students at Rokeby High was held. The workshops involved a discussion about illegal graffiti and its impacts on the community, as well as legal street art. Students created a stencil to produce a piece of street art.

Youth Services gave a presentation to all grade four, five and six students at Risdon Vale Primary School to educate them of the impact illegal graffiti has on the community, to deter tagging and discuss legal ways to practice street art.

### Free Spray Workshops

Free Spray Workshops continued at the Warrane Sports Hall and the Rokeby Neighbourhood Centre with a high level of participation and positive feedback from the community and businesses in the Rokeby area. The December Free Spray Workshop aligned with a skate event at the Rokeby Skate Park in collaboration with the YMCA and Mission Australia’s Youth Beat. The artwork produced in these workshops has developed significantly since the workshops began in 2008.



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# Strategy

CULTURAL  
AND SOCIAL  
ACTIVITIES

# Actions

## COMMUNITY EVENTS AND FESTIVALS

### ST.ART Festival

The ST.ART youth art expo was held at Rosny Farm in August 2015. This event offered the opportunity for supervised spray art bringing together groups, young people and skilled teachers.

### Breath of Fresh Air (BOFA) at the Barn

BOFA @ The Barn was a new partnership with the Breath of Fresh Air (BOFA) Film Festival. BOFA has been increasing its reach around Tasmania and the Barn provided the venue for a boutique film festival showing uplifting movies and documentaries from around the world. Five Tasmanian short films were also featured at sessions.

### Seafarers Festival

The sixteenth annual Seafarers Festival was held at the Bellerive Boardwalk in October 2016 with approximately 5,000 people attending. The event was presented in cooperation with Bellerive Yacht Club, Lindisfarne Sailing Club and the scouting fraternity. Forty-eight organisations attended on the day with information and activity stalls, food stalls and a Westpac Rescue Helicopter demonstration.

### Carols by Candlelight

A Christmas Concert was held in December at the Bellerive Boardwalk. This slightly altered version of Carols by Candlelight was presented as a concert with an actor/singer playing the role of Bing Crosby.

### Australia Day on the Boardwalk

Australia Day on the Bellerive Boardwalk was held again in 2016 with live music, a breakfast provided by Clarence Lions Club and private food stalls. The Mayor presided over a public citizenship ceremony where 22 local people were naturalised. Nine people were nominated for Australia Day Awards with Anthony Edler awarded Citizen of the Year for his work in the Risdon Vale community, particularly with the Risdon Vale Bike Collective. Sally Wise was the Australia Day Ambassador. The event attracted around 2,000 people.

### Clarence Jazz Festival

The Clarence Jazz Festival – Tasmania’s home of jazz continued to grow as the city’s signature event. The eight day festival offers local entertainment in picturesque locations in the city with many intra and interstate visitors attending. The festival included twilight concerts at South Arm, Cremorne and Clifton, the Jazz Lounge in the Barn, as well as music, dancing, food and wine at the Bellerive Boardwalk on the weekend.

### Kangaroo Bay Skate Park Opening

The official opening of the Kangaroo Bay Skate Park was held in April. National skating champion Renton Millar was MC for the day with help from local skating identity Jimmy McMacken. Other activities included circus arts, a mechanical bull ride and a giant bouncing slide.

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## Clarence Plains Festival

The Clarence Plains Festival was held at Neilson Park in Rokeby in April. Council worked with the Rokeby and Clarendon Vale Neighbourhood Houses, Mission Australia Housing, and the Department of Health and Human Services to deliver a very successful event. This community-based twilight event has increased in community participation, involvement and attendance with positive feedback received.

## EVENT ASSISTANCE

Event assistance was given in the form of equipment, marketing, administrative or financial support to a number of events and festivals in Clarence throughout the year, including the Clarence Plains Midwinter Festival, The Barn Markets, the City of Clarence Eisteddfod, school fairs, Christmas concerts, Schools Triathlon Challenge at Bellerive, the Richmond Athletics Carnival, Richmond Highland Gathering, skate park programs, Anzac Day commemorations, the Richmond Village Fair, and Shannons Car and Bike Expo.

## SENIORS WEEK

Two activities were held during Seniors Week in October including a walk from Lindisfarne to Geilston Bay, and a dance at the Clarence Seniors and Citizens Centre. Both activities were well attended.

## LIVING WELL IN CLARENCE

Living Well in Clarence was held at Rosny LINC in November 2015 and attracted approximately 1,000 people. Jane Longhurst was the MC for the event which included a record number of stallholders and the launch of Live Clarence.

## INTERNATIONAL DAY OF PEOPLE WITH DISABILITY

International Day of People with Disability was celebrated at an event held at Long Beach in Sandy Bay in November. The event was organised by the TasCare Society for Children, and Council Access Committees at Clarence, Hobart and Glenorchy.

## NATIONAL YOUTH WEEK 2016

Youth Services worked with students from Clarence, Rose Bay and Rokeby High Schools and Rosny College in preparation for youth week events in April. The Youth Network Advisory Group helped to organise and run the event at Rosny College.

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## ENCOURAGING RESIDENTS TO PARTICIPATE IN THE ARTS AND ASSOCIATED ACTIVITIES

### Exhibitions Held At Rosny Farm

The Clarence Prize for Excellence in Furniture Design was awarded in August 2015. Young South Australian designer Liam Mugavin was awarded the \$20,000 acquisitive prize for his piece, *Koto Light*. Two smaller non-acquisitive awards were made: a \$1,500 emerging artist award went to Isabel Hazbun and a \$1,500 highly commended award was given to Andrew Bartlett and Deb Jones.

Council partnered once again with the Dark Mofo Festival to present the installation *Made of Holes* by Canberra-based artist Lucy Irvine at Rosny Barn. Throughout June over 2,000 visitors came to see Lucy’s art work, which was painstakingly created from vast amounts of cable ties and irrigation tube. The partnership is one of a number that has helped to consolidate the high reputation of our arts facility in Clarence and Council’s commitment to the cultural activities it offers.

Exhibitions held in the Schoolhouse Gallery and the Barn during the year included:

- Members of the Bellerive Community Arts Centre group exhibition.
- Artist Penny Ruthberg and Writer Kathryn Lomer teamed up to present a collaborative exhibition *Wild Comfort* in September.
- East Coast art group the Sunnycasters held a show of works motivated by ‘plein air’ painting and drawing.
- Large scale works by the Hobart Photographic Society in partnership with Tascare Society for Children.
- An intriguing exhibition of works at the Barn curated by Kitty Taylor for Tasmanian Palliative Care by Tasmanian paper artists titled *Paper Garments for the Grave*.
- The Bellerive Community Art Centre hosted its annual exhibition and sale in December featuring pieces from workshops held throughout the year.
- *Colours of the Country III*, the highly popular third touring exhibition from the Alice Spring Beanie Festival was on show in the Schoolhouse Gallery during January and February.
- *Hunt Nature Birth* – A major solo exhibition by textile artist Tara Badcock was held in the Barn during March and April.
- The Ferntree Artmakers group exhibition at the Schoolhouse Gallery in March.
- An exhibition of designed objects curated by Designed Made Inc. inspired by Tasmanian produce and the art of dining.
- *Animal Madness* which featured works by a number of local ceramic artists.
- *Drawn Into the Unknown* experimental drawing by eleven highly regarded artists.
- An exhibition of contemporary landscape painting by three local artists.

*High Heels, Plastic Tiaras and Muddy Puddles* was an exhibition by print artist Natasha Rowell held in Rosny Cottage with a very well attended double exhibition opening with *Drawn Into the Unknown*. It is hoped that the exhibitions will demonstrate the potential for future projects in the space.



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## ART AND CULTURAL RELATED ACTIVITIES

The partnership with Festival of Voices (FOV) continued to provide a professionally presented series of eight concerts over two weekends in July at the Rosny Barn.

The Summer Series of concerts, performances and cinema was held in the Barn and grounds of Rosny Farm throughout January and February. This included the Jazz Festival, the Tasmanian Composers Festival and Gold Grass Cinema.

School holiday workshops included t-shirt printing, collage, pet portraits drawing, circus skills, sounds lab and chalk pastel drawing.

Arts academic and curator Dr Jane Deeth conducted two workshops on Decoding Contemporary Art to help local audiences unpack the mysteries of contemporary art. The project will continue through the year and culminate in a curated exhibition in 2017. The project has been made possible through a grant from Museums and Galleries NSW.

A series of Barn Markets which offered high quality craft and design products were held at Rosny Farm throughout the year.

## ARTBIKES

Council took over the operation of the successful ARTBIKES bike loan/hire program from Arts Tasmania. ARTBIKES can be hired from Rosny Farm for free or for a small fee if required longer. A map of features along the Clarence Foreshore Trail is given to those who hire a bike and will be continually updated as new works are completed.

## HERITAGE FESTIVAL

A community walk was held along the South Arm Convict Trail with story teller James Parker, who brought back to life the convicts who came to the South Arm Peninsula in chains long before it became a seaside holiday spot.

## PUBLIC ART IN CLARENCE

Wrought iron artist Simon Pankhurst completed a public art commission to create a decorative steel gate for the newly refurbished Bellerive Community Art Centre courtyard.

Watermark Design was commissioned to create applied artwork for the new stage and amenities building at Simmons Park. The walls were installed in November and completion of the structure and project is due in February 2017. The artists have continued the visual theme applied to the recently constructed Kangaroo Bay amenities block. The work includes a stylised water and bird theme on the toilet block and musical instruments on the stage wall.



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## Strategy

ACCESS  
AND SOCIAL  
INCLUSION

## Actions

### PROVIDING A RANGE OF CHILD CARE OPTIONS FOR FAMILIES

Council’s Childrens’ Services consists of Rosny Child Care, Family Day Care, Before and After School Care and Holiday Care. These services are approved under the Education and Care Services National Law and meet the operational requirements of the National Regulations and Quality Standards. The services provide licenced and accredited high quality child care for families in Clarence.

### CENTRE BASED CHILD CARE – ROSNY CHILD CARE CENTRE

During the year, the front garden was completed and included multiple raised gardens beds, a seating area (with seats that double as storage and mushroom farms) and a fully enclosed chicken run.

Approximately 67 children from 55 families attend the service in any given week.

### HOME BASED CHILD CARE – FAMILY DAY CARE

Throughout the year staff assisted educators with the process to registration and supported new educators through the first few weeks of providing care.

Educator visits have focused on areas of the Quality Standard including health and hygiene and physical environments.

### BEFORE SCHOOL, AFTER SCHOOL AND SCHOOL HOLIDAY CARE

Assessment and Rating visits were conducted for three centres and all met the National Quality Standard guidelines.

A new service at Emmanuel Christian School commenced in term four of 2015.

Approval has also been received to operate a Before School Hours Care Program at Montagu Bay which commenced in term three of 2015.

The Holiday Care program was run from the Lindisfarne site only. Numbers have been increasing with a fully booked program during the December to January period.

### OPPORTUNITIES FOR YOUNG PEOPLE TO ACCESS SUPERVISED ACTIVITIES

#### Evening Recreation Programs

The evening recreation programs continued at the Youth Centre, Risdon Vale and Warrane/Mornington. Young people engaged in a range of activities including cooking, craft, indoor and outdoor games with assistance from Mission Australia’s Youth Beat. A Safe Food Handling course was delivered to young people to inform them of requirements and practices in the kitchen when cooking.

#### School Holiday Program

The School Holiday Program was split into two groups with activities for grades five to eight, and activities for ages 13 plus. These programs were well attended.

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In January the program partnered with the Tasman Peninsula Youth Services to share resources and provide an opportunity for social interaction for young people in the group aged 13 plus.

Other activities held throughout the year included a sports day competition between Rokeby/Clarendon Vale and Risdon Vale.

### Homework Program

There was consistent attendance in the homework partnership program between Youth Services and the Rokeby Neighbourhood Centre. Reports reflected consistent application by all young people who attended and showed clear improvement in their literacy and numeracy skills.

### Bike workshops

Open Bike Workshop – Numbers remain steady for the Open Bike Workshop held on Wednesdays, which operates at capacity most weeks. The program attracts a broad demographic of young people from around Clarence.

Friday Options Bike Program – Youth Services and Clarendon Vale Primary Youth Services participated in the School Options Program with students given the opportunity to restore bikes and donate them to community members. On completion of the program at each term, participants enjoy a ride around Clarence Plains.

Risdon Vale Bike Collective (RVBC) – Youth Workers provide support to the Risdon Vale Bike Collective after school program twice a week. Support included working with young people aged 10 to 15 years on bike maintenance, restoration and repurposing old bike parts. This has a mutual benefit for both the Risdon Vale Bike Collective and Youth Services with strong relationships being developed with young people from Risdon Vale.

### Workshop Program

This program allows staff to work with young people who are disengaged from the school system to make and restore furniture and other items.

### After School Open Workshop for ages 14 plus: ‘Reshape, Repair, Recycle, Re-use’

This program continued with participants restoring, reshaping, repairing, recycling and re-using furniture and other items.

### Girls Group

This program operated from the Youth Centre and involved local primary school students discussing topics such as positive body image, how to be a good friend and ways to better deal with conflict.

### Young Migrant Support Program

Youth Services has formed a partnership with the Migrant Resource Centre and Catholic Care to develop a young migrant support program.

### Skate Workshops

Youth Services has partnered with the YMCA to run skate, scooter and BMX workshops across Clarence at skate parks in Rokeby, Risdon Vale and Kangaroo Bay.

### Youth Assist

The youth space at the Clarence Integrated Care Centre continued with young people accessing the service on a Tuesday and Friday afternoon. Youth Assist has broadened its scope to include group work on health-related topics at the Clarence Integrated Care Centre with local high school students.



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Annual Report 2015–2016

Officers regularly attended Rosny College to participate in College activities and promote Youth Assist. This included working with ‘Springboard’, a group of students who need extra help at school due to varying levels of disability.

Youth Assist provided a resilience and emotional intelligence program at Rose Bay High School, focusing on student wellbeing, safety, physical and emotional health. The response to the program has been positive with high engagement from students.

Youth Assist also worked closely with a school health nurse at Rose Bay High School to develop and implement a four-week program for girls focusing on how to manage disclosure around self-harm, suicidal ideation and sexual assault.

Youth Assist also had a display at Rosny LINC for Mental Health Week in October, an event on the Council Lawns to celebrate National Condom Day in February and Youth Week events at local high schools and Rosny College in April.

## PROVIDING AN OPPORTUNITY FOR YOUNG PEOPLE TO PARTICIPATE THROUGH THE YOUTH NETWORK ADVISORY GROUP (YNAG)

The focus for the Youth Network Advisory Group (YNAG) during the year has been researching homelessness in the Clarence area. The purpose of this project is to develop leadership skills through research, project planning and project management on a pertinent issue for young people. YNAG worked with the Warrane Mornington Neighbourhood Centre on an event to raise awareness around homelessness for Youth Homelessness Matters Day.

YNAG reps worked closely with Clarence Positive Ageing Advisory Committee (CPAAC) in hosting Our Shared Space events. A performance titled *Generation Jump* was held at Rose Bay High and was attended by 50 students and 14 members of the public. Playback Theatre facilitated audience participation to explore people’s experiences of safety and community interaction within Clarence. The event was successful in helping people of all ages to share their experience of living in the City.

YNAG assisted with community events such as the ST.ART Festival, Living Well in Clarence Expo and with National Youth Week activities at local schools.

YNAG were also proactive in supporting other youth services, for example attending *The Event* organized by D’FAT (Derwent Valley Future Actions Taskforce), working collaboratively on the southern Tasmanian Youth Week event and contributing to the Youth Network of Tasmania forums on employment and homelessness.

## DISABILITY ACTION IN LOCAL GOVERNMENT WORKING GROUP

Council is participating in a working group with Glenorchy and Break O’Day Councils, the Local Government Association of Tasmania, and the Department of Premier and Cabinet to support more Tasmanian councils to develop disability action plans. The Access Committee participated in filming a short YouTube clip to promote this action to mayors and general managers. The working group also collaborated on an Access and Inclusion Forum for local government in Campbell Town in June, organising a builder/designer forum, and a business plan for a Regional Access and Inclusion Project Officer.

## ACCESSIBLE INFORMATION PROJECT

The Access and Inclusion Project Officer is working with sub groups of the Access Committee to progress a number of initiatives, including the establishment of Clarence Access News, and a promotional campaign ‘Did You Know?’.



# Prosperity

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GOAL: TO PLAN, LEAD AND PROVIDE FOR THE SUSTAINABLE ECONOMIC GROWTH OF THE CITY



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## Strategy

### ECONOMIC DEVELOPMENT

## Actions

### ECONOMIC DEVELOPMENT PLAN

A draft Economic Development Plan for the five year period 2016–21 was compiled and released for a process of public and stakeholder consultation. The Plan identified strategies and actions across all sectors to increase economic activity and improve socio-economic outcomes in the city.

### FACILITATION OF DEVELOPMENT OF STRATEGIC LAND HOLDINGS

#### Kangaroo Bay Enhancement Project

Civil construction works was completed in relation to the Rosny Hill Road junction upgrade, the realigned Kangaroo Bay Drive, and the Alma Street and Pembroke Place extensions to Kangaroo Bay Drive, including underground utility services to the precinct.

Construction of the Kangaroo Bay skate park and youth plaza facility was also completed, with an official opening held in April 2016. Works commenced on construction of the foreshore parklands and children’s playground, and the sportsground facilities building, which includes change rooms, public toilets and upper level club rooms.

Work continued on the design of Stage 2 of the Kangaroo Bay foreshore promenade linking to Rosny College.

Council, in conjunction with the Tasmanian Government, assessed proposals received in response to a request for proposals for mixed use commercial development of the new Kangaroo Bay development sites.

#### Rosny Hill Nature Recreation Area

Discussions continued with the proponent of an eco-tourism resort and public lookout development on the design of the project, and the establishment of an agreement providing for lodgement of a development application, proposed site lease terms and conditions, and the development timeframes that would apply if the proposal obtains the required statutory approvals.

### TOURISM, VISITOR & LEISURE BASED INDUSTRIES:

The number of tourists (mainland and international visitors) to Richmond and the Coal River Valley (247,000) remained at a level consistent with that of the previous year (246,000).

Sponsorship was provided to a Destination Southern Tasmania tourism industry summit at Bellerive Oval in August 2015. Subsequently a Greater Hobart Destination Action Plan was adopted and released by Destination Southern Tasmania in May 2016.

### BUSINESS SUPPORT SERVICES

A funding arrangement was established with Business East Inc. in regard to the delivery of business advisory services focused on youth enterprise development and sponsorship of the annual business excellence awards.

The annual Clarence Business Excellence Awards were conducted by Business East Inc. and the presentation ceremony held in November 2015 at the Rosny Barn.

Ongoing business support and assistance services to clients seeking to develop or expand business in Clarence was provided in regard to:

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- Council strategies and projects that may impact upon proposals
- information on planning scheme processes and provisions
- local area and regional industry development strategies
- referrals to business assistance and advisory services when required.

## MARKETING AND PROMOTION

The Clarence Business Opportunities Prospectus was distributed in digital and hard-copy form. The prospectus includes information on the competitive advantages of Clarence, infrastructure services, investment opportunities for business sectors and the business support services available.

Tourism promotion was undertaken through various visitor promotion activities and regional publications, including Destination South marketing campaigns and joint marketing initiatives with the Richmond and Coal River Valley Promotions group.

## REGIONAL DEVELOPMENT

Meetings of the South East Region Development Association Inc. (SERDA) were attended with the main joint activity for the year being the preparation and adoption of a south-east region infrastructure development report.

## BUILDING PERMIT APPROVALS

A total of 736 applications were lodged for building permits for new and additional works during the year. Of these, permits were issued for 614 residential buildings and for 97 commercial buildings. The remaining applications are either deferred, cancelled or still under assessment. This is a decrease of 27 compared with total applications lodged last year. Commercial building applications however increased, consistent with the trend over the last five years – see graph.

## PLUMBING PERMIT APPROVALS

A total of 838 applications were lodged for plumbing permits for new and additional works during the year. Of these, permits were issued for 708 residential buildings and for 109 commercial buildings. The remaining applications are either deferred, cancelled or still under assessment. This is a decrease of 113 compared with total applications lodged last year.

## CITY POPULATION

Australian Bureau of Statistics estimated resident population for Clarence as at 30 June 2015 (latest available data) was 54,674 persons. Clarence residents comprise 10.6% of the Tasmanian population and 21% of the population of the southern region.

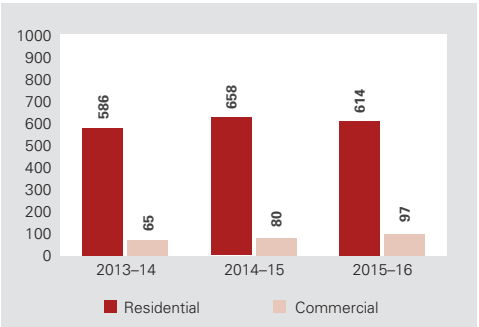
The population increase of 639 persons (1.2%) in Clarence for the year to 30 June 2015 compares to a population increase of 1,860 persons (0.4%) for the whole of Tasmania for the same period. Over the 10 year period 2005–2015, the population of Clarence increased by an estimated 4,660 persons (9.3%) – see graph. The Tasmanian population increased by (6.2%) over the same period.

Clarence has an ageing population; the median age is currently 41 years, compared with 37 years for Australia

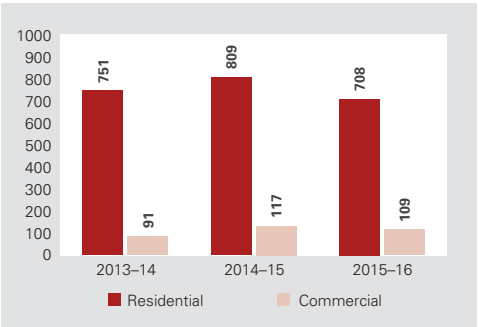


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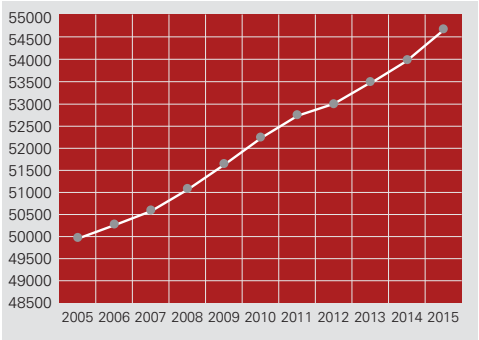
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BUILDING PERMIT APPLICATIONS



PLUMBING PERMIT APPLICATIONS



CLARENCE ESTIMATED  
RESIDENT POPULATION



# Environment

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GOAL: TO SUSTAINABLY MANAGE  
AND ENHANCE THE NATURAL AND  
BUILT ENVIRONMENTS OF THE CITY

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## Strategy

BUILT  
ENVIRONMENT

## Actions

### ROADS – CONSTRUCTION AND RENEWAL

#### Nation Building Black Spot Project

The Department of State Growth (DSG) advised that the Australian Government approved funding of a Nation Building Black Spot Project in the City.

The project involved the construction of turning lanes and associated road works at Kennedy Drive/Runway Place junction, Cambridge and included all necessary traffic management signs and line markings.

#### Major road reconstruction, rehabilitation and pavement repair works

The Kangaroo Bay Urban Design Plan upgrade works at Kangaroo Bay Drive/ Rosny Hill Road and the realignment of Kangaroo Bay Drive were completed to the value of \$5.8m. This was complemented by the \$1.3m Alma Street/ Cambridge Road intersection upgrade works to allow easy access to Kangaroo Bay.

Road reconstruction and associated road drainage works were undertaken at Bangalee Street, Lindhill Avenue, Clinton Road, Ronnie Street, Blessington Street, Otago Bay Road bank stabilisation and Mornington Road realignment.

The annual road reseal program to maintain the seal condition and prevent water ingress to the road pavement was completed within budget and on time. Major roads resealed as part of this program were Sycamore Road, Howrah Road, Cambridge Road, and Rokeby Main Road. Minor reseal works were undertaken on Sugarloaf Road, Acton Road and Cremorne Avenue.

The above scale and scope of reconstruction and rehabilitation works reflects Council’s decision to address the condition of the road network as indicated by Council’s Road Asset Management Plan with a \$15.5m program over the four years term of the current plan.

Construction of new kerb and gutter and urban footpaths were completed at a number of locations throughout the City as part of new subdivisions.

Major new footpath works were undertaken at Pass Road as part of the upgrade of the South Arm Highway.

Major resealing works and new kerb and gutter were constructed at Victoria/ Gunning Street in Richmond.

Ramps compliant with the requirements of the *Disability Discrimination Act 1992* were constructed in various areas of the City. In addition to this, other ramps were installed where appropriate when broken kerb and gutter sections were replaced as part of road pavement reconstruction works.

#### Recreational Road Related Areas

The next stage of the multi-user pathway at Tranmere Road, in the vicinity of Arlunya/Cohuna Street was completed.

Work continued on the staged construction of rural footpaths from Seven Mile Beach to Cambridge.

Works were completed on further stages of the Rose Bay, Lindisfarne Esplanade foreshore multi-user path.

As part of the Bellerive Beach Park Master Plan a new car park was constructed in Derwent Street, Bellerive.

The Victoria Esplanade car park works associated with the Bellerive Bluff Landscape Plan in the vicinity of King Street were completed and included redesign and line marking.



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The bridge at the mouth of Acton Creek Seven Mile Beach was replaced with a fjord as part of Council’s Bridge Maintenance and Replacement Programme. Bank stabilisation works were undertaken at Otago Bay Road in Otago. The car parks adjacent to the Lindisfarne Oval were upgraded and sealed.

## ROADS – MAINTENANCE

Sealed roads were maintained, including pothole repairs and patching, according to the levels of service in the Roads Asset Management Program. Urban sealed roads were swept an average of once every six weeks. Gravel road shoulders and car parks were graded and re-sheeted according to the program. Roads were graded up to three times per year with the exception of Begonia Street, which was graded four times and re-sheeted. This was consistent with Council’s adopted service standard. Footpath repairs and maintenance works to the value of \$1.13m were undertaken across the city to address priority one defects identified in the footpath condition assessment report. In addition, minor kerb, gutter and footpath works to the value of \$549,712 were undertaken in various locations as required. Verge mowing and roadside tree maintenance was undertaken in the rural areas of Sandford, South Arm, Acton Park, Cambridge, Dulcot and Richmond.

## PUBLIC TRANSPORT

Work continued with Metro in the provision of the public bus services within the City. There was consultation with staff from other bus companies in regard to their services.

## ROAD SAFETY

- In addition to the reconstruction and repair of the Council Road Network, Council undertook a number of road safety measures on roads and road-related areas throughout the City. This year’s works included:
- construction of pedestrian refuges
  - bus mall audit
  - bus bays constructed at Acton Park
  - tracks and trails assessment of new Kangaroo Bay Rivulet link
  - assessment of fencing needs on steep parts of the Clarence Foreshore Trail
  - ongoing replacement of guide posts throughout the City
  - re-line marking holding lines on major collectors throughout the City in Acton, Cambridge, Clarendon Vale, Geilston Bay, Howrah, Lindisfarne, Lauderdale, Montagu Bay, Opossum Bay, Risdon Vale, Rokeby, Seven Mile Beach, South Arm and Warrane.
- Numerous road safety and traffic matters were jointly investigated with Tasmania Police and Department of State Growth (DSG). The main issues covered included speeding in residential streets and associated traffic calming measures, as well as accident investigation and road safety audits.

As part of Council’s overall long term financial plan and Asset Management Strategy, Council continued with the implementation of the adopted Roads and Transport Asset Management Plan. Road pavement system analysis (HDM4) was reviewed and treatment standards were upgraded accordingly. This information provides crucial input into Council’s Road Asset Management Plan and scheduling of projected works.

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## DRAINAGE

### Drainage – Construction and Renewal

Over the years infill development within the Bellerive area has placed increasing demand on ageing downstream stormwater infrastructure as the capacity of the system struggled to cope during heavy rainfall events. This resulted in localised flooding particularly at the junction of Lower River and South Streets, as well as the bottom section of South Street. The major upgrade to the system capacity in South Street area was completed with upstream works programmed to continue for a number of years.

The Kangaroo Bay Drive stormwater upgrade project associated with the Kangaroo Bay Urban Design Plan was completed.

Minor drainage works were undertaken at Acton/Tara Drive, Clarence Street, Morrisby Court, Mortyn Place, Oscars Place and the King Street outfall.

The first stage of stormwater drainage works associated with development at Manatta Street (as part of the Lauderdale Structure Plan), were completed after being halted due to the rise in the water table in early 2015.

Cremorne Drainage Improvement Works were completed in the vicinity of Cremorne Avenue.

### Groundwater

Council continued to monitor several monitoring bores installed within the Seven Mile Beach township and surrounds.

Council in 2013 installed a pump station and pipeline from the Royal Hobart Golf Course soak to Acton Creek. The automated pump station aims to maintain a constant groundwater level in the township to mitigate against high groundwater levels in times of high intensity rainfall events.

## DRAINAGE – MAINTENANCE

Cleaning of stormwater mains pits was undertaken in all suburbs throughout the City in conjunction with the street sweeping program.

Table drain maintenance was undertaken at Oakbank Road, Acton Road, Pautella Close, Wiregai Court, Commercial Road, Cilwen Road, Blessington Street, Bisdee Street, Hanslows Road, Scotts Road, Prossers Road, Acton Road, Musk Road and Grahams Road.

The design for the upgrade of the roadside drainage works in Seven Mile Beach Road was completed.

## DRAINAGE – FUTURE NEEDS

Work continued on the preparation of stormwater system management plans. Significant survey work was undertaken in Warrane and Rokeby to collect asset data for hydraulic modelling of stormwater systems. Hydraulic modelling of stormwater systems commenced in Warrane, Rosny and Cambridge by Council and consultants.

As part of Council’s overall long term financial plan and Asset Management Strategy, Council implemented the adopted Stormwater Asset Management Plan.

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## Strategy

### NATURAL AREA MANAGEMENT

## Actions

### BEACH ACCESSES

The construction of timber access steps at Half Moon Bay was completed.

#### Weed Eradication Program

Council maintained its program of eradicating weeds of national significance on its land throughout the year.

Council developed a Weed Management Strategy which was adopted on 15 March 2016.

### NATURAL AREAS

Richmond Bridge Vegetation Management Plan was adopted by Council on 5 October 2015.

Trail name signage was installed for the Tangara Trail and Mountain Bike Park to provide users with clear direction.

The Tracks and Trails Action Plan 2015–2020 was adopted by Council on 3 August 2015.

Reserve Activity Plans were developed following community consultation for Rokeby Hills Bushland Reserve, Otago Bay Lagoon and Coastal Reserves.

### ENERGY AND WASTE MANAGEMENT

Waste and recycling was collected in accordance with the schedule and within budget. A total of 9,313 tonnes of kerbside general waste was collected from 23,750 services.

A total of 4,094 tonnes of recycling waste was collected from 23,750 services.

A total of 4,316 tonnes of green waste was collected by Council or delivered to Morningson Park Waste Transfer Station as domestic self-haul in 2015–16. This represents a six per cent increase compared to 4,134 tonnes processed in 2014–15.

The annual collection of hard waste was undertaken in 2015. A total of 788 tonnes of waste was collected compared to 435 tonnes collected in 2014. This represented an 81 per cent increase.

Council participated in Clean-up Australia Day by providing support to community groups and schools and also promoted the Garage Sale Trail.

Public place recycling was expanded in various locations throughout the City, including various sports grounds.

Council decontaminated the former sewerage lagoon sites at Cambridge in 2011–12; and has sign off by the Environment Protection Authority to enable the land to be used for other purposes, which will be identified through the Cambridge Master Plan process.

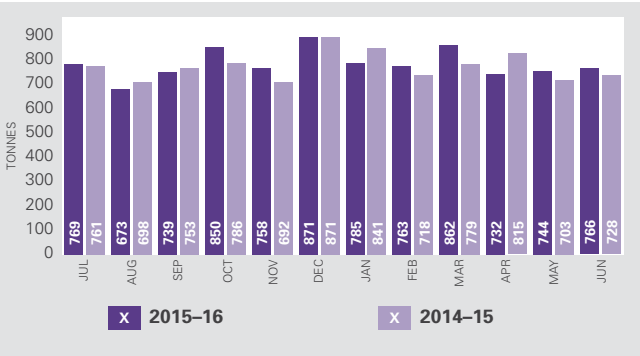
Coordination and oversight of regional waste issues from the Southern Waste Strategy Authority to a new Waste Strategy South entity (administered by the Southern Tasmanian Council Authority) was transferred.

Council made available ten Home Energy Audit Kits for residents to borrow and undertake an audit of their household energy use and potentially reduce their energy bills.

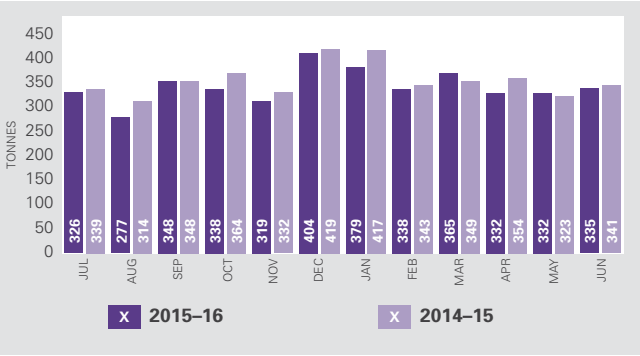


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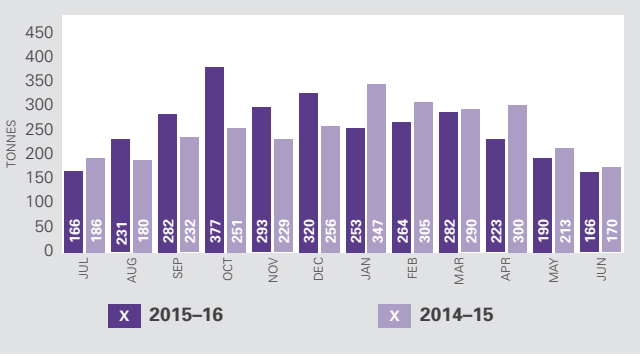
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KERBSIDE GARBAGE



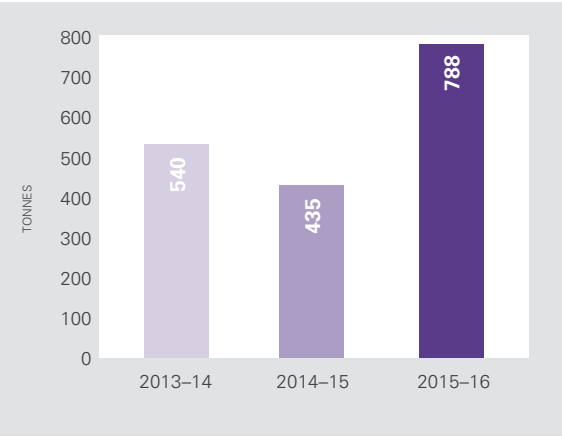
KERBSIDE RECYCLING



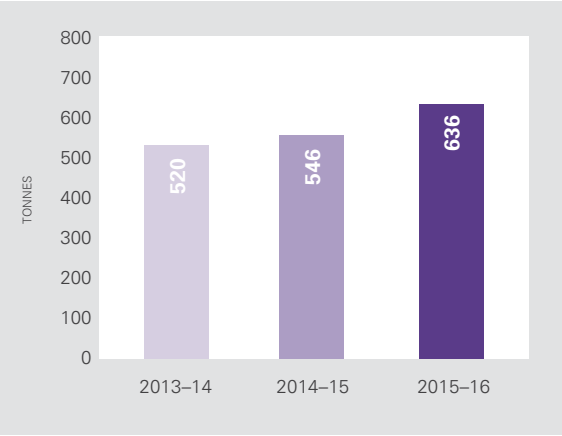
KERBSIDE GREEN WASTE

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KERBSIDE HARD WASTE



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## Strategy

### CITY PLANNING

## Actions

### KEY PLANNING INITIATIVES

A number of initiatives were implemented that contributed to improved planning outcomes, particularly in the areas of development control reform, customer assistance, urban design and heritage conservation. These included:

- Implementation of the Clarence Interim Scheme 2015.
- Continued to provide a heritage advisory service, offering free architectural advice to people contemplating refurbishments of heritage buildings or undertaking new developments within heritage precincts including Richmond and Bellerive.
- Stage 3 of the Bayfield Street streetscaping project commenced. This involved the appointment of a landscape architecture and engineering consultant to develop the original concept plan into full detail design, suitable for a construction tender.
- Council commenced a project entitled ‘Bellerive Bluff precinct Neighbourhood Character and Urban Design Framework Study’, to develop new planning controls relevant to the area’s special qualities.
- Consultants were engaged to undertake the Lauderdale Urban Expansion Feasibility Study to progress the Council’s interest in the future development of Lauderdale.

### DEVELOPMENT CONTROL

Statutory planning functions, including the processing of development and subdivision applications, continued during the year. The following initiatives were implemented:

- A free preliminary assessment service was provided, to ensure prospective applicants can have draft plans checked against the planning scheme, including the complicated tests for residential development under the state-wide residential development standards, before costly detailed plans are completed. There were 421 preliminary assessments undertaken (up from 275 in 2014–15 and 170 in 2013–14).
- There were 601 planning applications determined, compared with 441 and 413 in the previous two years. Average processing times were 18 days for permitted applications and 36 days for discretionary applications.
- A number of major commercial, industrial and residential developments were approved in the City. These included a significant hardware centre at Mornington, and retirement housing in Risdon Vale and Lindisfarne.
- There was substantial growth in the number of subdivision lots approved – 707 compared with 202 and 498 in the previous years.
- There were 96 applications for ‘minor amendments’ to planning permits.
- There were ten planning appeals made to the Resource Management and Planning Appeals Tribunal. Of these, three were withdrawn, one dismissed, one where Council’s decision was upheld and five determined under consent agreement.
- There were also 44 subdivision plans for sealing processed and 31 strata applications lodged for sealing, all resulting in the creation of new property titles.

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Pursuant to Section 84(3) of the *Local Government Act 1993* I certify that the attached financial statements fairly represent the financial position of the Council as at 30 June 2016, and the results of the Council’s operations and its cash flow for the year then ended.

Andrew Paul, General Manager 15 September 2016



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## Income statement

	NOTES	BUDGET* 2016 \$'000	2016 \$'000	2015 \$'000
<b>Continuing Operations</b>				
<b>Recurrent Income</b>				
Rates	3	44,744	44,629	44,091
User charges	4	4,987	5,131	5,170
Interest		2,046	2,010	2,213
Government subsidies		2,269	2,670	2,404
Grants	5	3,773	5,090	7,677
Dividends		3,300	3,317	3,318
Contributions of capital		200	1,671	219
Other revenues from continuing activities		457	491	398
<i>Total recurrent income</i>	2	61,776	<b>65,008</b>	<b>65,490</b>
<b>Capital Income</b>				
Contribution and recognition of assets	6	–	8,450	4,941
Recognition of land under roads	16,18	–	–	97,690
Share of net result of associates accounted for using the equity method	7	–	168	39
Gain/(Loss) on retirement or disposal of assets	8	–	(2,319)	(2,015)
<i>Total capital income</i>		–	6,299	100,655
<b>Total Income</b>		61,776	<b>71,307</b>	<b>166,145</b>
<b>Expenditure</b>				
Employee costs		16,441	16,354	15,691
Depreciation	9	11,925	12,135	11,668
Materials		2,014	2,381	2,344
Contracts		9,713	10,283	9,082
Finance costs		30	34	38
State Government charges and levies		4,981	4,956	4,794
Other expenses from continuing activities	10	10,401	10,525	10,337
<i>Total expenditure</i>	2	55,505	<b>56,669</b>	<b>53,954</b>
<b>Surplus/(Deficit)</b>		6,271	14,638	112,191
<b>Other Comprehensive Income</b>				
<i>Items that will not be reclassified to profit or loss</i>				
Fair value revaluation of fixed assets		–	2,224	11,650
Fair value revaluation investment in Water Corporation	11	–	2,788	1,305
		–	5,012	12,955
<b>Comprehensive Surplus/(Deficit)</b>		6,271	19,650	125,146

\*Budget information is not audited.  
The above statement should be read in conjunction with accompanying notes.

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## Balance sheet

	NOTES	2016 \$'000	2015 \$'000
<b>Current Assets</b>			
Cash and cash equivalents	1(h),12,13	58,384	55,824
Receivables	13,14	3,958	6,236
Prepayments		167	446
Other	15	418	497
<i>Total Current Assets</i>		<b>62,926</b>	<b>63,003</b>
<b>Non-Current Assets</b>			
Land	16,17	71,447	71,142
Land under roads	16,18	100,270	99,358
Buildings	16,19	32,338	30,588
Roads	16,20	193,087	181,287
Waste management	16,21	723	741
Stormwater infrastructure	16,22	97,271	93,505
Plant, equipment & furniture	16,23	1,410	1,824
Parks & recreation equipment	16,24	12,700	10,767
Capital work in progress	16	4,184	7,756
Receivables	13,25	1,045	1,317
Ownership interest in associates	7	1,982	1,815
Investment in Water Corporation	11,13	166,605	163,816
<i>Total Non-Current Assets</i>		<b>683,061</b>	<b>663,916</b>
<b>Total Assets</b>	2	<b>745,987</b>	<b>726,919</b>
<b>Current Liabilities</b>			
Payables	26	5,532	5,979
Interest bearing liabilities	13,27	183	171
Provisions	28	3,782	3,784
<i>Total Current Liabilities</i>		<b>9,497</b>	<b>9,934</b>
<b>Non-Current Liabilities</b>			
Interest bearing liabilities	13,27	188	371
Provisions	29	757	719
<i>Total Non-Current Liabilities</i>		945	1,090
<b>Total Liabilities</b>		10,442	11,024
<b>Net Assests</b>		<b>735,544</b>	<b>715,895</b>
<b>Equity</b>			
Accumulated surpluses		515,519	499,318
Reserves	30	220,025	216,577
<b>Total Equity</b>		<b>735,544</b>	<b>715,895</b>

The above statement should be read in conjunction with accompanying notes.



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## Statement of changes in equity

	Accumulated Surplus		Asset Revaluation Reserve (Note 30)		Fair Value Reserve (Note 30)		Other Reserves (Note 30)		TOTAL	
	2016 \$'000	2015 \$'000	2016 \$'000	2015 \$'000	2016 \$'000	2015 \$'000	2016 \$'000	2015 \$'000	2016 \$'000	2015 \$'000
Balance at beginning of the financial year	499,318	403,775	220,552	192,611	(36,751)	(38,056)	32,772	32,415	715,894	590,747
Surplus for the year	14,638	112,191	–	–	–	–	–	–	14,638	112,191
Other comprehensive income										
Fair value revaluation of fixed assets	–	–	2,224	11,650	–	–	–	–	2,224	11,650
Fair value revaluation Water Corporation	–	–	–	–	2,788	1,305	–	–	2,788	1,305
Transfers to reserves	(12,284)	(12,149)	–	–	–	–	12,284	12,149	–	–
Transfers from reserves	11,092	11,792	–	–	–	–	(11,092)	(11,792)	–	–
Retirement & Derecognition of Assets	2,754	(16,291)	(2,754)	16,291	–	–	–	–	–	–
<b>Balance at end of the financial year</b>	<b>515,519</b>	<b>499,318</b>	<b>220,022</b>	<b>220,552</b>	<b>(33,963)</b>	<b>(36,751)</b>	<b>33,963</b>	<b>32,772</b>	<b>735,544</b>	<b>715,894</b>

\*Balances may vary due to rounding.  
The above statement should be read in conjunction with accompanying notes.

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## Cash flow statement

	NOTES	INFLOWS (OUT- FLOWS) 2016 \$'000	INFLOWS (OUT- FLOWS) 2015 \$'000
<b>Cash flows from operating activities</b>			
<b>Receipts</b>			
Rates		44,951	43,551
User Charges (inclusive of GST)		5,126	5,394
Interest received		2,087	2,114
Government Subsidies		2,670	2,404
Government Grants (inclusive of GST)		5,090	4,486
Net GST refund (payment)		3,272	3,120
Other (inclusive of GST)		7,609	4,389
		<b>70,805</b>	<b>65,458</b>
<b>Payments</b>			
Wages and salaries		(16,334)	(15,135)
Interest		(80)	(38)
Other		(31,468)	(29,882)
		<b>(47,882)</b>	<b>(45,055)</b>
<i>Net cash provided (used) by operating activities</i>	31	<b>22,923</b>	<b>20,403</b>
<b>Cash flows from investing activities</b>			
Payments for property, plant & equipment		(20,268)	(18,973)
Proceeds from sale of property, plant & equipment		76	–
<i>Net cash provided (used) by investing activities</i>		<b>(20,192)</b>	<b>(18,973)</b>
<b>Cash flows from financing activities</b>			
Repayment of borrowings		(171)	(161)
Government grants – capital		–	791
<i>Net cash provided (used) by financing activities</i>		<b>(171)</b>	<b>630</b>
<b>Net increase (decrease) in cash and cash equivalents</b>		2,560	2,060
Cash and cash equivalents at beginning of reporting period		55,824	53,764
<b>Cash and cash equivalents at end of reporting period</b>	1(h), 12	<b>58,384</b>	<b>55,824</b>
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The above statement should be read in conjunction with accompanying notes.

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# Introduction

The Clarence City Council was established as a Local Government under the *Local Government Act 1993*. Council’s main office is located at Bligh St, Rosny Park.

The functions and powers of the Council are prescribed by Section 20 of the *Local Government Act 1993* and include providing for the health, safety and welfare of the community; representing and promoting the interests of the community; providing for the peace, order and good government of the municipal area; and consulting, involving and being accountable to the community.

This financial report is a general purpose financial report that consists of the Income Statement, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement, and notes accompanying these financial statements. The general purpose financial report complies with Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB), and the *Local Government Act 1993* (as amended). Council has determined that it does not have profit generation as a prime objective. Consequently, where appropriate, Council has elected to apply options and exemptions within accounting standards that are applicable to not-for-profit entities. As a result this financial report does not fully comply with International Financial Reporting Standards.

## 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### a) Basis of Accounting

These general purpose financial statements have been prepared on an accruals basis in accordance with the Framework for the Preparation and Presentation of Financial Statements, Australian Accounting Standards and other authoritative pronouncements of the AASB. They are presented in Australian dollars.

Except for certain assets, including infrastructure assets, which are valued at fair value in accordance with AASB 116 Property, Plant and Equipment and AASB 13 Fair Value Measurement as disclosed in the relevant notes, the statements have been prepared in accordance with the historical cost convention. Stores and materials are valued at weighted average cost assuming items first purchased are first consumed.

In the application of accounting standards and other authoritative pronouncements of the AASB management is required to make judgements, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Accounting policies are selected and applied in a manner which ensures that the resulting financial information satisfies the concepts of relevance and reliability, thereby ensuring that the substance of the underlying transactions or other events is reported.

### b) The Local Government Reporting Entity

These financial statements include only Clarence City Council; Council has no subsidiaries. All Funds through which Council controls resources to carry on its functions have been included in the financial statements forming part of this financial report. In the process of reporting on Council as a single unit, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

Amounts received as tender deposits and retention amounts controlled by Council are included in the amount disclosed as “payables” within current liabilities.

Associates are accounted for using the equity method in accordance with AASB 128 Investments in Associates and Joint Ventures. Council’s share of profits or losses is recognised in its income statement. Council’s share of movements in an Associate’s equity that has not been recognised in the Associate’s profit or loss is recognised directly in equity.

### c) Acquisitions of Assets

The cost method of accounting is used for the recognition of assets acquired. Cost is determined as the fair value of the assets given up at the date of acquisition plus costs incidental to the acquisition. Architects’ fees and engineering design fees are included in the costs of assets acquired. Assets acquired without cost are brought to account as revenue and recognised as non-current assets at their current replacement cost.



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Council generally considers asset capitalisation at a threshold of \$20,000, however this is subject to the exercise of professional judgement based on the extent to which such expenditure creates or enhances an asset. Capital expenditure not meeting these criteria is charged to the Income Statement in the year it is incurred (other than where it forms part of a group of similar items which are material in total).

Where assets are constructed by Council, cost includes all design costs, materials used in construction, direct labour, borrowing costs incurred during construction, and an appropriate share of attributable variable and fixed overheads.

**d) Revaluations of Non-current Assets**

Revaluation of a class of assets occurs at such time as there has been a significant movement in current replacement cost of that asset class relative to the value disclosed in the financial statements. Variables influencing such movements in current replacement cost will include inflation, changes in available technology and materials, and general industry movements and trends. Each class of assets will normally be subject to a revaluation with sufficient regularity as to meet the objectives of this policy, or otherwise at intervals normally of no greater than five years. However, market indices are applied as appropriate to reflect significant market movements.

Land and buildings are recognised at the Valuer-General’s valuation and have been indexed where appropriate. The initial valuations are based on market value. The recoverable amount test has not been applied to assets whose future economic benefits are not primarily dependent on their ability to generate net cash inflows. This is in accordance with AASB136 Impairment of Assets paragraph 32.1.

Non-current assets are derecognised upon disposal or when no future economic benefits are expected to arise from their continued use. Any gain or loss arising from the derecognition of assets is recognised in the Income Statement.

**e) Impairment of Assets**

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. An impairment loss is recognised equal to the amount by which an asset’s carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset’s fair value less costs to sell and value in use. For non-cash generating assets such as roads and public buildings value in use is represented by the deprival value of the asset approximated by its written down replacement cost.

**f) Depreciation of Non-current Assets**

All non-current assets having a limited useful life are systematically depreciated over their useful lives in a manner that reflects the consumption of the service potential embodied in those assets. Depreciation is recognised on a straight-line basis.

Major depreciation periods are:

Asset	Years	Asset	Years
<b>Roads</b>		<b>Parks Equipment</b>	10–30
Road Seal	30	<b>Plant &amp; Equipment</b>	10
Road Pavement	70	<b>Stormwater</b>	75
Bridges	80	<b>Waste Management</b>	15
Footpaths	20–60	<b>Buildings</b>	100

**g) Employee Benefits**

Employee benefits are calculated in accordance with AASB 119 Employee Benefits and include entitlements to wages and salaries, annual leave, long service leave, superannuation and any other post-employment benefits as applicable. On-costs relating to employee benefits, such as workers compensation insurance, are calculated and included as liabilities but are not classified as employee entitlements. Liabilities owed to employees are recognised at the remuneration rate that Council expects to pay when the obligation is settled.

*i) Wages and Salaries, Annual Leave and Sick Leave*

Liabilities for wages and salaries and annual leave expected to be settled within 12 months are measured at their nominal value using remuneration rates expected to be paid when entitlements are taken. There is no liability for sick leave as sick leave is non-vesting. Annual leave not expected to be settled within 12 months is measured using the present value method.

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ii) Long Service Leave

A liability for long service leave is recognised, and is measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using interest rates on national government guaranteed securities with terms to maturity that match, as closely as possible, the estimated future cash outflows. Where Council does not have the unconditional right to defer settlement beyond 12 months, the liability is recognised as being current. To the extent that it is expected that settlement of leave will give rise to the payment of superannuation contributions, superannuation contributions are accrued as part of the provision for leave.

iii) Retirement Benefit Obligations

Employees of the Council may be entitled to benefits on retirement, disability or death through schemes external to the Council. Council contributes to a defined benefits superannuation fund and various defined contribution funds on behalf of its employees. All funds to which Council contributes are operated independently of Council.

Since the defined benefits superannuation fund to which Council contributes is fully funded and is recognised as a multi-employer scheme no liability is required to be recognised. No asset is recognised as the surplus attributable to each contributing council cannot be accurately calculated. Further disclosure regarding this matter is made at note 33. Council has no further obligations with respect to defined contribution funds.

h) Cash Equivalent Investments

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments with original maturities generally of three months or less and/or that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts.

i) Trade and Other Receivables

Receivables are carried at cost. A provision for impairment is recognised when there is objective evidence that an impairment loss has occurred.

j) Leases

A distinction is made between finance leases which effectively transfer from the lessor to the lessee substantially all the risks and benefits incident to ownership of leased non-current assets (finance leases), and operating leases under which the lessor effectively retains all such risks and benefits. Council has no finance leases.

Operating leases as lessee

Operating lease payments are representative of the pattern of benefits derived from the leased assets and accordingly are charged to expenses from ordinary activities in the periods in which they are incurred.

Operating leases as lessor

Council owns a range of facilities that are available for lease by not-for-profit sport, recreational and community organisations. Leases to not-for-profit organisations may not reflect optimal financial arrangements and may have low lease payments. Such arrangements are in recognition of the public benefit provided by such facilities. Land and buildings which are leased under these arrangements are recognised within property, plant and equipment in the Balance Sheet, and associated rental income is recognised in accordance with Council’s revenue recognition policy.

k) Income Recognition

Rates, grants, donations, contributions arising from Council’s adopted headworks charges policy and other contributions are recognised as income when Council obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates. Control over granted assets is normally obtained upon their receipt or upon prior notification that a grant has been secured.

Settlement of rates receivable is by 4 instalments throughout the year or a single instalment payable in July. Sundry receivables are payable within 30 days of issue of the account. Interest applies to overdue rates. A provision for impairment on rates has not been established as unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold.

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Unreceived contributions over which Council has control are recognised as receivables. Contributions of services are only recognised as income when the fair value of those services can be reliably determined and when those services would have been purchased if they had not been donated. They are measured at fair value.

Non-monetary contributions (including developer contributions) with a value in excess of the recognition thresholds are recognised as revenue and as non-current assets. Non-monetary contributions below the thresholds are recorded as revenue.

Contributions by owners are recognised as a direct adjustment to equity when the contributed assets qualify for recognition. Distributions to owners are recognised as direct adjustments to equity when the associated reduction in assets, rendering of services or increase in liabilities qualifies for recognition. In the event of a restructure of administrative arrangements any resulting contribution by or distribution to another entity is recognised in equity. The net amount is recognised when both assets and liabilities are transferred as a result of such a restructure.

*User charges*

User charges are recognised as income when the service has been provided or when the penalty has been applied, or when the payment is received, whichever first occurs. A provision for impairment is recognised when collection in full is no longer probable.

**l) Payables**

Trade creditors represent liabilities for goods or services provided to Council prior to the end of the financial year which are unpaid. They are generally settled within specific trading terms or 30 days.

**m) Interest Bearing Liabilities**

The borrowing capacity of Council is limited by the *Local Government Act 1993*. Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities unless Council has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

**n) Carrying Amount of Financial Assets and Liabilities**

Except for loan borrowings the carrying amounts of financial assets and liabilities recorded in the financial statements represent their respective fair values.

**o) Land Under Roads**

Land under roads is recognised in accordance with AASB 116 Property, Plant and Equipment. Because such land is generally acquired for no or nominal consideration, when it is recognised its cost is its fair value. Consistent with the Report to Parliament by the Auditor-General No. 5 of 2013–2014 Infrastructure Financial Accounting in Local Government, Council has recognised land under roads acquired prior to 1 July 2008 in its 2015 Financial Statements; Council’s past policy was to not recognise these assets.

**p) Investments and Other Financial Assets**

These financial statements comply with AASB 7 Financial Instruments: Disclosures, AASB 132 Financial Instruments: Presentation and AASB 139 Financial Instruments: Recognition and Measurement. Financial instruments other than held-to-maturity investments and loans and receivables are measured at fair value. Fair value includes transaction costs. Changes in fair value are either taken to the income statement or an equity reserve.

Council classifies its investments as:

*i) Loans and Receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They arise when Council provides money, goods or services directly to a debtor with no intention of selling the receivable. They are included in current assets, except for those with maturities greater than 12 months after the balance sheet date which are classified as non-current assets.

Loans and receivables are included in receivables in the Balance Sheet.



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ii) *Held-to-maturity Investments*

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Council’s management has the positive intention and ability to hold to maturity.

iii) *Investment in Water Corporation*

Council’s investment in the Water Corporation is valued at its fair value at balance date. Fair value was determined by using Council’s equity proportion for voting purposes, based on Schedule 2 of the Water Corporation’s constitution, against the Water Corporation’s net asset value at balance date. Council has an equity proportion for voting purposes of 10.58% in the Corporation. Any unrealised gains and losses on holdings at balance date are recognised each year through the Income Statement to a Fair Value Reserve (refer note 30).

Council has classified this asset as an available-for-sale financial asset as defined in AASB 139 Financial Instruments: Recognition and Measurement and has followed AASB 132 Financial Instruments: Presentation and AASB 7 Financial Instruments: Disclosures to value and present the asset in the financial report.

q) **Allocation Between Current and Non-Current**

In determining whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. An asset or liability is classified as current if it is expected to be settled within the next 12 months. In the case of liabilities where Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months.

r) **Disclosure of Changes in Accounting Policy and Estimates**

*Impact of applicable Australian Accounting Standards not yet operative*

The Council has not applied the following Australian Accounting Standards and Australian Accounting Interpretations that have been issued but are not yet effective. These will be applied from their operative dates:

i) AASB 9	<i>Financial Instruments</i> Effective date 1 January 2018 Extends the standard’s application date to January 2018; introduces new requirements for the classification, measurement and derecognition of financial assets and liabilities; introduces a chapter to deal with hedge accounting; and introduces a new impairment model for financial assets.
ii) AASB 15	<i>Revenue from Contracts with Customers</i> Effective date 1 January 2018 Clarifies the principles for recognising revenue, superseding AASB 111 <i>Construction Contracts</i> and AASB 118 <i>Revenue</i> .
iii) AASB 16	<i>Leases</i> Effective date 1 January 2019 Introduces a single lessee accounting model and requires a lessee to recognise assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value. A lessee is required to recognise a right-of-use asset representing its right to use the underlying leased asset, and a lease liability representing its obligations to make lease payments.
iv) AASB 1057	<i>Application of Australian Accounting Standards, AASB 2015-9 Amendments to Australian Accounting standards – Scope and Application Paragraphs</i> Effective date 1 January 2016 The AASB reissued most of its Standards (and Interpretations) that incorporate IFRSs to make editorial changes. The editorial changes will enable the AASB to issue Australian versions of IFRS more efficiently. As part of the reissue, the AASB moved the application paragraphs identifying the reporting entities and general purpose financial statements to which the pronouncements apply to a new Standard, AASB 1057 Application of Australian Accounting Standards. Technical application requirements were not amended.
v) AASB 2010-7	<i>Amendments to Australian Accounting Standards arising from AASB 9 (December 2010) [AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 120, 121, 127, 128, 131, 132, 136, 137, 139, 1023 &amp; 1038 and Interpretations 2, 5, 10, 12, 19 &amp; 127]</i> Effective date 1 January 2018 Consequential amendments arising from AASB 9.
vi) AASB 2014-3	<i>Amendments to Australian Accounting Standards – Accounting for Acquisitions of Interests in Joint Operations</i> Effective date 1 January 2016 Requires business combination accounting to be applied to acquisitions of interests

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vii) AASB 2014-4	<p>in a joint operation that meets the definition of a ‘business’ under AASB 3 Business Combinations.</p> <p><i>Amendments to Australian Accounting Standards – Clarification of Acceptable Methods of Depreciation and Amortisation</i></p> <p>Effective date 1 January 2016</p> <p>Introduces a rebuttable presumption that the use of revenue-based amortisation methods for intangible assets is inappropriate. There is limited opportunity for the presumption to be overcome and clarification that revenue-based depreciation for property, plant and equipment cannot be used.</p>
viii) AASB 2014-9	<p><i>Amendments to Australian Accounting Standards – Equity Method is Separate Financial Statements</i></p> <p>Effective date 1 January 2106</p> <p>Allows the use of the equity method in separate financial statements in accounting for associates, joint ventures and subsidiaries.</p>
ix) AASB 2014-10	<p><i>Amendments to Australian Accounting Standards – Sale or Contribution of Assets Between an Investor and its Associate or Joint Venture</i></p> <p>Effective date 1 January 2016</p> <p>Deals with the sale or contribution of assets between an investor and its associate or joint venture, and requires a full gain or loss to be recognised when a transaction involves a business; and a partial gain or loss to be recognised when a transaction involves assets that do not constitute a business.</p>
x) AASB 2015-1	<p><i>Amendments to Australian Accounting Standards – Annual Improvements to Australian Accounting Standards 2012–2014 Cycle</i></p> <p>Effective date 1 January 2016</p> <p>Amendments to existing accounting standards including IFRS 5 – guidance on changes in methods of disposal; IFRS 7 – clarifies continuing involvement in relation to service contracts and also clarifies that offsetting disclosures are not specifically required in interim financial statements; IAS 19 – clarifies that discount rates used should be in the same currency as the benefits to be paid; IAS 34 – clarifies that disclosures may be incorporated into interim financial statements by cross reference to another part of the interim financial report.</p>
xi) AASB 2015-2	<p><i>Amendments to Australian Accounting Standards – Disclosure Initiative: Amendments to AASB 101</i></p> <p>Effective date 1 January 2016</p> <p>The amendments do not require any significant change, but should facilitate improved reporting, including emphasis on only including material disclosures, clarity on aggregation and disaggregation of line items, presentation of subtotals, ordering of notes and the identification of significant accounting policies.</p>
xii) AASB 2015-6	<p><i>Amendments to Australian Accounting Standards – Extending Related Party Disclosures to Not-for-Profit Public Sector Entities</i></p> <p>Effective date 1 July 2016</p> <p>Extends the scope of AASB 124 Related Party Disclosures to include not-for-profit public sector entities.</p>
xiii) AASB 2015-10	<p><i>Amendments to Australian Accounting Standards – Effective Date of Amendments to AASB 10 and AASB 128</i></p> <p>Effective date 1 January 2016</p> <p>Amends AASB 10 and AASB 128 as a consequence of the issuance of IFRS Effective Date of Amendments to IFRS 10 and IAS 28 by the IASB in December 2015.</p>
xiv) AASB 2016-2	<p><i>Amendments to Australian Accounting Standards – Disclosure Initiative: Amendments to AASB 107</i></p> <p>Effective date March 2016</p> <p>Makes amendments to AASB 107 Statement of Cash Flows to require entities preparing financial statements in accordance with Tier 1 reporting requirements to provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes.</p>

Council is of the view that none of the above new standards or interpretations will materially affect any of the amounts recognised in the financial statements. The above new standards or interpretations may impact certain information otherwise disclosed.

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**s) Taxation**

Council is exempt from a range of taxation including Income Tax, however is liable for Fringe Benefits Tax, Payroll Tax and the Goods and Services Tax.

*Goods and Services Tax (GST)*

Income, expenses and assets have been recognised net of GST where that GST is recoverable from the Australian Taxation Office (ATO). Where an amount of GST is not recoverable from the ATO, it has been recognised as part of the cost of acquisition of an asset or part of an item of expense to which it relates. Receivables and payables have been stated with the amount of GST included. The net amount of GST recoverable from the ATO has been included as part of receivables.

Cash flows are included in the Cash Flow Statement on a gross basis. The GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the ATO is classified as operating cash flows.

**t) Significant Business Activities**

Council is required to report the operating capital and competitive neutrality costs in respect of each significant business activity undertaken by the council. Council has determined that there are no such significant business activities.

**u) Finance Costs**

Finance costs are expensed as incurred using the effective interest method. Finance costs include interest on bank overdrafts, interest on borrowings and finance lease charges.

**v) Rounding**

Unless otherwise indicated amounts in the financial statements have been rounded to the nearest thousand dollars. Minor differences may appear in the financial statements due to the effect of rounding.

**w) Contingent Assets and Liabilities**

*AASB 137 Provisions, Contingent Liabilities and Contingent Assets*

Council owns the Bellerive Oval and has leased this asset to Cricket Tasmania for a minimum period of 45 years. Council is part owner of the Copping landfill site. The landfill and associated land has been leased to the Copping Refuse Disposal Site Joint Authority for 50 years. Both of these leases are dated 2001. It is Council’s opinion that control over these assets including maintenance obligations has been effectively transferred to the lessees, making the probability that significant future economic benefits will flow to Council unlikely (other than rental income). Other than the relevant value of the land Council has not included these assets in its balance sheet. They are disclosed as contingent assets in note 35.

**x) Measurement of Fair Values**

A number of the Council’s accounting policies and disclosures require the measurement of fair values, for both financial and non financial assets and liabilities. When measuring the fair value of an asset or liability the Council uses market observable data as far as possible.

Assets measured at fair value are being used for their highest and best use, within the context of the operations of a Local Government entity. Within this context, restrictions exist on the nature and use of many Council assets which limit the use to which those assets may otherwise be dedicated.

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- |                 |  |
|-----------------|--|
| <i>Level 1:</i> | quoted prices (unadjusted) in active markets for identical assets or liabilities.  |
| <i>Level 2:</i> | inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices). |
| <i>Level 3:</i> | inputs for the asset or liability that are not based on observable market data (unobservable inputs).  |

If the inputs used to measure the fair value of an asset or a liability might be categorised in different levels of the fair value hierarchy, then the fair value measurement is categorised as the lowest level input that is significant to the entire measurement.



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The Council recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred. Further information about assumptions made in measuring fair values is included in the following notes:

- Note 11 Investment in Water Corporation
- Note 13 Financial Instruments
- Note 17 Non-Current Assets – Land
- Note 18 Non-Current Assets – Land Under Roads
- Note 19 Non-Current Assets – Buildings
- Note 20 Non-Current Assets – Roads
- Note 21 Non-Current Assets – Waste Management
- Note 22 Non-Current Assets – Stormwater Infrastructure
- Note 23 Non-Current Assets – Plant, Equipment & Furniture
- Note 24 Non-Current Assets – Parks & Recreation Equipment

## 2 FUNCTIONS/ACTIVITIES OF THE MUNICIPALITY

a) Revenues, expenses and assets have been attributed to the following functions/activities. Details of those functions/activities are set out in note 2(b).

	Communi- ties and People	City Future	Natural Environ- ment	Roads*	Storm Water	Facilities Manage- ment	Governance	Unclassi- fied/Gen Purpose	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Expenses	9,860	2,457	7,265	14,294	1,755	2,480	7,292	11,266	56,669
2014/15 Comparative	9,149	2,209	7,016	13,299	1,146	2,237	7,305	11,593	53,954
Revenues	6,407	1,752	4,522	148	2,135	599	10,436	33,920	59,918
Grants	450	–	17	3,871	572	180	–	–	5,090
Total Revenues	6,857	1,752	4,539	4,019	2,706	779	10,436	33,920	65,008
2014/15 Comparative	5,461	1,551	4,716	3,642	3,922	756	10,451	34,992	65,490
Change in net assets resulting from operations	(3,003)	(705)	(2,726)	(10,275)	951	(1,701)	3,143	22,655	8,339
2014/15 Comparative	(3,688)	(658)	(2,300)	(9,657)	2,776	(1,481)	3,146	23,399	11,537
Assets	N/A	N/A	723	293,357	97,271	103,785	N/A	250,851	745,987
2014/15 Comparative	N/A	N/A	741	280,645	93,505	101,730	N/A	250,298	726,919

Rates have been attributed to functions where appropriate. Balances may vary due to rounding. \* Roads includes Land Under Roads.

b) The activities of the municipality are categorised into the following broad functions:

Communities and People

To create a safe and healthy community where all people can access services and participate in cultural, social and recreational activities; develop a community focal point and inform and consult with the community.

City Future

To assist the City to grow in line with community values and needs with regard to land use, economic development and tourism.

Natural Environment

To enhance and protect the City’s natural assets and prepare for the effective management of natural events or emergencies. To promote environmentally sustainable practices and appreciation of the natural environment. To collect and dispose of solid wastes generated within the City.

Roads

To provide roads, bridges, cycleways, footpaths, transport interchanges, vehicle parks, street lighting and traffic control systems to ensure the effective and safe movement of people and vehicles; the economic transport of goods and delivery of services; and the rapid deployment of emergency services, within the City.

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*Stormwater*

To protect life, property and community amenity by the effective collection and disposal of stormwater.

*Facilities Management*

To facilitate the provision of social infrastructure and community facilities which, within the capacity of Council and the community to pay, meet the needs of residents, visitors, tourists and other stakeholders and which meet the regional responsibilities accepted by Council.

*Governance*

To represent the community through Local Government leadership in a consistent, accountable and financially responsible manner. To provide clear and accountable leadership and strategic direction for the City and engage the community in Council activities.

*Unclassified/General Purpose*

Transactions and assets not directly attributable to specific functions.

## 3 RATES INCOME

	NOTES	2016 \$'000	2015 \$'000
Rate revenue raised		44,629	44,091
Less: Remissions	10	(2,114)	(2,100)
		<b>42,515</b>	<b>41,991</b>

## 4 USER CHARGES

Fees		3,201	3,092
Rentals		611	589
Special Committee Income	36	403	416
Other		916	1,073
		<b>5,131</b>	<b>5,170</b>

## 5 GRANTS

Grants includes:		
Grants made by the State Grants Commission	1,199	3,986
Capital grants made by Government:		
Blackspot	332	185
Council Chamber Chiller	14	0
Clarence High School SRT	80	0
Roads to Recovery	1,365	500
Howrah Bowls Club	0	80
Seven Mile Beach Viewing Platform	0	6
Skate Ramp Kangaroo Bay	0	100
Park Lighting	0	50
Kangaroo Bay	2,100	2,400
Richmond Link Transfer	0	370
	<b>5,090</b>	<b>7,677</b>

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The Australian Commonwealth Government provides Financial Assistance Grants to Council for general purpose use and for the provision of local roads. In 2014/15 the Commonwealth made early payment of two quarterly instalments for the following year. In accordance with AASB1004 Contributions, Council recognises these grants as revenue when it receives the funds and obtains control. This impacted the Statement of Comprehensive Income and the surplus/(deficit) in that year. No advance payments were made in 2015/16 which resulted in 2015/16 receipts being \$1,311,000 lower than the amount allocated to Council. This has a consequential effect on the Income Statement. The variations in payment dates represent timing differences only; the total amount received by Council over the periods affected has not changed as a result of these timing differences.

## 6 CONTRIBUTIONS AND RECOGNITION OF ASSETS

Contributions and recognition of assets are made up of the following categories:	2016 \$'000	2015 \$'000
Contributions of assets arising from subdivision of land	8,220	4,002
Contribution of assets arising from development of Council land	200	–
Recognition of assets arising from revaluation	30	939
	<b>8,450</b>	<b>4,941</b>

## 7 OWNERSHIP INTERESTS IN ASSOCIATES

Council has an interest in the Copping Refuse Disposal Site Joint Authority (CRDSJA). It uses the equity method to account for its interest. Council controls 45% (2014/15 45%) of the Joint Authority’s votes. Council’s share of the Joint Authority’s net assets is fixed at 48% or \$1,981,983 (2014/15 48% or \$1,814,126). Refer to the Cash Flow Statement for dividends received.

The CRDSJA is located in Australia. Its principal activity is to operate a landfill.

The following financial information is provided in relation to the CRDSJA:

Total assets	12,305	9,836
Total liabilities	(8,176)	(6,057)
Revenue	(6,395)	(5,415)
Profit (loss)	350	79
Council's share of profit (loss)	*	168
Council's share of income tax expense	*	(72)
Council's share of prior year adjustments	*	(1)
Council's share of income tax equivalents	**	–

\* Amount included in Income Statement. \*\* 2016 figure unavailable at the time of signing accounts.

## 8 GAIN/LOSS ON RETIREMENT OR DISPOSAL OF NON-CURRENT ASSETS

Net proceeds on disposal of non current assets	76	–
Carrying amount of non-current assets retired	(2,395)	(2,015)
Profit (loss) on disposal	<b>(2,319)</b>	<b>(2,015)</b>



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## 9 DEPRECIATION

Depreciation was charged in respect of:	NOTES	2016 \$'000	2015 \$'000
Buildings		366	350
Roads		8,116	7,771
Stormwater infrastructure		2,324	2,252
Waste management assets		18	18
Plant, equipment & furniture		392	384
Parks & recreation equipment		919	893
		<b>12,135</b>	<b>11,668</b>

## 10 OTHER EXPENSES

Other expenses includes:			
Rate remissions	3	2,114	2,100
Less: Rate remission subsidies		(1,832)	(1,795)
Net Rate remissions		282	305
Electricity		1,312	1,296
Insurance		671	653
External Audit services*		43	54
Aldermen’s allowances		445	458
Rental expense relating to operating leases	32(b)	1,621	1,622
Family Day Care fee relief		1,441	1,371
Community Services support		122	83
Corporate support		1,037	976
Policy and promotion		1,003	1,108
External plant hire		412	445
Special Committees expenses	36	792	515
Other		1,343	1,451
		<b>10,525</b>	<b>10,337</b>

\* External auditors were paid to audit financial statements and undertake specific purpose audits. They provided no other services. The Tasmanian Audit Office was paid \$33,210 to audit Council's financial statements. Tenuto Financial was paid \$10,120 to audit the financial statements of Council's Special Committees, various grants and government funded activities.

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## 11 INVESTMENT IN WATER CORPORATION

	2016 \$'000	2015 \$'000
Opening Balance 1 July	163,816	162,511
Total gains/(losses) recognised as other comprehensive income	2,788	1,305
Closing Balance 30 June	<b>166,604</b>	<b>163,816</b>

Council’s share of the Water Corporation is its only financial asset at fair value. Fair value was determined by applying Council’s ownership interest to the Water Corporation’s net asset value at balance date. Any unrealised gains and losses at balance date are recognised in the Income Statement as other comprehensive income and appear in the Fair Value Reserve. This asset is classified as Level 3. Council has not bought or sold any share in this business during the reporting period.

During the year Council received \$3.3 million dividend payments, including tax equivalent and loan guarantee payments, from the Water Corporation (2014/15 \$3.3 million).

## 12 CURRENT ASSETS – CASH AND CASH EQUIVALENTS

Cash at bank and on hand	(617)	6,824
Interest bearing deposits	59,000	49,000
	<b>58,384</b>	<b>55,824</b>

Unrestricted	21,763	20,285
Subject to external and/or internal restrictions	36,621	35,539
	<b>58,384</b>	<b>55,824</b>

The following restrictions have been imposed by regulations or other externally or internally imposed requirements:

Accrued long service leave*	2,654	2,663
Unexpended specific purpose contributions**	3,687	3,422
Council discretionary reserves***	30,280	29,454
	<b>36,621</b>	<b>35,539</b>

\* These monies have been set aside to fund long service leave payment obligations.  
\*\*These monies are required to be spent on public open space, car parking & community services.  
\*\*\* These monies are set aside at the discretion of Council and primarily represent funds for infrastructure renewal.

## 13 FINANCIAL INSTRUMENTS

### a) Risk exposures

#### Credit risk:

The amount of any credit risk associated with financial assets is the carrying amount net of any provision for doubtful debts. Such a risk crystallises when one party to the transaction fails to discharge its obligations. Council’s financial assets comprise receivables, cash and cash equivalents.

There is no significant concentration of credit risk with any single debtor or group of debtors. Amounts owing in relation to rates are secured by a charge over the land to which the debts relate.

Council has a policy of diversifying investments and restricts investments to entities with Standard and Poor’s long term credit ratings of BBB+ or better, or short term credit ratings of A.1 or better.

Council’s credit risk is therefore low. There has been no significant change in Council’s exposure to or management of this risk since the previous period.

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*Market risk:*

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk, those being currency risk, interest rate risk and other price risk. Council’s exposure to or management of these risks has not changed since the previous period.

*Currency risk:*

This is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. Council has no exposure to currency risk.

*Interest rate risk:*

This is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Council’s financial instruments comprise cash and cash equivalents, receivables, payables and interest bearing liabilities. Its main exposure to this risk is through its interest bearing liabilities which are disclosed at Note 27 and in this note.

At balance date Council had the following categories of financial assets and liabilities exposed to interest rate risk:

	2016 \$'000	2015 \$'000
<b>Financial Assets</b>		
Cash and cash equivalents	58,384	55,824
<b>Financial Liabilities</b>		
Interest bearing liabilities	(371)	(542)
Net exposure	<b>58,013</b>	<b>55,282</b>

Exposure to this risk through cash and cash equivalents is minimal. Council limits its exposure to this risk in relation to its interest bearing liabilities by staging interest rate reset dates to ensure exposures are smoothed over time.

The following sensitivity analysis is based on interest rate risk exposures existing at balance date. It shows the effect of interest rate movements on the net result and equity.

<b>Net Result</b>		
+1 %	566	542
-1 %	(566)	(542)
<b>Equity</b>		
+1 %	566	542
-1 %	(566)	(542)

The movements in net result and equity are due to higher/lower interest rates relating to cash and cash equivalents. Changing interest rates do not affect interest paid in the short term as rates are generally fixed for periods of at least two years.

*Other price risk:*

This is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices other than those arising from interest rate risk or currency risk, whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. Council does not have any material exposure to this risk.

*Liquidity risk:*

This is the risk that Council will encounter difficulty in meeting obligations associated with financial liabilities. A maturity analysis is included in part b) of this note. Council’s liquidity risk is immaterial. Its exposure to or management of this risk has not changed since the previous period.



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b) Interest rate risk exposure

2016	Effective (weighted) average interest rate %	Variable & floating interest rate \$'000	Fixed Interest Rate Maturity			Non interest bearing \$'000	Total \$'000
			<1 Year \$'000	1-5 Years \$'000	>5 Years \$'000		
Financial Assets							
Cash	3.04	(617)	59,001	–	–	–	58,384
Receivables including rates*	3.53	–	1,924	–	–	3,079	5,003
Total		(617)	60,925	–	–	3,079	63,387
Financial Liabilities							
Creditors						3,769	3,769
Interest bearing liabilities	5.57	–	183	188	–	–	371
Total		–	183	188	–	3,769	4,140

2015

	Effective (weighted) average interest rate %	Variable & floating interest rate \$'000	Fixed Interest Rate Maturity			Non interest bearing \$'000	Total \$'000
			<1 Year \$'000	1-5 Years \$'000	>5 Years \$'000		
Financial Assets							
Cash	3.10	6,824	49,000	–	–	–	55,824
Receivables including rates*	2.99	–	2,246	–	–	5,307	7,553
Total		6,824	51,246	–	–	5,307	63,377
Financial Liabilities							
Creditors						4,245	4,245
Interest bearing liabilities	5.57	–	171	371	–	–	542
Total		–	171	371	–	4,245	4,787

\*Refer to note 14 for more information regarding ageing of receivables.

c) Net fair value

The aggregate net fair value of Council's financial assets and financial liabilities is as follows:

	Actual 2016		Actual 2015	
	Carrying Amount \$'000	Aggregate Net Fair Value \$'000	Carrying Amount \$'000	Aggregate Net Fair Value \$'000
<b>Financial Assets</b>				
Cash and cash equivalents	58,384	58,384	55,824	55,824
Investment Water Corporation	166,605	166,605	163,816	163,816
Receivables	5,003	5,003	7,553	7,553
<b>Total</b>	<b>229,992</b>	<b>229,992</b>	<b>227,193</b>	<b>227,193</b>
<b>Financial Liabilities</b>				
Payables	1,354	1,354	1,858	1,858
Interest bearing liabilities	371	387	542	568
<b>Total</b>	<b>1,725</b>	<b>1,741</b>	<b>2,400</b>	<b>2,426</b>

Aggregate net fair value is calculated using a discount rate equal to the average of mid rates of Commonwealth Government securities maturing on or near 30 June each year for the next 10 years.

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	Fair value hierarchy	Valuation technique	Inputs used
<b>Financial assets</b>			
Cash and cash equivalents	Level 1	Carrying amounts are a reasonable approximation of fair value.	Carrying amounts.
Investment Water Corporation	Level 3	Application of Council’s ownership interest to the corporation’s net asset value at balance date.	Council’s ownership interest. The corporation’s net asset value at balance date.
Receivables	Level 3	Carrying amounts are a reasonable approximation of fair value.	Carrying amounts.
<b>Financial liabilities</b>			
Payables	Level 3	Carrying amounts are a reasonable approximation of fair value.	Carrying amounts.
Interest bearing liabilities	Level 3	Use of a discount rate equal to the average of mid rates of Commonwealth Government securities maturing on or near 30 June each year for the remaining life of the liabilities.	Mid rates of Commonwealth Government securities maturing on or near 30 June each year for the remaining life of the liabilities. Loan instalments payable.

**d) Accounting Policies**

Accounting policies in respect of financial assets and financial liabilities are disclosed in Note 1.

**e) Terms and conditions**

There are no terms and conditions associated with financial assets or financial liabilities which may significantly affect the amount, timing or certainty of future cash flows.

**f) Fair value measurements recognised in the balance sheet**

Council's investment in the Water Corporation is measured at fair value, and is classified as a level 3. Its classification has not changed. This investment is not subject to credit or market risks. A reconciliation of movements in the fair value of this asset is included in Note 11.

## 14 CURRENT ASSETS – RECEIVABLES

	2016 \$'000	2015 \$'000
Rates receivable	1,924	2,246
Other debtors	2,034	3,990
	<b>3,958</b>	<b>6,236</b>

The ageing analysis of receivables is as follows:

Current	772	672
0-30 days	18	2,416
31-60 days	24	1
61-90 days (past due but not impaired)	7	1
+91 days (past due but not impaired)	3,137	3,146
	<b>3,958</b>	<b>6,236</b>

All rates debtors are included in +91 days outstanding. No provision has been made for impairment as any such provision would generally be immaterial. Unpaid rates are recoverable on the sale of the property concerned. No material bad debts were written off during either year. Certain amounts raised by way of rates equivalents (which are not a charge on the land) in respect of Hobart Airport are subject to dispute which had not been resolved at balance date. The amount raised but unpaid at 30 June 2016 was \$713,692.

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## 15 CURRENT ASSETS – OTHER

	2016 \$'000	2015 \$'000
Stores and materials (at average cost)	98	101
Other	320	396
	<b>418</b>	<b>497</b>

## 16 RECONCILIATION OF INFRASTRUCTURE ASSETS

Movements in infrastructure assets for the year were as follows:

	Opening Balance 1 July 2015	Depre- ciation Expense for Year	Additions	WIP Transferred to Expenses	Reclassifi- cations	Written Down Value of Retirements/ Derecogni- tion	**Net Re- valuation Increment (Decre- ment)	Closing Balance 30 June 2016*
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Land	71,142	–	305	–	–	–	–	71,447
Land under roads	99,358	–	912	–	–	–	–	100,270
Buildings	30,588	(366)	2,116	–	–	–	–	32,338
Roads	181,286	(8,114)	19,881	–	18	(2,208)	2,224	193,087
Waste management	741	(18)	–	–	–	–	–	723
Stormwater infrastructure	93,506	(2,324)	6,229	–	–	(140)	–	97,271
Plant, equipment & furniture	1,824	(392)	220	–	(235)	(7)	–	1,410
Parks & recreation equipment	10,768	(919)	2,675	–	217	(40)	–	12,701
Capital Work in Progress (WIP)	7,756	–	(2,464)	(1,108)	–	–	–	4,184
<b>Total</b>	<b>496,969</b>	<b>(12,133)</b>	<b>29,874</b>	<b>(1,108)</b>	<b>–</b>	<b>(2,395)</b>	<b>2,224</b>	<b>513,431</b>

\* Balances may vary slightly due to rounding

\*\* Recognised as Fair Value Revaluation of Fixed Assets in Other Comprehensive Income

Comparative movements in infrastructure assets for the prior year were as follows:

	Opening Balance 1 July 2014	Depreciation Expense for Year	Additions	WIP Transferred to Expenses	Written Down Value of Retirements/ Derecognition	**Net Revaluation Increment (Decrement)	Closing Balance 30 June 2015*
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Land	67,096	–	885	–	(392)	3,553	71,142
Land under roads	1,668	–	99,358	–	(1,668)	–	99,358
Buildings	28,351	(350)	1,819	–	(650)	1,418	30,588
Roads	180,990	(7,787)	8,875	–	(792)	–	181,286
Waste management	745	(18)	14	–	–	–	741
Stormwater infrastructure	82,968	(2,252)	6,232	–	(121)	6,679	93,506
Plant, equipment & furniture	1,845	(384)	363	–	–	–	1,824
Parks & recreation equipment	8,395	(877)	3,308	–	(58)	–	10,768
Capital Work in Progress (WIP)	<b>5,338</b>	–	<b>2,615</b>	<b>(197)</b>	–	–	<b>7,756</b>
<b>Total</b>	<b>377,396</b>	<b>(11,668)</b>	<b>123,469</b>	<b>(197)</b>	<b>(3,681)</b>	<b>11,650</b>	<b>496,969</b>

\* Balances may vary slightly due to rounding

\*\* Recognised as Fair Value Revaluation of Fixed Assets in Other Comprehensive Income



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## 17 NON-CURRENT ASSETS – LAND

	2016 \$'000	2015 \$'000
Land at fair value closing balance	71,447	71,142
Land at cost closing balance	–	–
	<b>71,447</b>	<b>71,142</b>

### Fair Value Hierarchy

The fair value measurement for land has been categorised as a level 2 fair value based on the inputs to the valuation technique used (refer to Note 1x and details below).

There were no transfers between levels 1 and 2 or between levels 2 and 3 for recurring fair value measurements during the year.

### Valuation technique

The fair value of land other than that recorded at cost was determined by the Valuer-General, based on 1 July 2012 market value, to which an index factor has been applied consistent with the Valuer-General’s 2015 adjustment factors for valuations within the municipality.

## 18 NON-CURRENT ASSETS – LAND UNDER ROADS

Land at fair value closing balance	100,270	99,358
Land at cost closing balance	–	–
	<b>100,270</b>	<b>99,358</b>

### Fair Value Hierarchy

The fair value measurement for land under roads has been categorised as a level 2 fair value based on the inputs to the valuation technique used (refer to Note 1x and details below).

There were no transfers between levels 1 and 2 or between levels 2 and 3 for recurring fair value measurements during the year.

### Valuation technique

The fair value of land under roads has been determined based on unit valuations provided by the Valuer-General during 2014/2015 for various land classes across the City.

## 19 NON-CURRENT ASSETS – BUILDINGS

Buildings at fair value	32,332	31,892
Less: Accumulated depreciation	(3,466)	(3,120)
	<b>28,866</b>	<b>28,772</b>
Buildings at cost	3,495	1,819
Less: Accumulated depreciation	(23)	(3)
	<b>3,472</b>	<b>1,816</b>
	<b>32,338</b>	<b>30,588</b>

### Fair Value Hierarchy

The fair value measurement for buildings has been categorised as a level 2 fair value based on the inputs to the valuation technique used (refer to Note 1x and details below).

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There were no transfers between levels 1 and 2 or between levels 2 and 3 for recurring fair value measurements during the year.

### Valuation technique

The fair value of buildings other than those recorded at cost was determined by the Valuer-General, based on 1 July 2012 market value, to which an index factor has been applied consistent with the Valuer-General’s 2015 adjustment factors for valuations within the municipality.

## 20 NON-CURRENT ASSETS – ROADS

	2016 \$'000	2015 \$'000
Roads at fair value	384,659	356,004
Less: Accumulated depreciation	(206,319)	(198,763)
	<b>178,340</b>	<b>157,241</b>
Roads at cost	14,875	25,154
Less: Accumulated depreciation	(128)	(1,107)
	<b>14,747</b>	<b>24,047</b>
	<b>193,087</b>	<b>181,288</b>

### Fair Value Hierarchy

The fair value measurement for roads has been categorised as a level 3 fair value based on the inputs to the valuation technique used (refer to Note 1x and details below).

There were no transfers between levels 1 and 2 for recurring fair value measurements during the year. For transfers in and out of level 3 measurements refer below.

### Valuation technique, unobservable inputs, inter-relationship between unobservable inputs and fair value

Roads includes earthworks, substructures, seals, kerbs and crossings relating to roads and footpaths. Road assets excluding those recognised at cost have been valued at current replacement cost written down to reflect the portion of the economic life that has expired. Current replacement cost has been established as at 1 July 2015 based upon information provided by Council’s engineering officers.

Significant unobservable inputs include estimated useful life and inputs required to construct roads and associated infrastructure such as labour, plant hire, gravel, hotmix, cement etc. The estimated fair value would increase (decrease) if the labour/hire rates and/or prices per unit were higher (lower).

### Reconciliation of fair value opening and closing balances

Roads at fair value opening balance	157,240	166,241
Additions and/or transfers from roads at cost	28,118	529
Change in fair value	835	–
Written down value of retirements/transfers/disposals	(2,208)	(2,401)
Amount included in Other Comprehensive Income		
– Fair value revaluation of fixed assets	2,224	–
Depreciation expense	(7,869)	(7,129)
Roads at fair value closing balance	<b>178,340</b>	<b>157,240</b>

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## 21 NON-CURRENT ASSETS – WASTE MANAGEMENT

	2016 \$'000	2015 \$'000
Waste management assets at fair value	918	918
Less: Accumulated depreciation	(204)	(187)
	<b>714</b>	<b>731</b>
Waste management assets at cost	11	11
Less: Accumulated depreciation	(2)	(1)
	<b>9</b>	<b>10</b>
	<b>723</b>	<b>741</b>

### Fair Value Hierarchy

The fair value measurement for waste management assets has been categorised as a combination of level 2 and level 3 fair values based on the inputs to the valuation technique used (refer to Note 1x and details below).

There were no transfers between levels 1 and 2 for recurring fair value measurements during the year. For transfers in and out of level 3 measurements refer below.

### Valuation technique, unobservable inputs, inter-relationship between unobservable inputs and fair value

Waste management assets primarily comprises land associated with a landfill site which is leased to a Joint Authority of which Council is a member. Valuation of the land was determined by the Valuer-General based on October 2010 market value. Estimated fair value would increase (decrease) if market value increased (decreased). Other assets recorded at fair value, primarily comprising litter bins, are valued at current replacement cost based upon market pricing information provided by Council’s officers as at 1 July 2013. Estimated fair value of these assets would increase (decrease) if market prices increased (decreased).

### Reconciliation of fair value opening and closing balances

Waste management assets at fair value opening balance	731	735
Additions and/or transfers from waste management assets at cost	–	14
Depreciation expense	(18)	(18)
Waste management assets at fair value closing balance	<b>713</b>	<b>731</b>

## 22 NON-CURRENT ASSETS – STORMWATER INFRASTRUCTURE

Stormwater infrastructure assets at fair value	165,465	163,744
Less: Accumulated depreciation	(74,788)	(72,768)
	<b>90,677</b>	<b>90,976</b>
Stormwater infrastructure assets at cost	6,664	2,542
Less: Accumulated depreciation	(70)	(13)
	<b>6,594</b>	<b>2,529</b>
	<b>97,271</b>	<b>93,505</b>

### Fair Value Hierarchy

The fair value measurement for stormwater infrastructure assets has been categorised as a level 3 fair value based on the inputs to the valuation technique used (refer to Note 1x and details below).

There were no transfers between levels 1 and 2 for recurring fair value measurements during the year. For transfers in and out of level 3 measurements refer below.



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## Valuation technique, unobservable inputs, inter-relationship between unobservable inputs and fair value

Stormwater infrastructure assets excluding those valued at cost have been valued at current replacement cost written down to reflect the portion of the economic life that has expired. Current replacement cost has been established based on information provided by Council’s engineering officers as at June 2015.

Significant unobservable inputs include estimated useful life and inputs required to construct stormwater assets and associated infrastructure such as labour, plant hire, pipe length/dimension/material etc. The estimated fair value would increase (decrease) if the estimated useful life, labour/plant hire rates and/or prices per unit were higher (lower).

Reconciliation of fair value opening and closing balances	2016 \$'000	2015 \$'000
Stormwater infrastructure at fair value opening balance	90,978	77,250
Additions and/or transfers from stormwater infrastructure assets at cost	2,084	7,594
Written down value of retirements/transfers/disposals	(118)	(121)
Amount included in Other Comprehensive Income		
– Fair value revaluation of fixed assets	–	8,485
Depreciation expense	(2,267)	(2,230)
Stormwater infrastructure assets at fair value closing balance	90,677	90,978

## 23 NON-CURRENT ASSETS – PLANT, EQUIPMENT AND FURNITURE

Plant, equipment & furniture assets at fair value	2,339	2,349
Less: Accumulated depreciation	(1,688)	(1,534)
	651	815
Plant, equipment & furniture assets at cost	1,214	1,288
Less: Accumulated depreciation	(453)	(279)
	761	1,009
	1,412	1,824

### Fair Value Hierarchy

The fair value measurement for plant, equipment & furniture has been categorised as a level 3 fair value based on the inputs to the valuation technique used (refer to Note 1x and details below).

There were no transfers between levels 1 and 2 for recurring fair value measurements during the year. For transfers in and out of level 3 measurements refer below.

## Valuation technique, unobservable inputs, inter-relationship between unobservable inputs and fair value

Current replacement cost of items of plant, equipment and furniture (excluding those valued at cost) has been based on the cost of assets and adjusted to reflect current replacement cost as at 1 July 2013 based upon information provided by Council’s officers, and associated entities.

Significant unobservable inputs include estimated useful life and the value of indexes/judgements applied. The estimated fair value would increase (decrease) if the estimated useful life and/or indexes/judgements were higher (lower)

Reconciliation of fair value opening and closing balances		
Plant, equipment & furniture at fair value opening balance	815	995
Additions and/or transfers from plant, equipment & furniture at cost	7	–
Written down value of retirements/transfers/disposals	(6)	–
Depreciation expense	(165)	(180)
Plant, equipment & furniture at fair value closing balance	651	815

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## 24 NON-CURRENT ASSETS – PARKS AND RECREATION EQUIPMENT

	2016 \$'000	2015 \$'000
Parks & recreation equipment at fair value	13,819	14,291
Less: Accumulated depreciation	(7,422)	(7,215)
	<b>6,397</b>	<b>7,076</b>
Parks & recreation equipment at cost	6,798	3,862
Less: Accumulated depreciation	(495)	(171)
	<b>6,303</b>	<b>3,691</b>
	<b>12,700</b>	<b>10,767</b>

### Fair Value Hierarchy

The fair value measurement for parks & recreation equipment has been categorised as a level 3 fair value based on the inputs to the valuation technique used (refer to Note 1x and details below).

There were no transfers between levels 1 and 2 for recurring fair value measurements during the year. For transfers in and out of level 3 measurements refer below.

### Valuation technique, unobservable inputs, inter-relationship between unobservable inputs and fair value

Parks & recreation equipment assets excluding those items valued at cost have been valued at current replacement cost written down to reflect the portion of the economic life that has expired. Current replacement cost has been established as at 1 July 2013 based on pricing information provided by Council’s officers and by external play equipment specialists. Estimated fair value would increase (decrease) if prices increased (decreased).

### Reconciliation of fair value opening and closing balances

Parks & recreation equipment at fair value opening balance	7,076	7,462
Additions and/or transfers from parks & recreation equipment at cost	7	399
Written down value of retirements/transfers/disposals	(40)	(58)
Depreciation expense	(646)	(727)
Parks & recreation equipment at fair value closing balance	<b>6,397</b>	<b>7,076</b>

## 25 NON CURRENT ASSETS – RECEIVABLES

Deferred payment – property transfer	1,045	1,317
	<b>1,045</b>	<b>1,317</b>

## 26 CURRENT LIABILITIES – PAYABLES

Trade creditors	1,354	1,858
Other creditors and accruals	4,178	4,121
	<b>5,532</b>	<b>5,979</b>

## 27 INTEREST BEARING LIABILITIES

Bank loans (current)	183	171
Bank loans (non-current)	188	371
	<b>371</b>	<b>542</b>

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## Financing Arrangements

Unrestricted access was available at the reporting date to the following forms of financial accommodation:

	2016 \$'000	2015 \$'000
Total Facilities		
Bank overdraft	1,000	1,000
Corporate credit cards	40	40
Loans	371	542
	<b>1,411</b>	<b>1,582</b>
Used at reporting date		
Bank overdraft	–	–
Corporate credit cards	6	6
Loans	371	542
	<b>377</b>	<b>548</b>
Unused at reporting date		
Bank overdraft	1,000	1,000
Corporate credit cards	34	34
	<b>1,034</b>	<b>1,034</b>

The bank overdraft facility may be drawn at any time and may be terminated by the bank without notice. Interest rates are variable.

## 28 CURRENT LIABILITIES – PROVISIONS

Employee entitlements*		
Annual leave**		
Opening balance	1,549	1,371
Additional provisions	621	766
Amounts used	(573)	(588)
Closing balance	<b>1,597</b>	<b>1,549</b>
Long service leave		
Opening balance	2,235	2,067
Additional provisions	134	198
Amounts used	(306)	(155)
Closing balance	<b>2,063</b>	<b>2,110</b>
Payroll tax attributable to long service leave	122	125
Total long service leave provision	2,185	2,235
Total Provisions	<b>3,782</b>	<b>3,784</b>
**The above includes annual leave purchased during the year	121	37



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## 29 NON CURRENT LIABILITIES – PROVISIONS

	2016 \$'000	2015 \$'000
Employee entitlements*		
Long service leave		
Opening balance	719	538
Additional provisions	(6)	140
	<b>713</b>	<b>678</b>
Payroll tax attributable to long service leave	44	41
Closing balance	<b>757</b>	<b>719</b>

\* Assumptions include an inflation factor in line with Council’s Enterprise Bargaining Agreement (greater of 2.5% or CPI), discount factors equal to average relevant Reserve Bank of Australia wholesale market indicative mid rates (3.03%) and retention rates based on Council’s historic data accumulated over a 15 year period

## 30 RESERVES

<b>a) Composition</b>		
Asset Revaluation Reserve		
(Represents net increments arising from the revaluation of non-current assets).	220,022	220,552
Infrastructure Renewal Reserve		
(Represents unused amounts collected to fund future renewal of existing infrastructure assets).	28,413	26,839
Commonwealth Funded Programs Reserve		
(Represents unused funds subject to grant programs operated by the Commonwealth Government. Such funds are subject to grant agreements and are applied as such).	1,234	1,014
General Reserve		
(Represents amounts appropriated for general future uses, typically planned projects, expected events and contingencies).	1,868	2,516
Rosny Park Child Care Reserve		
(Represents the cumulative operating result of the Rosny Park Child Care Centre. Meets on-going operations of the centre).	204	181
Car Parking Reserve		
(Represents funds contributed in lieu of providing car parking as part of commercial developments. Provides for provision of alternative car parking facilities in the areas collected).	905	789
Public Open Space Reserve		
(Represents funds contributed in lieu of providing public open space as part of subdivision developments. Provides for purchase of alternative public open space assets in the areas collected).	1,219	1,338
Headworks Reserve		
(Represents funds contributed by property developers to provide for future augmentation of Council infrastructure to meet additional capacity demands arising from property development).	124	99
Fair Value Reserve		
(Represents increments/decrements in the fair value of Council’s equity share in the Water Corporation).	(33,963)	(36,751)
	<b>220,025</b>	<b>216,575</b>

<b>b) Movements</b>		
<i>Asset Revaluation Reserve</i>		
Balance at the beginning of the financial year	220,552	192,611
Net increment (decrement) on revaluation of assets	2,224	11,650
Transfer to equity on derecognition of assets*	(2,754)	16,291
	<b>220,022</b>	<b>220,552</b>

\* This is a transfer between the Asset Revaluation Reserve and equity and has no effect on the operating result. This treatment is as prescribed by AASB 116.

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	2016 \$'000	2015 \$'000	2016 \$'000	2015 \$'000	2016 \$'000	2015 \$'000	2016 \$'000	2015 \$'000
	Infrastructure Renewal Reserve		Commonwealth Funded Programs Reserve		General Reserve		Rosny Park Child Care Reserve	
Balance at the beginning of the financial year	26,839	25,792	1,014	955	2,516	2,496	181	90
Amount transferred from accumulated surplus	11,233	11,253	220	176	424	373	23	91
Amount transferred to accumulated surplus	(9,659)	(10,206)	–	(117)	(1,072)	(353)	–	–
Balance at the end of the financial year	<b>28,413</b>	<b>26,839</b>	<b>1,234</b>	<b>1,014</b>	<b>1,868</b>	<b>2,516</b>	<b>204</b>	<b>181</b>

	Car Parking Reserve		Public Open Space Reserve		Headworks Reserve		Fair Value Reserve	
Balance at the beginning of the financial year	789	688	1,338	2,279	99	119	(36,751)	(38,056)
Amount transferred from accumulated surplus	116	101	243	122	25	33	–	–
Fair Value adjustment on revaluation	–	–	–	–	–	–	2,788	1,305
Amount transferred to accumulated surplus	–	–	(362)	(1,063)	–	(53)	–	–
Balance at the end of the financial year	<b>905</b>	<b>789</b>	<b>1,219</b>	<b>1,338</b>	<b>124</b>	<b>99</b>	<b>(33,963)</b>	<b>(36,751)</b>

## 31 RECONCILIATION OF NET CASH INFLOW FROM OPERATING ACTIVITIES TO CHANGE IN NET ASSETS RESULTING FROM OPERATIONS

	2016 \$'000	2015 \$'000
Net cash inflow from operating activities	22,923	20,403
Depreciation	(12,135)	(11,668)
Contribution of assets	8,450	4,941
Recognition of land under roads	–	97,690
Gain/(Loss) on retirement or disposal of assets	(2,319)	(2,015)
Share of net results of associates	167	39
Government grants – capital	–	791
Assets previously expensed	31	–
Change in operating assets and liabilities		
Increase (decrease) in rates receivable	(322)	540
Increase (decrease) in other debtors and prepayments	(2,584)	2,081
Increase (decrease) in stock on hand	(3)	(34)
(Increase) decrease in creditors and accruals	466	(134)
(Increase) decrease in provision for employee entitlements	(36)	(443)
Surplus/(Deficit)	<b>14,638</b>	<b>112,191</b>

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## 32 COMMITMENTS FOR EXPENDITURE

### a) Capital Commitments

Capital expenditure contracted for at the reporting date but not recognised in the financial statements as liabilities:

	2016 \$'000	2015 \$'000
Buildings	170	267
Infrastructure	5,350	3,797
	<b>5,520</b>	<b>4,064</b>
These expenditures are payable:		
Not later than one year	5,520	4,064
Later than one year and not later than two years	–	–
	<b>5,520</b>	<b>4,064</b>

### b) Operating Lease Commitments

At the reporting date Council had in place a variety of lease commitments relating to various properties used for public purposes, and operating leases in respect of motor vehicles, plant and equipment, and computer systems which are not recognised in the financial statements as liabilities. These leases are non-cancellable without Council incurring significant penalties and do not carry purchase options on the expiry of the leases. Commitments under these leases at the reporting date are payable as follows:

Not later than one year	1,361	1,274
Later than one year and not later than five years	2,024	1,329
Later than five years	415	125
	<b>3,800</b>	<b>2,728</b>

### c) Operational Contracts

Council has entered into long term contracts for operational expenditure in respect of:

- Street sweeping (expires May 2017)
- Waste collection (expires October 2020)
- Green organics collection and disposal (expires October 2019)
- Recycling collection (expires October 2020)
- Recycling processing (expires March 2020)
- Waste transfer facilities (expires June 2021)

Estimated remaining payments under these contracts total \$20.5 million.

## 33 SUPERANNUATION

Council makes superannuation contributions for a number of its employees to the Quadrant Defined Benefits Fund (the Fund). The Fund was a sub fund of the Quadrant Superannuation Scheme (the Scheme) up to 30 November 2015. At this date the Scheme merged (via a Successor Fund Transfer) into Tasplan Super (Tasplan) and the Fund became a sub fund of Tasplan from that date. The Fund has been classified as a multi-employer sponsored plan. As the Fund’s assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under paragraph 34 of AASB 119 Employee Benefits, Council does not use defined benefit accounting for these contributions.

For the year ended 30 June 2016 Council contributed a minimum of 9.5% of employees’ gross income to the Fund. Assets accumulate in the fund to meet member benefits as they accrue, and if assets within the fund are insufficient to satisfy benefits payable, Council is required to meet its share of the deficiency.

Rice Warner Pty Ltd undertook the last actuarial review of the Fund at 30 June 2014. The review disclosed that at that time the net market value of assets available for funding member benefits was \$66.3 million, the value of vested benefits was \$57.5 million, the surplus over vested benefits was \$8.8 million and the value of total accrued benefits was \$58.1 million. These amounts relate to all members of the fund at the date of valuation and no asset or liability is recorded in the Quadrant Superannuation Scheme’s financial statements for Council employees.



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The financial assumptions used to calculate the Accrued Benefits for the Fund were:

Net Investment Return	7.0% pa
Salary Inflation	4.0% pa
Price Inflation	n/a

The actuarial review concluded that:

1. The value of assets of the Fund was adequate to meet the liabilities of the Fund in respect of vested benefits as at 30 June 2014.
2. The value of assets of the Fund was adequate to meet the value of the liabilities of the Fund in respect of accrued benefits as at 30 June 2014.
3. Based on the assumptions used, and assuming the Employer contributes at the levels described below, the value of the assets is expected to continue to be adequate to meet the value of the liabilities of the Fund in respect of vested benefits at all times during the period up to 30 June 2017.

The Actuary recommended that in future the Council contribute 11.0% of salaries in 2014/15 and 9.5% of salaries thereafter.

The Actuary will continue to undertake a brief review of the financial position of the Fund at the end of each financial year to confirm that the contribution rates remain appropriate. The next full triennial actuarial review of the Fund will have an effective date of 30 June 2017 and is expected to be completed late in 2017.

Council also contributes to other accumulation schemes on behalf of a number of employees, however the Council has no ongoing responsibility to make good any deficiencies that may occur in those schemes.

During the year Council made the required superannuation contributions for all eligible employees to an appropriate complying superannuation fund as required by the Superannuation Guarantee (Administration) Act 1992.

As required in terms of paragraph 148 of AASB 119 Employee Benefits, Council discloses the following details:

The 2014 actuarial review used the “aggregate” funding method. This is a standard actuarial funding method. The results from this method were tested by projecting future fund assets and liabilities for a range of future assumed investment returns. The funding method used is different from the method used at the previous actuarial review in 2011.

Under the aggregate funding method of financing the benefits, the stability of the Councils’ contributions over time depends on how closely the Fund’s actual experience matches the expected experience. If the actual experience differs from that expected, the Councils’ contribution rate may need to be adjusted accordingly to ensure the Fund remains on course towards financing members’ benefits.

In terms of Rule 27.4 of the Tasplan Trust Deed (Trust Deed), there is a risk that employers within the Fund may incur an additional liability when an Employer ceases to participate in the Fund at a time when the assets of the Fund are less than members’ vested benefits. Each member of the Fund who is an employee of the Employer who is ceasing to Participate is required to be provided with a benefit at least equal to their vested benefit in terms of Rule 27.4 (b) (A). However there is no provision in the Trust Deed requiring an employer to make contributions other than its regular contributions up to the date of cessation of contributions. This issue can be resolved by the Trustee seeking an Actuarial Certificate in terms of Rule 26.5 identifying a deficit and the Trustee determining in terms of Rule 26.3(c) that the particular employer should make the payment required to make good any shortfall before the cessation of participation is approved.

The application of Fund assets on Tasplan being wound-up is set out in Rule 41.4. This Rule provides that expenses and taxation liabilities should have first call on the available assets. Additional assets will initially be applied for the benefit of the then remaining members and/or their Dependants in such manner as the Trustee considers equitable and appropriate in accordance with the Applicable Requirements (broadly, superannuation and taxation legislative requirements and other requirements as determined by the regulators).

The Trust Deed does not contemplate the Fund withdrawing from Tasplan. However it is likely that Rule 27.4 would be applied in this case (as detailed above).

The Fund is a defined benefit Fund.

During the reporting period the amount of contributions paid to defined benefits schemes was \$138,079 (2014/15 \$157,645), and the amount paid to accumulation schemes was \$1.8 million (2014/15 \$1.75 million).

During the next reporting period the expected amount of contributions to be paid to defined benefits schemes is \$135,840, and to accumulation schemes is \$1.87 million.

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As reported on the first page of this note, assets exceeded accrued benefits as at the date of the last actuarial review, 30 June 2014. Moderate investment returns since that date make it quite probable that this is still the position. The financial position of the Fund will be fully investigated at the actuarial review as at 30 June 2017.

The analysis of the assets and vested benefits of Funds participating in the Scheme, prepared by Rice Warner Pty Ltd as at 30 June 2014, showed that the Fund had assets of \$66.3 million and members’ Vested Benefits were \$57.5 million. These amounts represented 8.4% and 7.5% respectively of the corresponding total amounts for the Scheme.

As at 30 June 2015 the fund had 164 members and the total employer contributions and member contributions for the year ending 30 June 2015 were \$2,083,883 and \$325,833 respectively.

## 34 SUBSEQUENT EVENTS

No events subsequent to balance date have been identified which would materially affect these financial statements.

## 35 CONTINGENT ASSETS

Council has entered into long term leases over two of its properties.

Council is the owner of the Bellerive Oval. It entered into a 45 year lease over this property on 9 October 2001.

Council is also part owner of the Copping landfill. The owners of the landfill entered into a 50 year lease over this property commencing 21 March 2001.

The length and terms of these leases means that control over the assets has effectively passed to the lessees. Consequently the assets are treated as contingent and have not been included in Council’s Balance Sheet.

Carrying amounts and depreciation expense in respect of these assets were:

	\$’000
Bellerive Oval – written down value at derecognition (1 July 2012)	24,062
Copping Landfill – written down value at derecognition (1 July 2012)	2,691
	<b>26,753</b>

Depreciation was charged in 2011/12 on these assets as follows:

Bellerive Oval	850
Copping Landfill	70
	<b>920</b>

Various Council properties contain improvements over which Council does not hold effective control. These are generally minor in nature and include pavilions, change facilities, and improvements for sporting, social, and other community purposes.

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## 36 SPECIAL COMMITTEES

Under Section 24 of the *Local Government Act 1993* a Council may appoint Special Committees. The Council had 6 such Committees in operation as at 30 June 2015.

The operations\* of the Special Committees are consolidated in to Council’s financial statements and are summarised as follows:

	Income 2015/16 \$'000	Expenditure 2015/16 \$'000	Net Result 2015/16 \$'000	Net Assets 30/6/16 \$'000
Clarence Senior Citizens Centre	78	79	(1)	117
Lindisfarne Citizens Activities Centre	30	30	–	29
Risdon Vale Community Centre	5	9	(4)	11
Clarence City Concert Band	19	9	10	26
Howrah Recreation Centre	267	311	(44)	100
Geilston Bay Community Centre	4	4	–	1
	<b>403</b>	<b>442</b>	<b>(39)</b>	<b>284</b>

\* Due to timing of receipt of these records, some data remains unaudited.

	Income 2014/15 \$'000	Expenditure 2014/15 \$'000	Net Result 2014/15 \$'000	Net Assets 30/6/15 \$'000
<i>Clarence Senior Citizens Centre</i>	<i>78</i>	<i>72</i>	<i>6</i>	<i>131</i>
<i>Lindisfarne Citizens Activities Centre</i>	<i>27</i>	<i>28</i>	<i>(1)</i>	<i>29</i>
<i>Risdon Vale Community Centre</i>	<i>5</i>	<i>4</i>	<i>1</i>	<i>15</i>
<i>Clarence City Concert Band</i>	<i>15</i>	<i>19</i>	<i>(4)</i>	<i>16</i>
<i>Howrah Recreation Centre</i>	<i>288</i>	<i>377</i>	<i>(89)</i>	<i>143</i>
<i>Geilston Bay Community Centre</i>	<i>3</i>	<i>3</i>	<i>–</i>	<i>1</i>
	<b>416</b>	<b>503</b>	<b>(87)</b>	<b>335</b>

## 37 CONTINGENT LIABILITIES

Bank guarantees in existence at balance date were as follows:

	2016 \$'000	2015 \$'000
Howrah Bowls Club	300	150
OHA Football Club	37	37
Rosny Park Tennis Club	45	45
Sunshine Tennis Centre	60	60
Geilston Bay Tennis Club	54	54
	<b>496</b>	<b>346</b>

Note: As contingent liabilities, the above items have not been brought to account.

## 38 COUNCILLORS’ INTERESTS

The following interest(s) have been notified by Councillors pursuant to S84 of the *Local Government Act 1993*:

Councillor:	Ald Debra Thurley
Nature of Interest:	Director/Secretary R M Worbey Constructions Pty Ltd
Date Interest Existed:	1 June 2015 and on-going
Nature of Relevant Dealings:	R M Worbey Constructions Pty Ltd: Payments made by Council totalling \$576,509 for various civil tenders and infrastructure maintenance.



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## 39 FINANCIAL MANAGEMENT INDICATORS

	2016 \$'000	2015 \$'000	2014 \$'000	2013 \$'000	2012 \$'000
<b>Net financial assets/( liabilities)</b>	51,900	51,036	46,379	45,238	43,806

This measure shows whether Council’s total liabilities can be met by its liquid assets. An excess of total liabilities over liquid assets means that, if all liabilities fell due at once, additional revenue would be needed to fund the shortfall.

<b>Underlying surplus/(deficit)</b>	1,771	4,283	3,542	1,140	(498)
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This measure shows Council’s estimated operating result net of non-structural items such as specific purpose capital grants and other contributions of capital.

<b>Net financial liabilities ratio</b>	85%	85%	79%	86%	85%
--	-----	-----	-----	-----	-----

*Net financial liabilities/Recurrent Income*

This ratio indicates the net financial obligations of Council compared to its recurrent income.

*\*Benchmark: > 0%*

*(within range of – 50% to 0% is acceptable)*

<b>Underlying surplus ratio</b>	2.9	7.1	6.0	1.9	(1.0)
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*Underlying surplus/(deficit)/Recurrent Income*

This ratio serves as an overall measure of financial operating effectiveness.

*\*Benchmark: > 1.0*

## 40 ASSET MANAGEMENT INDICATORS

<b>Asset consumption ratio roads</b>	46%	48%	48%	49%	48%
<b>Asset consumption ratio stormwater</b>	57%	56%	58%	58%	59%
<b>Asset consumption ratio buildings</b>	90%	91%	91%	92%	93%

*Depreciated replacement cost/Current replacement cost*

This ratio indicates the level of service potential available in Council’s existing asset base based on accounting estimates.

*\*Benchmark: >60%*

<b>Asset renewal funding ratio</b>	104%	106%	107%	92%	n/a
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*Projected capital outlays/Projected capital expenditure funding*

This ratio measures Council’s capacity to fund future asset replacement requirements based on its 10 Year Financial Management Plan.

*\*Benchmark: 100%*

*(within range of 90% to 100% is acceptable)*

<b>Asset sustainability ratio</b>	88%	92%	86%	106%	84%
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*Capital outlays on replacement or renewal of existing assets/ Annual depreciation expense*

This ratio calculates the extent to which Council is maintaining operating capacity through renewal of its existing asset base.

*\*Benchmark: 100%*

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## 41 RELATED PARTY TRANSACTIONS

### a) Responsible Persons

Names of persons holding the position of a Responsible Person at the Council at any time during the year are:

Aldermen	Ald Doug Chipman (Mayor)
	Ald Jock Campbell (Deputy Mayor)
	Ald Heather Chong
	Ald Peter Cusick
	Ald Doug Doust
	Ald Daniel Hulme
	Ald Richard James
	Ald Kay McFarlane
	Ald John Peers
	Ald Debra Thurley
	Ald Sharyn von Bertouch
	Ald James Walker
General Manager	Andrew Paul

### b) Aldermen Remuneration

2016	All'ces \$'000	Super- annuation <sup>1</sup> \$'000	Vehicle <sup>2</sup> \$'000	Reimbursement of expenses \$'000	Total \$'000
Ald D Chipman (Mayor)	96		8	3	107
Ald J Campbell (Deputy Mayor)	46			2	48
Ald H Chong	27			4	31
Ald P Cusick	27			1	28
Ald D Doust	27			4	31
Ald D Hulme	27			0	27
Ald R James	27			3	30
Ald K McFarlane	27			6	33
Ald J Peers	27			1	28
Ald D Thurley	27			0	27
Ald S von Bertouch	27			11	38
Ald J Walker	27			6	33
<b>Total</b>	<b>412</b>	<b>–</b>	<b>8</b>	<b>41</b>	<b>461</b>

2015	All'ces \$'000	Super- annuation <sup>1</sup> \$'000	Vehicle <sup>2</sup> \$'000	Reimbursement of expenses \$'000	Total \$'000
Ald D Chipman (Mayor)	93		12	4	109
Ald J Campbell (Deputy Mayor)	45			4	49
Ald H Chong	27			6	33
Ald P Cooper (to 31/10/14)	10			1	11
Ald D Cusick (to 31/10/14)	10			1	11
Ald P Cusick (from 31/10/14)	17			1	18
Ald D Doust	27			5	32
Ald D Hulme (from 31/10/14)	17			2	19
Ald R James	27			5	32
Ald K McFarlane	27			5	32
Ald M McManus (to 31/10/14)	10			0	10
Ald J Peers	27			2	29
Ald D Thurley (from 31/10/14)	17			1	18
Ald S von Bertouch	27			10	37
Ald J Walker	27			3	30
<b>Total</b>	<b>408</b>	<b>–</b>	<b>12</b>	<b>50</b>	<b>470</b>

1 Superannuation means the contribution to the superannuation fund of the individual.  
2 Includes total cost of providing and maintaining vehicles provided for private use, including registration, insurance, fuel & other consumables, maintenance costs and parking. Amount shown is net of costs reimbursed.

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c) Key Management Personnel Remuneration

2016	Salary <sup>1</sup> \$'000	Super- annuation <sup>2</sup> \$'000	Vehicles <sup>3</sup> \$'000	Non Monetary Benefits <sup>4</sup> \$'000	Total \$'000
General Manager	232	21	12	6	271
Group Manager Asset Management	160	35	12	15	222
Corporate Treasurer	144	22	12	10	188
Manager Health & Community Development	138	29	12	1	180
Manager City Planning	135	17	12	9	173
Corporate Secretary	111	39	12	7	169
Manager Communication & Marketing	109	30	12	(19)	132
Manager Human Resources	106	22	12	3	143
Total	1,135	215	96	32	1,478

2015	Salary <sup>1</sup> \$'000	Super- annuation <sup>2</sup> \$'000	Vehicles <sup>3</sup> \$'000	Non Monetary Benefits <sup>4</sup> \$'000	Total \$'000
General Manager	226	20	12	4	262
Group Manager Asset Management	154	35	12	(9)	192
Corporate Treasurer	143	22	12	(2)	175
Manager Customer Service	132	28	12	14	186
Manager City Planning	130	16	12	7	165
Corporate Secretary	115	31	12	(7)	151
Manager Communication & Marketing	105	28	12	1	146
Manager Human Resources	112	14	12	3	141
Total	1,117	194	96	11	1,418

1 Salary includes all forms of consideration paid and payable for services rendered and compensated absences.  
2 Superannuation means the contribution to the superannuation fund of the individual.  
3 Includes total cost of providing and maintaining vehicles provided for private use, including registration, insurance, fuel & other consumables, maintenance costs, fringe benefits tax and parking.  
4 Other non-monetary benefits represents movements in accruals for annual and long service leave.

d) Remuneration Principles

Aldermen

Aldermen are paid allowances and compensation for certain expenses consistent with the *Local Government Act 1993*.

Executives

Remuneration of key management personnel is based on an assessment of current market remuneration for similar positions. Employment terms and conditions of senior executives are contained in individual employment contracts or relevant industrial awards.

Short term incentive payments

Council does not make short term incentive payments.

Termination benefits


No termination benefits were paid to executives during the 2016 or 2015 financial years.



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# Independent Auditor’s Report



**Tasmanian  
Audit Office**

**Independent Auditor’s Report**

**To the Aldermen of Clarence City Council**

**Financial Report for the Year Ended 30 June 2016**

**Report on the Financial Report**

I have audited the accompanying financial report of Clarence City Council (Council), which comprises the balance sheet as at 30 June 2016 and the income statement, statement of changes in equity and cash flow statement for the year ended on that date, a summary of significant accounting policies, other explanatory notes and the General Manager’s statement.

**Auditor’s Opinion**

In my opinion Council’s financial report:

- (a) presents fairly, in all material respects, its financial position as at 30 June 2016 and financial performance, cash flows and changes in equity for the year then ended
- (b) is in accordance with the *Local Government Act 1993* and Australian Accounting Standards.

*The Responsibility of the General Manager for the Financial Report*

The General Manager is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and Section 84 of the *Local Government Act 1993*. This responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

*Auditor’s Responsibility*

My responsibility is to express an opinion on the financial report based upon my audit. My audit was conducted in accordance with Australian Auditing Standards. These Auditing Standards require that I comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance as to whether the financial report is free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on my judgement, including the assessment of risks of material misstatement of the financial report, whether due to fraud or error. In making those

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risk assessments, I considered internal control relevant to the General Manager’s preparation and fair presentation of the financial report in order to design audit procedures that are appropriate to the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Council’s internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the General Manager, as well as evaluating the overall presentation of the financial report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

My audit responsibility does not extend to the budget figures included in the income statement and the asset renewal funding ratio disclosed in note 40 to the financial report and accordingly, I express no opinion on them. Furthermore, I express no opinion on the General Manager’s determination that Council did not have any Significant Business Activities for inclusion in the financial report as required by Section 84(2)(da) of the *Local Government Act 1993*.

**Independence**

In conducting this audit, I have complied with the independence requirements of Australian Auditing Standards and other relevant ethical requirements.

The *Audit Act 2008* promotes the independence of the Auditor-General. The Auditor-General is the auditor of all Tasmanian public sector entities and can only be removed by Parliament. The Auditor-General may conduct an audit in any way considered appropriate and is not subject to direction by any person about the way in which audit powers are to be exercised. The Auditor-General has for the purposes of conducting an audit, access to all documents and property and can report to Parliament matters which in the Auditor-General’s opinion are significant.

**Tasmanian Audit Office**



E R DeSanti  
**Deputy Auditor-General**  
**Delegate of the Auditor-General**

Hobart  
20 September 2016

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## APPENDIX A

The following is a statement of Allowances and Expenses paid to the Mayor, Deputy Mayor and Aldermen provided in accordance with Section 72 of the *Local Government Act, 1993*.

	Allowances	Expenses	Total
Alderman Campbell, Deputy Mayor	46,347.68	1,866.79	48,214.47
Alderman Chipman, Mayor <sup>1</sup>	95,709.58	2,765.62	98,475.20
Alderman Chong	27,346.31	4,219.98	31,566.29
Alderman Cusick	27,346.31	1,234.16	28,580.47
Alderman Doust	27,346.31	3,958.18	31,304.49
Alderman Hulme	27,346.31	196.00	27,542.31
Alderman James	27,346.31	2,734.32	30,080.63
Alderman McFarlane	27,346.31	5,596.66	32,942.97
Alderman Peers	27,346.31	1,167.69	28,514.00
Alderman Thurley	27,346.31	134.97	27,481.28
Alderman von Bertouch	27,346.31	10,622.00	37,968.31
Alderman Walker	27,346.31	5,996.70	33,343.01
	<b>415,520.36</b>	<b>40,493.07</b>	<b>456,013.43</b>

<sup>1</sup>The Mayor also receives a fully maintained vehicle for private use.

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APPENDIX B

The following is a statement of the attendance of Aldermen at Meetings of Council during the 2015–16 financial year, in accordance with Section 72 of the *Local Government Act, 1993*.

	Meetings Held	Meetings Attended
Alderman Campbell*	21	17
Alderman Chipman*	21	18
Alderman Chong*	21	19
Alderman Cusick*	21	19
Alderman Doust*	21	20
Alderman Hulme*	21	19
Alderman James	21	20
Alderman McFarlane	21	17
Alderman Peers*	21	20
Alderman Thurley*	21	19
Alderman von Bertouch*	21	19
Alderman Walker	21	20

- \* Leave of Absence approved:
- Ald Campbell – Council Meetings of 13 July 2015 and 3 August 2015
  - Ald Chipman – Council Meetings of 14 September 2015 and 5 October 2015
  - Ald Chong – Council Meeting of 16 November 2015
  - Ald Cusick – Council Meeting of 3 August 2015
  - Ald Doust – Council Meeting of 16 November 2015
  - Ald Hulme – Council Meeting of 7 December 2015
  - Ald Peers – Council Meeting of 13 July 2015
  - Ald Thurley – Council Meeting of 21 December 2015
  - Ald von Bertouch – Council Meeting of 5 October 2015

APPENDIX C

The following is a statement of total annual remuneration paid to employees of the Council who hold positions designated by Council as being senior positions in accordance with Section 72 of the *Local Government Act, 1993*.

	Salary <sup>1</sup> \$'000	Super- annuation <sup>2</sup> \$'000	Vehicles <sup>3</sup> \$'000	Non Monetary Benefits <sup>4</sup> \$'000	Total \$'000
General Manager	232	21	12	6	271
Group Manager Asset Management	160	35	12	15	222
Corporate Treasurer	144	22	12	10	188
Manager Health & Community Development	138	29	12	1	180
Manager City Planning	135	17	12	9	173
Corporate Secretary	111	39	12	7	169
Manager Communication & Marketing	109	30	12	(19)	132
Manager Human Resources	106	22	12	3	143
<b>Total</b>	<b>1,135</b>	<b>215</b>	<b>96</b>	<b>32</b>	<b>1,478</b>

1 Salary includes all forms of consideration paid and payable for services rendered and compensated absences.  
2 Superannuation means the contribution to the superannuation fund of the individual.  
3 Includes total cost of providing and maintaining vehicles provided for private use, including registration, insurance, fuel & other consumables, maintenance costs, fringe benefits tax and parking.  
4 Other non-monetary benefits represents movements in accruals for annual and long service leave.



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## APPENDIX D

The following is a report in relation to contracts for supply or provision of goods or services valued at or exceeding \$250,000 (excluding GST) that is entered into or extended between 1 July 2015 and 30 June 2016. This is in accordance with Regulation 29 of the *Local Government (General) Regulations 2015*.

Contract Description	Contract Start Date	Original Contract Expiry	Amended Contract Expiry	Total value of tender awarded excl GST	Business name of successful contractor	Location of contractor business
T1035/15 Kangaroo Bay Skate Park	15/09/2015	22/01/2016	11/03/2017	\$1,138,858.34	Convic Pty Ltd	Unit 13 46-50 Regent Street Richmond VIC 3121
T1038/15 Car Park Construction, Bellerive Beach Park Stage 1	15/07/2015	13/11/2016	09/10/2017	\$694,987.00	Hazell Bros Group Pty Ltd	P O Box 430 Moonah TAS 7009
T1043/15 South Street Stormwater Drainage Upgrade Stage 2 Works	15/07/2015	10/10/2016		\$574,608.08	DCS Civil Tas Pty Ltd	181 East Tinderbox Road Blackmans Bay TAS 7052
T1048/15 Wentworth Park Sports Complex Change Rooms upgrade	05/10/2015	05/02/2017		\$884,000.00	Lyden Builders Pty Ltd	Unit 2 2 Kennedy Drive Cambridge TAS 7170
T1052/15 Road Rehabilitation 2014/2015 Stage 2	15/09/2015	18/12/2016	29/01/2017	\$595,761.04	Batchelor Construction Group Pty Ltd	115 Browns Road Kingston TAS 7050
T1057/15 Public Toilet Facilities and Shade Structure Performance Stage at Simmons Park	15/09/2015	15/01/2017		\$390,993.00	Lamcon Construction	1 Ryeland Court Rose Bay TAS 7015
T991-14 Howrah Bowls Indoor Facility Stage 1	04/01/2016	17/06/2017	15/07/2017	\$1,186,847.00	J Hutchinson Pty Ltd T/as Hutchinson Builders	PO Box 3190 West Hobart TAS 7000
T1089-16 Bellerive Beach Park Picnic Plaza	26/04/2016	01/07/2017		\$446,420.10	State-Wide Earthworks Pty Ltd	52 Atkins Road Granton TAS 7030
T1062-15 Kangaroo Bay Change and Club Rooms at Kangaroo Bay, Rosny Park	04/04/2016	23/09/2017		\$2,379,274.00	Maveric Builders	14 Mertonvale Circuit Kingston TAS 7050
T1073-15 Kangaroo Bay Parklands Construction Facilities Civic Area	02/05/2016	30/09/2017		\$1,171,093.55	Specialised Landscaping Services Pty Ltd	P.O. Box 680 Moonah TAS 7009
T1060-15 Annual Reseal Program	27/10/2015	01/04/2017		\$559,688.70 Separable Portion A	Downer EDI Works Pty Ltd	3 Whitestone Drive Austins Ferry TAS 7011
T1060-15 Annual Reseal Program	27/10/2015	01/04/2017		\$409,459.00 Separable Portion B	Downer EDI Works Pty Ltd	3 Whitestone Drive Austins Ferry TAS 7011
C1097-16 Asphalt Resurfacing Works 15/16	3/05/2016	24/06/2017		\$429,991	Downer EDI Works Pty Ltd	3 Whitestone Drive Austins Ferry TAS 7011

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Contract Description	Contract Start Date	Original Contract Expiry	Amended Contract Expiry	Total value of tender awarded excl GST	Business name of successful contractor	Location of contractor business
C1089-16 Turning lanes and associated road drainage works Seven Mile Beach	31/05/2016	19/09/2017		\$659,164.47	Andrew Walter Constructions Pty Ltd	PO Box 5 Claremont TAS 7011
C1087-16 Provision of Fleet Management Services	2/5/2016	1/5/2019		\$3,517,215.00	LeasePlan Australia Ltd	Level 7 South Wharf Tower, 30 Convention Centre Place, South Wharf, Victoria
C1076-15 Supply only Bituminous Concrete	24/2/2016	11/2/2018		\$280,000.00 Estimate based on Schedule of Rates	Downer EDI Works Pty Ltd	3 Whitestone Drive Austins Ferry
C1044-15 Footpath Reconstruction	20/7/2015	30/6/2016		\$800,000.00 Estimate based on Schedule of Rates	Earth Innovations Pty Ltd	4 Attunga Drive Sorell Tas 7172

The following is a report in relation to contracts for supply or provision of goods or services valued at or exceeding \$100,000 (excluding GST) but less than \$250,000 that is entered into or extended between 1 July 2015 and 30 June 2016. This is in accordance with Regulation 29 of the *Local Government (General) Regulations 2015*.

T1071-15 Bike Education Facility	07/03/2016	29/04/2017		\$108,835.00	State-wide Earthworks Pty Ltd	52 Atkins Road Granton TAS 7030
T1078-15 Kennedy Drive and Runway Place	17/02/2016	11/05/2017		\$101,740.96	State-wide Earthworks Pty Ltd	52 Atkins Road Granton TAS 7030
T1034-15 Bellerive Bluff – Stormwater and Foreshore Sea Wall Works	08/07/2015	19/08/2016	30/09/2015	\$107,500.00	State-wide Earthworks Pty Ltd	52 Atkins Road Granton TAS 7030
T1050-15 Seasonal Maintenance of Road Reserves and Horse Trails	31/08/2015	30/04/2017		\$243,521.00	LMRS Pty Ltd	49 Tasma St North Hobart TAS 7000
T1018/14 Saundersons Road, Risdon Foreshore Embankment Work	01/06/2015	28/07/2016		\$109,430.00	RM Worbey Constructions Pty Ltd	93 South Arm Road Rokeby TAS 7019
T1023-15 Cremorne Stormwater upgrade Stage 1 & 2	16/11/2015	04/03/2017		\$175,705.00	RM Worbey Construction Pty Ltd	93 South Arm Road Rokeby TAS 7019
C1085/16 Simmons Park, Lindsfarne Footpath Extension and Rain Garden Works	12/04/2016	08/07/2016	30/09/2016	\$254,066.26	State-wide Earthworks Pty Ltd	52 Atkins Road Granton TAS 7030
C1095/16 Culvert Upgrade & Downstream Channel Works Bridge Street, Richmond	04/05/2016	08/07/2016	30/09/2016	\$288,113.00	State-wide Earthworks Pty Ltd	52 Atkins Road Granton TAS 7030
C1078/15 Intersection upgrade – Kennedy Drive/Runway Place, Cambridge	17/02/2016	11/05/2017		\$101,740.96	State-wide Earthworks Pty Ltd	52 Atkins Road Granton TAS 7030

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APPENDIX E

Statement of Grants and Benefits provided in accordance with Section 77 of the *Local Government Act, 1993*.

Abigail Browne	120.00	Lauderdale Fire Brigade	150.00	Scouts Australia - Clarence	
Alanna Monks	120.00	Lauderdale Football Club	1,500.00	Venturer Group	1,500.00
Alex Kershaw & Jasper Fitzgerald	240.00	Lauderdale Primary School	100.00	Sea Rescue Tasmania Inc	2,000.00
Alexander Tween	120.00	Laura Newell	120.00	Second Bite Partnership	1,500.00
Amy Spandler	120.00	Laura Spandler	120.00	South Arm Board Riders	1,800.00
Angus Murfitt	120.00	Lauren Norton	120.00	South Arm Primary	100.00
Angus Murrell	150.00	Leah Felsch	120.00	South Arm Primary School	
Ashton Burk	120.00	Lindisfarne North Primary School	100.00	Association (Auspiced	
Bellerive Junior Soccer Club	300.00	Lindisfarne North Primary School Association		By South Arm Peninsula	
Bellerive Primary School	100.00	(Auspiced By Warrane		Residents Association)	1,500.00
Cambridge Primary School Association	1,600.00	Mornington Neighbourhood Centre)	1,650.00	Southern Support School)	100.00
Cantiamo Ladies Choir	150.00	Lindisfarne Primary School	100.00	St Cuthbert's School	100.00
Casey Anning	120.00	Lions Club Of Hobart Town	120.00	St Johns Catholic School	100.00
Chelsea Thomas	120.00	Lucy Eade	120.00	Surf Life Saving Tasmania	15,396.91
Clarence Gymnastics Association	5,000.00	Edmund Rice (For Mackillop College)	1,650.00	Susan Elizabeth Speare	120.00
Clarence High School	100.00	Maddison Brooks	120.00	Taylor Brooks	120.00
Clarence Junior Football Club	1,500.00	Madeleine Aird	120.00	The Cottage School	100.00
Clarendon Vale Neighbourhood Centre	14,572.00	Madeline Gowans	120.00	Thomas Francis	120.00
Clarence United Football Club Inc.	1,000.00	Maximus Murray	120.00	Tom Mccallum	120.00
Clarendon Vale Primary School	100.00	Meals On Wheels Association Of Tasmania	1,500.00	Tom Murrell	120.00
Clifton Beach Surf Life Saving Club Inc.	1,500.00	Michael Dowling	120.00	Tom Rasmussen	120.00
Corpus Christi School	100.00	Mikayla Cooper	120.00	Transistor Youth Arts	12,000.00
Cremorne Playgroup	150.00	Mitchell Fleming	150.00	Uniting Age Well Lillian Martin Nursing Home	1,500.00
Damien Dillon	120.00	Montagu Bay Primary School Parents And Friends Committee	1,600.00	Warrane Mornington Neighbourhood Centre Inc.	1,500.00
Darren Monks	120.00	Nicholas Spandler	120.00	Warrane Primary School	100.00
Eastern Shore Meals On Wheels Inc	150.00	Philip Malm	150.00	Water Polo Tasmania	600.00
Eastside Lutheran College	150.00	Rachel Allen	120.00	William Sargent	150.00
Eloise Dick	120.00	Renae Fleming	120.00	Rokeyby High School Association	12,000.00
Emily Kerslake	120.00	Richmond Cambridge Cricket Club	600.00	Zac Millhouse	120.00
Emma Lawson	120.00	Richmond Online Inc.	1,491.00	Zoe Dowling	270.00
Emmanuel Christian	100.00	Richmond Primary School	200.00		
Georgia McMullen	120.00	Risdon Vale Primary School	100.00	Hobart Cat Centre	5,045.00
Georgia Thomas	120.00	Rokeyby Child Care Centre (Rokeyby Neighbourhood Centre)	1,402.00	Rspca Tasmania	6,200.00
Grace Molnar	120.00	Rokeyby High School	100.00	Business East Inc	41,112.50
Grace Youth (Grace Christian Church)	1,450.00	Rokeyby High School Association Inc.	1,500.00	Cycling South	14,245.00
Henri Norton	150.00	Rokeyby Neighbourhood Centre Inc	7,500.00		
Hobart Model Aero Club	1,500.00	Rokeyby Primary School	100.00	* Fees Waived (No Monetry Amount Recorded)	
Howrah Primary School	100.00	Rose Bay High School	4,000.00	Mr L B Smith	D-2015/225
Howrah School For Seniors	120.00	Rose Bay High School	100.00	Mission Australia	D-2016/158
Hugo Alam	120.00	Rosny College	100.00	St Johns Catholic School	
Isobel Calvert	120.00	Rotary Club Of Hobart	110.00	Eastern Shore Dog Club	D-2016/18
Jarrold McMullen	50.00	Samantha Williams	120.00		
Jayden Vince	120.00	Samuel Cummins	120.00	Rural Rate Remissions	126,548.00
John Paul Ii School	100.00	Samuel Pettit	120.00	Special Rate Remissions	31,414.53
Joshua Allen	120.00	Sarah Beltz	150.00	Commercial Rate Remissions	18,996.00
Joshua Brooks	120.00	Sarah Kate Pratt	120.00	Conservation Covenants Remissions	3,088.00
Karen Brown	120.00	Scouts Australia - Clarence Sea Scouts	1,175.00		
Karen Wild-Allen	120.00			Public Benefit Discount and Community Service Obligations to Individuals and Groups for Leased Council Properties	217,714.68
Kayla Mcfadyen	120.00			* Other community service obligations will be identified when leases are reviewed.	

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## APPENDIX F

### Operations of Clarence Aquatic Centre

Council operates the Clarence Aquatic Centre as a public swimming facility in order to promote water skills within the community and to provide year round aquatic facilities to meet the community’s recreational swimming needs. Centre management is undertaken by an independent contractor.

While the operation is not considered to be a significant business activity, Council does provide a material Community Service Obligation in respect of the Centre, this being disclosed in the interests of transparency. Revenue for the year was \$87,335 (2014–15, \$84,362) and expenditure was \$512,052 (2014–15, \$567,283). The resulting Community Service Obligation is \$424,717 (2014–15, \$482,921).

## APPENDIX G

### COPPING REFUSE DISPOSAL SITE JOINT AUTHORITY

The Copping Refuse Disposal Site Joint Authority was established under Section 30 of the *Local Government Act, 1993* by the Clarence City Council, Sorell Council and Tasman Council. Kingborough Council has since joined the Authority.

#### Principal Objectives – as defined by Joint Authority

Its principal objectives are:

- to manage a putrescible landfill disposal site which conforms to the Development Proposal and Environmental Management Plan (DP & EMP) and permit conditions and to manage the balance area; and
- to successfully manage the landfill disposal site business and balance area by:
  - (i) operating efficiently in accordance with sound commercial practice;
  - (ii) maximising the net worth of the Authority’s assets; and
  - (iii) operating the site to maximise benefits to members.

#### Key Activities

Key activities for the Authority were as follows:

- approximately 111,000 tonnes of waste was deposited at the landfill site, which is an increase of approximately 12 per cent more than the previous year. This increase was primarily a result of deliveries of low level contaminated soil from a number of construction projects. The landfill is licensed to accept 104,000 tonnes per annum. In view of ongoing construction projects in the region, the Authority requested an increase in annual permitted tonnes in early April 2015. This request was not granted. However, permission to exceed the annual limit was provided in relation to the 2015–16 year only.

#### Budget and Performance

The Authority’s unaudited financial statements show a net profit before tax of \$499,575 (2015, \$115,081). Revenue exceeded budget due to the receipt of low level contaminated soil. Expenditure was negatively impacted by a number of matters, including repairs and maintenance of equipment at the Lutana Waste Transfer Station. Additional financial information relating to this Authority is included in Note 7 of Council’s financial statements.

### SOUTHERN WASTE STRATEGY AUTHORITY

The Southern Waste Strategy Authority is established as a joint authority under Part 3 Division 4 of the *Local Government Act, 1993*.

The Authority is a body corporate consisting of Brighton, Central Highlands, Clarence City, Derwent Valley, Glamorgan/ Spring Bay, Glenorchy City, Hobart City, Huon Valley, Kingborough, Sorell, Southern Midlands, and Tasman Councils.

The purpose of the Authority is to facilitate integrated regional strategic planning and implementation of the Southern Waste Management Strategy.

The functions of the Authority are to provide the most cost effective management and facilitation of:

- municipal waste minimisation programs;
- waste stream control and performance monitoring;
- establishment of non-municipal waste minimisation programs;
- monitoring of residual waste treatment technologies;
- infrastructure developments;



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- implementation of the landfill development strategy; and
- education and marketing programs.

### Key Activities

Key activities for the Authority were as follows:

- continued waste education campaigns at local schools;
- assisted with the 2015 Garage Sale Trail Day. A comprehensive advertising program was undertaken and tonnes collected were substantially higher;
- all physical operations were transferred to Glenorchy City Council;
- a Waste Management Strategy Group was formed to consider a process for the transfer of roles and responsibilities from the Authority to the Southern Tasmanian Councils Authority from 1 July 2016.

### Budget and Performance

Financial Statements at the time of writing this report were not available.

### SOUTHERN TASMANIAN COUNCILS AUTHORITY

The Southern Tasmanian Councils Authority is established as a joint authority under Part 3 Division 4 of the *Local Government Act 1993*.

The Authority consists of Brighton, Central Highlands, Clarence City, Derwent Valley, Glamorgan/Spring Bay, Glenorchy City, Hobart City, Huon Valley, Kingborough, Sorell, Southern Midlands and Tasman Councils.

The principal objective of the Authority is to enable members to work together to facilitate and co-ordinate agreed regional development strategies and actions to achieve sustainable economic, environmental and social outcomes for the Southern Region.

The principal functions of the Authority are:

- to monitor, identify and agree on regional development issues, strategies and priorities that are intended to progress the collective interests of the Southern Region;
- to develop and promote reports, plans, programs and other actions to address agreed regional development issues, strategies and priorities, and
- to facilitate communications, cooperative working relationships and joint action between members and with the State and Commonwealth Governments and other identified stakeholders to address agreed regional development strategies and priorities.

### Key Activities

Key activities for the Authority were as follows:

- discussed with local politicians the Authority’s priority infrastructure projects in the lead up to the 2016 Federal Election;
- further considered the transfer of roles and responsibilities of the Southern Waste Strategy Authority to the Southern Tasmanian Councils Authority from 1 July 2016;
- prepared a submission on the review of the Local Government Act 1993 as it related to regional bodies; and
- considered and endorsed a 2016–17 Annual Plan.

### Budget and Performance

Financial Statements at the time of writing this report were not available.

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